Midvaal Local Municipality

ANNUAL REPORT

1 July 2024 – 30 June 2025

MIDVAAL
LOCAL MUNICIPALITY

ACHIEVE EXCELLENCE IN SERVICE DELIVERY

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CHAPTER 1

FOREWORD OF THE EXECUTIVE MAYOR & EXECUTIVE SUMMARY

COMPONENT A: FOREWORD BY THE EXECUTIVE MAYOR (ALDERMAN PETER TEIXEIRA)

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

Section 46 of the Local Government: Municipal Systems Act No. 32 of 2000, as well as Sections 121 and 127(2) of the Local Government: Municipal Finance Management Act, require local government to present an annual report. On behalf of Midvaal Local Municipality, I hereby present the 2024/2025-Annual Report.

The financial report outlines the municipality's performance in detail, ensuring transparency and accountability to the communities and stakeholders we serve. It provides insight into the strategic goals we set and achieved. In line with our commitment to transparency, the report also accounts for the challenges we faced as an administration and the strategies we are implementing to address it.

Midvaal operates within the broader South African context, where macro-economic challenges such as crime, infrastructure decay and energy insecurity pose serious risks to local government performance. The high prevalence of electricity cable theft and the recurring impact of load shedding have cost the municipality millions in repairs. The cost of repairs and maintenance now exceeds R190 million annually, as we work tirelessly to keep basic services functioning despite ongoing strain on our infrastructure. The issue of illegal dumping remains a frustrating and costly challenge. Due to the struggling economy, we are seeing a decline in our collection rate. While collections are not at the levels we have consistently maintained in previous years, we continue to do more with the resources we receive, ensuring that services to our residents are not compromised.

Despite the numerous challenges we face as a municipality, we remain committed to serving our people with diligence and continue to serve as a beacon of good governance. In 2024 alone, we received multiple accolades, including three (3) Golden Awards from PMR.Africa, namely:

- First overall winner for municipalities doing the most to clean the environment
- To develop and enhance infrastructure
- Proactive leadership by the Executive Mayor

Midvaal also received five (5) SALGA Awards for:

- Accountability
- Timely Financial Reporting
- Effective Use of Capital Grants
- Payment of Service Providers within 30 days
- Achieving a Clean Audit

Midvaal Local Municipality is now a proud holder of eleven (12) consecutive clean audits. The municipality was audited on its Annual Financial Statements, Annual Performance Report and Compliance with Legislation. This audit outcome once again affirms our commitment to strict financial management and discipline. It demonstrates that we are managing public funds effectively. It shows a government that leaves no room for corruption.

The Auditor-General also commended the municipality, noting that we are investing sufficiently in maintaining our infrastructure to ensure sustainable and uninterrupted service delivery across the Midvaal region. This achievement is no accident; it reflects our deliberate efforts not only to deliver quality services but also to stimulate local economic growth.

We are committed to creating a conducive environment that attracts investment, recognising that well-maintained infrastructure is a cornerstone of this goal. Midvaal continues to position itself as the investor destination of Gauteng, a region where economic growth translates into real opportunities and jobs for our people.

We are an institution that places a strong emphasis on accountability and transparency. One of our key mayoral commitments is listening to the people we serve. We give effect to this through ongoing public engagement processes, including the Integrated Development Plan (IDP). Our public representatives are continuously on the ground, engaging directly with residents to understand the challenges they face. We have further strengthened this approach through the introduction of the Mayoral Imbizo, which is designed to reach communities in peripheral areas who may not ordinarily be able to attend formal meetings. We have also conducted several surveys to better understand residents' needs, experiences and expectations, and to assess the quality of the services we provide.

Although Midvaal is a relatively young municipality with a proportionate budget of at least R2 billion, we continue to leverage all resources to reach as many of our areas as possible. The Annual Report outlines in detail the municipality's achievements for the 2024/2025-financial year.

The following are a few examples:

- We have increased the qualifying income threshold for support to three times the value of the SASSA Old Age Pension Grant, which amounts to approximately R11,000. We now offer property rate rebates of 25% and 50% for pro poor households
- We've seen the full realisation of our WhatsApp Chatbot platform, which has matured beyond its initial role of complaint logging. It now enables residents to access their municipal statements, make payments, and stay informed about service updates — all from the convenience of their phones
- In partnership with Heineken Breweries, we have completed construction of the Midvaal Skills Development Centre in Savanna City
- Over R10 million invested in developing nine parks in various communities
- Transformation of Lakeside Sports Complex, with a multi-purpose hall nearing completion
- Upgrades at Meyerton Sports Club (borehole installation)
- Resurfaced Sicelo Sports Field with new drainage and irrigation to meet FIFA standards

- R44 million allocated to road infrastructure, with R38 million for maintenance/stormwater upgrades
- Gravel-to-tar conversions, road resurfacing, fog spraying and regraveling across multiple areas
- 15 new vehicles procured (R11 million), including cherry pickers, bakkies, mobile library truck, street sweeper, and steam roller. Total municipal fleet now 268 vehicles
- Upgrades to sewer lines, pump stations and treatment plants; battery backups for continuity during load shedding
- Water pump station refurbishments, security upgrades at reservoirs and chlorine booster installations to protect our water from waterborne diseases
- Invested in the installation of smart technologies for leak detection and water efficiency
- 13 km asbestos pipeline replacement in Rothdene
- Valve replacements and retrofits in multiple areas
- Plans for Kookrus and Kliprivier bulk supply lines and expanded telemetry coverage
- Completed electrification of over 1 200 households in Sicelo Extension 4 and 5
- Savanna City Substation under construction
- Streetlighting/high-mast projects; advanced electricity control room development

In line with being a people-centred and caring municipality, we are going beyond service delivery mandates. The following programmes and initiatives were delivered through the Office of the Executive Mayor:

- Youth Summit: More than 1 000 participants and 29 students supported to the total value of R750,000 from the Mayoral Student Financial Aid
- Training Programmes in cellular phone repairs, 4IR, ICT and construction skills for youth
- "Walk with the Mayor" event promoting wellness
- Mayoral Youth Games on Youth Day
- Back to School Campaign providing essentials to farm school learners
- Forgotten Generation Programme: Security training for 50 participants aged 35 and older
- Spread the Love initiative: 50+ monthly food packages distributed to needy families
- Disability Programme: 40 wheelchairs and 80 crutches procured and distributed
- Donations to Non-Governmental Organisations (NGOs), Non-profitable Organisations (NPOs) and community groups supporting vulnerable groups

We have less than two years remaining in our term and we will continue working to improve the lives of our residents. Our administration remains committed to the Mayoral Promises we made to our residents:

- Investing in Safety and Security for all people of Midvaal
- Creating opportunities for all
- Providing excellent service delivery
- Solving challenges through innovation and creativity
- Listening to the people we serve is non-negotiable

We will not stop working until every resident, in every corner of Midvaal, experiences the safety, dignity and opportunity they deserve.

Yours in Service Excellence

ALDERMAN P. TEIXEIRA
EXECUTIVE MAYOR

COMPONENT B: EXECUTIVE SUMMARY

1.1 OVERVIEW OF THE MUNICIPAL MANAGER

It is with a great sense of pride that I present the Annual Report of Midvaal Local Municipality for the 2024/2025-financial year. This report is prepared in accordance with the Municipal Finance Management Act (MFMA) and the Municipal Systems Act (MSA) and provides a comprehensive account of the municipality's financial performance, service delivery outcomes and governance practices. It serves to demonstrate how the administration has discharged its constitutional and legislative mandate to Council, residents and oversight institutions.

Midvaal Management has worked hard to entrench the principles of good governance, accountability and dedication within the organisation. Midvaal reports on its financial position and Key Performance Indicators fully cognisant that the standard set by the previous eleven consecutive clean audits creates exceptionally high expectations on the governance structures and administration of the municipality. We are proud to confirm that, under very difficult economic and operating conditions, Midvaal has once again delivered exceptional performance, culminating in the achievement of a 12th consecutive clean audit outcome for the 2024/2025-financial year.

This sustained audit outcome confirms the strength of the municipality's internal controls, financial discipline, compliance culture, performance management systems and ethical leadership. It further reflects the unwavering commitment of Council, management and employees to sound financial management, transparent reporting and consequence management where required, while we reflect on exceptional performance we have also been recognized with numerous accolades.

Governance Excellence and External Recognition

During the year under review, Midvaal Local Municipality continued to receive National and Provincial recognition for excellence in governance, financial management and institutional performance. These accolades are not pursued for prestige but serve as independent confirmation that sound governance systems translate into effective administration and service delivery.

Among the notable achievements recognised during the period were:

- **Clean Audit Outcome 2024/2025 confirmed by the Auditor-General of South Africa, extending Midvaal's record to twelve consecutive clean audits**

- **Recognition at the SALGA Municipal Audit Awards, where Midvaal received multiple awards, including:**

    - Overall, Winner for the financial year.
    - Unqualified Audit Opinion with No Findings.
    - Excellence in Records and Document Management.
    - Effective Consequence Management for Financial Misconduct.
    - 100% Compliance in Payment of Service Providers within 30 Days.
    - Strong performance in Municipal Grant Management for Service Delivery.
    - Continued acknowledgement of Midvaal as one of the most financially sustainable municipalities, reflecting prudent financial controls and long-term fiscal planning.

These awards underscore the municipality's consistent commitment to accountability, transparency and legislative compliance, even amid increasing service delivery pressures and fiscal constraints faced by the local government sector nationally.

Service Delivery, Infrastructure Investment and Innovation

Despite a constrained macro-economic environment, Midvaal made measurable progress in delivering services and infrastructure that directly improve the quality of life of residents. Midvaal continued to prioritise infrastructure-led development, community safety and operational efficiency.

Key focus areas included:

- Ongoing investment in public safety and security, including advanced surveillance systems, law enforcement fleet enhancements and specialised equipment to strengthen crime prevention and road safety.
- Upgrading of roads, public amenities, recreational facilities and sports infrastructure, supporting community wellbeing and social cohesion.
- Significant progress in electricity infrastructure modernisation, including proactive completion of the Token Identifier rollover project ahead of national deadlines and the initiation of long-term solutions to protect electricity revenue sustainability.
- Implementation of cost-saving and efficiency-enhancing initiatives, such as the development of a technologically advanced municipal fuel depot, improving expenditure control and reducing operational losses.
- Continued focus on skills development, job creation and community upliftment, ensuring that municipal capital projects contribute to local economic development and employability.

  These initiatives reflect the municipality's commitment to balancing financial sustainability with visible, impactful service delivery.

Risk Management

Enterprise-wide risk management is a priority of the municipality and as such it is a standing item on the management agenda. This creates the opportunity for the early identification and mitigation of risks. The Risk Management Policy of Midvaal is reviewed annually. The Strategic Risk Register is aligned to the objectives of the Integrated Development Plan (IDP) and the Service Delivery & Budget Implementation Plan (SDBIP) of the municipality.

The Chief Risk Officer submits progress reports to the Audit, Performance, Integrity & Risk Management Committee (oversight) on a quarterly basis, indicating progress made to mitigate the identified risks. Quarterly progress reports are submitted to Council on the mitigation of Strategic and Operational Risks. Risk Management is audited quarterly by internal audit for completeness and effectiveness

The Top strategic risks identified on our organisational Register were

1. Understatement of payables
2. Inability to attract and attain suitably skilled employees
3. Non-compliance with conditions of waste license/permit resulting in fines/imprisonment
4. Inadequate air space on landfill sites
5. Insufficient ICT infrastructure capacity
6. Decentralisation of ICT service provision to departmental business requirements
7. Land invasion
8. Damage to properties and service infrastructure
9. Bulk water supply insecurity
10. Lack of sufficient water and sanitation infrastructure development in Midvaal

Financial Sustainability

The municipality continues to monitor its financial status and as such is showing improved financial results on annual basis.

During the financial year under review, various initiatives were embarked upon to improve the financial management.

These include:

1. Implementation of MFMA Circular 82 dealing with cost curtailment. The municipality has adopted its own cost curtailment policy and has now further strengthened policies in support of cost curtailment in line with the amended regulations. Cost curtailment is now an entrenched principle and is no longer seen as a short-term intervention, but rather part of the organisational culture.

2. Ongoing cash management: Cash balances decreased from R484 million on 30 June 2024 to R464 million on 30 June 2025. An amount of R174 million was generated from operations against the R140 million in the previous financial year. A current ratio of 2.84 (2024: 2.92) and a cost coverage ratio of 3.83 months (2024: 4.3 months) were achieved for the year. This indicates the municipality's ability to settle all current liabilities from current assets.

3. Improvement in the completeness of revenue reconciliations as standard operating procedure, MFMA Circular 64, describes revenue management as a "routine financial management function" and in municipal terms, effective revenue management means that all consumers are billed correctly for all services received. Property owners are levied the correct property rates in accordance with the Local Government Municipal Systems Act, Act 32 of 2000 and Municipal Property Rates Act, 2004, respectively. Revenue, as a product of service delivery and the municipal valuation roll, is dependent on the extent and use of land and services provided, as well as on the municipality's ability to identify, record and manage all its revenue sources accurately and comprehensively. Quarterly reconciliations are performed between the valuation roll and the billing system, as well as regular data verification tests to ensure consumption charges are within acceptable norms. In addition, the process of performing completeness of revenue tests for billed services has been implemented and these reconciliations are now being performed annually.

ANALYSIS OF FINANCIAL RESULTS FOR THE YEAR

Statement of Financial Performance for the year ended 30 June 2025

The Municipality had a surplus of R64 million for the year under review (an increase from the previous year's R33 million). During the year, the total revenue increased by 11.62%, while expenditure increased by 9.95% during the year.

Statement of Financial Position as at 30 June 2025

The growth in total assets was 3.73% with total assets of R3.388 billion at the close of the financial year. Current assets increased by 1.27% from the 2023/2024-financial year, mainly because of increased receivables from non-exchange transactions. The cash collection rate for the year was 90.35%, which is an increase from the previous financial year.

Non-current assets increased by 4.72% from the previous year. The condition of the assets is still such that a good level of services is rendered. Increased investment in infrastructure, particularly sanitation infrastructure will be required in the next three years.

The repairs and maintenance budget allocation of the municipality is exceeding the National Treasury norm of 8% of the total asset value (exclusive of internal charges). The actual amount spent on repairs and maintenance was 10.73% of the total expenditure. The protection of the municipality's asset base is regarded as a high priority, as it is both the core of our service delivery mandate and underpins our revenue base.

Current liabilities increased by 1.37%. The municipality was up to date with both Eskom and Rand Water accounts.

Non-current liabilities increased by 17.28%. This is mainly attributable to the increase in borrowings.

Strategic Direction

Numerous key initiatives have been launched to improve the effectiveness of the institution improve institutional performance and financial sustainability improve service and these include.

During the recent strategic planning session, Management and Council agreed to the automation of the Performance Management System during the 2026/2027-financial year. This will optimise the integrity and accuracy of performance.

General Key Performance indicators

The Local Government Systems Act, Act 32 of 2000 mandates certain general key performance indicators to be included in the Performance Management System.

The results of those ratios are achieved as reported in the attached Annual Performance Report.

There were also several results which indicated that Midvaal still ranks amongst the top performing municipalities in the country, Midvaal gave access to basic municipal services to most of its residence and is able to assist in local economic development projects that maintains the unemployment rate at below both in Gauteng and Nationally.

Organisational Performance

The Council approved a total of 106 Key Performance Indicators including the National Key Performance Indicators for the 2024/2025-Financial Year with an overall performance of 86.79% that was achieved.

The following 14 targets were not achieved, namely

Number of Targets not Achieved	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN		
							YEAR 3	2024/2025		
							2024/2025	YtD	YtD	YtD
							TARGET	ACTUAL	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	4	3	The Q3 submission not within the approved turn-around time was considered an isolated incident The reporting processes and procedures were reconfirmed with the newly appointed Municipal Manager Other than compliance with the existing reporting procedures and processes, no additional remedial actions are required	Not Fully Effective
2	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	90%	72%	(1) Change in management implemented with effect 7 May 2025 (2) Performance monitored monthly with effect 1 Jan 2025 (3) Achievement of expected turn-around time continously monitored by management	Not Fully Effective

Number of Targets not Achieved	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN		
							YEAR 3	2024/2025		
							2024/2025	YtD	YtD	YtD
							TARGET	ACTUAL	REMEDIAL ACTION	MEASURE OF ATTAINMENT
3	COMM	KPI 14.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	90%	47.16%	Due care will be exercised when awarding tenders to import equipment and/or other related capital funded items in future	Not Fully Effective
4	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	90%	82.49%	(1) Adequate performance monitoring and reporting of service providers to commit to comply with expected delivery times to be exercised in future (2) Procurement processes to be sensitised to capital funded vehicles/equipment and projects in future	Not Fully Effective
5	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	4	3	Departmental corrective measures in terms of non-performance (not meeting the approved submission date) was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
6	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	4	3	(1) The prescribed definition of the indicator to be fully adhered to (2) Departmental corrective measures in terms of non-performance was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
7	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	100%	100%	(1) Monthly Compliance Checklist in line with Section 75 of the MFMA to be revisited to reflect Section Owner and expected timeframe to comply by 30 Sep 2025. (2) Website not be reviewed to comply with Section 75 requirements by 30 Sep 2025	Not Fully Effective
8	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	90%	34.87%	(1) The conditions of the existing bid allow for additional training providers to be included in the panel, as and when the need arises, to ensure that sufficient and appropriate providers are on the panel (2) The application for this process is currently underway	Not Fully Effective

Number of Targets not Achieved	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN		
							YEAR 3	2024/2025		
							2024/2025	YtD	YtD	YtD
							TARGET	ACTUAL	REMEDIAL ACTION	MEASURE OF ATTAINMENT
9	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	-30%	-33.75%	Implementation of the Water Demand Management Plan is continued with monthly	Not Fully Effective
10	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	84.27%	84.03%	Sufficient budget provision to be considered for the installation of residential water connections during the next three-year budget planning process	Not Fully Effective
11	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	4	3	Management to ensure compliance with the defined definition of the indicator quarterly	Not Fully Effective
12	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	75%	56%	Management in process to consider alternative actions to respond to backlog complaints to be implemented during the 2025/2026-financial year	Not Fully Effective
13	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	90%	75%	Compliance with the signed off Procurement Plan to be monitored by the Head of Department effective Q1 of the 2025/2026-financial year	Not Fully Effective
14	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	4	2	(1) Operational and reporting processes were revisited during 2024/2025 (2) Compliance to the revisited processes to be monitored quarterly and where required corrective measures to be considered by the Municipal Manager to ensure timeous responses by the relevant responsible departments, effective 1 Jul 2025	Not Fully Effective

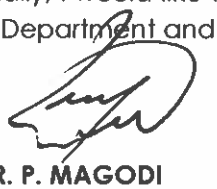
Appropriate remedial actions were agreed upon and have been implemented to ensure that these targets are achieved, the detailed Annual Performance Report is attached as Appendix U.

Audit Opinion

Midvaal has an excellence record of achieving unqualified audits opinions. Midvaal has achieved 12 clean audits consecutively from 2013 to 2025-Financial Years. This speaks to the unwavering dedication of Midvaal Management and Team, this unparalleled achievement echoes through, not only in Gauteng but Nationally. In making sure that we commit in achieving greatness we have an updated Operation Clean Audit (OPCA) Plan, monitored by our Audit and Risk Directorate team and chaired by the Municipal Manager to continually ensure achievement of clean audit.

In my brief overview I have touched on some achievements and challenges facing the municipality, the entirety of the Annual Report will detail departments and individual performances within Council.

Finally, I would like to thank the Executive Mayor, Members of the Mayoral Committee, Councillors, Heads of Department and all Midvaal staff for making Midvaal a National top performer.



MR. P. MAGODI
MUNICIPAL MANAGER

1.2 MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL

OVERVIEW INTRODUCTION

In this chapter it is evident that Midvaal has succeeded in enhancing the quality of life of all its citizens, through the improved delivery of basic services in both urban and rural areas. Working hand in glove with other service providers such as Eskom and Rand Water, Midvaal has further reduced service delivery backlogs. Midvaal also provides other support services such as refuse removal, health facilities, cemeteries, libraries, parks and sports facilities.

The built environment is enhanced through rapid service delivery by the land use and the building control sections through reduced turn-around times in approving land use and building plan applications.

POPULATION

Midvaal has a total population of 112 254 according to the 2022 Census done by StatsSA.

The total population grew from:

Year	Population	Information Source
2011	95 302	2016 Census Data
2016	111 612	2016 Community Survey (StatsSA)
2022	112 254	2022 Census Data
2023	121 153	*IDP Midvaal 2023/2024

HOUSING, LOCAL ECONOMIC DEVELOPMENT (LED) AND LOCAL PLANNING APPROVALS

The municipality has engaged in a rigorous process to implement the Midvaal SPLUMA By-laws and Single Land Use Scheme (Spatial Planning Land Use Management Act, Act 16 of 2013) and to improve efficiency in service delivery, promoting economic growth and creating jobs.

The informal settlements surveys conducted by the Red Ants Security Relocation & Eviction Services (Pty) Ltd (appointed external service provider), has confirmed the estimated number of households in need of housing opportunities at 5 900. Informal settlements are monitored by the said external service provider to avoid growth and illegal land invasion. Midvaal is working closely with the Gauteng Department of Human Settlement in facilitating and co-ordinating housing development. The Human Settlement Plan continues to guide housing developments and the housing priority development areas.

SECTORAL ANALYSIS

1. Primary Sector

The primary sector of the economy consists of the agricultural and mining sectors. Mining contributes 0.3% whilst agriculture contributes 1.34% to the Midvaal GVA*. The contribution by agriculture towards the GVA is minor but plays a major role in the provision of food security and the creation of employment for unskilled and semi-skilled workers. Midvaal has recognised the potential that the agricultural sector could contribute and therefore adopted an agricultural policy to protect agricultural land (food security).

*Gross value added (GVA) is the measure of the value of goods and services produced in an area, industry or sector of an economy, in economics. In national accounts GVA is output minus intermediate consumption; it is a balancing item of the national accounts' production account.

2. Secondary Sector

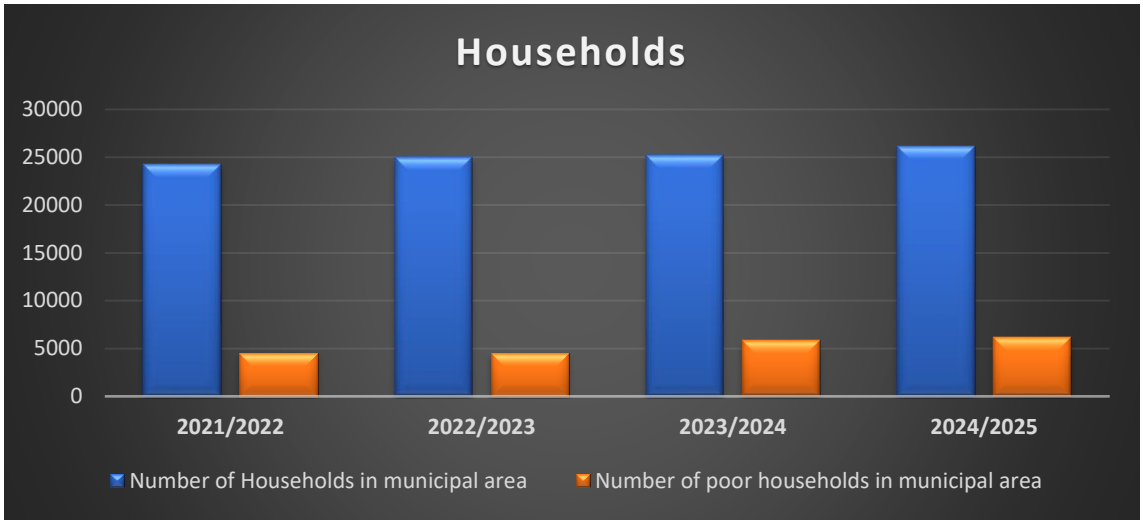
The secondary sector of the economy consists of manufacturing, electricity generation and construction. The manufacturing sector has grown to become the largest contributor to Midvaal's GVA, which contributes 24.06% overall.

Midvaal recognised the potential of this sector and therefore adopted the R59 Strategic Framework to promote the R59 Development Corridor.

3. Tertiary Sector

The tertiary sector is basically the services sector as well as the governmental sector which contributes 61.59% to the GVA of Midvaal.

Age (Years)	2022/2023			2023/2024			2024/2025		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
0 – 4	4 188	4 137	8 325	4 256	4 300	8 556	4 256	4 300	8 556
5 – 9	4 467	4 825	9 292	3 966	3 879	7 845	3 966	3 879	7 845
10 - 19	8 328	8 282	16 610	8 249	8 251	16 500	8 249	8 251	16 500
20 - 29	10 783	8 918	19 701	9 263	8 775	18 038	9 263	8 775	18 038
30 - 39	8 473	8 198	16 671	10 712	10 324	21 036	10 712	10 324	21 036
40 - 49	8 648	6 948	15 596	8 608	8 170	16 778	8 608	8 170	16 778
50 - 59	6 799	5 722	12 521	5 538	5 543	11 081	5 538	5 543	11 081
60 - 69	3 797	3 623	7 420	3 619	3 953	7 572	3 619	3 953	7 572
70+	2 442	3 034	5 476	4 256	4 300	8 556	4 256	4 300	8 556



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DESCRIPTION	2021/2022	2022/2023	2023/2024	2024/2025
Number of Households in municipal area	24 230	2 4947	25 253	26 176
Number of poor households in municipal area	4 536	4 551	5 849	6 149

Note: Number of Households in municipal area represents households paying property rates
Number of poor households in municipal area represents households registered as Indigent

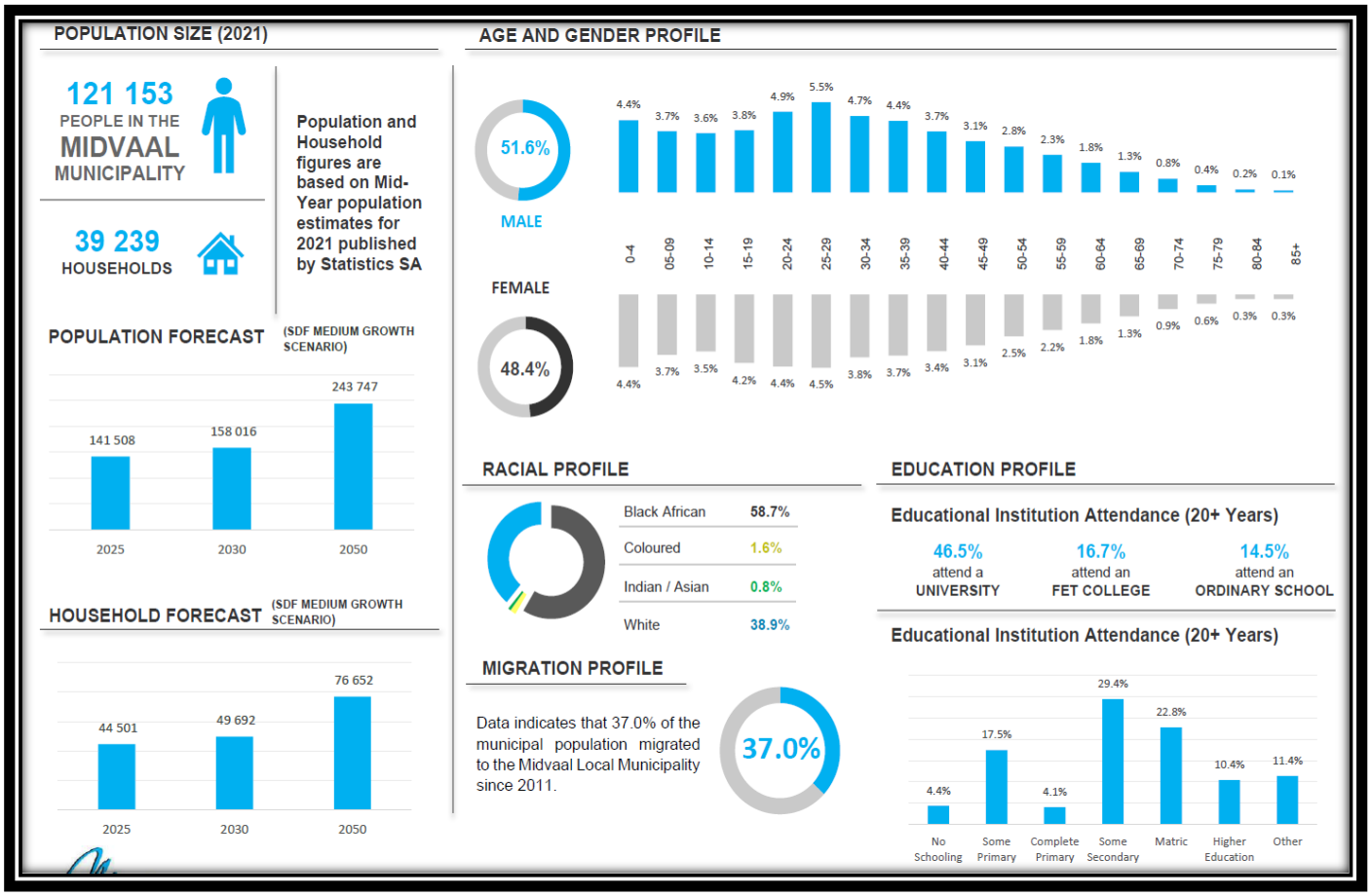
Socio-Economic Status						
YEAR	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with no Income	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years
2021/2022	100%	18.8%	15%	*	*	4%
2022/2023	100%	18.8%	15%	*	*	4%
2023/2024	100%	18.7%	15%	*	*	4%
2024/2025	81.3%[1]	18.7%	14.6%	26.1%	*	29.4%[2]

*Note: The statistical information on these matters is not available at the date of compilation of the Annual Report.
Source: Statistics SA (Community Survey 2016 Data)
1. **Midvaal LED Strategy, Dec 2022**
2. **Midvaal LED Strategy, Dec 2022**

Midvaal Local Municipality Socio-Economic Overview	
Population & Household Delivery	Population (2022) 112 254 Households (2022) 39 239 High Population Density around R59
Age Profile	70% of Population of Working Age 58% of Population is Youth
Educational	Completed Grade 12 48% of Population
Household Income	Majority of Households earn between R21 350 – R42 698 per annum
Dwelling	The east and centre of the Municipality composed of greater number of informal settlements
Lifestyle Measures	High LSM areas in the West and around R59
Basic Service Delivery	Reduction in number of households with access to minimum level of service, since 2013 Large disparity between households with premier and non-premier services

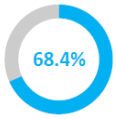
This section provides greater insight into the socio-economic context of the Midvaal Local Municipality. This includes an overview of key demographic indicators together with selective mapping of key indicators. The socio-economic profile includes an overview of the following indicators:

- Population and household size
- Population forecasting –2025, 2030 and 2050.
- Population dynamics – age and gender profile, racial profile as well as migration profile.
- Education profiling – Educational institution attendance
- Employment dynamics including employment and unemployment, occupation profile and industry of employment as well as skills-levels.
- Housing profiling including dwelling typology and tenure status
- Socio Economic Measure (SEM) Profiling
- Household income profiling including average annual and monthly income for All SEM categories and SEM 2-5.



ECONOMICALLY ACTIVE SEGMENT

ECONOMICALLY **ACTIVE** Population



31.6% Not Economically Active

Economically active population refers to a person of working age 15 to 65 who are either employed or unemployed.

Not economically active population refers to ages 0 to 14 and 65 and older, persons unable to work or persons engaged in educational activities or are homemakers.

EMPLOYMENT PROFILE

Employed Economically Active

18.7% Unemployed Economically Active

Employed and unemployed persons are economically active and thus is a segment of the economically active percentage.

OCCUPATION PROFILE

Skilled Occupations **18.6%**

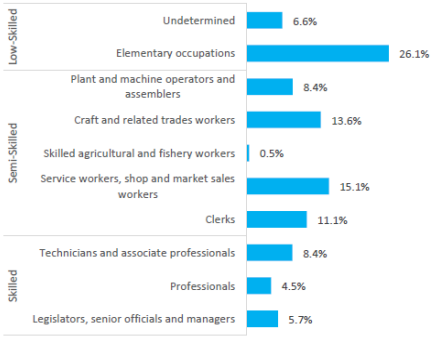
Semi-Skilled Occupations **48.7%**

Low-Skilled Occupations **26.1%**

ELEMENTARY OCCUPATIONS ARE MOST POPULAR **26.1%**

SERVICE WORKERS, SHOP & MARKET SALES WORKERS ARE THE SECOND MOST POPULAR **15.1%**

CRAFT & RELATED TRADES WORKERS ARE THE THIRD MOST POPULAR **13.6%**



EMPLOYMENT PER INDUSTRY

4.3% Employed in the **Primary Sector**

24.7% Employed in the **Secondary Sector**

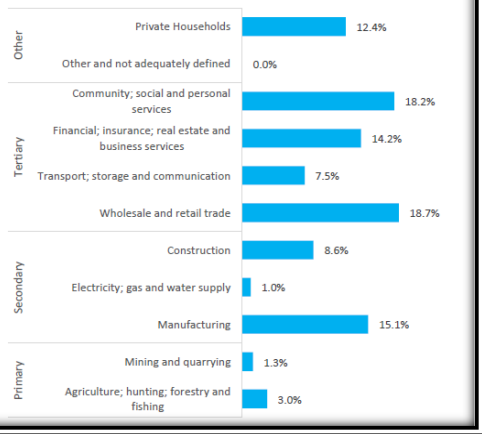
58.6% Employed in the **Tertiary Sector**

Biggest Employing Economic Sectors among Midvaal population:

18.7% Wholesale and retail trade

18.2% Community, social & personal services

15.1% Manufacturing

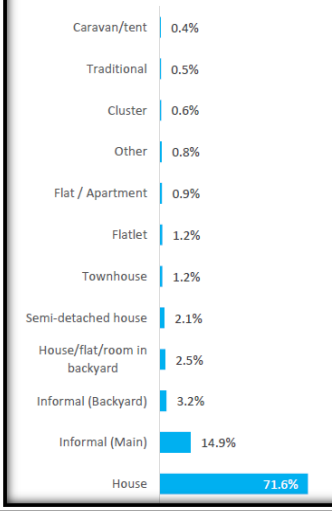


DWELLING TYPOLOGY

Majority of Households Reside in a **Formal Dwelling** **81.3%**

18.3% of households reside in an **informal dwelling**

0.5% of households reside in a **traditional dwelling**



TENURE STATUS

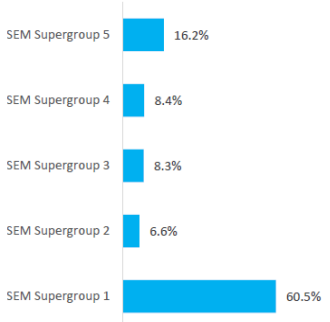
24.7% of households **own** and have **paid** for the property where they reside

19.4% of households **own** but have **not finished paying** for the property where they reside

25.4% of households **rent** the property where they reside

30.5% of households **occupy** the property where they reside **rent free**

SEM PROFILE



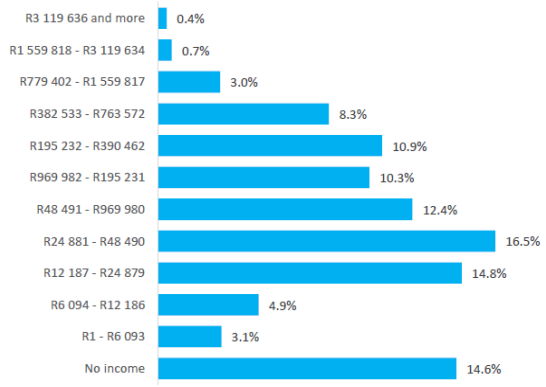
HOUSEHOLD INCOME PROFILE

Average annual household income for all SEM groups (2022) **R185 756**

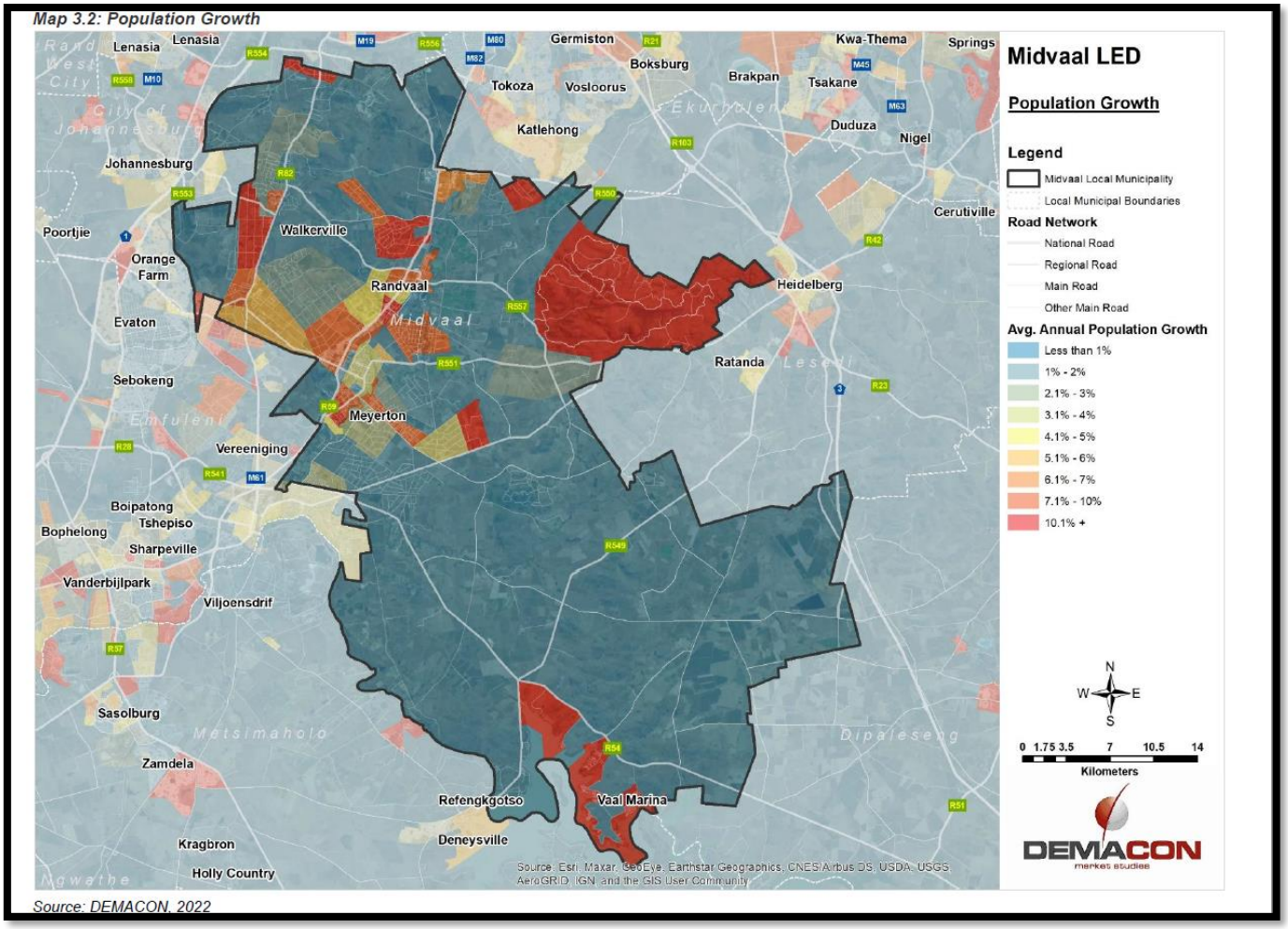
Average annual household income for SEM Groups 2+ (2022) **R434 794**

Average monthly household income for all SEM groups (2022) **R15 480**

Average monthly household income for SEM Groups 2+ (2022) **R36 233**



Map 3.2: Population Growth



Source: DEMACON, 2022

KEY SOCIO-ECONOMIC INDICATORS

Total Population

✓ 121 153 people (2021 mid-year estimate)

Total Households

✓ 39 239 households (2021 mid-year estimate)

Migration

✓ 37.0% of the local population moved to the Midvaal Local Municipality since 2011.

Education

✓ Moderate education levels with 29.4% of the local population having some secondary education.

Employment

✓ 68.4% of the Midvaal Local Municipality's population is economically active of which 81.3% are employed and 18.7% are unemployed.

Occupations

✓ The occupation profile by skill, the semi-skilled category dominates at 48.7%.

✓ The elementary occupations category, however, dominates in terms of individual occupations (26.1%)

Industry of Employment

✓ Local population is employed mostly within the tertiary sector (58.6%) with the wholesale and retail trade sector employing the largest proportion of residents (18.7%).

Housing

✓ Housing within the Midvaal Local Municipality is comprised mostly of formal dwelling typologies (81.3%) with the largest proportion of dwellings consisting of freestanding houses (71.6%).

SEM Profile

✓ SEM 1 consists of 60.5% of local households

Household Income All SEM

✓ R185 756 per annum

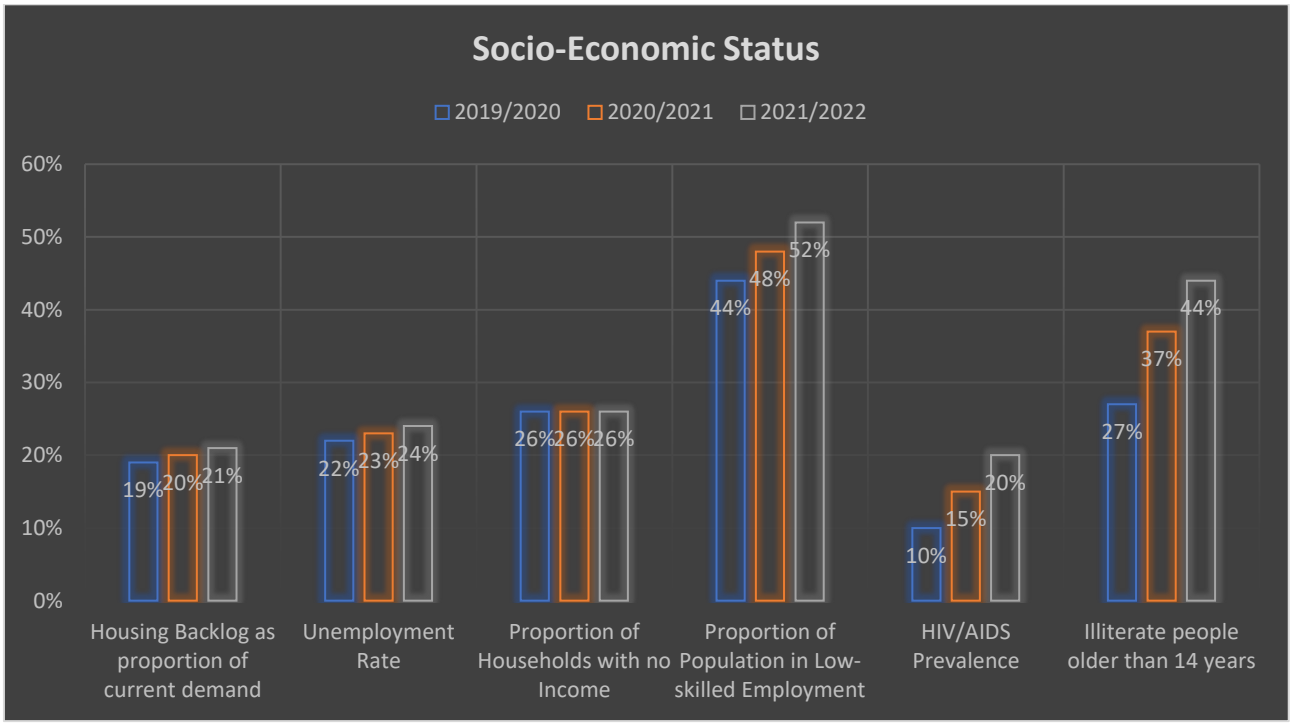
✓ R15 480 per month

SEM 2 – 5

✓ R434 794 per annum

✓ R36 233 per month

Note: Data Sources and Calculations:
Demacon utilises data from various sources as base-data and re-work key base figures for specific applications.
Demographic findings are based on Demacon calculations informed by data from Statistics SA using multi-variant regression modelling.
Midvaal LED Strategy, Dec 2022 contained in the Midvaal Integrated Development Plan 2024/2025



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Note: The information above was obtained from the Stats SA, 2022 Census. No new information was since released

PROCLAIMED TOWNS		TYPE	USE
1.	Duncanville Extension 3	Town	Industrial
2.	Eye of Africa Extension 1	Town	Residential
3.	Fleurdal	Town	Residential
4.	Golf Park	Town	Residential
5.	Graceview	Town	Industrial
6.	Henley on Klip	Town	Residential
7.	Highbury	Town	Industrial & Residential
8.	Highbury Extension 1	Town	Residential
9.	Klipriver Business Park Extension 3	Town	Industrial
10.	Klipriver Business Park Extension 4	Town	Industrial
11.	Kliprivier	Town	Residential
12.	Klipwater	Town	Residential
13.	Lakeside Estates	Town	Residential
14.	Lakeside Estates Extension 1	Town	Residential
15.	Mamello	Town	Residential
16.	Meyerton Farms	Town	Residential
17.	Meyerton	Town	Residential
18.	Meyerton Extension 1	Town	Industrial
19.	Meyerton Extension 2	Town	Residential
20.	Meyerton Extension 3	Town	Industrial & Residential
21.	Meyerton Extension 4	Town	Residential
22.	Meyerton Extension 6	Town	Residential
23.	Noldick	Town	Industrial & Residential
24.	Noldick Extension 1	Town	Industrial & Residential
25.	Ohenimuri	Town	Residential
26.	Risiville	Town	Residential
27.	Risiville Extension 2	Town	Residential
28.	Risiville Extension 3	Town	Residential
29.	Riversdale	Town	Residential
30.	Rothdene	Town	Residential
31.	Savanna city Proper	Town	Residential
32.	Savanna City Extension 1	Town	Residential
33.	Savanna City Extension 3	Town	Residential
34.	Savanna City Extension 4	Town	Residential
35.	Sybrand van Niekerkpark	Town	Industrial
36.	The Balmoral Estates	Town	Residential
37.	The Balmoral Extension	Town	Residential
38.	The De Deur Estates Limited	Town	Residential
39.	The Evaton Estate	Town	Residential – Vacant
40.	Vaal Marina Holiday Resort	Town	Residential
41.	Vaal Marina Holiday Resort Extension 6	Town	Residential
42.	Witkop	Town	Industrial & Residential

	RURAL SETTLEMENTS (FARMS)	TYPE
1.	Alewynspoort, 145 I.R.	Farm
2.	Badfontein, 438 I.R.	Farm
3.	Blesboklaagte, 181 I.R.	Farm
4.	Blesbokspruit, 465 I.R.	Farm
5.	Boschfontein, 386 I.R.	Farm
6.	Boschhoek, 385 I.R.	Farm
7.	Boschkop, 426 I.R.	Farm
8.	Boschkop, 482 I.R.	Farm
9.	Brakfontein, 425 I.R.	Farm
10.	Bronkhorstfontein, 329 I.Q.	Farm
11.	Chrissiesfontein, 365 I.R.	Farm
12.	De Kuilen, 460 I.R.	Farm
13.	Diepkloof, 182 I.R.	Farm
14.	Doornkuil, 369 I.Q.	Farm
15.	Driefontein, 146 I.R.	Farm
16.	Elandsfontein, 334 I.Q.	Farm
17.	Faroasfontein, 372 I.Q.	Farm
18.	Gardenvale, 148 I.R.	Farm
19.	Goedgedacht, 419 I.R.	Farm
20.	Goedgedacht, 443 I.R.	Farm
21.	Goedverwachting, 442 I.R.	Farm
22.	Green Valley, 154 I.R.	Farm
23.	Grootspruit, 444 I.R.	Farm
24.	Grootvlei, 453 I.R.	Farm
25.	Hartebeestfontein, 473 I.R.	Farm
26.	Hartzenbergfontein, 332 I.Q.	Farm
27.	Keytersrus, 380 I.R.	Farm
28.	Kleinfontein, 446 I.R.	Farm
29.	Klipriviersval, 371 I.R.	Farm
30.	Klipview, 175 I.R.	Farm
31.	Kookfontein, 545 I.Q.	Farm
32.	Koolfontein, 431 I.R.	Farm
33.	Koppiesfontein, 422 I.R.	Farm
34.	Koppiesfontein, 478 I.R.	Farm
35.	Langkuil, 363 I.R.	Farm
36.	McKay, 602 I.Q.	Farm
37.	Modderfontein, 410 I.R.	Farm
38.	Muldersrus, 330 I.Q.	Farm
39.	Nooitgedacht, 176 I.R.	Farm
40.	Nooitgedacht, 177 I.R.	Farm
41.	Orange Farm, 371 I.Q.	Farm
42.	Panfontein, 437 I.R.	Farm
43.	Panvallei, 469 I.R.	Farm
44.	Platkoppie, 420 I.R.	Farm

45.	Rietfontein, 364 I.R.	Farm
46.	Rietfontein, 461 I.R.	Farm
47.	Rietspruit, 152 I.R.	Farm
48.	Rietspruit, 417 I.R.	Farm
49.	Rietspruit, 445 I.R.	Farm
50.	Roodepoort, 149 I.R.	Farm
51.	Schapenvreugd, 370 I.Q.	Farm
52.	Schoongezicht, 378 I.R.	Farm
53.	Slangfontein, 372 I.R.	Farm
54.	Slangfontein, 374 I.R.	Farm
55.	Snowdon, 387 I.R.	Farm
56.	Sterkfontein, 424 I.R.	Farm
57.	Stryfontein, 477 I.R.	Farm
58.	Tamboekiesfontein, 173 I.R.	Farm
59.	The Farm, 381 I.R.	Farm
60.	The Farm, 464 I.R.	Farm
61.	Uitgevallen, 432 I.R.	Farm
62.	Uitvlucht, 434 I.R.	Farm
63.	Vaalbank, 476 I.R.	Farm
64.	Vaalview, 486 I.R.	Farm
65.	Valsfontein, 163 I.R.	Farm
66.	Varkensfontein, 373 I.Q.	Farm
67.	Vischgat, 467 I.R.	Farm
68.	Vlakfontein, 466 I.R.	Farm
69.	Vlaklaagte, 178 I.R.	Farm
70.	Vogelfontein, 376 I.R.	Farm
71.	Waldrift, 599 I.Q.	Farm
72.	Waterval, 150 I.R.	Farm
73.	Welverdiend, 379 I.R.	Farm
74.	Wildebeestfontein, 536 I.Q.	Farm
75.	Witkop, 180 I.R.	Farm
76.	Witkoppie, 373 I.R.	Farm
77.	Zoekfontein, 468 I.R.	Farm
78.	Zwartkopjes, 143 I.R.	Farm
79.	Langlaagte, 186, I.R.	Farm

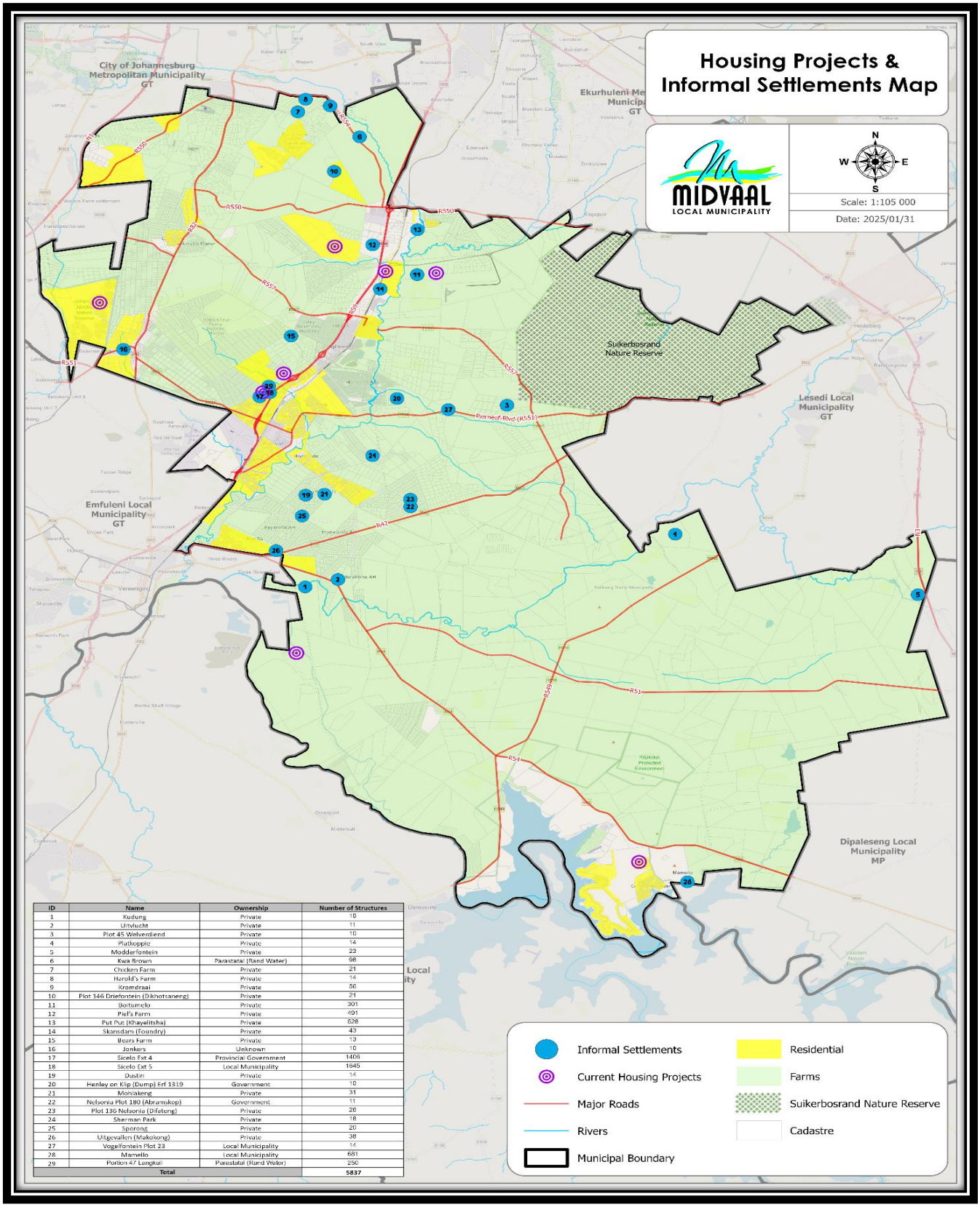
	RURAL SETTLEMENTS (SMALL HOLDINGS)	TYPE
1.	Blignautsrus Agricultural Holding	Holding
2.	Boltonwold Agricultural Holding	Holding
3.	Buyscelia Agricultural Holding	Holding
4.	Cooperville Agricultural Holding	Holding
5.	Drumblade Agricultural Holding	Holding
6.	Gardenvale Agricultural Holding	Holding
7.	Garthdale Agricultural Holding	Holding
8.	Glen Donald Agricultural Holding	Holding
9.	Golf View Agricultural Holding	Holding
10.	Hartzenbergfontein Agricultural Holding	Holding
11.	Helderstrome Agricultural Holding	Holding
12.	Homelands Agricultural Holding	Holding
13.	Homestead Apple Orchards Agricultural Holding	Holding
14.	Ironsyde Agricultural Holding	Holding
15.	Mooilande Agricultural Holding	Holding
16.	Nelsonia Agricultural Holding	Holding
17.	New Kentucky Agricultural Holding	Holding
18.	Ophir Agricultural Holding	Holding
19.	Ophir Agricultural Holding, Extension 1	Holding
20.	Pendale Agricultural Holding	Holding
21.	River Park Agricultural Holding	Holding
22.	Schoongezicht Agricultural Holding	Holding
23.	Sherman Park Agricultural Holding	Holding
24.	Tedderfield Agricultural Holding	Holding
25.	Valley Settlements Agricultural Holding, Number 1	Holding
26.	Valley Settlements Agricultural Holding, Number 2	Holding
27.	Valley Settlements Agricultural Holding, Number 3	Holding
28.	Valley Settlements Agricultural Holding, Number 4	Holding
29.	Van der Westhuizenshoogte Agricultural Holding	Holding
30.	Vorster Park Agricultural Holding	Holding
31.	Walkers Fruit Farms Agricultural Holding	Holding
32.	Walkers Fruit Farms Agricultural Holding, Extension 1	Holding
33.	Walkerville Agricultural Holding	Holding

T 1.2.6

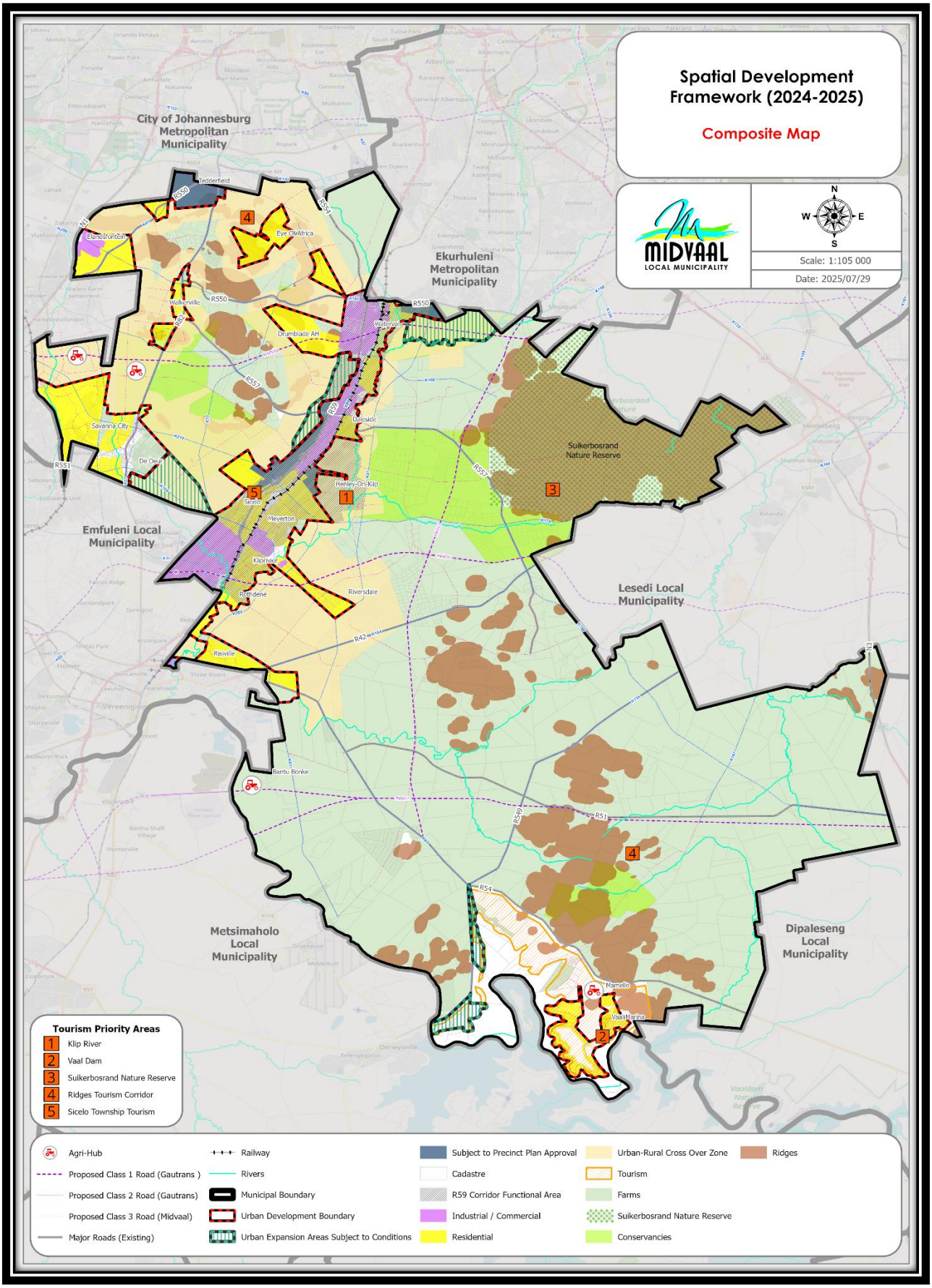
The Community Survey did not cover ward based statistics and no new statistics are available after the StatsSA 2011, but the overall Midvaal Population and number of households.

INFORMAL SETTLEMENTS	OWNERSHIP	NUMBER OF SHACKS
1. Alewynspoort – Harold's Farm	Private	14
2. Alewynspoort – Kromdraai	Private	56
3. Boitumelo	Private	301
4. Boltonwold, Sporong, Plot 4	Private	20
5. Boltonwold, Dustin, Plot 135	Private	14
6. Chicken Farm	Private	21
7. Driefontein, Dikhotsaneng, Plot 146, I.R.	Private	21
8. Henley on Klip Dump, Erf 1319	Local Government	10
9. Kudung	Private	19
10. Mamello	Local Municipality	681
11. Modderfontein, 410 I.R.	Private	23
12. Vogelfontein, Plot 23	Local Municipality	14
13. Nelsonia, Difateng, Plot 136	Private	26
14. Nelsonia, Abramskop, Plot 180	Local Government	11
15. Langkuil, Portion 47	Parastatal (Rand Water)	250
16. Nooitgedacht, 176 I.R., Kwa Brown	Parastatal (Rand Water)	98
17. Piel's Farm	Private	491
18. Witkop, Plot 38, Skansdam (Foundry)	Private	43
19. Uitgevallen, Plot 57, Makokong	Private	38
20. Valley Settlements, Plot 35, Bear's Farm	Private	13
21. Welverdiend, Plot 45, Kwa Sithole	Private	10
22. Varkeng, Put Put (Kayelitsha)	Private	528
23. Sherman Park Agricultural Holding	Private	18
24. Sicelo, Extension 4	Provincial Government	1 406
25. Sicelo, Extension 5	Local Municipality	1 645
26. Uitvlucht	Private	11
27. Mohlakeng	Private	31
28. Jonker's	Unknown	10
29. Platkoppie	Private	14
TOTAL		**5 837**

T 1.2



ID	Name	Ownership	Number of Structures
1	Kudung	Private	10
2	Uitvlucht	Private	11
3	Plot 45 Welverdiend	Private	10
4	Platkoppie	Private	14
5	Modderfontein	Private	23
6	Kwa Brown	Parastatal (Rand Water)	98
7	Chicken Farm	Private	21
8	Harold's Farm	Private	14
9	Kromdraai	Private	56
10	Plot 146 Driefontein (Dikhotsaneng)	Private	21
11	Boitumelo	Private	301
12	Piel's Farm	Private	491
13	Put Put (Khayelitsha)	Private	628
14	Skansdam (Foundry)	Private	43
15	Boers Farm	Private	13
16	Jonkers	Unknown	10
17	Sicelo Ext 4	Provincial Government	1406
18	Sicelo Ext 5	Local Municipality	1845
19	Dustin	Private	14
20	Henley on Klip (Dump) Erf 1319	Government	10
21	Mohlakeng	Private	31
22	Nelsonia Plot 180 (Abramskop)	Government	11
23	Plot 136 Nelsonia (Difateng)	Private	26
24	Sherman Park	Private	18
25	Sporong	Private	20
26	Uitgevallen (Makokong)	Private	38
27	Vogelfontein Plot 23	Local Municipality	14
28	Mamello	Local Municipality	681
29	Portion 47 Langkuil	Parastatal (Rand Water)	250
	Total		5837


Spatial Development Framework (2024-2025)
Composite Map
MIDVAAL LOCAL MUNICIPALITY
N
W
E
S
Scale: 1:105 000
Date: 2025/07/29
City of Johannesburg Metropolitan Municipality
Ekurhuleni Metropolitan Municipality
Emfuleni Local Municipality
Lesedi Local Municipality
Metsimaholo Local Municipality
Dipaleseng Local Municipality
Suikerbosrand Nature Reserve
Tourism Priority Areas
1 Klip River
2 Vaal Dam
3 Suikerbosrand Nature Reserve
4 Ridges Tourism Corridor
5 Sicelo Township Tourism
Agri-Hub
Proposed Class 1 Road (Gautrans)
Proposed Class 2 Road (Gautrans)
Proposed Class 3 Road (Midvaal)
Major Roads (Existing)
Railway
Rivers
Municipal Boundary
Urban Development Boundary
Urban Expansion Areas Subject to Conditions
Subject to Precinct Plan Approval
Cadastre
R59 Corridor Functional Area
Industrial / Commercial
Residential
Urban-Rural Cross Over Zone
Tourism
Farms
Suikerbosrand Nature Reserve
Conservancies
Ridges

Natural Resources	
Major Natural Resource	**Relevance to Community**
Dolomite	Active mine Glen Douglas, Artisans programme and employer of several Midvaal residents
Coal	Coal and other mineral deposits in the eastern part of Midvaal and adjoining municipalities Environmental risk, negative impact on Midvaal infrastructure, limited employment potential
Nature	Suikerbosrand Nature Reserve, Ridges. Conservation tourism has the potential to contribute to job creation and combatting unemployment
Water	Kliprivier, Vaal River, Vaal Dam

T 1.2.7

Bass Lake Adventures
Physical Address:
Sontnell Street (North extension of Ewelme Road, entrance adjacent to Glen Douglas, Afrimat Mine entry), Henley on Klip

Klipdraai Caravan Park is recognised as one of South Africa's Top 100 Hospitality spots. Klipdraai is located along the Kliprivier in Rothdene offering a breathtaking natural beauty that is welcoming for visitors

COMMENT ON BACKGROUND DATA

The following challenges are highlighted in the above information:

1. Increase in the unemployment rate;
2. Level of indigency;
3. Population growth of the economically active population and pressure to provide bulk infrastructure.

To address the challenges, Midvaal Local Municipality has:

1. Expanded Public Works Programme (EPWP), Community Works Programme (CWP), Agricultural and Local Economic Development Projects;
2. Adopted the Local Economic Development Strategy (LED) Strategy and Agricultural Growth Strategy;
3. Revised the Indigent Policy;
4. Reached agreements with developers to contribute to bulk infrastructure;
5. Co-ordinated planning to enhance responsiveness;
6. An effective complaints system to address concerns and complaints of residents.

T 1.2.8

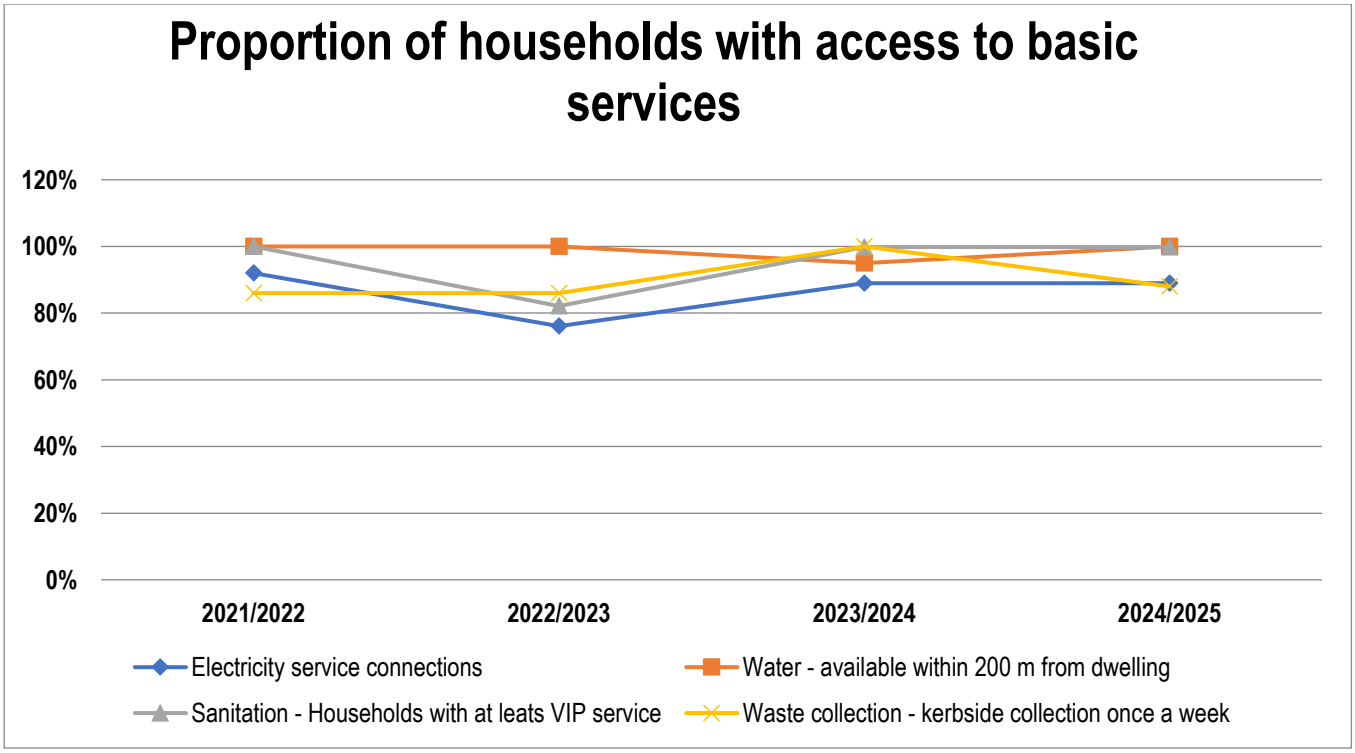
SERVICE DELIVERY OVERVIEW

INTRODUCTION

The information on basic service delivery, achievements and challenges, including information on service delivery to indigents, are dealt with in Chapter 3.

Applications for electricity connections to households only came from people who could afford it. All paid requests were completed. Registered Indigents in the formal housing areas were given 50 kWh free basic units per month. An application for funding of bulk supply to Sicelo and Savanna City was made.

Proportion of Households with minimum level of Basic services					
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Electricity service connections	78.1%	92%	66.22%	89%	89%
Water - available within 200 m from dwelling	99%	100%	85.25%	95%	100%
Sanitation - Households with at least VIP service	99.8%	100%	68.21%	99.8%	99.8%
Waste collection - kerbside collection once a week	86%	86%	86.98%	100%	88%



T 1.3.2

COMMENT ON ACCESS TO BASIC SERVICES

An improvement in access to basic services to households can be seen from the graph above.

This improvement has been realised despite the continued negative local, National and International economic climate.

Midvaal approved its indigency threshold at an income level of 3 times maximum old age pension per household per month.

CELEBRATING OUR EXCEPTIONAL SERVICE DELIVERY TEAMS

While many of us were at home enjoying the festive season, our dedicated teams went above and beyond—collecting waste on Christmas Day, addressing electricity issues, and ensuring everything ran smoothly. We celebrate their unwavering commitment and sacrifice in keeping Midvaal Municipality functioning.

1.3 FINANCIAL HEALTH OVERVIEW

The municipality continues to monitor its financial status and as such is showing improved financial results on annual basis.

During the financial year under review, various initiatives were embarked upon to improve the financial management.

These include:

1. Implementation of MFMA Circular 82 dealing with cost curtailment. The municipality has adopted its own cost curtailment policy and has now further strengthened policies in support of cost curtailment in line with the amended regulations. Cost curtailment is now an entrenched principle and is no longer seen as a short-term intervention, but rather part of the organisational culture.

2. Ongoing cash management: Cash balances decreased from R484 million at 30 June 2024 to R464 million at 30 June 2025. An amount of R174 million was generated from operations against the R140 million in the previous financial year. A current ratio of 2.84 (2024: 2.92) and a cost coverage ratio of 3.83 months (2024: 4.3 months) was achieved for the year. This indicates the municipality's ability to settle all current liabilities from current assets.

4. Improvement in the completeness of revenue reconciliations as standard operating procedure, MFMA Circular 64, describes revenue management as a "routine financial management function" and in municipal terms, effective revenue management means that all consumers are billed correctly for all services received. Property owners are levied the correct property rates in accordance with the Local Government Municipal Systems Act, Act 32 of 2000 and Municipal Property Rates Act, 2004, respectively. Revenue, as a product of service delivery and the municipal valuation roll, is dependent on the extent and use of land and services provided, as well as on the municipality's ability to identify, record and manage all its revenue sources accurately and comprehensively. Quarterly reconciliations are performed between the valuation roll and the billing system, as well as regular data verification tests to ensure consumption charges are within acceptable norms. In addition, the process of performing completeness of revenue tests for billed services has been implemented, and these reconciliations are now being performed on an annual basis.

ANALYSIS OF FINANCIAL RESULTS FOR THE YEAR

Statement of Financial Performance for the year ended 30 June 2025

The Municipality had a surplus of R64 million for the year under review (an increase from the previous year's R33 million). During the year, the total revenue increased by 11.62%.

Expenditure increased by 9.95% during the year.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025

The growth in total assets was 3.73% with total assets of R3.388 billion at the close of the financial year. Current assets increased by 1.27% from the 2023/2024 financial year, mainly because of increased receivables from non-exchange transactions. The cash collection rate for the year was 90.35%, which is an increase from the previous financial year.

Non-current assets increased by 4.72% from the previous year. The condition of the assets is still such that a good level of services is rendered. Increased investment in infrastructure, particularly sanitation infrastructure will be required in the next three years.

The repairs and maintenance budget allocation of the municipality is exceeding the National Treasury norm of 8% of the total asset value (exclusive of internal charges). The actual amount spent on repairs and maintenance was 10.73% of the total expenditure. The protection of the municipality's asset base is regarded as a high priority, as it is both the core of our service delivery mandate and underpins our revenue base.

Current liabilities increased by 1.37%. The municipality was up to date with both Eskom and Rand Water accounts.

Non-current liabilities increased by 17.28%. This is mainly attributable to the increase in borrowings.

AUDIT OPINION

Midvaal has an excellent record of achieving unqualified audits.

Since the establishment of the Midvaal Local Municipality in 2000, the municipality had two qualified audit opinions with unqualified audits in all the other years.

The municipality achieved clean audits as from 2013/2014 to 2024/2025-financial years. To maintain the clean audit, an updated Operation Clean Audit (OPCA) Plan was compiled and the existing OPCA Task Team continued monitoring its implementation.

The OPCA Task Team, chaired by the Municipal Manager (Accounting Officer), remained as active as it had been before the achievement of the Clean Audit.

Financial Overview: 2024/2025			R' 000
Details	**Original budget**	**Adjustments Budget**	**Actual**
Income:			
Grants (Opex and Capex)	333 103	339 301	338 158
Taxes, Levies and tariffs	1 485 001	1 494 838	1 470 962
Less: Income Foregone	(87 622)	(87 211)	(111 364)
Other	183 323	189 163	138 923
Sub Total	**(1 913 804)**	**(1 936 091)**	**(1 836 678)**
Expenditure	1 873 020	1 886 882	1 772 124
Net Total*	**(40 784)**	**(49 209)**	**(64 554)**
** Note: surplus/(deficit)*			T 1.4.2

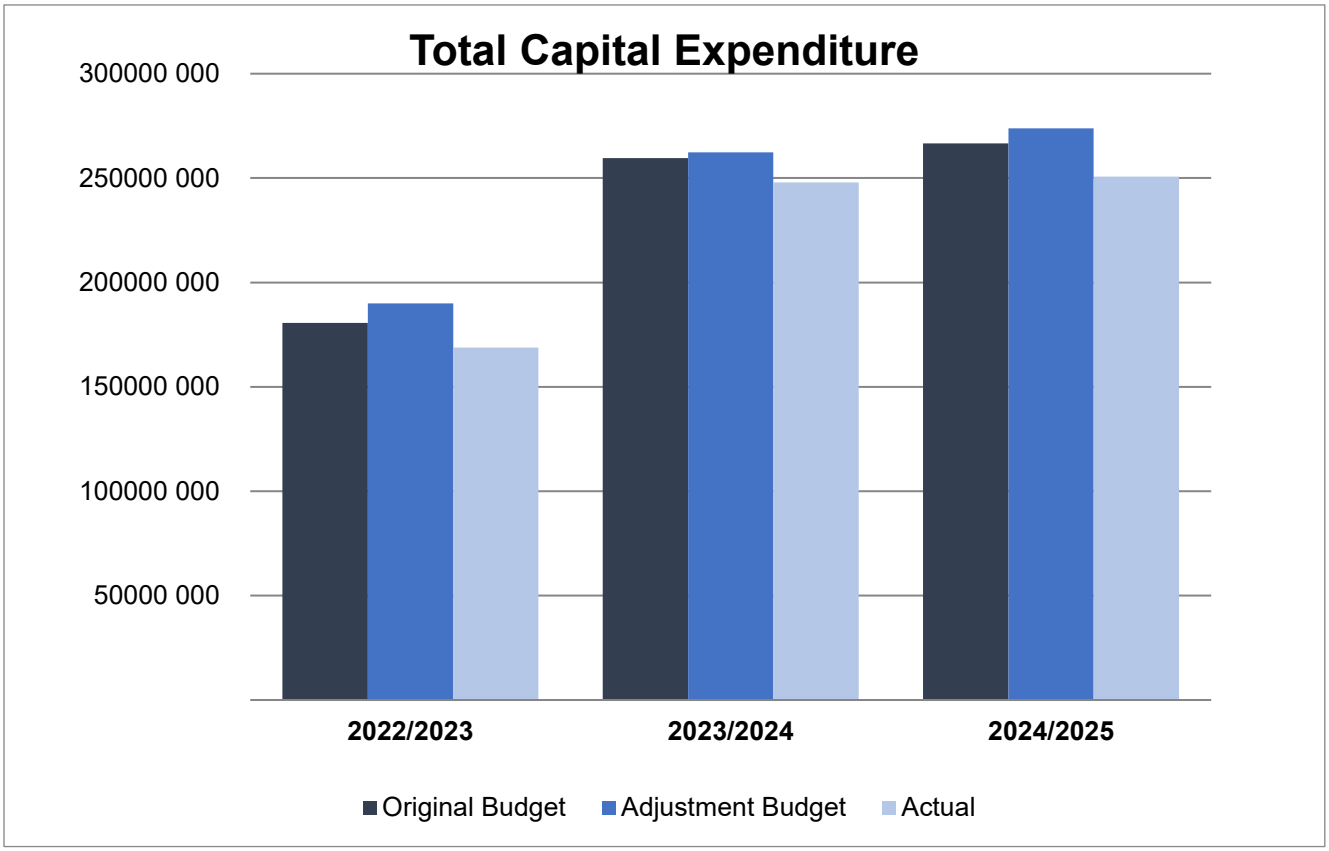
Operating Ratios	
Detail	**%**
Employee Cost	24%
Repairs & Maintenance	11%
Finance Charges & Impairment	11%
	T 1.4.3

COMMENT ON OPERATING RATIOS

Employee costs are within acceptable norms. The Organogram of Council is reviewed annually and only positions that are affordable are funded on the structure.

As part of the multi-year budget, increased allocations will be made to repairs and maintenance. The National Treasury norm is that 8% of the carrying value of assets must be provided for as repairs and maintenance.

Total Capital Expenditure: 2022/23 to 2024/25			R'000
Detail	**2022/2023**	**2023/2024**	**2024/2025**
Original Budget	180 597	259 622	266 618
Adjustment Budget	189 933	262 298	273 801
Actual	168 766	247 970	250 723
			T 1.4.4



COMMENT ON CAPITAL EXPENDITURE

R251 million was spent in the 2024/2025 financial year against R248 million in the previous year.

The municipality achieved an 91.57% spending level on the capital budget against the 94.54% expenditure in the previous financial year.

1.4 ORGANISATIONAL DEVELOPMENT OVERVIEW

The Municipal Organisational Structure for 2024/2025 was amended and approved per Council Resolution C3305/05/2024 dated 23 May 2024.

Report of the auditor-general to the Gauteng Provincial Legislature and the council on Midvaal Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Midvaal Local Municipality set out on pages 1 to 118, which comprise the statement of financial position as at 30 June 2025, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Midvaal Local Municipality as at 30 June 2025 and its financial performance and cash flows for the year then ended in accordance with the SA Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 24 of 2024 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International Code of ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

7. As disclosed in note 4 to the financial statements, material impairments of R181 992 667 were incurred as a result of irrecoverable trade and other receivables from exchange transactions.

8. As disclosed in note 5 to the financial statements, material impairments of R415 357 572 were incurred as a result of irrecoverable receivables from non-exchange transactions.

9. As disclosed in note 30 to the financial statements, material electricity losses of R 36 969 487 (2023-24: R55 197 474) was incurred, which represents 7% (2023-24:12%) of total electricity purchased. Technical losses amounted to R12 321 930 (2023-24: R18 397 318) and were due to the electricity that was lost on distribution from the source of generation through the transmission and distribution network to the final consumer. Non-technical losses amounted to R24 647 557 (2023-24: R36 800 156) and were due to faulty meters and illegal connections.

10. As disclosed in note 6 to the financial statements, material water losses of R63 102 537 (2023-24: R57 767 697) was incurred, which represents 35% (2023-24: 34%) of the total water purchased. Technical losses amounted to R38 347 412 (2023-24: R32 708 070) and were due to physical loss through the water distribution network. Non-technical losses amounted to R24 755 125 (2023-24: R25 059 627) and were due to persistent leakages as a result of aging water supply infrastructure and illegal connections.

11. With reference to note 44 to the financial statements, the municipality is the defendant in various lawsuits. The municipality is opposing the claims, as it believes that the claims are not valid. The ultimate outcome of the matter could not be determined and no provision for any liability that may result was made in the financial statements.

Other matter

12. I draw attention to the matter below. My opinion is not modified in respect of this matter.

13. In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

14. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

15. In preparing the financial statements, the accounting officer is responsible for assessing the municipality’s ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

16. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists.

    Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

17. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, which is located at page 7, forms part of my auditor's report.

Report on the audit of the annual performance report

18. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected key performance area presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

19. I selected the following key performance area presented in the annual performance report for the year ended 30 June 2025 for auditing. I selected a key performance area that measure the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Key performance area (KPA)	Page numbers	Purpose
Infrastructure & sustainable living environments	54 - 57	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

20. I evaluated the reported performance information for the selected key performance area against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

21. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents
- the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

22. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

23. I did not identify any material findings on the reported performance information for the selected key performance area.

Other matters

24. I draw attention to the matters below.

Achievement of planned targets

25. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

26. The table that follow provide information on the achievement of planned targets and list the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages 81 to 84.

Infrastructure & sustainable living environments

Targets achieved: 89% *Budget spent: 97%*		
Key service delivery indicator not achieved	Planned target	Reported achievement
Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	-30%	-33.75%
Percentage of households with access to basic water	84.27%	84.03%

Material misstatements

27. I identified preventable material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for KPA 6: Infrastructure & sustainable living environments**.** Management subsequently corrected all the misstatements, and I did not include any material findings in this report.

Report on compliance with legislation

28. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

29. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

30. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

31. I did not identify any material non-compliance with the selected legislative requirements.

Other information in the annual report

32. The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and those selected key performance area presented in the annual performance report that have been specifically reported on in this auditor's report.

33. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

34. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

35. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, and if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

36. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

37. I did not identify any significant deficiencies in internal control.

Auditor - General

Johannesburg

30 November 2025

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected key performance are and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 – paragraph (a), (b) & (d) of the definition: irregular expenditure, Section 1 – definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), Sections 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations: 71(1)(a), 71(1)(a)(b), 71(2)(a), 71(2)(b), 71(2)(d), 72(a), 72(b), 72(c)
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 16(a), 17(1)(a), Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), Regulations 27(2)(e), 28(1)(a)(i), 29(1)(a), 29(1)(b), Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, Regulations 44, 46(2)(e), 46(2)(f)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 34(a), 34(b), Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 54A(1)(a), 56(1)(a), 57(2)(a), Sections 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1),96(b)
MSA: Municipal Planning and performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(6)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)

Legislation	Sections or regulations
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)
Annual Division of Revenue Act	Section 11(6)(b), 12(5), 16(1); 16(3)
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations	Regulations 17, 25(7A)
Municipal Property Rates Act 6 of 2004	Section 3(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), Regulations 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5) 9(1), 10(1), 10(2), Regulations 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)
MSA: Municipal Staff Regulations	Regulations: 7(1),31
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 6(8)(a), 6(8)(b), 10(1)

1.6 STATUTORY ANNUAL REPORT PROCESS

No	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	29 Aug 2024
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting)	1 Jul 2024
3	Finalise the 4th quarter Report for previous financial year	31 July 2025
4	Submit draft 2024/2025 Annual Report to Internal Audit and Auditor-General	31 Aug 2025
5	Municipal entities submit draft annual reports to the Municipal Manager	N/A
6	Audit, Performance, Integrity & Risk Management Committee considered draft Annual Report of municipality and entities (where relevant)	27 Aug 2025
8	Executive Mayor tables the unaudited Annual Report	28 Aug 2025
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor-General	31 Aug 2025
10	Annual Performance Report as submitted to Auditor-General to be provided as input to the IDP Analysis Phase	31 Aug 2025
11	Auditor-General audits Annual Report including consolidated Annual Financial Statements and performance data	9 Sept – 30 Nov 2025
12	Municipalities receive and start to address the Auditor-General's comments	30 Nov 2025
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor-General's Report	30 Jan 2026
14	Audited Annual Report is made public and representation is invited	30 Jan 2026
15	Oversight Committee assesses Annual Report	Feb / Mar 2025
16	Council adopts Oversight Report	30 Jan 2026
17	Oversight Report is made public	Feb 2026
18	Oversight Report is submitted to relevant National/Provincial Councils	Feb 2026
19	Commencement with draft Budget/IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input	Feb/Mar 2026

T 1.7.1

COMMENT ON THE ANNUAL REPORT PROCESS

Midvaal endeavours to comply with the requirements of MFMA Circular 63. The performance management processes are alignment between the Integrated Development Plan (IDP), Budget and Service Delivery & Budget Implementation Plans (SDBIP) and the Performance Management System. Planning and monitoring of activities in achieving the municipality's targets and objectives are thus aligned and focussed. This alignment is important to comply with legislation.

CHAPTER 2 GOVERNANCE

INTRODUCTION

1. THE CONSTITUTION OF SOUTH AFRICA, ACT 108 OF 1996, SECTIONS 40 AND 41 PROVIDE

"40 Government of the Republic

(1) In the Republic, government is constituted as National, Provincial and local spheres of government which are distinctive, interdependent and interrelated.

(2) All spheres of government must observe and adhere to the principles in this chapter and must conduct their activities within the parameters that the chapter provides.

41 Principles of co-operative government and intergovernmental relations

(1) All spheres of government and all organs of state within each sphere must:

(a) Preserve the peace, national unity and the indivisibility of the Republic;
(b) Secure the well-being of the people of the Republic;
(c) Provide effective, transparent, accountable and coherent government for the Republic as a whole;
(d) Be loyal to the Constitution, the Republic and its people;
(e) Respect the constitutional status, institutions, powers and functions of government in the other spheres;
(f) Not assume any power or function except those conferred on them in terms of the Constitution;
(g) Exercise their powers and perform their functions in a manner that does not encroach on the geographical, functional or institutional integrity of government in another sphere; and
(h) Co-operate with one another in mutual trust and good faith by:

(i) Fostering friendly relations;
(ii) Assisting and supporting one another;
(iii) Informing one another of, and consulting one another on, matters of common interest;
(iv) Co-ordinating their actions and legislation with one another;
(v) Adhering to agreed procedures; and
(vi) Avoiding legal proceedings against one another.

(2) An Act of Parliament must:

(a) establish or provide for structures and institutions to promote and facilitate inter-governmental relations; and
(b) provide for appropriate mechanisms and procedures to facilitate settlement of inter-governmental disputes.

(3) An organ of state involved in an intergovernmental dispute must make every reasonable effort to settle the dispute by means of mechanisms and procedures provided for that purpose and must exhaust all other remedies before it approaches a court to resolve the dispute.

(4) If a court is not satisfied that the requirements of Sub-section (3) have been met, it may refer a dispute back to the organs of state involved."

2. BROAD POWERS AND FUNCTIONS OF THE MUNICIPALITY

According to Section 151(2) of the Constitution, the Executive and Legislative authority of a municipality is vested in its municipal council.

According to Section 156(1) of the Constitution, a municipality has executive authority in respect of, and has the right to administer:

- the local government matters listed in Part B of Schedule 4 and Part B of Schedule 5 (of the Constitution); and

- any other matter assigned to it by National or Provincial legislation.

According to Section 156(5) of the Constitution, a municipality has the right to exercise any power concerning a matter reasonably necessary for, or incidental to, the effective performance of its functions.

Governance is about "how" an organisation is run. In the running of Midvaal, a clear distinction is made between the politically elected structure (Councillors serving on the Council which is responsible for the oversight and legislative function of the municipality, as well as those matters which it has retained as its own functions. Other elected Councillors serve as full-time office bearers involved in the day-to-day running of the Municipal Council from the political perspective, namely the Executive Mayor with the Mayoral Committee, Speaker and the administration.

The Council is chaired by the Speaker. The executive is headed by the Executive Mayor with the Mayoral Committee of five (5) members. The structure of Council is set out in greater detail later in this chapter.

The Administration is headed by the Municipal Manager, who is also the organisation's Accounting Officer. Powers have been delegated to the different functions within the organisation to ensure roles, responsibilities and decision-making powers are clear and unambiguous.

T 2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION

The political and administrative functions in Midvaal operate on a clearly differentiated and identified role clarification basis. The final decision-making processes are also designed to obtain and consider stakeholder inputs, requests and needs within the framework of available resources.

T 2.1.0

2.1 POLITICAL GOVERNANCE

Midvaal made extra efforts to include the Ward Committees and Councillors in the maximum of administrative functions and outputs possible at all levels. Any inputs or comments from the committees are reflected or accommodated in the reports pertaining to Council matters.

Ward Committees are also involved in commenting on reports, to be kept abreast of (and in turn, to inform the community) changes and developments within the municipality. This ensures a high-level of public participation and promotes the principle of accountability. A report must follow a lengthy process to ensure all role-players are aware and supportive of the recommendations before included in the Council agenda.

Reports are forwarded from the meeting of the Municipal Manager with the Heads of Department to the relevant Ward Councillors and Committees and if applicable, they may then comment as indicated above. Thereafter reports are submitted to the relevant Section 80-Portfolio Committee, where full-time Councillors (MMC) chairs the meeting in consultation with part-time Councillors, who also serve on the relevant Portfolio Committees. After a report has been noted and commented on by the Section 80-Committee, it is then forwarded to the Mayoral Committee for resolution or recommendation to Council, according to the delegated powers.

After final resolution by either the Mayoral Committee or Council, resolutions are captured in the Resolution Register, which is regularly updated. The notification for implementation is sent to the relevant role-player, responsible for execution and it is continuously followed up. Feedback of the final resolution to the Ward Committee is the final phase of this process of community participation.

DIVISION OF LEGISLATIVE AND EXECUTIVE FUNCTIONS

In terms of Chapter 7 of the Constitution of the Republic of South Africa, the legislative and executive functions of a municipality are vested in its Municipal Council. Following the introduction of an Executive Mayoral System, Midvaal initiated the process of splitting the executive and legislative functions by delegating certain executive powers to its Executive Mayor. With the introduction of the Municipal Public Accounts Committee (MPAC) and its implied oversight role, there has been a further implied split between the two functions. MPAC as a structure of the legislative function, Council, is expected to assist with oversight over the executive function, Executive Mayor.

The principle of good governance requires that the legislative and oversight function, that is to be exercised by a municipal council, should be independent of the executive function that has been delegated to the Executive Mayor. This is to avoid undue influence and pressure being exerted by one function upon another and to allow each function the opportunity to operate freely within its delegations. It is in pursuance of the notion of having sound checks and balances in place in the governance model.

THE LEGISLATIVE FUNCTION OF COUNCIL

The legislative and oversight function of Council is vested in the full Council with the Speaker as Chairperson. The adoption of by-laws, approval of the annual budget, policies on functions retained by Council and frameworks within which delegated powers must be exercised, remain the function of the full Council, except where specific delegations have been made.

The Speaker is also responsible for the Whippery, Councillor training and capacitation, Junior Council, specific mentorship programmes (e.g. women's mentorship programme) and Ward Committees, amongst others.

1. Section 79: Ethics & Disciplinary Committee (Councillors)

The Section 79-Ethics & Disciplinary Committee was established, to assist the Speaker with the performance of the delegated functions relating to investigating misconduct of Councillors, enforcing the Code of Conduct for Councillors and the Standing Orders of Council.

2. Section 79: Municipal Public Accounts Committee (MPAC)

The Section 79-Municipal Public Accounts Committee (MPAC) was established with specific terms of reference to assist Council with its oversight function.

The Municipal Public Accounts Committee (MPAC) functions as the Oversight Committee of Council in respect of the Annual Report and its Oversight Report is submitted and published in accordance with the MFMA requirements and guidance. MPAC consists of members of the majority and opposition parties and is chaired by a member of the opposition.

3. Section 79: Petitions Committee

The Section 79-Petitions Committee has been established reporting directly to Council in terms of Council's Petitions Policy.

4. Section 79-Gender Committee

The Section 79-Gender Committee has been established by Council to oversee the implementation of Council's Gender Policy.

5. Section 79-Public Place Naming Committee

The Section 79-Public Place Naming Committee considers and advises Council on the names for public places (such as streets and parks) or the changing of any such names.

6. Powers of and Delegations to Executive Mayor

Besides the powers and functions accorded to and imposed on the Executive Mayor in terms of legislation, Municipal Systems Act, Municipal Finance Management Act and other relevant legislation, the executive function of the Council is delegated to the Executive Mayor as the appointed head of the executive function insofar as the Constitution and practicalities allow.

The Executive Mayor exercises political oversight over the administration, except for the administrative unit known as 'The Office of the Speaker".

In executing and performing the executive functions of Council and the Municipality, the Executive Mayor is assisted by five Members of the Mayoral Committee each with a particular portfolio. The Section 80- Committees contemplated in Annexure A constitute these specific portfolios.

7. Whippery

The Council has a Whippery which comprises of the Chief Whip and the Whips of the opposition parties represented in Council. The Whippery mainly deals with inter-party relations, party discipline and issues of mutual interest.

8. Specific Programmes

Certain projects are championed by the political offices directly, examples are the public participation processes to engage residents in formal structures (e.g. Ward Committees, State of the Municipality Address (SOMA) and Petitions) and less formal personal interaction (public meetings and discussions with interest groups).

Another example is the establishment of the Junior Council which comprises scholars from within Midvaal. The Junior Council functions well as a formalised structure and meets regularly to deliberate on issues of concern to the youth. The Junior Council is also a mechanism to expose the scholars to governance issues.

9. Attendance at Meetings - The attendance at meetings is reflected in Appendix A.

10. Political Decision-Making

Political decisions are taken in formal Council meetings where all participating political parties have opportunity to deliberate items as per the agenda, after which resolutions are adopted. If consensus cannot be reached, items are after debate, put to vote.

The Standing Orders of Council, formally adopted and duly promulgated, governs the process.

T 2.1.3

POLITICAL STRUCTURE

ALD. PETER TEIXEIRA
EXECUTIVE MAYOR

ALD. ALAN McLOUGHLIN
SPEAKER OF COUNCIL

ALD. PHIL PRETORIUS
CHIEF WHIP

MEMBERS OF THE MAYORAL COMMITTEE

Cllr. M Motsamai
CORPORATE SERVICES

Ald. P Hutcheson
FINANCIAL SERVICES

Cllr. T Maduna
DEVELOPMENT & PLANNING

Cllr. C Gomes
PUBLIC SAFETY & ROADS

Cllr. M Myburgh
COMMUNITY SERVICES

Cllr. R Hubbard
ENGINEERING SERVICES

WARD COUNCILLORS

Cllr. P Swart (DA)
Ward 1

Cllr. S Janse Rensburg (DA) - Ward 2

Cllr. B Jordaan (DA)
Ward 3

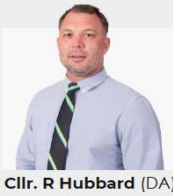
Cllr. M Myburgh (DA)
Ward 4

Ald. P Hutcheson (DA)
Ward 5

Cllr. T Sithole (ANC)
Ward 6

Cllr. L Visser (DA)
Ward 7

Cllr. M Ndebele (ANC)
Ward 8



Cllr. R Hubbard (DA)
Ward 9

Cllr. D Mokhomo (ANC)
Ward 10

Cllr. M Maimane(DA)
Ward 11

Cllr. M Kruger (DA)
Ward 12

Cllr. J Viljoen (DA)
Ward 13

Ald. P Pretorius (DA)
Ward 14

Cllr. A Dickenson (DA)
Ward 15

PR COUNCILLORS

Cllr. M Motsamai
(DA)

Cllr. G Nkoe
(DA)

Cllr. C Gomes
(DA)

Cllr. T Maduna
(DA)

Cllr. L Molakeng
(DA)

Ald. A McLoughlin
(DA)

Ald. P Teixeira
(DA)

Ald. M Modikeng
(ANC)

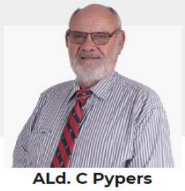
Cllr. I Ramushu
(ANC)

Cllr. M Mboweni
(ANC)

Cllr. P Lehloka
(EFF)

Cllr. N Bushula
(EFF)

Cllr. O Brits
(VF+)



ALd. C Pypers
(VF+)

Cllr. S Hoyane
(TYM)

MIDVAAL LOCAL MUNICIPALITY STRUCTURE

Executive Mayor
Ald. P. Teixeira

MIDVAAL LOCAL MUNICIPALITY

Municipal Manager
Mr. P. Magodi

MEMBERS OF THE MAYORAL COMMITTEE

Cllr. T. Maduna
MMC: Development and Planning

Ald. P. Hutcheson
MMC: Finance

Cllr. C. Gomes
MMC: Public Safety and Roads

Cllr. M. Motsamai
MMC: Corporate Services

Cllr. M. Myburgh
MMC: Community Services

Cllr. R. Hubbard
MMC: Engineering Services

Section 80: Development & planning	Section 80: Finance	Section 80: Public Roads & Safety	Section 80: Corporate Services	Section 80: Community Services	Section 80: Engineering Services
Cllr. T. Modiba Cllr. L. Visser Cllr. A. Maimane Cllr. M. Ndebele	Ald. P. Hutcheson Cllr. J. Viljoen Cllr. I. Ramashu Cllr. S. Hoyane	Cllr. C. Gomes Cllr. T. Dickinson Cllr. D. Mokhomo Cllr. E. Jordaan Ald. C. Pypers	Cllr. M. Mokete Ald. P. Pretorius Cllr. G. Nkoe Cllr. C. Mboweni	Cllr. M. Myburgh Cllr. L. Molakeng Cllr. S. Janse Van Rensburg Ald. M. Modikeng	Cllr. R. Hubbard Cllr. M. Kruger Cllr. T. Sithole Cllr. O. Brits

EXECUTIVE DIRECTORS

Mr. K. Mokwena
Development and Planning

Mr. Z. Mhlongo
Finance

Mr. E. Lensley
Public Safety and Roads

Mr. S. Cave
Corporate Services

Ms. T. Mnguni
Community Services

Mr. D. Mukwevho
Acting
Engineering Services

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION

According to Section 60(b) of the Municipal Finance Management Act, Act 56 of 2003, the Municipal Manager of a municipality is the Accounting Officer of the municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures, political office bearers and officials of the municipality and any entity under the sole or shared control of the municipality.

The Municipal Manager and the Heads of Department meet weekly formally to deliberate on service delivery issues, organisational and management matters and reports to be submitted to the Mayoral Committee or Council in terms of the Delegated Powers. The management team also engages the Mayoral Committee weekly to ensure decision-making processes are expedited to enhance service delivery.

Each Head of Department also interacts with his/her Member of the Mayoral Committee (MMC) on a more regular basis for the same purpose.

Executive Directors are appointed on fixed-term employment contracts and report to the Municipal Manager in terms of Section 57 of the Municipal Systems Act.

TOP ADMINISTRATIVE STRUCTURE

TIER 1

MUNICIPAL MANAGER Mr. P. Magodi **DIRECTOR: OFFICE OF THE MUNICIPAL MANAGER** Mrs. P. Luswazi-Chiya **DIRECTOR: RISK & COMPLIANCE** Mrs. J. Tait	• Risk Management • Compliance Reporting • Insurance Claim Management • Internal Audit Services • Performance Management (Organisational) • Service Delivery & Budget Implementation • Monitoring & Evaluation • Integrity Management • Anti-Fraud & Corruption Management • Monitoring & Legislative Compliance Reporting

TIER 2

EXECUTIVE DIRECTOR: CORPORATE SERVICES Mr. S. Cave **DIRECTOR: LEGAL & PROPERTIES** Mrs. N. Ameer-van Wyk **DIRECTOR: HUMAN RESOURCES** Mr. A. Scutts **DIRECTOR: ICT** Mr. S. Mnguni	**CHIEF FINANCIAL OFFICER** Mr. Z. Mhlongo **DIRECTOR: SUPPY CHAIN MANAGEMENT** Mr. T. Mnguni **DIRECTOR: INCOME** Mr. A. Meiring **DIRECTOR: EXPENDITURE** Vacant **DIRECTOR: FINANCIAL REPORTING** Ms. K. Desai	**EXECUTIVE DIRECTOR: PUBLIC SAFETY & ROADS** Mr. E. Lensley **CHIEF FIRE OFFICER** Mr. H. Steyn **CHIEF TRAFFIC OFFICER** Mrs. A. Mpai **DIRECTOR: ROADS & STORMWATER** Mrs. K. Ngcane
• Secretariat & Committees • Legal Services • ICT Services • Facility Rentals • Archives • Marketing & Communications • Political Offices • Complaints Management • Occupational Health & Safety • Labour Relations / Local Labour Forum • Disciplinary Action (Consequence Management) • Human Resource Management • Human Capital (Training and Development)	• Billing & Revenue • Credit Control • Rates & Tariffs • Expenditure • Budget & Financial Reporting • Valuations • Asset Management • Supply Chain Management	• Fire • Traffic • Roads • Stormwater • Mechanical Workshop • Fleet Management

EXECUTIVE DIRECTOR: COMMUNITY SERVICES Mrs. T. Mnguni **DIRECTOR: SPORT & RECREATION, LIBRARIES, ARTS, PARKS, MUNICIPAL HEALTH SERVICES & CEMETERIES** Mr. J. Venter **DIRECTOR: WASTE & ENVIRONMENTAL MANAGEMENT** Mr. T. Mabula	**ACTING EXECUTIVE DIRECTOR: ENGINEERING SERVICES** Mr. D. Mukwevho **DIRECTOR: PMU** Mr. P.V. Tshabalala **DIRECTOR: ELECTRICAL SERVICES** Mr. N. Nkomo **DIRECTOR: WATER & SANITATION** Mr. R. Madimutsa **DIRECTOR: TECHNICAL SUPPORT** Mr. D. Mukwevho	**EXECUTIVE DIRECTOR: DEVELOPMENT & PLANNING** Mr. K. Mokwena **DIRECTOR: DEVELOPMENT PLANNING** Mr. T. Arlow **DIRECTOR: LOCAL ECONOMIC DEVELOPMENT** Mrs. P. Mnguni **BUILDING CONTROL OFFICER** Mr. K. Rasepae
• Clinics & Community Health • HIV / AIDS Support • Designated Groups • Woman, Elderly, Youth, Disabled • Waste Management • Environmental Health Management • Libraries • Indigent Support • Sport & Recreation Development • Social Development • Parks & Cemetery Maintenance • Grass & Tree Cutting Services	• Water Provision • Sanitation Services • Electricity Supply & Management • Streetlight Maintenance • Facility Repair & Maintenance • Project Management Unit (Infrastructure Development)	• Town Planning • Building Control • Illegal Structures • Tourism Development • Geographic Infrastructure Systen (GIS) • Integrated Development Plannin (IDP) • Sale of Council Land • Environmental Management • Agricultural Affairs • Local Economic Development (LED) • Small, Medium & Micro Enterprise (SMME) Development • Local Agenda 21 • Housing

COMPONENT B: CO-OPERATIVE GOVERNANCE & INTER-GOVERNMENTAL RELATIONS

INTRODUCTION

Section 3 of The Municipal Systems Act (MSA) requires municipalities to exercise their executive and legislative authority within the constitutional system of co-operative governance envisaged in the Constitution (Section 41).

Midvaal does not function in a vacuum and strives to maintain good inter-governmental relations with its neighbouring municipalities, Sedibeng District Municipality, Provincial Authority, National Government and other agencies as well as inter-governmental bodies, such as SALGA, the Premier's Co-ordinating Forum, MEC - MMC - IGR Fora, administrative working committees and so forth.

A few of the inter-governmental platforms and meetings attended for the period under review are reflected below.

T 2.3.0

2.3 INTER-GOVERNMENTAL RELATIONS

NATIONAL INTER-GOVERNMENTAL STRUCTURE

IGR FORA	PURPOSE	FREQUENCY OF MEETINGS
Three Sphere Meeting (MIG Projects & Policies)	Interaction between Province and National to report progress on MIG Projects, policies and other related issues	Monthly
Gauteng Umbrella Fire Connection Association (GUFPA)	Management meets with Gauteng Umbrella of the Fire Connection Association discussing issues and compliance with the National Veld & Forest Fire Act, Act 101 of 1998	Quarterly
Disaster Management Advisory	Management meets on District and Provincial level discussing Disaster Management Plans ensuring preparedness and readiness of personnel in case of any disasters	Quarterly
Technical Task Team Meetings (Fire Safety / Operational / PIER)	Management of different sections in the Fire Department meets with Province ensuring operational functionality of each section	Monthly
National Key Point (NKP)	Management meets with National Key Point representatives regarding safety and security issues of the Key Points doing evacuation drill	Monthly
South African Local Government Association National Conference (SALGA)	South African Local Government Association National Conference (SALGA)	Per Invitation

PROVINCIAL INTER-GOVERNMENTAL STRUCTURE

SALGA Municipal Manager's Forum	All Municipal Manager's in the Province	Per Invitation
SALGA Strategic Planning Lekgotla	Municipal Manager and Heads of Department	Per Invitation
Governance and IGR Working Group Meeting	Governance and IGR Training	Ad Hoc
SALGA Provincial Members Assembly	Upper limit of salaries	Per Invitation
COGTA MEC: IGR Forum	Meeting between the MEC for COGTA with Gauteng Mayors	Per Invitation
Premier's Co-Ordinating Forum	All Executive Mayors in Gauteng raise and discuss critical issues with the Premier directly	Quarterly
Provincial Treasury Mid-Year Reviews /Budget & Compliance Meetings	To evaluate the Annual Budget submission of the municipality as well as to review the mid-year performance of the municipality	Bi-annually
Premier's Co-Ordinating Forum Technical Working Forum	Premiers & Municipal Managers Forum	Quarterly
Joint COGTA & Human Settlements IGR Forum Meeting	To engage with the following working groups: Human Settlements and Urban Agenda Development Planning & Rural Development Public Transport and Roads	Quarterly
OPCA Provincial Co-ordinating Committee Workshop	Overview of the Audit Process	Per Invitation
GPL: Gauteng Speakers Forum	Speakers Forum	Quarterly
Premiers Office IGR Forum	Deputy Director: Office of the Speaker	Once Off
COGTA MEC IGR Forum	Meeting between the MEC for COGTA with Gauteng Speakers	Ad Hoc
COGTA Public Participation Forum	Sharing best practice initiatives for measures to improve Participation	Quarterly
Provincial Treasury Mid-Year Reviews / Budget & Compliance Meetings	To evaluate the Annual Budget submissions of the municipality as well as to review the mid-year performance of the municipality	Bi–annually
Capex War Room	To monitor progress of capital expenditure	Ad hoc / As per Provincial Treasury invitations

Provincial Treasury CFO Forum / Provincial Treasury Finance indaba	To interact on a provincial level on matters related to legal compliance, financial reporting and other financial management issues	Quarterly
Provincial Treasury MMC / MEC Forum	MEC's meeting with MMC's and CFO's regarding Municipal Financial Management matters	Quarterly
Provincial Treasury Risk Management & Internal Audit Forum	The forum was established during 2010 to assist municipalities in terms of Section 166 of the MFMA to oversee and assist with the functioning of audit committees, internal audit and various other oversight functions	Bi-annually
Rand Water Board Meeting	To compare the water results from the municipalities in the Gauteng Region (Water Demand Management Meeting)	Quarterly
Fire Safety Working Group (GFSWG)	Fire Safety	Quarterly
Gauteng Waste Forum (GDARD)	To strengthen co-operative governance on waste management in the province and to share information on waste management best practices	Monthly
Gauteng Department of Agricultural & Rural Development (GDARD) Environment & Culture Sector Meeting on the Expanded Public Works programme (EPWP)	Expanded Public Works Programme (EPWP) reporting and management on environment	Quarterly
Gauteng Provincial Government Fire & Emergency Section Heads (FESH)	All fire and emergency sectional heads meet with Gauteng Province on all sections of the Fire & Rescue Services and National issues	Monthly
White Paper / Fire Brigade Act	Chief Fire Officers and Chairman of Task Teams Nationally get together to workshop the White Paper for Standardization of fire Services and amending the Fire Brigade Act	Bi-annually
Training / USAR	Management / training sections met with province ensuring preparedness and readiness of personnel in case of any disasters	Monthly
Gauteng Provincial SPLUMA Forum	Norms & Standard guidelines for SPLUMA	Quarterly
IGR Technical Task Team: Illegal Land & House Invasion	For Municipalities within the province to find solutions in dealing with increase of illegal land and house occupation taking into consideration the legal framework for housing beneficiary allocations	Quarterly
IGR: Climate Change Indaba	Sharing best practice initiatives for measures to mitigate Climate Change	Quarterly
Provincial AMEU Meeting (Amalgamated Municipal Electricity Undertaking)	To interact on matters related to electricity (New Technology, best practices and suppliers)	Monthly

Gauteng Provincial Government Norms & Standards	An elected group of managers out of Gauteng working on the Norms & Standards of the fire services	Monthly
GPL: Gauteng Speaker's Forum (Steering Committee Session)	Deputy Director: Office of the Speaker	Quarterly
GBL Consultative Workshop for Municipal Town Planners	To discuss Town Planning Schemes, By–Laws and challenges faced	Per Invitation
Launch and Workshop on the Review of the White Paper for Local Government	Municipal Manger and Heads of Department	Once-Off

DISTRICT

Sedibeng District Technical IGR Forum	District IGR Technical Issues	Quarterly
Sedibeng Municipal Manager's Forum	Municipal Manager's in the district	Quarterly
Vaal Dam Forum	To report on the water quality from sewer plants by different stakeholders	Quarterly
Kliprivier Forum	To report on the water quality by different stakeholders	Quarterly
Sedibeng District Command Council	To enhance joint planning and implantation of strategies for the development of municipalities in the district	Weekly
Sedibeng Finance IGR meeting	Meeting between Gauteng Provincial Government, Sedibeng district and Chief Financial Officers within the district to discuss financial Management issues.	Quarterly
Sedibeng Agri-Park Stakeholders Meeting	Discuss the Sedibeng Agri-Park progress and challenges	Monthly
IDP Steering Committee Meeting	Alignment of IDP's and presentation of the GDS3	Per Invitation
EPWP District Forum	Discuss EPWP projects within the municipality	Quarterly
Projects Steering Committee and Expert Reference group	Developments of minimum standards for the consideration of environmental aspects for the preparation and review of Spatial Development Framework (SDF's)	Quarterly
IDP Alignment Meeting	Alignment of IDP's and presentation of the One Plan	Per Invitation
		T 2.3.4

The IGR functionality progressed very well and the municipality was able to interact with IGR structures through various platforms.

RELATIONSHIPS WITH MUNICIPAL ENTITIES (Midvaal does not have any municipal entities) T 2.3.3

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW

Midvaal actively pursues meaningful public participation and has structured its activities relevant to the Integrated Development Plan (IDP), Budget and Ward issues accordingly. It also engages on feedback sessions and not only information gathering. This enhances transparency and accountability.

In summary, on the overview of public accountability and participation, Midvaal embarked extensively on ensuring public participation at ward committee meetings, IDP and budget public ward meetings, IDP Representative Forum, the People's Assembly, Petitions Committee and other stakeholder engagements. The oversight report is also widely publicised. The Municipal Public Accounts Committee (MPAC) is operational and measures are in place to protect personal information.

T 2.4.0

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

All documents to be made public were placed on the municipal website. Public meetings were advertised on the website. This includes Council meetings, Ward Committee Meetings, Budget and IDP meetings, Bid Adjudication Committee meetings, amongst others. The Bid Adjudication Committee meetings (in respect of tenders) were open to the public.

Council interacted with its stakeholders at Ward Committee, Budget and IDP meetings, the People's Assembly and many other meetings and gatherings. These engagements were ongoing throughout the year. Most meetings were well attended, resulting in meaningful engagement.

T 2.4.1

WARD COMMITTEES

Ward Committees were established in all fifteen wards and all the ward committees were functional and met according to the year planner (which is available on the website www.midvaal.gov.za).

Appendix E contains more detail on ward committee governance and Appendix F reflects ward information.

T 2.4.2

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD

Section 16(1) and Section 29(1) of the Local Government: Municipal Systems Act, Act 32 of 2000 outline the processes and procedures to be adhered to in terms of community participation. Based on the legislative requirements, public participation forms an integral part of the Midvaal IDP process. Communities were afforded the right to make representations and engage on the drafting of the IDP considering the needs of their communities.

Notwithstanding the provisions of the Act, Midvaal utilised several communication channels to convey information to the community. The approved traditional methods of communication have changed over time; however, Midvaal adhered as far as possible to the stated provisions of the Act.

During January and February 2024, the municipality conducted public engagements with communities to ensure its planning is aligned to community needs to budget accordingly.

During the 2024/2025-Integrated Development Plan (IDP) review, public engagements were held during January and February 2024. Communities were provided progress on the implementation of the IDP. The communities were encouraged to peruse Annexure A: Community needs of the previously adopted IDP and any additional community needs could be submitted to their respective Ward Councillor or via idp@midvaal.gov.za for inclusion in Annexure A: Community Needs in the 2024/2025 IDP review. A total of 22 responses were received representing 86 community needs that were incorporated as new or existing needs within Annexure A: Community Needs.

T 2.4.3.1

Public Meetings							
Nature and purpose of meeting	**Ward**	**Date**	**Number of Participating Municipal Councillors**	**Number of Participating Municipal Administrators**	**Number of Community members attending**	**Issue addressed (Yes/No)**	**Feedback given to community**
IDP Public Meetings	All	27 Jan 2024 – 29 Feb 2024	1 945			IDP	Communities proposed projects and were informed of the IDP processes, priorities, targets as well as progress made in terms of previous plans submitted by the communities
Budget Public Meetings	All	12 Apr 2024 - 24 Apr 2024	30	13	270*	BUDGET	Municipal budgeting processes, tariffs, service delivery, projects and programme's to be given priorities in the budget

* Public engagements were held in person as well as virtually.

On 5 October 2024, Midvaal launched the Integrated Development Plan (IDP) public engagement meetings. Prior to these, cluster meetings were held with sectors like Non-Governmental Organisations, Faith-based Organisations, security groups, and the economic sector. The municipality conducts these engagements to ensure that planning is aligned with the needs of the community and that the budget is prepared accordingly.

2.5 INTEGRATED DEVELOPMENT PLAN (IDP) PARTICIPATION & ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers?	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
** Section 26 of Municipal Systems Act 2000*	T 2.5.1

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW

In Midvaal, the principles of good corporate governance as expounded in the King IV report are embraced and applied within the organisation. To the extent that these King IV principles are not directed by legislation (e.g. the Municipal Finance Management Act (MFMA) and Municipal Systems Act (MSA), it is applied as far as possible in the context that these principles indicate the "right way to do things".

These principles relate to, amongst others, to ethical governance, implementation of controls to prevent fraud, corruption and the management of risk.

T 2.6.0

2.6 RISK MANAGEMENT

Midvaal Local Municipality has established and maintained a system of risk management in accordance with the provisions of the Local Government Municipal Finance Management Act, the King IV Report on Corporate Governance and applicable risk management standards.

The Audit, Performance, Integrity and Risk Management Committee (APIRMC) carries out the oversight responsibility on the governance and management of risk within Midvaal Local Municipality. The Committee meets on a quarterly basis and operates in accordance with the approved terms of reference.

Risk management reporting is an essential tool that enables Council to determine the progress made and successes accomplished in respect of the following areas:

- embedding risk management practices within the broader corporate culture, systems and processes (creating a risk-intelligent culture);
- ensuring effective alignment of risk management with organisational strategies;
- ensuring that significant risks and opportunities to organisational strategy have been adequately identified and effectively mitigated or explored, respectively; and

- ensuring that emerging risks have been properly identified and their impact adequately assessed and mitigated.

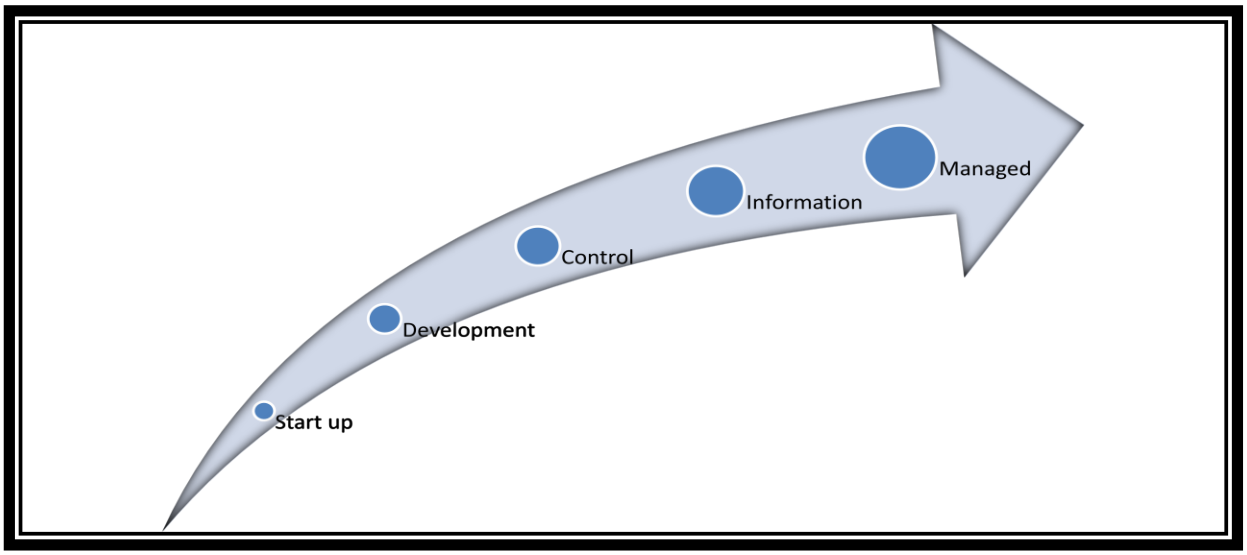
Midvaal Local Municipality understands the importance of managing its risks to effectively continue providing quality services to the community. To this end, the municipality maintains a dashboard for monitoring and reporting on strategic and operational risks on a regular basis.

Overview of the Key Risk Management Activities for the year under review - 2024/2025 Risk Management Policy, Strategy and Implementation Plan

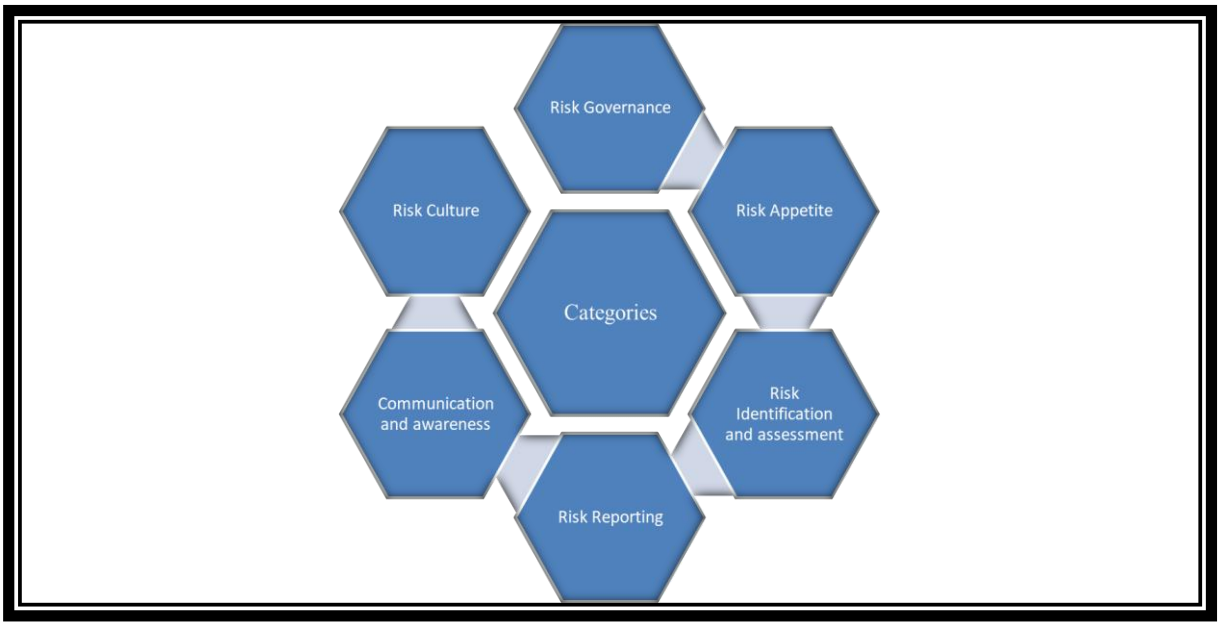
The risk governance documents have been reviewed, approved and implemented within the set timelines. The coordination and implementation of Municipal Risk Management activities and practices resides within the Office of the Municipal Manager. The Implementation Plan was developed, approved and implemented within the stipulated timelines.

Risk Management Maturity

The Risk Management Unit conducted a review to determine the risk maturity status of the Municipality as per the National Treasury assessment tool. Midvaal Local Municipality achieved a risk maturity rating of 4.9 which is at the information level and an improvement from the previous year's 3.6 rating, which is at the control level. This means that risk management is firmly embedded in the institution.



The questionnaire which is completed during the review covers, but is not limited, to the following:



A Risk Management Maturity Improvement Plan was developed and implemented to address key maturity gaps as well as to ensure continuous improvement of the Risk Management function. The progress on Risk Management Improvement Plan (RMIP) is reported on a quarterly basis to the Audit, Performance, Integrity & Risk Management Committee.

Combined Assurance Model

The purpose of the Combined Assurance Plan is to provide progress on a quarterly basis on the implementation of the various levels of assurance providers. Assurance is an examination of evidence for the purpose of providing an independent assessment of governance, risk management and control processes for the municipality.

In terms of Practice Advisory 2050-2: Assurance Maps of the International Standards for the Professional Practice of Internal Auditing (IIA Standards), there are fundamentally three classes of assurance providers, differentiated by the stakeholders they serve, their level of independence from the activities over which they provide assurance and the robustness of that assurance.

- Those who report to management and/or are part of management (management assurance), including individuals who perform control self-assessments, quality auditors, environmental auditors and other management designated assurance personnel;
- Those who report to (Council), including Internal Audit;
- Those who report to external stakeholders (external audit assurance), which is a role traditionally fulfilled by the Independent Auditor.

The Combined Assurance Plan outlines the Top 5 risks of the municipality and reports on the 4 levels of assurance which was provided for the period under consideration on a quarterly basis.

Risk Registers

The Heads of Department had an annual risk assessment engagement, as part of the holistic approach, to identify risks across the municipality. The process of identification, assessment, capturing and recording of strategic and operational risks, was based on the 4th quarter progress for the previous year and facilitate the way forward to manage identified risks.

Risk Registers have been reviewed and approved and progress reported on a quarterly basis. The Organisational Risk Register was implemented which assists with reporting to Council on high risks only to draw Council's attention to the top priority risks with progress on the mitigating measures which were implemented to ensure the risks do not materialise.

Organisational and Operational Risk Register

It should be noted that these risk registers contain only high risks from the Strategic and Operational Risk Register. Detailed registers are reviewed quarterly and updated with progress made to mitigating actions implemented.

The highest risks, as identified in the Organisational Risk Register, are:

1. Understatement of payables
2. Inability to attract and retain suitably skilled employees
3. Non-compliance with conditions of waste license/permit resulting in fines/ imprisonment
4. Inadequate air space on landfill sites
5. Insufficient ICT infrastructure capacity
6. Decentralisation of ICT service provision to Departmental Business requirements
7. Land invasion
8. Damage to properties and service infrastructure
9. Bulk water supply insecurity
10. Lack of sufficient water and sanitation infrastructure Development in Midvaal

Risk performance in the 2024/2025 Financial Year

The 2024/2025-financial year was significant for the municipality, with a focused and comprehensive approach to managing risks across all departments. Various risk mitigation strategies were implemented to address challenges such as operational inefficiencies, financial risks and compliance issues. These efforts were strategically aimed at strengthening the municipality's resilience and ensuring that critical processes remained secure from potential disruptions.

T 2.6.1

2.7 INTEGRITY MANAGEMENT

This component comprises of 5 sub-sections, namely:

1. Anti-Fraud & Corruption Policy implementation
2. Integrity Management Strategy & Implementation Plan
3. Ethics Awareness, Monitoring & Reporting
4. Ethics Risk Register Management
5. Compliance with relevant laws and regulations

Council has a very strong attitude towards legislative compliance, specifically supply chain management principles and the proper functioning of the Audit, Performance, Integrity & Risk Management Committee, Municipal Public Accounts Committee (MPAC) and the Financial Disciplinary Board (FDB).

These meetings are functioning without councillor and/or political interference. Where required, matters are reported to the relevant external authorities for further investigation. The appropriate and relevant consequence management is also initiated, as and when required.

Midvaal Local Municipality maintains it stance of zero tolerance to fraud and corruption. In line with this, the efficient application of instructions contained in the policies and procedures of Midvaal, is one of the most important duties applied by every employee in the execution of their daily tasks.

Midvaal subscribes to the principles of good corporate governance, which requires conducting business in an honest and transparent fashion. Consequently, Midvaal is committed to fighting fraudulent behaviour at all levels within the organisation.

ANTI-FRAUD & ANTI-CORRUPTION POLICY & PLAN

In addition to promoting ethical conduct within Midvaal, the Anti-Fraud and Anti-Corruption Policy and Plan is intended to assist in preventing, detecting, investigating and sanctioning fraud and corruption. This dynamic Policy & Plan details the steps, which have been and will continually be taken by Midvaal to promote ethical conduct and address fraud and corruption.

Issues raised by employees, ratepayers, members of the public, providers of goods and/or services, the action taken, will depend on the nature of the concern.

The matters raised were screened and evaluated and subsequently:

1. Investigated internally
2. Referred to another law enforcement agency
3. Referred to the Financial Disciplinary Board
4. Dealt with in terms of the Local Government: Disciplinary Regulations for Senior Managers, 2010

Midvaal endeavours to be consistent and efficient in the application of disciplinary measures.

Chapter 4 of the Report contains the details of disciplinary actions (consequence management) taken in cases of financial misconduct and other offences committed.

T 4.3.6

The Municipal Systems Act, Act 32 of 2000, in Section 83(c), determines the objective to minimise the possibility of fraud and corruption, when service providers are chosen through a process which minimizes the possibility of fraud and corruption.

The Reviewed Integrity Management Policy & Plan, 2020 approved per Council Resolution C2359/08/2020 dated 27 Aug 2020 is still intact. No legislative changes were promulgated.

This Policy is based on the principles of:

1. Creating a culture which is ethical and intolerant to fraud and corruption (Awareness)
2. Deterrence of fraud and corruption
3. Preventing fraud and corruption which cannot be deterred
4. Detection of fraud and corruption
5. Investigating detected fraud and corruption
6. Taking appropriate action in the event of such irregularities, e.g. disciplinary action (consequence management), recovery of losses, to the extent required and prosecution
7. Applying sanctions, that includes blacklisting and prohibition from further employment

The components included in this Policy are:

1. Focus on the Organisation
2. Focus on Employees
3. Focus on other stakeholders
4. Enforcement
5. Implementation

The above is not intended to detract from the premise that all the components are equally essential for the successful implementation of the Plan.

These preventative controls include the existing financial and other controls and checking mechanisms as prescribed in the systems, policies and procedures of Midvaal.

Apart from various other departmental related policies and procedures, the following measures are in place to prevent any possible irregular activities:

1. When advertising vacancies, potential candidates are cautioned that only people with the highest level of personal integrity will be considered and that submission to appropriate pre-employment screening processes are obligatory.

2. Compulsory probation periods (minimum of three months) are applicable to all full-time employees.

3. Employee induction programmes are presented monthly to all newly appointed staff, to introduce the culture and ethos of the organization, namely ethical & performance based.

4. All employees are compelled to take annual leave in terms of the Conditions of Service.

5. Exit interviews are in place, which includes the assessment of the perceptions of the business ethics and conduct standards within Midvaal.

The status of reported cases is as follows:

Description	2022/2023	2023/2024	2024/2025
Total Number of Cases Reported	38	23	14
Total Number of Cases Resolved	24	11	7
Total Number of Cases under investigation	14	12	7
% Resolved	**63%**	**48%**	**50%**

During the 2024/2025-financial year, 14 incidents were reported via the Anti-Fraud and Corruption Hotline and other available reporting mechanisms.

The status of the reports received, is as follows:

STATUS DESCRIPTION	NUMBER
Number of reports received:	14
Number of reports detected (Finalised)	3
Number of reports undetected (Finalised)	4
Other	0
Under investigation (Internal)	7
Referred to the South African Police Services and/or Directorate for Priority Crime Investigation	0
Initiation of further forensic investigations (External)	0
% Finalised	**50%**
% Detected	**21.43%**

The primary reported transgressions are summarized as follows:

1. Recruitment/Appointment related irregularities
2. Meter tampering and/or illegal bypassing of electricity/water meters
3. Tender related irregularities
4. Transgression of Code of Conduct for Municipal Staff
5. Bribery
6. Fraudulent use of waste dumping permit
7. Illegal selling of prepaid electricity units

Matters referred to the Financial Disciplinary Board, included the following:

1. Tenders awarded not according to approved specifications resulting in irregular expenditure
2. Salary overpayment

Consequence management, according to Council's Policies, were initiated, i.e. disciplinary action, criminal prosecution and recovery of money. Management reviewed controls and internal audit tested the effectives of the reviewed/improved controls to prevent recurrence.

Matters reported to external authorities for further investigations in line with the MFMA are frequently monitored and positive results received.

Midvaal through its various reporting platforms, i.e Ethics Hotline takes all matters very serious by means of its Integrity Management Strategy.

INTEGRITY MANAGEMENT STRATEGY & IMPLEMENTATION PLAN

The Ethics Management Framework, developed by The Ethics Institute (TEI) for governing ethics, aligned with the King III guidance on ethics management and with the Local Government Anti-Corruption Strategy (LGACS) forms the basis of Midvaal's Integrity Management Strategy & Implementation Plan.

The 4 main pillars of this framework focus on:

1. Leadership Commitment

2. Governance Structures

3. Management of ethics

    3.1 Ethics Risk Assessment
    3.2 Ethics Strategy
    3.3 Code and Policies
    3.4 Institutionalisation (Creating an ethical culture)
    3.5 Monitoring and Reporting

4. Independent assessment and external reporting

The below schematic presentation reflects on the main pillars:

Values reflect the core guidelines of Midvaal Local Municipality (MLM) and by following it ensures we remain on the right path. A customer-centric approach shapes the values of Midvaal. This defines the character of MLM and the foundation on which leadership and employees behave and conduct themselves and guides the way in which decisions are made. Furthermore, our change in approach requires us to prioritise values that create an ethical culture within MLM.

The Values of MLM are:

- Equity
- Accessibility and Communication
- Collaboration
- Innovation
- Safety and Security
- Forward-thinking
- Decisive decision-making

Also, the Human Resource Value System is to provide a quality integrated human resources service by creating a safe, healthy and supportive environment where MLM staff are valued, respected and able to realize their full potential.

These Values include:

- Integrity
- Innovation
- Diversity
- Team Spirit
- Accountable
- Realizing Potential

We believe that by focusing on the following 5 key objectives we will improve the culture and manage our ethics risks:

1. Set a strong ethical tone with clear standards
2. Develop a professional workforce in a respectful workplace
3. Actively manage operational fraud, corruption and ethics risks
4. Ensure effective consequence management
5. Work with communities and service providers

ETHICS AWARENESS, MONITORING & REPORTING
(Ethics Risk Register Management, Compliance with relevant laws and regulations)

The following expected deliverables are in process of either being concluded and/or in process of execution/implementation. The MLM Integrity Pledge and Integrity Implementation Strategy & Plan were concluded and approved by Council as part of the Integrated Development Plan (IDP), for implementation and progress reporting to the relevant responsible departments and oversight Committees:

1. Review of the Ethics Risk Register
2. Implementation of the Local Government Ethics Leadership Initiative
3. Finalisation and implementation of the Terms of Reference for Council's Ethics Working Group
4. Embedding the culture of ethics and performance within Council

Monthly induction is done to newly appointed staff members, Annual Financial Declarations completed and verified as well as the declarations of involvement in private businesses.

2.8 SUPPLY CHAIN MANAGEMENT (SCM) OVERVIEW

The Municipal Finance Management Act, Act 56 of 2003, Sections 110 – 119, Supply Chain Management (SCM) Regulations 2005 and relevant MFMA Circulars set out required processes and guidance manuals to ensure SCM arrangements provide appropriate goods and services, offer best value for money and minimize the opportunities for fraud and corruption.

SCM Processes were updated on an ongoing basis to ensure full compliance with the Municipal Finance Management Act (MFMA) and the Regulations issued under the MFMA. The Head of SCM complies with the MFMA minimum competency levels and approximately 95% of the officials in the SCM Unit are competent with the regulations on minimum competency levels.

The SCM Policy was reviewed for the 2024/2025-financial year and considered by Council on 23 May 2024. The policy dealing with the acceptance of grants, donations and sponsorships was also reviewed for the 2024/2025-financial year. This policy provides guidance to all SCM role-players relative to Sections 47 and 48 of the MFMA SCM Regulations.

The Annual Report on the implementation of the SCM Policy was considered by Council on 31 July 2025 as per Regulation 6(2)(a)(i). The report covers the SCM Unit organisational structure and personnel as well as compliance to the minimum competency levels of the senior SCM officials.

The structure caters for all elements of SCM with 20 officials within the unit and 01 vacancy.

An annual stock count was performed during the period under review and discrepancies were reported to Council. No challenges were encountered in implementing the SCM Policy.

The Supply Chain Management System is functional and all bid committee members were appointed by the Accounting Officer. The Bid Adjudication Committee meetings are open to the public and no councillors are allowed to serve on any SCM Committees. Contract management is being adhered to, as stipulated in Section 116 of the MFMA. There are approximately 5 111 suppliers on the SCM Database, which is updated regularly.

A total of 43 competitive bids to the value of R 714 845 440.74 were processed during the year under review, keeping in mind that some are rates-based and others multi-years. 38 formal written quotations to the value of R 6 832 705.61 were processed, also keeping in mind that some are rates based. The average turn-around time on the awarding of bids is 90 days. All competitive tenders are advertised on the e-Tender publication portal.

DEVIATION FROM THE SUPPLY CHAIN MANAGEMENT REGULATIONS

Paragraph 12(1)(d)(i) of Government Gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process. Regulation 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that the relevant reasons are recorded for any deviations and reported to the next meeting of Council and includes a note to the Financial Statements.

Most deviations were due to impracticalities or difficulties in adhering to the procurement process. This includes issues like strip and quote, ongoing legal matters and the unexpected closure of landfill sites. The remaining deviations were divided between single service providers and emergencies.

The unit is continuously improving its procedures to ensure Council receives value for money in terms of demand and acquisition management.

Deviations must comply with the policy and requirements, as well as be reported to Council. In these cases, it was for justifiable reasons and all such cases were reported to Council. Deviations for 2024/2025 decreased by 44.60% compared to R29.4 million of the previous year.

Class	2023/2024	2024/2025
Emergency	890 019	372 613
Sole Provider / Accredited Agents	3 203 969	392 896
Arts & Historical Objects	-	-
Impractical or Impossible / Strip & Quote	25 382 392	19 619 524
Minor Breaches	-	-
TOTAL	**R29 476 380**	**R20 385 033**

The definitions, per class, reflected in the above table, are listed below:

36. DEVIATION FROM, AND RATIFICATION OF MINOR BREACHES OF, PROCUREMENT PROCESSES

36.1 The accounting officer may –

(a) dispense with the official procurement processes established by this Policy and to procure any required goods or services through any convenient process, which may include direct negotiations, but only –

(i) in an emergency (breakages after hours, situations that may lead to health, safety hazards or death, serious hampering of official service delivery to the community);

(ii) if such goods or services are produced or available from a single source or sole provider only (e.g. agents/manufacturer/patent holder or items under guarantee);

(iii) for the acquisition of special works of art or historical objects where specifications are difficult to compile;

(iv) acquisition of animals for zoos and/or nature and game reserves; or

(v) in any other exceptional case or case or urgency where it is impractical or impossible to follow the official procurement processes (such as strip and quote on rotation basis (36.4), appointment of specialised service providers);

(b) ratify any minor breaches of the procurement processes by an official or committee acting in terms of delegated powers or duties which are purely of a technical nature.

36.2 The accounting officer must record the reasons for any deviations in terms of subparagraphs 36.1(a) and (b) of this policy and report them to the next meeting of the council and include as a note to the annual financial statements.

36.3 Subparagraph 36.2 does not apply to the procurement of goods and services contemplated in paragraph 11(2) of this policy.

"Strip & quote:" When it is not certain what repairs and maintenance should be performed on equipment and vehicles and it becomes impractical to obtain quotations, the equipment or vehicle is sent to a supplier who disassembles (strip) it to determine what is wrong with it. Thereafter a quote is issued.

The definitions are explained in detail in the Supply Chain Management Policy.

2.9 BY-LAWS

By-Laws Introduced					
Newly Developed	**Revised**	**Public Participation Conducted Prior to Adoption of By-Laws (Yes/No)**	**Dates of Public Participation**	**By-Laws Gazetted* (Yes/No)**	**Date of Publication**
1. Township Economics By-Laws Formerly the Informal Trading By-Laws	Yes	Yes	28 Jan 2025 – 31 May 2025	Yes	18 Jun 2025
2. Draft Dolomite Risk By-Law	Yes	In Process	17 Dec 2025 - 31 Jan 2026	TBD*	TBD
3. Draft SPLUMA By-Law	Yes	In Process	4 Jun 2025 - 4 Aug 2025 & 27 Nov 2025 - 17 Feb 2025	TBD	TBD
4. Tariffs By-Law	Yes	Yes	27 Mar 2024 - 30 Apr 2024	Yes	18 Dec 2024
5. Credit Control & Debt Collection By-Law	Yes	Yes	27 Mar 2024 - 30 Apr 2024	Yes	18 Dec 2024
6. Property Rates By-Law	Yes	Yes	27 Mar 2024 - 30 Apr 2024	Yes	18 Dec 2024
7. Emergency Services By-Law	Yes	Yes	31 Jan 2024 - 1 Mar 2024	Yes	11 Sep 2024
8. Cemeteries & Crematoria By-Law (Review)	Yes	Yes	6 Aug 2025 - 8 Sep 2025	TBD	TBD
9. Environmental Management By-Law	Yes	Yes	6 Aug 2025 - 8 Sep 2025	TBD	TBD
10. Waste Management By-Law	Yes	Yes	6 Aug 2025 - 8 Sep 2025	TBD	TBD
11. Public Amenities By-Law	Yes	Yes	6 Aug 2025 - 8 Sep 2025	TBD	TBD
12. Outdoor Advertising By-Law	Yes	Yes	14 Mar 2024 - 15 Apr 2024	TBD	TBD

* TBD – To be done

T 2.9.1

COMMENT ON BY-LAWS

Section 11(3)(m) of the Municipal Systems Act, 32 of 2000, provides municipal councils with the legislative authority to pass and implement by-laws for the betterment of the community within the terms of the legislation.

T 2.9.1.1

2.10 WEBSITE

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	**Yes / No**	**Publishing Date**
Current Annual and Adjustments Budgets and all budget-related documents	Yes	27 Feb 2025 Reviewed SDBIP 26 June 2024 Special Adjustments Budget 22 July 2024 Public Notice (Draft IDP & SDF (2024/2025) 03 June 2025 Final IDP 2025 /2026 27 Mar 2024 Public Notice (Draft Budget 2025/2026) 03 June 2025 Final Budget 2025/2026 17 Apr 2025 Draft Budget Policies and Tariffs 2025/2026 02 April 2025 Draft Property Tariffs 2025/2026 06 June 2025 Property Rates 2025/2026 14 July 2025 Final Tariffs Schedule 2025/2026
All current budget-related policies	Yes	23 Oct 2024
The previous Annual Report (2023/2024)	Yes	03 Feb 2025
The Annual Report (2023/2024) published/to be published	Yes	02 Sep 2024
All current Performance Agreements required in terms of Section 57(1)(b) of the Municipal Systems Act and resulting scorecards	Yes	18 Sep 2024
All service delivery agreements	No	-
All long-term borrowing contracts	Yes	-
All supply chain management contracts above a prescribed value	Yes	Monthly
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of Section 14(2) or (4) during Year 1	No	28 Mar 2025
Contracts agreed in Year 0 to which Sub-section (1) of Section 33 apply, subject to Sub-section (3) of that section	No	Not Applicable
Public-private Partnership agreements referred to in Section 120	No	Not Applicable
All quarterly reports tabled in the Council in terms of Section 52(d)		
Quarter 1	Yes	01 Nov 2024
Quarter 2	Yes	23 Jan 2025
Quarter 3	Yes	30 Apr 2025
Quarter 4	Yes	01 Aug 2025

Please also include any other relevant additional documents published on the Midvaal Website		23 Feb 2022 In-Year Reviewed SDBIP 01 Aug 2023 Final SDBIP 2023/2024 01 Nov 2024 Quarterly report on the Implementation of the SCM Policy for Quarter 1 03 Feb 2025 Quarterly report on the Implementation of the SCM Policy for Quarter 2 30 Apr 2025 Quarterly report on the Implementation of the SCM Policy for Quarter 3 01 Aug 2025 Quarterly report on the Implementation of the SCM Policy for Quarter 4 28 Jan 2023 Mid-term Reports
		T 2.10.1

COMMENT ON MUNICIPAL WEBSITE CONTENT AND ACCESS

Midvaal's Website complies with all requirements of Section 75 of the MFMA. The Council's website address is: www.midvaal.gov.za

All Council's Libraries have computers with free internet access through which the public has access to Council's Website and the information at the following libraries:

- Meyerton
- De Deur
- Henley on Klip
- Randvaal
- Lakeside
- Bantu Bonke
- Sicelo

T 2.10.1.1

2.11 PUBLIC SATISFACTION WITH MUNICIPAL SERVICES

OVERVIEW

The 2024/2025 financial year marked a transformative period for Midvaal Local Municipality's approach to citizen engagement and service delivery responsiveness. At the heart of this transformation was the insourcing of the municipal complaints channels and the implementation of a fully integrated Citizen Engagement System, designed to streamline incident logging, issue tracking, and resident feedback. This shift positioned Midvaal to more directly respond to residents' concerns, enhance accountability, and strengthen the relationship between the municipality and its citizens.

COMMENT ON SATISFACTION LEVELS

1. Members of the public can complain via the Complaints Desk, the Website, E-mail or Walk-in's

2. Other complaints were received via the Premier's Hotline and Presidential Hotline

3. Complaints/enquiry numbers were listed on Midvaal's Website, external newsletter known as the Midvaal News

4. A quarterly customer satisfaction survey was distributed via the App for residents to provide feedback on their experience of using the Call Centre as well as service delivery.

T 2.11.2.2

The statistics for the above-mentioned period under review are as follows:

CRITERIA	Overall total of Complaints
Complaints received per department	33 449
Number of complaints resolved	29 436
Number of complaints open	4 001
% Cases Closed	88%
% Cases Open	12%

CORPORATE SERVICES	Q1	Q2	Q3	Q4	Total
Complaints received per department	0	0	0	0	**0**
Number of complaints resolved	0	0	0	0	**0**
Number of complaints open	0	0	0	0	**0**
Number of complaints carried over to new Quarter	0	0	0	0	**0**
% Cases Closed	0	0	0	0	**0**
% Case Open	0	0	0	0	**0**

FINANCE SERVICES	Q1	Q2	Q3	Q4	Total
Complaints received per department	49	173	150	172	544
Number of complaints resolved	46	40	150	172	408
Number of complaints open	3	133	0	0	136
Number of complaints carried over to new Quarter	2	108	0	50	110
% Cases Closed	94%	23%	100%	100%	**75%**
% Cases Open	6%	77%	0%	0%	**25%**

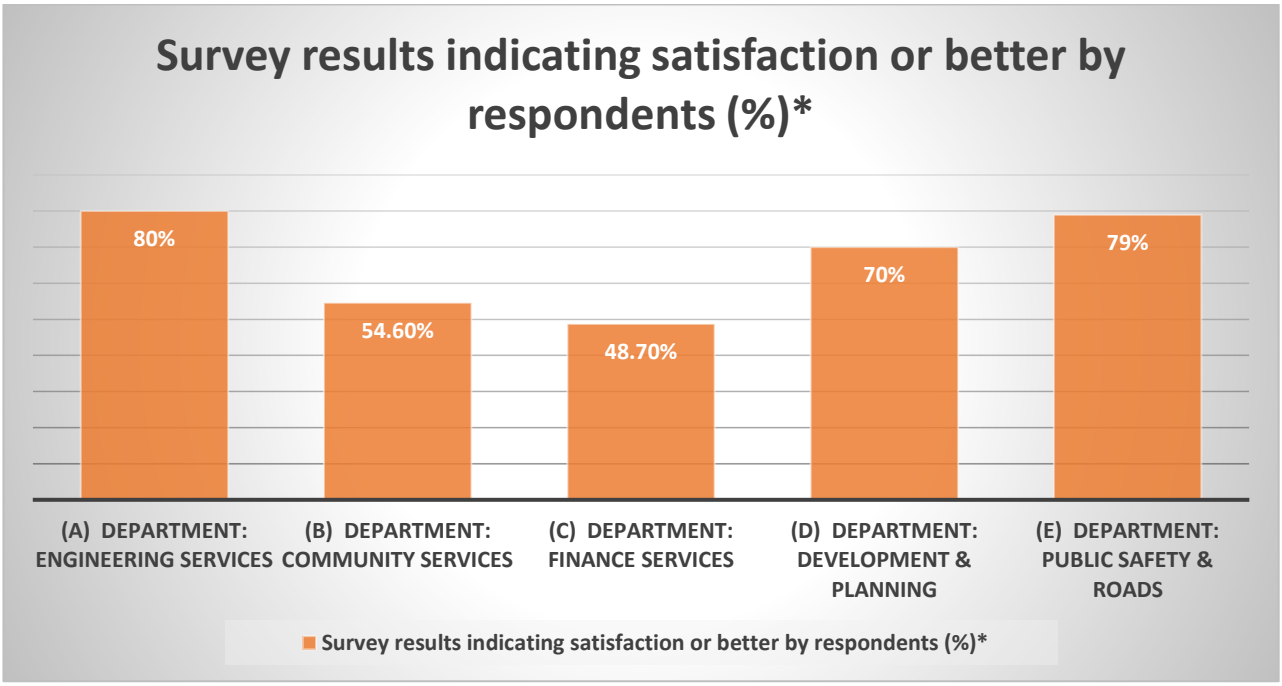
DEVELOPMENT & PLANNING	Q1	Q2	Q3	Q4	Total
Complaints received per department	295	356	309	284	**1 244**
Number of complaints resolved	110	239	180	190	**719**
Number of complaints open	185	117	129	94	**525**
Number of complaints carried over to new Quarter	162	73	105	79	**419**
% Cases Closed	37%	67%	58%	67%	**58%**
% Cases Open	63%	33%	42%	33%	**42%**

COMMUNITY SERVICES	Q1	Q2	Q3	Q4	Total
Complaints received per department	187	448	708	465	**1 808**
Number of complaints resolved	154	189	670	460	**1 473**
Number of complaints open	33	247	38	5	**323**
Number of complaints carried over to new Quarter	34	146	27	5	**212**
% Cases Closed	82%	42%	95%	99%	**81%**
% Cases Open	18%	55%	5%	1%	**29%**

ENGINEERING SERVICES	Q1	Q2	Q3	Q4	Total
Complaints received per department	4 322	7 250	7 256	7 846	**26 674**
Number of complaints resolved	3 878	6 779	6 871	7 534	**25 062**
Number of complaints open	444	471	385	312	**1 612**
Number of complaints carried over to new Quarter	200	449	327	106	**1 082**
% Cases Closed	90%	94%	95%	96%	**94%**
% Cases Open	10%	6%	5%	4%	**6%**

PUBLIC SAFETY AND ROADS	Q1	Q2	Q3	Q4	Total
Complaints received per department	155	327	1 156	1 541	**3 179**
Number of complaints resolved	142	240	312	1 080	**1 774**
Number of complaints open	13	87	844	461	**1 405**
Number of complaints carried over to new Quarter	6	36	451	321	**814**
% Cases Closed	92%	73%	27%	70%	**56%**
% Case Open	8%	27%	73%	30%	**44%**

Satisfaction Surveys Undertaken during: 2024/2025 Survey Period: 1 July 2024 - 30 June 2025				
Subject matter of survey	**Survey method**	**Survey date range**	**Number of people included in survey**	**Survey results indicating satisfaction or better by respondents (%)***
Satisfaction with:				
(a) Department: Engineering Services	Telephony survey on Complaints Register	1 Jul 2024 - 30 Jun 2025	2208	80%
(b) Department: Community Services	Telephony survey on Complaints Register	1 Jul 2024 - 30 Jun 2025	262	54.60%
(c) Department: Finance Services	Telephony survey on Complaints Register	1 Jul 2024 - 30 Jun 2025	171	48.70%
(d) Department: Development & Planning	Telephony survey on Complaints Register	1 Jul 2024 - 30 Jun 2025	30	70%
(e) Department: Public Safety & Roads	Telephony survey on Complaints Register	1 Jul 2024 - 30 Jun 2025	281	79%
** The percentage indicates the proportion of those surveyed that believed that relevant performance was at least satisfactory*				T 2.11.2



T 2.11.1

1. Sample size of survey was 21 039 which were approached to participate and only 15 994 provided actual feedback.

2. The percentage satisfied from collected survey response is: 76.02%

3. Other service delivery areas included issues such as overgrown stands, non-compliance of illegal businesses and illegal advertising

4. Petitions were also accepted and dealt with by the Office of the Speaker

T 2.11.2.1

CHAPTER 3

SERVICE DELIVERY PERFORMANCE

(PERFORMANCE REPORT (PART I)

INTRODUCTION

Services rendered by Midvaal include water, sanitation, electricity, waste management and housing services.

T 3.0.1

COMPONENT A: BASIC SERVICES

This component includes water, sanitation, electricity, waste management, housing services and a summary of free basic services.

INTRODUCTION

There are many households located in informal areas, where water is delivered by water tanker trucks or standpipes, but sanitation is restricted to bio-chemical installations, chemical toilets and other systems of onsite sanitation. Formal areas should be developed where services can be provided in an economically sustainable way. Some of the rural areas utilise boreholes to provide water for consumption.

T 3.1.0

3.1 WATER PROVISION

INTRODUCTION

Note: Recent legislation includes the Water Services Act 1997 and the General Enabling Act 2005

SYSTEM OVERVIEW

The municipal bulk water infrastructure consists of twenty-three (23) metered connections from Rand Water, eleven (11) storage reservoirs and combined water pipelines ranging from 25 mm to 800 mm diameter approximately totalling 1 041 km in length. A total of 4 treated water pump stations is situated within the municipality whereby they pump into the water distribution system and into storage reservoirs. The Vaal Marina Water Treatment Plant has a capacity to produce 10 ML/day. Approximately 83% of water pipelines are AC Pipes and have reached their lifespan, hence during the winter season the rate of bursting pipes is quite high.

The condition of the above infrastructure must always be good to ensure no disruption of service, hence the department developed operation and maintenance manuals in the 2022/2023-financial year, to guide in the preventative maintenance programs in the municipality. The full operationalisation of the manuals in the 2024/2025-financial year was hampered by the lack of resources especially human resources and fleet.

WATER SECTION WORK: OPERATIONS AND MAINTENANCE

WATER SECTION WORK

The potable water supply services consist of the bulk water abstractions, purification at the Water Purification Works, bulk water distribution to water storage reservoirs and to different residential and industrial reticulation systems as well as metering of individual consumer's consumption.

The Water Section involves eight categories of operations and maintenance works. These are:

1. Water leak repairs
2. Installation of water meters
3. Responding to water meter leakages,
4. Water pump stations operations and maintenance
5. Pressure reducing valve operations and maintenance
6. Water storage reservoirs operations and maintenance
7. Water treatment plant operations and maintenance
8. Potable water and water quality management

The Water Section is also responsible for the provision of water services as measured through the Blue Drop Certification process which is administered by the Department of Water and Sanitation. This Blue Drop System provides a measure of the quality of water service provision in Midvaal Local Municipality, including the water service provision risk profile. This Section is also involved in the revenue protection services of the municipality in collaboration with the Finance Department.

Approximately 41 163 households are provided with potable water from the two bulk potable water purification works namely, Vaal Marina Water Purification Works owned by Midvaal Local Municipality and Zuikerbosch Water Purification Plant owned by Rand Water. Raw water is extracted from the Vaal Dam. The raw water is treated and disinfected to comply with the SANS 0241 standard for water fit for human consumption.

Midvaal has contracted Rand Water to operate on its behalf the Vaal Marina Treatment Works with clear deliverables as per the service level agreement. The Vaal Marina Water Treatment Works has a design capacity of 10 ML/day and is currently operating well below its design capacity, with the peak demand averaging of 2 ML/day.

The Rand Water's Zuikerbosch Plant delivers an average of 38 ML/day into Midvaal's Meyerton Water Supply Scheme which is beyond the approved licence limit of 28 ML/day. The bulk water provider is evaluated through the conditions of contract stipulated in the Service Level Agreement (SLA). Twenty-three (23) metered connection points are available to measure the water pumped from Rand Water into the Midvaal water supply system. Monthly billing is taking place per these metered points.

Treated potable water is pumped into different reservoirs as well as through direct Rand Water connections into the Midvaal municipal water reticulation system. All households within developed urban and peri-urban areas are supplied through a water meter, which is used to determine the quantity of water consumed by a particular household.

Informal settlements that are not reticulated, receive water through the mobile water tankers and public standpipes. Plastic tanks, positioned around the settlements, are used as a storage for the informal settlements communities to fetch water from. In some informal settlement's storage tanks and standpipes are supplied through direct metered water pipelines, connected to the water network. Water delivered through mobile water tankers is recorded at designated filling points to enable accountability of water delivered to the whole Midvaal's Meyerton Water Supply Scheme, as per the service level agreement, which is used to evaluate the performance of the service provider.

COMPLAINTS

Corporate Services manages and administers public complaints through the Complaints Desk. The complaints received, are escalated to the operating teams for attendance. Operating teams attend to registered complaints, as per priority, depending on the workload for the day. The complaints include pipe bursts, water meter leaks, faulty meters and water interruptions. Due to shortage of resources, teams are not able to attend to all complaints hence there are still complaints that are rolled over every month. The municipality continues to endeavour to fully equip the maintenance teams although the process is slow due to competing priorities. However, for the 2024/2025-financial year the rate of resolution of water complaints was 85%

WATER QUALITY AND RISK MANAGEMENT BLUE DROP

Engineering Services have two complementary water quality monitoring sampling programmes. One is done in partnership with Rand Water, which is on the consumer taps, whilst the other is conducted by an external service provider, which includes water quality management from catchment to consumer tap points. The quality of the potable water supplied, conformed to the standards of drinking water quality regulated by the Department of Water and Sanitation.

The average potable water quality compliance is 99% in terms of SANS 0241.

Other tap samples are analysed by Rand Water in their accredited laboratories while the remainder of the samples are analysed by the service provider in their accredited laboratories. This data is uploaded into the Blue Drop System (BDS) now known as IRIS (Integrated Regulatory Information System) which is administered by the Department of Water and Sanitation (DWS). Meetings are held on a quarterly basis, with Rand Water and DWS to discuss water quality matters as well as Blue Drop Regulatory Framework matters. These fora provide platforms for discussing in detail various issues such as safety of water supply, known as the water safety plan, water quality, water supply infrastructure maintenance programs, service level agreements, chlorine levels, communication protocols and the tap sampling programme.

The Vaal Marina water supply system achieved a water quality compliance of 86.5% while the Meyerton water supply system achieved a water quality compliance of 92.5% for 2024/2025 reporting period.

The Water Safety Plan is reviewed annually and has a Risk Register that must be implemented and reported. The maintenance of pumpstations, pressure release valves (PRVs) and reservoir cleaning is sourced from this register.

REVENUE PROTECTION AND WATER CONSERVATION

The Water Section also assists revenue protection by attending to water leaks and maintenance of reservoirs and pressure release valves (PRVs) which further prevents water losses. The Water Section also assists with troubleshooting and maintenance of water meters.

The approved Five-year Water Demand Management Plan is being implemented and monitored. Below are water loss/non-revenue water reduction plan projects implemented to reduce water losses.

PIPE REPLACEMENT PROGRAMME

The target for the pipe replacement programme was 15 km and 13.755 km of old asbestos cement water network pipeline ranging from 75 mm diameter to 315 mm were replaced with uPVC pipes. Due to budget constraints the target could not be achieved. Work was done in the following areas:

Project Area	Length of pipeline replaced	Type of pipe replaced	Replaced with (Type of Size)	Project Value in Rand
Kookrus	13.755 km	Asbestos	Class 16 uPVC	R23 086 693.05
Total	**13.755 km**			

REPLACEMENTS AND REFURBISHMENT OF PRESSURE RELEASING VALVES (PRV'S)

One Pressure Reducing Valve (PRV) was installed to enhance pressure management in the Golf Park water network, along with the servicing of existing PRVs across the municipality.

METER INSTALLATION AND REPLACEMENT PROJECT: BULK WATER METERS AND PREPAID WATER METERS PROJECT

Through the water meter replacement programme, 27 bulk water meters, along with related equipment, were installed at various large domestic users, business and industrial sites across Midvaal Local Municipality to improve metering accuracy and the level of service to customers.

WATER RETICULATION VALVES REPLACEMENT AND INSTALLATION

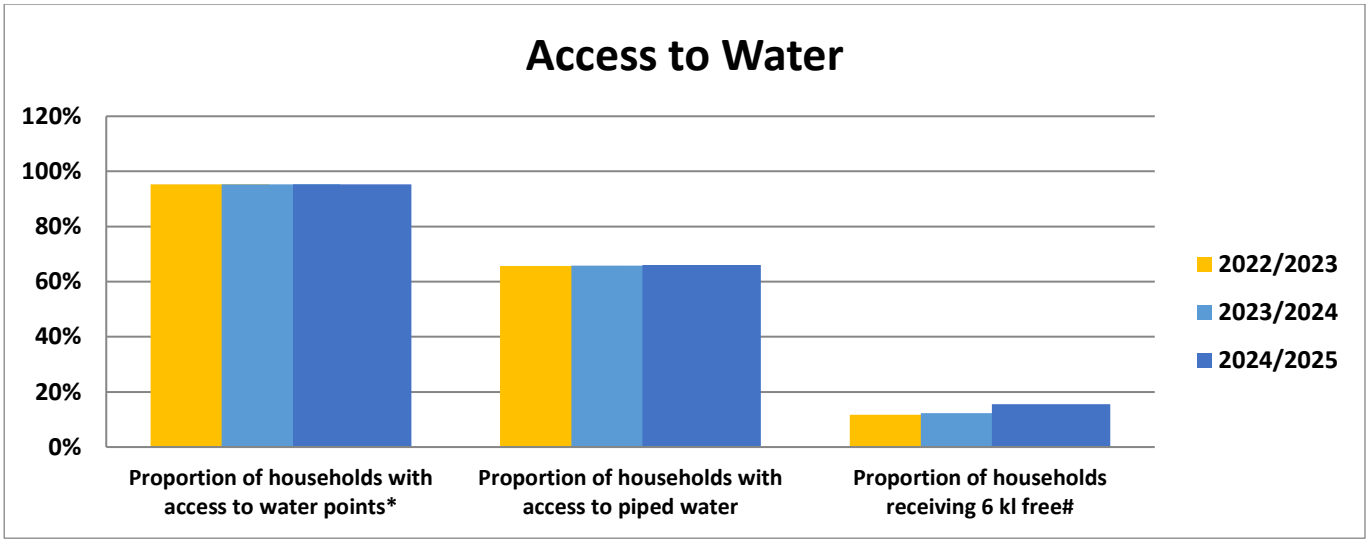
Through the project of valve replacement and installation, 36 new water reticulation valves have been installed across Midvaal Local Municipality areas to assist with operations and maintenance of water reticulation infrastructure. The annual target was 50 valves. The target was not achieved due to budget constraints.

INDIGENT LEAK REPAIR

As part of its commitment to improving service delivery to indigent communities, the municipality undertook the refurbishment of the internal water infrastructure at the Sicelo Walk-ups residential complex. This included the replacement of Conex piping and associated valves in three blocks, covering a total of 180 residential units. The work ensured reduction in water wastages through leaks for all affected households.

T 3.1.1

Total Use of Water by Sector (kiloLitres (kL)					
	Agriculture	**Forestry**	**Industrial**	**Domestic**	**Unaccountable Water Losses**
2022/2023	410 802	0	3 286 419	4 518 826	4 763 234
2023/2024	410 712	0	4 029 413	4 234 694	4 642 935
2024/2025	445 346	0	4 097 183	4 364 390	4 744 129
					T 3.1.2



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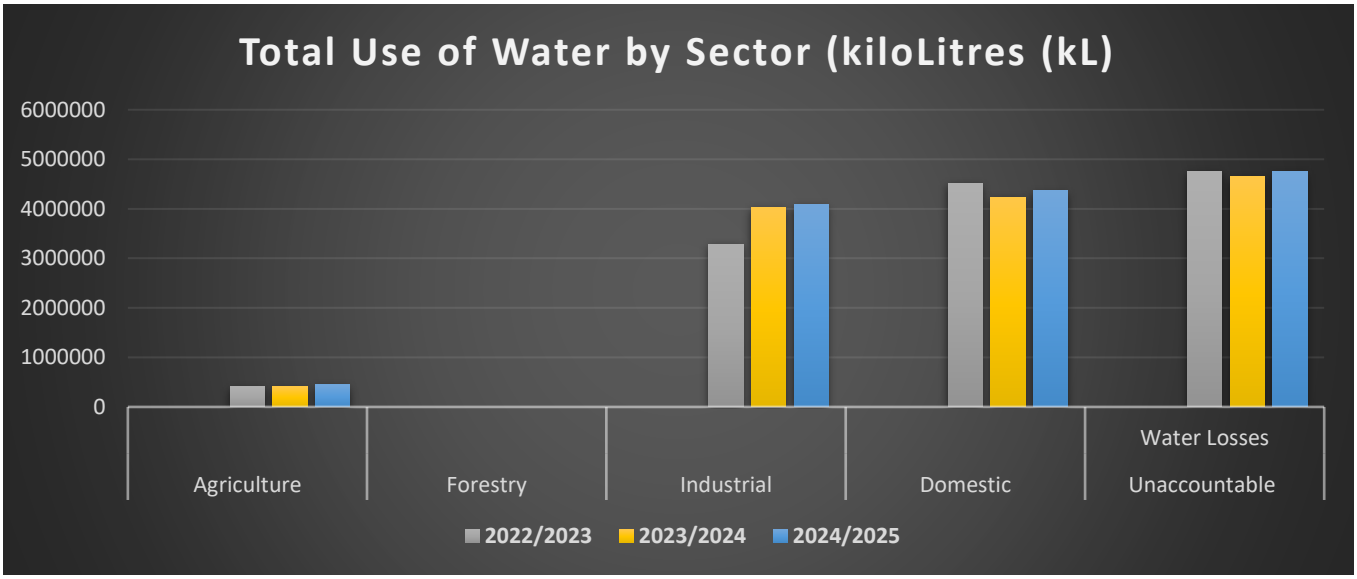


T 3.1.2.1

COMMENT ON WATER USE BY SECTOR

Although there are many farm portions in Midvaal, most of it is not connected to municipal water networks and use own boreholes or are connected to Rand Water pipelines. The water allocated to agriculture is thus low. The biggest portion of the water demand is evenly spread between domestic and industrial. Water demand for these sectors will be rising in near future seeing that there are plans for both industrial and housing developments, especially the R59-Corridor and Savanna City Developments.

T 3.1.2.2

Water Service Delivery Levels				
				Households
Description	2021/2022	2022/2023	2023/2024	2024/2025
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
Water: **(above min level)**				
Piped water inside dwelling	20 881	21 528	21 704	21 996
Piped water inside yard (but not in dwelling)	103	315	227	227
Using public tap (within 200m from dwelling)	3 732	3 732	3 762	3 762
Other water supply (within 200m)	13 330	13 330	13 330	13 330
Minimum Service Level and Above sub-total	38 046	38 905	39 023	39 315
Minimum Service Level and Above Percentage	95%	95%	95%	96%
Water: **(below min level)**				
Using public tap (more than 200m from dwelling)				
Other water supply (more than 200m from dwelling	0	0	0	0
No water supply				
Below Minimum Service Level sub-total	2 075	1 848	1 848	1 848
Below Minimum Service Level Percentage	5%	5%	5%	4%
Total number of households*	40 121	40 753	40 871	41 163
** - To include informal settlements*				T 3.1.3

Households: Water Service Delivery Levels below the minimum						
						Households
Description	2021/2022	2022/2023	2023/2024	2024/2025		
	Actual	Actual	Actual	Original Budget	Adjustments Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	38 046	38 905	39 023	39 315	39 315	39 315
Households below minimum service level	0	0	0	2 107	2 107	1 848
Proportion of households below minimum service level	0%	0%	0%	5%	5%	5%
Informal Settlements						
Total households	5 837	5 837	5 837	5 837	5 837	5 837
Households below minimum service level	2 107	2 107	2 107	2 107	2 107	2 107
Proportion of households below minimum service level	36%	36%	36%	36%	36%	36%
						T 3.1.4

Employees: Water Services					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 – 3	1	1	1	0	0%
4 – 6	5	5	5	0	0%
7 – 9	15	17	14	3	18%
10 – 12	6	6	6	0	0%
13 – 15 **Employees**	29	34	30	4	12%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**56**	**63**	**56**	**7**	**11%**

T 3.1.7

Financial Performance 2024/2025: Water Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(342 550)	(368 809)	(364 018)	(351 368)	-3%
Income		(368 809)	(364 018)	(351 368)	
Expenditure:					
Employees	21 839	1 635	2 178	2 010	-8%
Repairs and Maintenance	15 613	39 068	41 293	38 243	-7%
Other	249 542	233 864	305 099	294 115	-4%
Total Operational Expenditure	**286 994**	**274 567**	**348 570**	**334 368**	**-4%**
Net Operational Expenditure	**(55 556)**	**(94 243)**	**(15 448)**	**(17 000)**	**10%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.1.8*

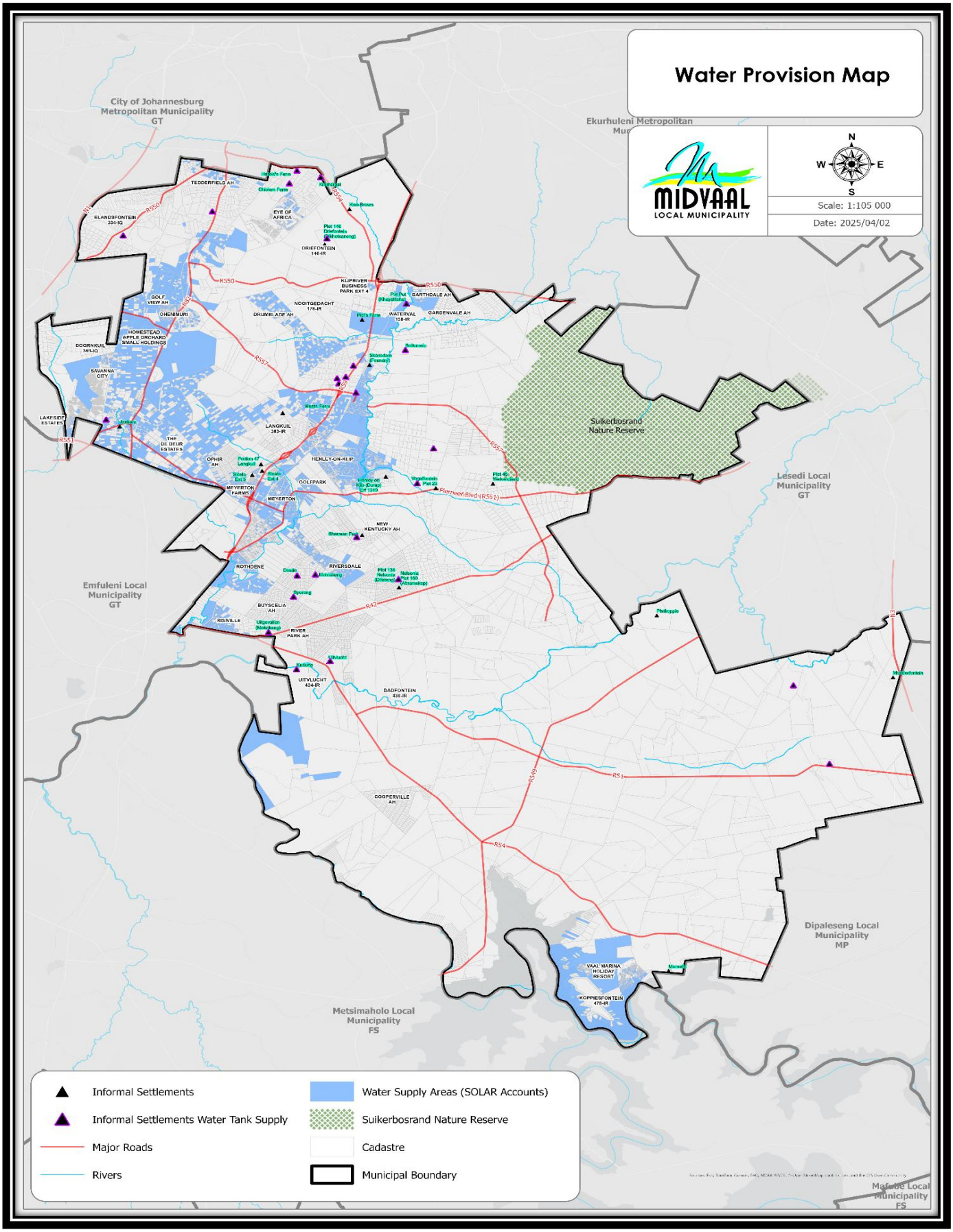
Capital Expenditure: Water Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
AGED BULK WATER PIPE REPLACEMENT	24 099	24 099	24 090	0%
BULK WATER METERS	1 500	1 300	1 274	-2%
PRESSURE MANAGEMENT INFRASTRUCTURE	500	700	700	0%
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	2 500	2 500	2 498	0%
RISSIVILLE WATER NETWORK (NEW)	2 500	2 500	2 405	-4%
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 218			0%
WATER METER REPLACEMENT PROGRAMME	5 000	10 003	10 003	0%
SOFTWARE APPLICATION	2 000	1 973	1 973	0%
NEW MACHINERY AND EQUIPMENT	1 500	620	587	-5%
REFURB VAAL MARINA WATERTREATMENT PLANT	1 000	1 000	927	-7%
TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3 000	2 365	2 360	0%
CHLORINE BOOSTER STATION	1 000	1 230	1 230	0%
FENCING	1 000	1 150	1 147	0%
AGED BULK WATER PIPE REPLACEMENT		4 639	4 639	0%
	58 817	**59 326**	**58 995**	***T3.1.9***

COMMENT ON WATER SERVICES PERFORMANCE OVERALL

The municipality managed to supply water to all residents adequately throughout the year. Water supply interruptions were experienced due to failure of the old asbestos-cement pipes. In the Savanna City area, as opposed to the previous reporting year, the supply is now fully from the Savanna City storage reservoir. The Lakeside and De Deur areas are still supplied intermittently through the bulk Rand Water supply and the failure is due to adequate bulk water storage. The water demand for the municipality has exceeded the allocated abstraction licence quantities as per Rand Water/Midvaal Service Level Agreement (SLA). Efforts are made to reduce the distribution losses as this is also contributing to poor compliance on water use efficiencies.

The IDP and Budget are linked and therefore IDP targets are attainable. Performance targets were met for the current year. The portion of the budget which was spent amounts to 99%.

T 3.1.10


Water Provision Map
MIDVAAL
LOCAL MUNICIPALITY
N
W
E
S
Scale: 1:105 000
Date: 2025/04/02
City of Johannesburg Metropolitan Municipality GT
Ekurhuleni Metropolitan Mu
Suikerbosrand Nature Reserve
Lesedi Local Municipality GT
Emfuleni Local Municipality GT
Dipaleseng Local Municipality MP
Metsimaholo Local Municipality FS
Mafube Local Municipality FS
TEDDERFIELD AH
ELANDSFONTEIN 334-IQ
EYE OF AFRICA
DRIEFONTEIN 146-IR
GOLF VIEW AH
OHENIMURI
HOMESTEAD APPLE ORCHARD SMALL HOLDINGS
DOORNKUIL 369-IQ
SAVANNA CITY
LAKESIDE ESTATES
THE DE DIER ESTATES
KLIPRIVER BUSINESS PARK EXT 4
NOOITGEDACHT 176-IR
DRUMMILADE AH
GARTHDALE AH
WATERVAL 158-IR
GARDENVALE AH
LANGKUIL 383-IR
OPHIR AH
HENLEY-ON-KLIP
GOLFPARK
MEYERTON FARMS
MEYERTON
NEW KENTUCKY AH
ROTHDENE
RIVERSDALE
BUYSCELIA AH
RISIVILLE
RIVER PARK AH
UITVLUCHT 434-IR
BADFONTEIN 438-IR
COOPERVILLE AH
VAAL MARINA HOLIDAY RESORT
KOPPIESFONTEIN 478-IR
R550
R554
R557
R551
R42
R51
R549
R54
Pierneef Blvd (R551)
Informal Settlements
Informal Settlements Water Tank Supply
Major Roads
Rivers
Water Supply Areas (SOLAR Accounts)
Suikerbosrand Nature Reserve
Cadastre
Municipal Boundary

3.2 WASTEWATER (SANITATION) PROVISION

INTRODUCTION

SANITATION PROVISION

The provision of sanitation services is broken down into water-borne (flush toilets) systems connected to the sewer network, pumped/gravitates into five wastewater treatment works for purification, before it is discharged into the river and waterborne-system connected to septic tanks, which are emptied on a frequent basis for disposal at wastewater treatment works as well as chemical toilets, Ventilated Improved Pit Latrine (VIP) toilets and pit latrines, which are maintained on a regular basis.

Midvaal does not have any bucket sanitation.

The chemical toilets are provided per need and each household is provided especially in the highly densified informal settlements. The VIP are shared and the municipality has been servicing it throughout the year.

WATER-BORNE (FLUSH TOILETS) CONNECTED TO SEWERAGE

There are 18 296 households with flush toilets connected to a water-borne system infrastructure sewerage system. Wastewater is collected from households that are connected to the system through the reticulation pipelines into different smaller sewer pump stations around Midvaal. These pump stations are pumping into the main sewer pump station, which is the Rothdene Sewer Pump station, which then further pumps to the Meyerton Wastewater Treatment Works (WWTW). Three pumps are installed at Rothdene Pumpstation for pumping the sewage to the main wastewater treatment works. This has improved the availability of pumping plant hence no overflow can be expected unless it's during the heavy storms as ingress is quite high.

The 900 mm diameter pipeline from Rothdene is currently not being fully utilised due to the ongoing upgrade of the Meyerton WWTW plant. Once the plant is completed, the pipeline will be fully operational. During the 2024/2025 financial year, funding was allocated for the installation of an odour control system at the largest pump station within Midvaal Local Municipality, the Rothdene Pump Station. The installation of this system has effectively resolved many of the odour-related issues previously experienced by the community.

There are five wastewater treatment works within Midvaal:

1. Meyerton Wastewater Treatment Works
2. Vaal Marina Wastewater Treatment Works
3. Ohenimuri Wastewater Treatment Works
4. Bantu Bonke Wastewater Treatment Works
5. Eye of Africa Wastewater Treatment Works

Meyerton WWTW is the largest in the municipality and has a design capacity of 10 ML/day. The treatment works is currently being upgraded to 25 ML/d capacity by Rand Water as the Implementing Agent through RBIG Funding. It services the areas of Meyerton, Daleside, Sicelo, Meyerton Farms, Rothdene, Henley on Klip, Riversdale, Rust-ter-Vaal/Roshnee (Emfuleni). The plant currently treats on average dry weather flow of 14 ML/day and 16 ML/d average wet weather flow. An accurate flow

for the year could not be obtained for 2024/2025 as the main flow meter has not been functional for some time. A budget was allocated for the installation of a flow meter, which has been successfully installed.

Ohenimuri WWTW has a design capacity of 0.3 ML/day. It services Walkerville residential area. This plant is operating within its design capacity. The plant is in a good state and it is complying with the prescripts of Department of Water & Sanitation (DWS) issued water use license. New gearboxes were installed in the two reactors to ensure the effluent quality is within the prescribed limits. A total of 127 MegaLitres (ML) was treated during the 2024/2025 financial year.

Vaal Marina WWTW has a design capacity of 2 ML/day. It services the areas of Vaal Marina. This plant is operating within its design capacity. The plant is in a good state, but it is not compliant with the water use license prescribed limits due to design constraints. The infrastructure was designed for General Limits; no provision is made for denitrification. Non-compliance is due to high levels of Nitrate, Phosphate and Electrical conductivity. The municipality has since applied for a review of the license conditions and still waits for a response. A total of 159 MLwas treated during the 2024/2025-financial year. This plant currently treats an average dry weather flow of 0.5 ML/d.

Bantu Bonke WWTW has a design capacity of 0.1 ML/day. It services the areas of Bantu Bonke. This plant is operating within its designed capacity. The plant is in a good state and it is complying with the prescripts of Department of Water & Sanitation (DWS) for wastewater effluent general limits. The Municipality has noted the concerns raised by the Department of Water and Sanitation (DWS) regarding potential environmental contamination at the plant. In response, the Municipality has implemented modifications, including the construction of an emergency storage facility to prevent spillages and the development of an effluent channel. Furthermore, funding has been secured for the 2025–2026 financial year to obtain the plant's operating licence, and this process is currently in progress. A total of 36ML was treated during the 2024/2025-financial year.

Eye of Africa WWTW has a design capacity 0.5 ML/day. It services the areas of Eye of Africa. The developer is currently upgrading the plant into a 2 ML/day plant as it is currently not operating within its design capacity. Furthermore, the high e-coli counts are a concern since the discharge is used for irrigation of the golf course which can pose a health risk to the users of the facility. Due to the removal of the flow meter during construction the actual volume of sewage treated could not be determined.

WASTEWATER QUALITY AND COMPLIANCE MANAGEMENT (GREEN DROP)

Midvaal Local Municipality continues to maintain rigorous wastewater quality monitoring across its key wastewater treatment works (WWTWs): Bantu Bonke, Meyerton, Ohenimuri, and Vaal Marina, demonstrating its commitment to environmental management and public health protection.

Throughout the reporting period, a total of 96 samples were collected and analysed per treatment works across various critical parameters, including microbiological (E. coli), physical (pH, electrical conductivity, total suspended solids), and chemical indicators (chemical oxygen demand, ammonia, orthophosphate, and nitrate).

Bantu Bonke WWTW showed a strong overall compliance rate of 85%, with most parameters meeting the standard at 92% except for nitrate which lagged at 42%.

Meyerton WWTW achieved 59% overall compliance, with excellent results for orthophosphate and nitrate (both 100%), but low compliance in parameters such as E. coli (42%), total suspended solids (8%), and chemical oxygen demand (25%).

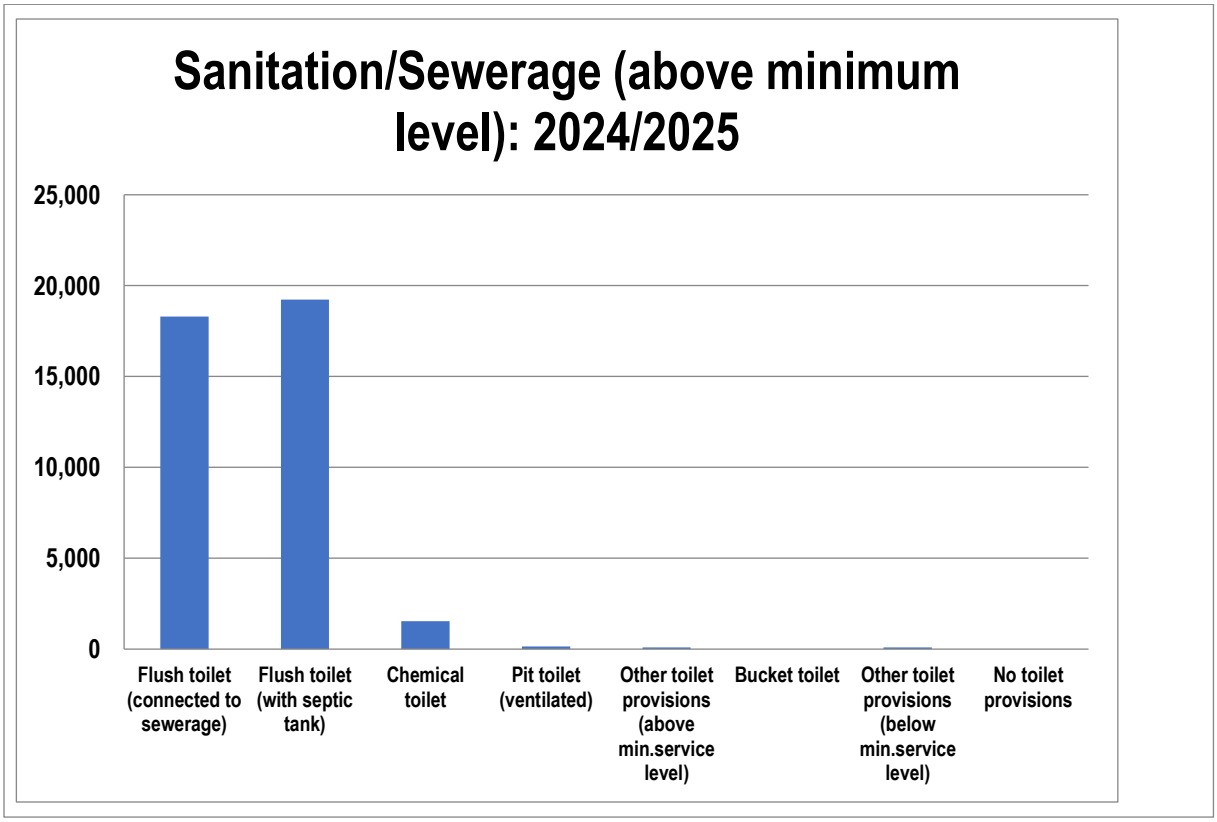
Ohenimuri WWTW demonstrated the highest compliance of 96%, with all parameters except electrical conductivity and total suspended solids exceeding 80%.

Vaal Marina WWTW had the lowest compliance at 47%, with 100% compliance for E. coli and pH, but poor performance in electrical conductivity (0%), orthophosphate (0%), nitrate (0%), and moderate compliance for ammonia (58%).

The municipality actively submits compliance data through the Integrated Regulatory Information System (IRIS), ensuring transparency and accountability in reporting wastewater treatment standards.

While high compliance in microbiological and several chemical parameters confirms the effective treatment of wastewater, targeted improvement measures are needed, especially at Meyerton and Vaal Marina WWTWs, to address challenges in chemical oxygen demand, nitrate, and other key parameters.

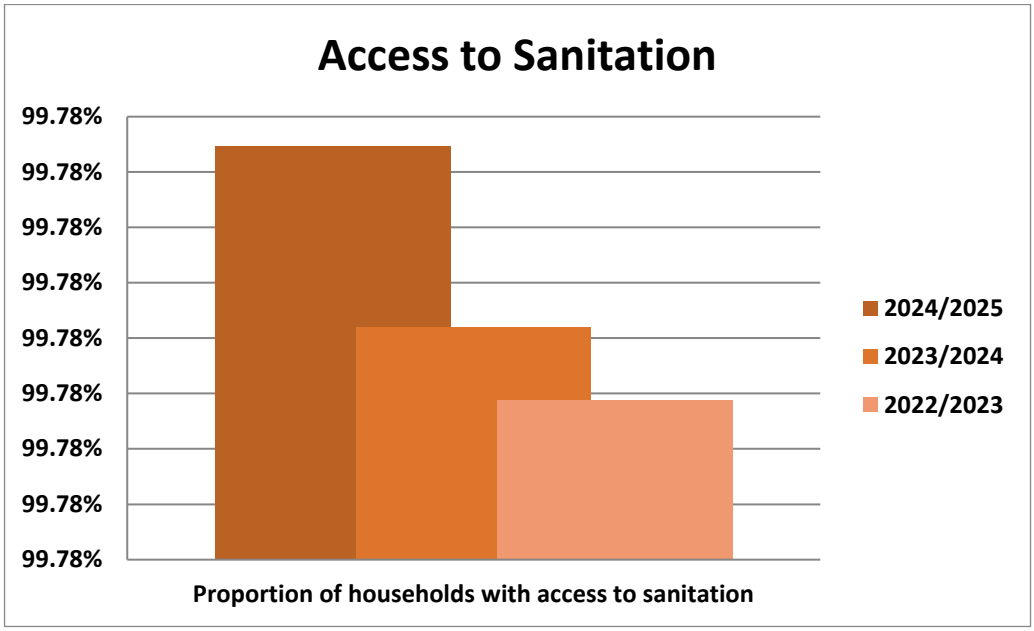
Continued monitoring, infrastructure upgrades, and operational enhancements will be prioritized to improve compliance rates, protect receiving environments, and meet the regulatory requirements stipulated under the Green Drop certification program.



T 3.2.1

Sanitation Service Delivery Levels				
				*Households
Description	2022/2023	2023/2024	2024/2025	
	Outcome	Actual	Actual	
	No.	No.	No.	
Sanitation/sewerage: **(above minimum level)**				
Flush toilet (connected to sewerage)	17 225	17 733	18 296	
Flush toilet (with septic tank)	19 891	19 501	19 230	
Chemical toilet	1 541	1 541	1 541	
Pit toilet (ventilated)	150	150	150	
Other toilet provisions (above minimum service level)	98	98	98	
Minimum Service Level and Above sub-total	38 905	39 023	39 315	
Minimum Service Level and Above Percentage	99,8%	99,8%	99,8%	
Sanitation/sewerage: **(below minimum level)**				
Bucket toilet	0			
Other toilet provisions (below minimum service level)	86	86	86	
No toilet provisions	0			
Below Minimum Service Level Sub-total	86	86	86	
Below Minimum Service Level Percentage	0.2%	0.2%	0,2%	
Total households	**38991**	**39109**	**39401**	
Total number of households including informal settlements				T 3.2.3

Households - Sanitation Service Delivery Levels below the minimum						
						Households
Description	2021/2022	2022/2023	2023/2025	2024/2025		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	38 046	38 905	39 023	39 254	61	39 315
Households below minimum service level	0	0	0	0	0	0
Proportion of households below minimum service level	0%	0%	0%	0%	0%	0%
Informal Settlements						
Total households	5 837	5 837	5 837	5 837	0	5 837
Households below minimum service level	86	86	86	86	0	86
Proportion of households below minimum service level	1%	1%	1%	1%		1%
						T 3.2.4



T 3.2.5

Sanitation Service Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

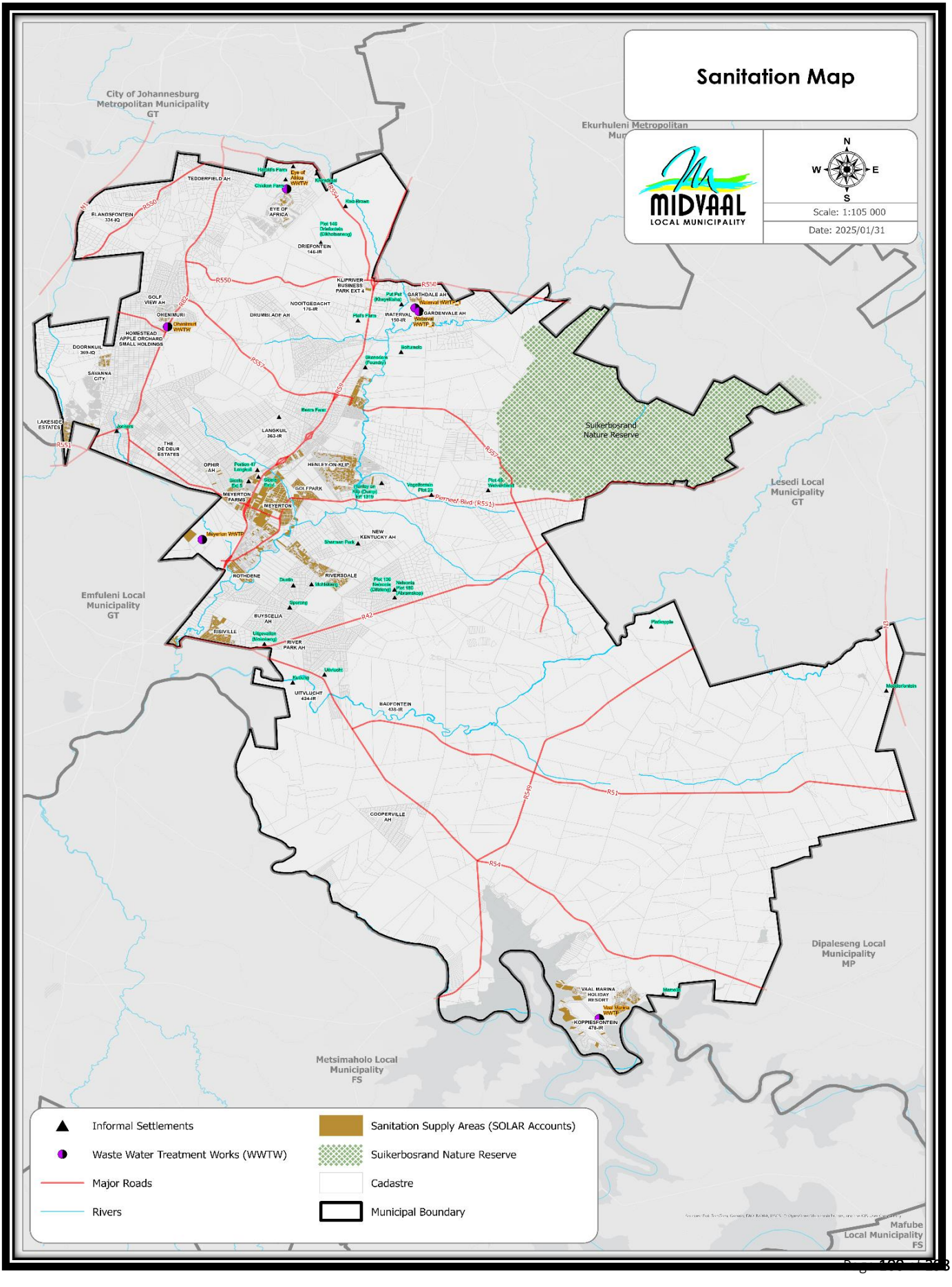
T 3.1.6

Employees: Sanitation Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 - 3	1	1	1	1	100%
4 - 6	10	14	12	2	14.3%
7 - 9	22	26	20	8	31%
10 - 12	22	25	22	3	12%
13 - 15	22	27	20	7	26%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**77**	**93**	**75**	**21**	**22%**

T 3.2.7

Financial Performance 2024/2025: Sanitation Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(88 375)	(89 841)	(89 551)	(89 090)	-1%
Expenditure:					
Employees	29 878	1 970	2 562	1 977	-23%
Repairs and Maintenance	14 159	46 411	49 186	46 606	-5%
Other	53 269	52 475	59 178	62 849	6%
Total Operational Expenditure	**97 306**	**100 856**	**110 926**	**111 432**	**0%**
Net Operational Expenditure	**8 931**	**11 015**	**21 375**	**22 342**	**5%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.2.8*

Capital Expenditure : Sanitation Services (Sewerage)				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
EQUIPMENT & TOOLS	250	650	550	-15%
SEWER CONNECTIONS NEW	2 000	2 000	1 960	-2%
RENEWABLE ENERGY	5 000	5 635	5 625	0%
AUTOMATION OF INDUSTRIAL METER READING	4 500			0%
SEWERAGE EXTENSION	600			0%
UPGR SEWER OUTFLOW BELL RD-RAILWAY LINE	5 000	7 000	6 698	-4%
PUMPSTATION REFURBISHMENT AND UPGRADE -				0%
PUMPSTATION REFURBISHMENT AND UPGRADE -		150	131	-12%
PUMPSTATION REFURBISHMENT AND UPGRADE -	7 000	8 228	8 046	-2%
Total	**24 350**	**23 663**	**23 011**	**-3%**
				T3.2.9


Sanitation Map
MIDVAAL
LOCAL MUNICIPALITY
N
W
E
S
Scale: 1:105 000
Date: 2025/01/31
City of Johannesburg Metropolitan Municipality GT
Ekurhuleni Metropolitan Mun
Suikerbosrand Nature Reserve
Lesedi Local Municipality GT
Emfuleni Local Municipality GT
Dipaleseng Local Municipality MP
Metsimaholo Local Municipality FS
Mafube Local Municipality FS
TEDDERFIELD AH
ELANDSFONTEIN 334-IQ
EYE OF AFRICA
DRIEFONTEIN 146-IR
KLIPRIVER BUSINESS PARK EXT 4
GARTHDALE AH
GARDENVALE AH
WATERVAL 150-IR
NOOITGEDACHT 176-IR
DRUMBLADE AH
GOLF VIEW AH
OHENIMURI
HOMESTEAD APPLE ORCHARD SMALL HOLDINGS
DOORNKUIL 369-IQ
SAVANNA CITY
LAKESIDE ESTATES
THE DE DEUR ESTATES
LANGKUIL 263-IR
OPHIR AH
HENLEY-ON-KLIP
MEYERTON FARMS
GOLF PARK
MEYERTON
NEW KENTUCKY AH
ROTHDENE
RIVERSDALE
BUYSCELIA AH
RISIVILLE
RIVER PARK AH
UITVLUCHT 434-IR
BADFONTEIN 433-IR
COOPERVILLE AH
VAAL MARINA HOLIDAY RESORT
KOPPIESFONTEIN 479-IR
R550
R554
R82
R57
R59
R551
R42
R549
R51
R54
Informal Settlements
Waste Water Treatment Works (WWTW)
Major Roads
Rivers
Sanitation Supply Areas (SOLAR Accounts)
Suikerbosrand Nature Reserve
Cadastre
Municipal Boundary

COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL

Ohenimuri and Vaal Marina Wastewater Treatment Works are operating well and within the design capacity and producing effluent whose quality is within the license conditions and within the National Water Act, General Authorization Effluent Discharge Standards however, Vaal Marina WWTW is not designed in line with the requirements of the licence, in terms of effluent discharge standards.

Meyerton Wastewater Treatment Works is not compliant to its license conditions nor with the National Water Act, General Authorization Effluent Discharge Standards due to the high hydraulic loading challenge that the plant is experiencing. The plant is in the process of being upgraded to a 25 ML/day plant to increase the hydraulic design capacity, which will improve the effluent compliance challenge, the works is experiencing.

The upgrade at Meyerton WWTW is currently ongoing and had an anticipated completion of September 2025, however the project is well behind schedule.

T 3.2.10

3.3 ELECTRICITY

INTRODUCTION

Recent legislation includes the Electricity Amendment Acts 1989, 1994, 1995 and the Electricity Regulation Act, 2006

Formal households in the Midvaal licenced electricity supply areas have access to electricity. In the rest of the Midvaal supply area where Eskom is the service provider, most formal households are electrified.

Silahliwe Ext 5, an informal settlement has been provided with 777 electricity connections, funded by the Department of Electricity and Energy and Council. The 20 MVA Substation to supply the Savanna City and surrounding areas is in progress. Midvaal applied for additional funding from the Department of Electricity& Energy to electrify Sicelo Ext 4 which is approved for implementation in the 2025/2026-financial year

The proposed targets for the Electrical Section are set in terms of the following categories:

1. Distribution losses not to exceed 10% (actual loss for 2024/2025 was 7.28%).
2. New connection installation turn-around time is 21 days as per the NRS 047 Guidelines.
3. Unplanned outages response time is 6 hours as per the NRS 047 Guidelines. More than 98% of calls received were resolved within 6 hours.
4. Planned Outages Notices exceed the NERSA 2-day period, as we aim for 10 days notices, as per the Service Charter.

There is a total of 131 new connections completed internally

T 3.3.1

COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL

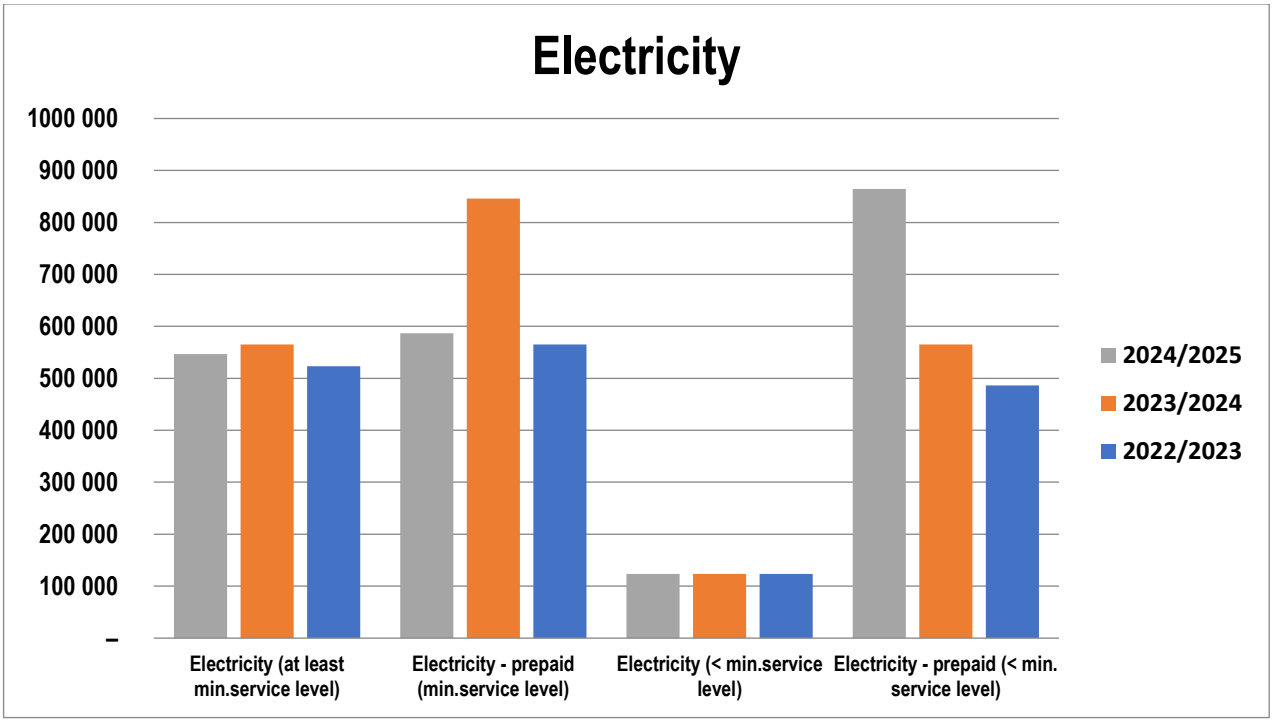
A number of significant projects were implemented during the 2024/2025-financial year including:

1.	Electricification Silahliwe Ext 5	Contract Value	R15 953 608.00
2.	Control Room	Project Value	R1 550 923.12
3.	Refurbishment and installation of High Mast and Street Light	Project Value	R6 487 757.00
4.	Networking Strenthening of Risiville	Project Value	R553 461.79
5.	Electrification of Savanna City	Project Value	R 975 000.00
6.	Savanna City 20 MVA Substation	Project Value	R18 795 392.00

T 3.3.2

Electricity Service Delivery Levels			
			Households
Description	2022/2023	2023/2024	2024/2025
	Actual	Actual	Actual
	No.	No.	No.
Energy: **(above minimum level)**			
Electricity (at least minimum.service level)	654 845,00	546 845,00	546 845,00
Electricity - prepaid (minimum.service level)	564 864,00	586 886,00	586 886,00
Minimum Service Level and Above sub-total	1 219 709,00	1 133 731,00	1 133 731,00
Minimum Service Level and Above Percentage	52,8%	52,8%	52,8%
Energy: **(below minimum level)**			
Electricity (< minimum.service level)	112 453,00	123 451,00	123 451,00
Electricity - prepaid (< min. service level)	954 684,00	864 568,00	864 568,00
Other energy sources	23 544,00	25 634,00	25 634,00
Below Minimum Service Level Sub-total	1 090 681,00	1 013 653,00	1 013 653,00
Below Minimum Service Level Percentage	47,2%	47,2%	47,2%
Total number of households	2 310 390,00	2 147 384,00	2 147 384,00
			T 3.3.3

Other energy sources represent the areas supplied directly by Eskom and the undeveloped properties which are not yet connected and registered on the Solar Billing System, including informal settlements.



Households - Electricity Service Delivery Levels below the minimum					Households
Description	2022/2023	2023/2024	2024/2025		
	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements					
Total households	33 764	33 764	33 764	33 764	33 764
Households below minimum service level	1 790	1 663	1 663	1 663	1 663
Proportion of households below minimum service level	5%	5%	5%	5%	5%
Informal Settlements					
Total households	5 469	5 837	5 837	5 837	5 837
Households below minimum service level	5 469	5 643	5 172	5 172	5 172
Proportion of households below minimum service level	100%	97%	89%	89%	89%

T 3.3.4

Electricity Service Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.3.5

Employees: Electricity Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 - 3	1	1	1	0	0%
4 - 6	8	9	8	1	11%
7 - 9	23	29	19	10	34.5%
10 - 12	6	6	5	1	17%
13 - 15	18	19	19	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**56**	**64**	**52**	**12**	**19%**

T 3.3.6

Financial Performance Year 2024/2025: Electricity Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(529 799)	(689 466)	(705 680)	(671 285)	-5%
Income		(689 466)	(705 680)	(671 285)	
Expenditure:					
Employees	26 013	4 180	4 294	3 826	-11%
Repairs and Maintenance	21 554	46 256	46 987	45 465	-3%
Other	491 726	617 489	579 327	544 077	-6%
Total Operational Expenditure	**539 292**	**667 925**	**630 608**	**593 369**	**-6%**
Net Operational Expenditure	**9 493**	**(21 541)**	**(75 072)**	**(77 917)**	**4%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.3.7*

Capital Expenditure: Electricity Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
ELECTRICITY METERING	1 000	1 000	1 000	0%
HIGHMAST & STREET LIGHTS: UNSERVICED AR	2 000	2 000	2 000	0%
LAND CRUISERS	850	850		-100%
NEW CONNECTIONS	1 000	1 000	963	-4%
SAVANNA CITY ELECTR. NETWORK	11 655	16 344	16 344	0%
SICELO ELECTRIFICATION NETWORK	10 118	13 873	13 873	0%
EQUIPMENT & TOOLS	500	500	464	-7%
TRANSFORMERS	1 500	3 170	3 031	-4%
CHERRY PICKER	2 250	3 793	2 626	-31%
SAVANNA CITY ELECTR. EXT 3&4	975	848	848	0%
SAVANNA CITY ELECTR. DOORNKUIL	7 140			0%
CONTROL ROOM	7 500	1 349	1 349	0%
STRENGTHENING OF ELECTRICITY SUPPLY		481	481	0%
Total	**46 488**	**45 208**	**42 977**	**-5%**
				T3.3.8

ELECTRIFICATION OF SAVANNA CITY HOUSES

Midvaal completed the electrification project for Savanna City - Extensions Three (3) and Four (4). The project involved the supply, delivery, installation, testing, and connection of electricity to fifty (50) households. Additionally, pole-top boxes and meters were installed to facilitate efficient energy distribution and usage. The project was completed at a cost of over R700 000. The electrification of these 50 households is in addition to the over 400 houses that were previously electrified in the Moreki and Marothong sections. The project is a testament to our commitment to improving infrastructure and ensuring access to basic services for all communities.

3.4 WASTE MANAGEMENT (REFUSE COLLECTION, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION

Midvaal provides a "boundary-to-boundary" waste management service in public areas. Property owners, organisations, business entities or individuals who occupy premises, are responsible for maintaining cleanliness and hygiene standards on their premises (on-site inside property boundaries), keeping with the norms determined by applicable by-laws. Stakeholders may contract on-site waste management services at their own expense.

Midvaal's own services are clustered per the following categories and the suite of services required for managing waste through internal service mechanisms.

1. General waste collection services, including the transportation of waste to a transfer station, or drop-off site for recyclables, or a disposal facility;

2. Cleaning/cleansing, consisting of a wide range of cleaning services for all public spaces and streets under Midvaal's jurisdiction. This includes litter bin provision and servicing, street sweeping, litter picking, the clearing of illegal dumping and animal carcasses, cleaning of industrial pollution, waste and debris generated by acts of nature and processes;

3. Disposal services, which include the maintenance and operation of special processing and collection facilities, waste transfer stations and landfill sites;

4. Technical support services: Midvaal operates a fleet of vehicles that are specially equipped for the task of waste collection, cleaning, and transportation of waste to landfill sites. A variety of support infrastructure, such as depots and workshops, is required and must be provided to house and support the different functions.

5. General management, contract management, customer relations, information, administrative and planning support: These are various services that are provided to manage and provide additional support for the operational services.

Midvaal has a responsibility to abide by statutes, policies and guidelines that are introduced by National and Provincial Departments from time to time. In this regard, Midvaal acknowledges the regulatory oversight that must be exercised in terms of legislative compliance as well as the allocation of funds in aid of achieving National and Provincial objectives at the local government level.

Conversely, these Departments have a responsibility to ensure that timeous communication and inter-governmental transfer of funds enables Council to execute its duties and obligations.

The standard service level for residential waste collection in informal settlements is aligned with Council's Indigent Policy. This is a once-a-week, door-to-door waste collection service provided to indigent families per dwelling, according to an approved contract.

"Emergency" waste services may be provided temporarily, while existing service provision plans are amended. Black plastic refuse bags for utilising in clean-up campaigns may be provided at no cost, subject to the availability of funds, at the discretion of the Head of Department. T 3.4.1

Solid Waste: Service Delivery Levels			Households
Description	2022/2023	2023/2024	2024/2025
	Actual Number	Actual Number	Actual Number
Solid Waste Removal: Above minimum level			
Removed at least once a week	21 966	22 495	23 046
Minimum service level and above Sub-total	21 966	22 495	23 046
Minimum service level and above Percentage	100%	100%	100%
Solid Waste Removal: Below minimum level			
Removed less frequently than once a week	587	587	587
Using communal refuse dump	-	-	
Using own refuse dump	2 666	2 666	2 666
Other rubbish disposal	145	145	145
No rubbish disposal	0	0	0
Below minimum service level Sub-total	3 398	3 398	3 059
Below minimum service level Percentage	0%	0%	0%
Total number of households	**24 947**	**25 544**	**26 661**
			T 3.4.2

Note: Of the total number of households (38 046) Midvaal provides waste management services to approximately 21 966 (formal) collection points and 2 740 (informal) collection points. 16 080 are not serviced as these are properties that are either vacant, open spaces or in other similar circumstances.

Households: Solid Waste Service Delivery Levels below the minimum					
Description	2022/2023	2023/2024	2024/2025		
	Actual Number	Actual Number	Original Budget Number	Adjustments Budget Number	Actual Number
Formal Settlements					
Total households	22 000	22 000	26 661	26 661	26 661
Households below minimum service level	3000	3000	3615	3615	3615
Proportion of households below minimum service level	14%	14%	14%	13%	13%
Informal Settlements					
Total households	5 469	5 469	2 718	2 718	5 469
Households below minimum service level	0	0	0	0	0
Proportion of households below minimum service level	0%	0%	0%	0%	0%
					T 3.4.3

Employees: Solid Waste Management Services					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 - 3	1	1	1	0	0%
4 - 6	3	7	4	3	43%
7 - 9	16	21	14	7	33%
10 - 12	24	36	26	10	28%
13 - 15	48	73	62	11	15%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**92**	**138**	**107**	**31**	**22.5%**

T 3.4.5

Employees: Waste Disposal and Other Services					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
Counted with Solid Waste, not a separate entity					

T 3.4.6

Financial Performance 2024/2025: Solid waste management services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(70 216)	**(75 735)**	**(75 735)**	**(73 474)**	-3%
Expenditure:					
Employees	33 934	37 657	40 201	38 987	-3%
Repairs and Maintenance	4 768	5 850	7 639	7 451	-2%
Other	59 115	84 588	81 913	69 782	-15%
Total Operational Expenditure	**97 816**	**128 095**	**129 752**	**116 221**	**-10%**
Net Operational Expenditure	**27 600**	**52 360**	**54 017**	**42 747**	**-21%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.4.7*

Capital Expenditure: Waste Management Services R' 000				
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
SAVANNA TRANSFER STATIONS	1 000	1 000	643	-36%
ADDITIONAL LANDFILL SITE	7 500	1 114	550	-51%
LOW BED TRAILER	1 800	1 420		-100%
WEIGHBRIDGE	4 000	4 000		-100%
SCHOONGEZICHT LANDFILL SITE	2 500			0%
WOODCHIPPER	5 000	5 000		-100%
FRONT END LOADER	3 500	2 710	2 089	-23%
COMPACTOR	2 800	3 970	2 997	-25%
4 TON TRUCK X2	1 200	1 500		-100%
EXCAVATOR	400	3 400	3 179	-6%
GRAB TRUCK	2 000	2 000		-100%
REFURBISHMENT-BLACKWOOD TRANFER STATION		2 452	2 452	0%
Total	**31 700**	**28 566**	**11 911**	**-58%**
				T3.4.9

COMMENT ON WASTE MANAGEMENT SERVICE PERFORMANCE OVERALL

1. Priority projects identified as per the IDP:

    * Licensing of the Walkerville Landfill Site to bring it in compliance with new Waste Regulations and to extend the airspace available.

    * Provision of specialized plant and machinery for waste management services to build up the fleet to ensure that all residents receive a basic refuse removal service.

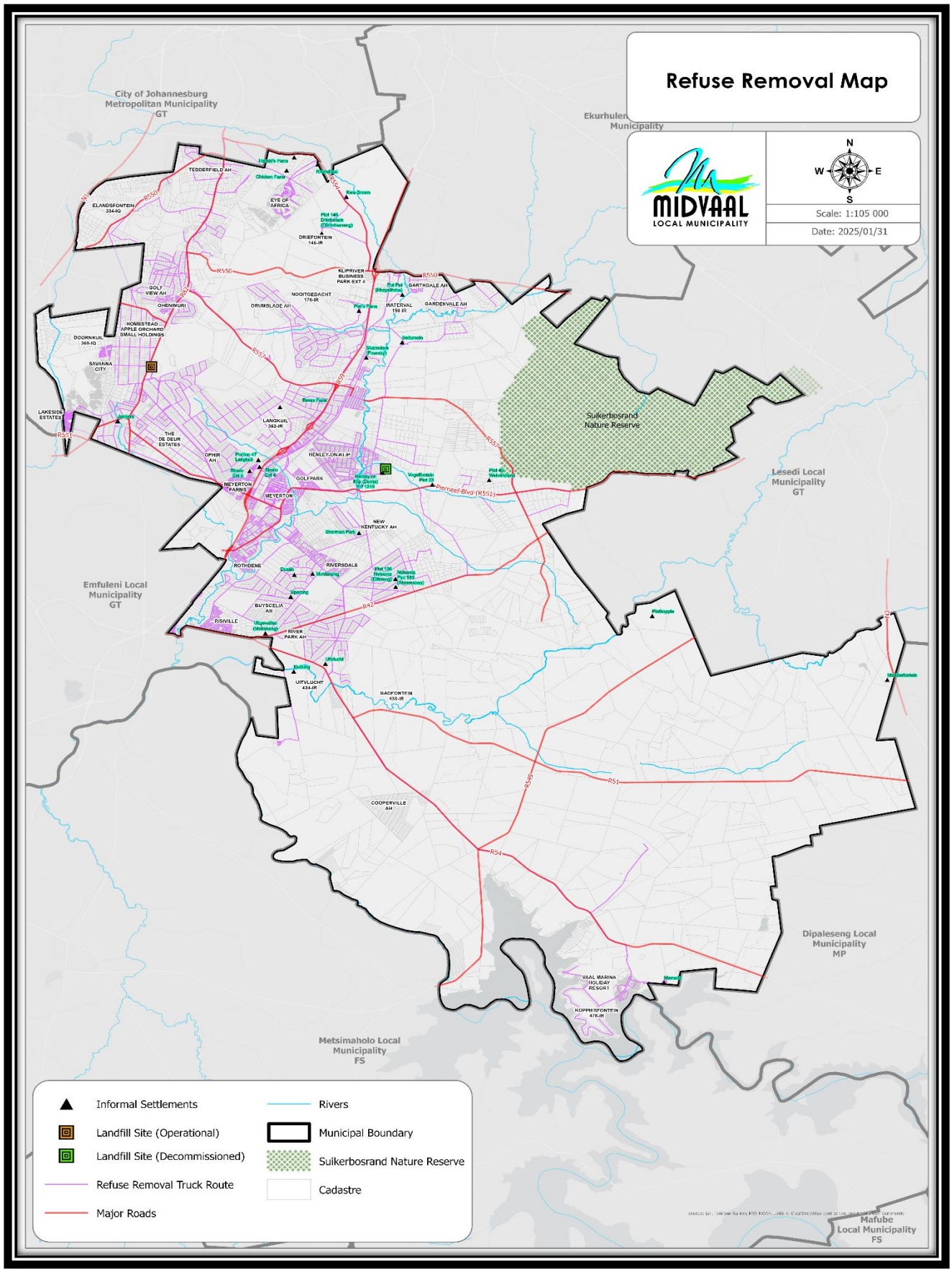
    * Funding for a new landfill site. This new site will be utilized as a regional landfill site to accommodate neighboring municipalities. The capital budget will be carried over multiple financial years to include the rezoning, licensing and construction of the facility.

2. The targets set out in the IDP schedule cannot be attained within approved budget provision due to financial constraints.

    Every year, during the budget preparation processes, the Council will prioritise projects and programmes subject to availability of funds. Some of the programmes will be implemented in phases.

    The feasibility of establishing a public-private partnership and municipal service partnership will be explored and the variances from budget for net operating and capital expenditure may have been caused by unforeseen factors such as escalation of prices in the market, non-payment of services due to recession, cross subsidisation of services within the municipality and the general cost of living.

T 3.4.10


Refuse Removal Map
MIDVAAL
LOCAL MUNICIPALITY
N
W
E
S
Scale: 1:105 000
Date: 2025/01/31
City of Johannesburg Metropolitan Municipality GT
Ekurhuleni Municipality
Suikerbosrand Nature Reserve
Lesedi Local Municipality GT
Emfuleni Local Municipality GT
Dipaleseng Local Municipality MP
Metsimaholo Local Municipality FS
Mafube Local Municipality FS
Informal Settlements
Landfill Site (Operational)
Landfill Site (Decommissioned)
Refuse Removal Truck Route
Major Roads
Rivers
Municipal Boundary
Suikerbosrand Nature Reserve
Cadastre

OPENING OF THE WALKERVILLE LANDFILL SITE

Midvaal has officially opened the Walkerville Landfill Site, marking a significant milestone in our journey towards full environmental compliance. After years of negotiations and a R30 million investment, this facility is now fully operational and aligned with national standards. It will serve as a flagship for good governance and environmental responsibility, reducing our reliance on costly private landfill sites. Over the next three years, we will invest a further R80 million to expand the site, ensuring it can serve our communities for the next decade. This is more than a landfill—it's a long-term commitment to sustainability, compliance, and service excellence.

OF THE EXECUTIVE
MIDVAAL
LOCAL MUNICIPALITY

3.5 HOUSING

INTRODUCTION

Housing delivery within the municipal jurisdiction is currently the competency of the Gauteng Department of Human Settlements (GDHS). Midvaal Local Municipality is not accredited to undertake this function and as such the Municipality does not implement housing projects.

The Municipality however plays a facilitation and support role in the housing delivery process by ensuring that township and building plan applications are fast tracked and housing stakeholder forum meetings are well co-ordinated. Furthermore, the Municipality ensures that partnerships which will contribute to the delivery of houses for the various income groups are formed with the private and public sector. Such partnerships assist the Municipality in dealing with the housing backlog which is currently estimated at about 5 900 households based on community surveys conducted.

Land invasion threats continue to affect the municipal housing planning and budgeting process and mitigating interventions are continuously employed to reduce the likelihood and impact of the risk.

T 3.5.1

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
2021/2022	38 046	32 577	85.6%
2022/2023	38 046	32 577	85.6%
2023/2024	38 046	32 577	85.6%
2024/2025	39 239	32 577	83.02%

T 3.5.2

Electricity Service Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.1.6

Financial Performance 2024/2025: Housing Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	N/A				
Income					
Expenditure:					
Employees					
Repairs and Maintenance					
Other					
Total Operational Expenditure					
Net Operational Expenditure					

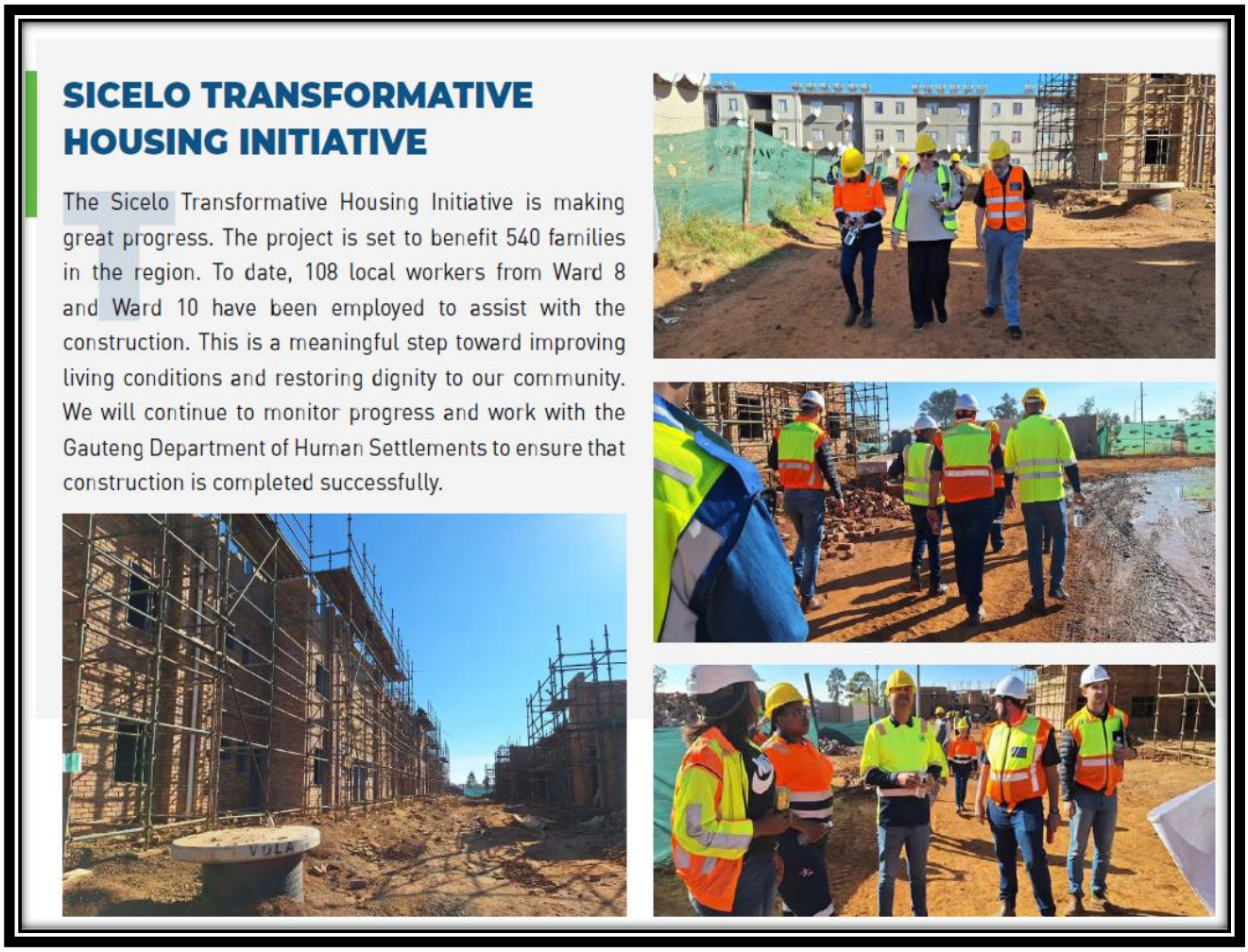
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. T 3.5.5

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL

As mentioned above, housing delivery within the Midvaal Local Municipality is the competency of the Gauteng Department of Human Settlements (GDHS). In the 2024/2025-financial year, only 32 fully subsidised houses were allocated to beneficiaries in the Savanna City Development. This is due to bulk limitations in the project. The Municipality, Developer and the GDHS however have ongoing discussions to address the challenges, hindering the housing construction int the project. Other housing projects within the municipal jurisdiction is under planning.

In an effort to increase the delivery of housing units, the municipality has initiated the process of obtaining Level 1 housing accreditation. The preparation of the accreditation business plan is currently underway and is scheduled for submission to the GDHS in the next financial year.

T 3.5.7



3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION

POVERTY MANIFESTATION IN MIDVAAL

Poverty is more than a lack of income. Poverty exists when an individual's or a household's access to income, jobs, infrastructure or services is inadequate to ensure full access to opportunities in society.

The condition of poverty is caused by a combination of social, economic, spatial, environmental and political factors. It is clear from the poverty profiles that not only is poverty a general critical problem in Midvaal, but there are a significant number of people who are living in extreme poverty and who, without Council support, will be unable to afford to pay for even the most basic of services. Midvaal's approach to indigent support is that a whole set of interventions must be implemented to ensure that the basic needs of the poor are met, and their rights upheld while protecting resources for use by the next generation.

Indigents are defined as those people who, due to various factors, are unable to make monetary contributions towards basic services, no matter how small the amounts might be.

Any household, earning three times maximum old-aged pension qualify to be registered as indigents. Examples are pensioners, unemployed people, child headed families and students.

The policy covers a wide range of indigent benefits, such as, but not limited to:

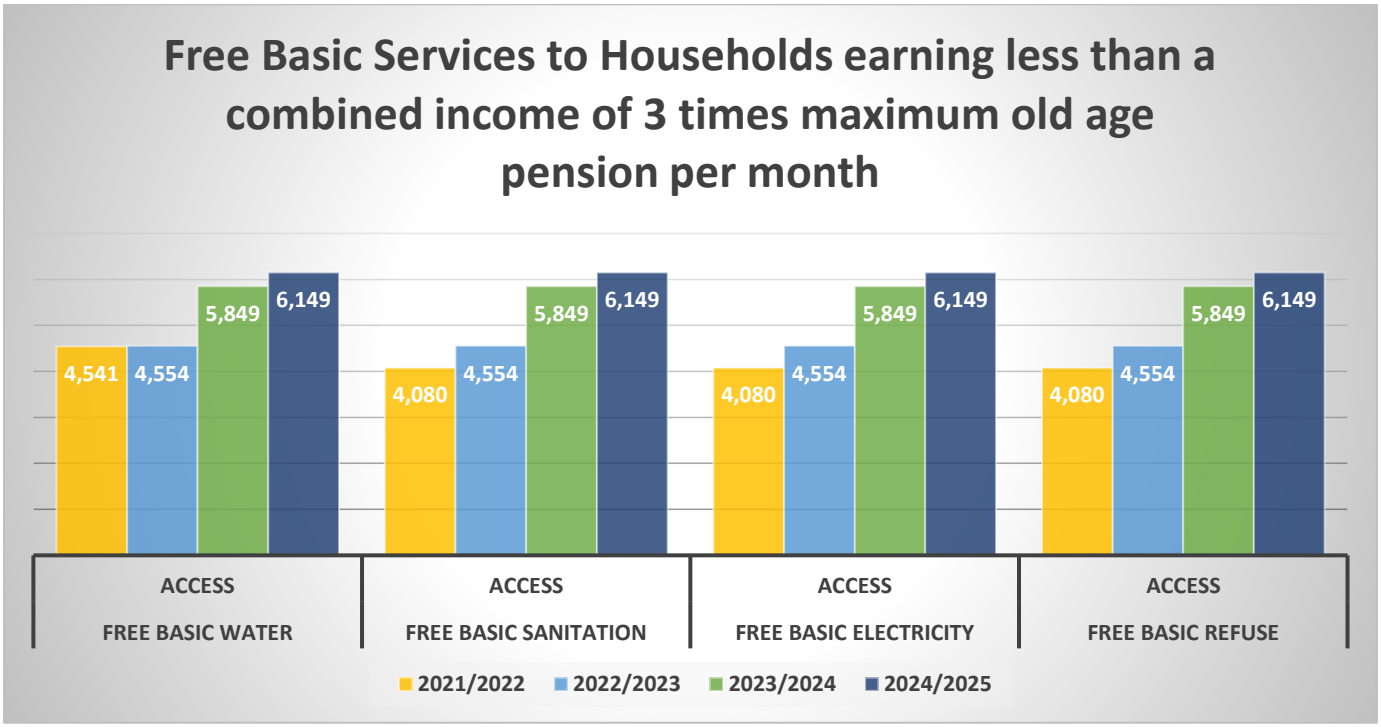
1. Indigent rates and tax rebates;
2. Indigent burials;
3. Expanded Social Package (indigent exit programmes, life skills programmes, unemployed database, counselling by social workers);
4. Pro poor households.

As at the end of the financial year, there were 6 149 registered indigents on the database of Midvaal. These indigents benefited from their accrued municipal debt being written off and receive free basic water of 6 kL, free basic sanitation, free refuse collection, 50 kWh free basic electricity. Approved Indigent customers are exempted from property rates.

Many indigents were also given temporary work during the year. Registered indigents making use of Eskom electricity also receive free basic electricity. Midvaal pays Eskom annually for free basic electricity provided to our residents. In addition, poor people not living in formal households and thus not registered as indigents, are benefitting from water tankers providing water at no cost, portable toilets and refuse collection in informal settlements.

All property owners with a property value of R150 000.00 and less are automatically registered as deemed indigents and receive the benefits as listed above.

T 3.6.1



T 3.6.2

Free Basic Services To Low Income Households										
	Number of Households									
	Total	Households earning less than R3,500 per month (as per indigent database)								
			Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
		Total	Access	%	Access	%	Access	%	Access	%
2021/2022	38 046	4 541	4 541	100%	4 080	100%	4 080	100%	4 080	100%
2022/2023	38 046	4 554	4 554	100%	4 554	100%	4 554	100%	4 554	100%
2023/2024	38 046	5 849	5 849	100%	5 849	100%	5 849	100%	5 849	100%
2024/2025	38 046	6 149	6 149	100%	6 149	100%	6 149	100%	6 149	100%
										T 3.6.3

Financial Performance 2024/25: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	2023/24	2024/2025			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
CHARGES	3,829	18,156	19,156	20,167	10%
WATER: SALE - CONVENTIONAL	17,753	4,377	2,977	3,223	-36%
WATER: SALE - CONVENTIONAL	4,206	(11)	(11)	(19)	44%
WATER: SALE - PREPAID	10,664	1,271	271	21,118	94%
ELEC SALES: DOMESTIC LOW: PREPAID		3,860	4,060	4,879	21%
WASTE MANGEMENT: REFUSE REMOVAL		11,081	10,110	10,427	-6%
	36,452	**38,734**	**36,563**	**59,794**	35%
					T 3.6.4

Free Basic Service Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.1.6

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT

The free basic services and indigent support are funded through the Equitable Share Grant.

With the increase of indigent households as the Savanna City development progresses, additional equitable share funding will be required. It is expected that the indigent households will be more than double once the Savanna City development is completed.

National Treasury has already been engaged, as the provision of free basic services will not be affordable to Midvaal without an adjustment to the equitable share grant. It will not be possible to wait for the next census figures to influence the equitable share grant and a special adjustment to the grant will thus be required.

T 3.6.6

3.7 ROADS

INTRODUCTION

The municipal road network consists of 644.2 km of surfaced roads and 556.1 km of gravel roads. A large number of gravel roads are in sparsely populated rural areas. The surfacing of roads is thus not economically viable. Roads are maintained to a very high standard in terms of safety requirements and easy to travel of road users. Maintenance of paved roads is of priority with potholes, road damages and edge breaks being attended as and when it develops and gravel roads are graded as and when required, depending on the condition of the particular road and rainfall patterns for the particular season. Programme for road rehabilitation commenced in 2024/2025 financial year

T 3.7

Roads Defects/Failure

Potholes are attended to according to complaints received. However, the roads teams attending to a complaint are required to fix every pothole within the relevant area where the complaint was reported, to avoid further complaints and to prevent more potential potholes developing.

The roads department is making a concerted effort to swiftly respond to all reported potholes and other road maintenance requests, working tirelessly to complete these tasks before the rainy season begins. By taking proactive measures, they aim to ensure that the roads remain in optimal condition, minimizing potential hazards and disruptions during the upcoming wet weather.

Gravel Roads

A gravel maintenance program is generated every quarter, indicating a planned grading program per suburb/farm. Much of the work is deviated away from this program when critical complaints are received and are attended to as soon as possible.

Midvaal is sourcing gravel material from local suppliers to upgrade gravel roads and to supply layers for new roads.

Resealing / Resurfacing

Resealing of roads has been done by fog spray on certain roads as required by on-site condition assessment by Roads and Stormwater Section employees and a total of 79 500 square metres were fog sprayed in the 2024/2025-financial year.

Road Cleaning

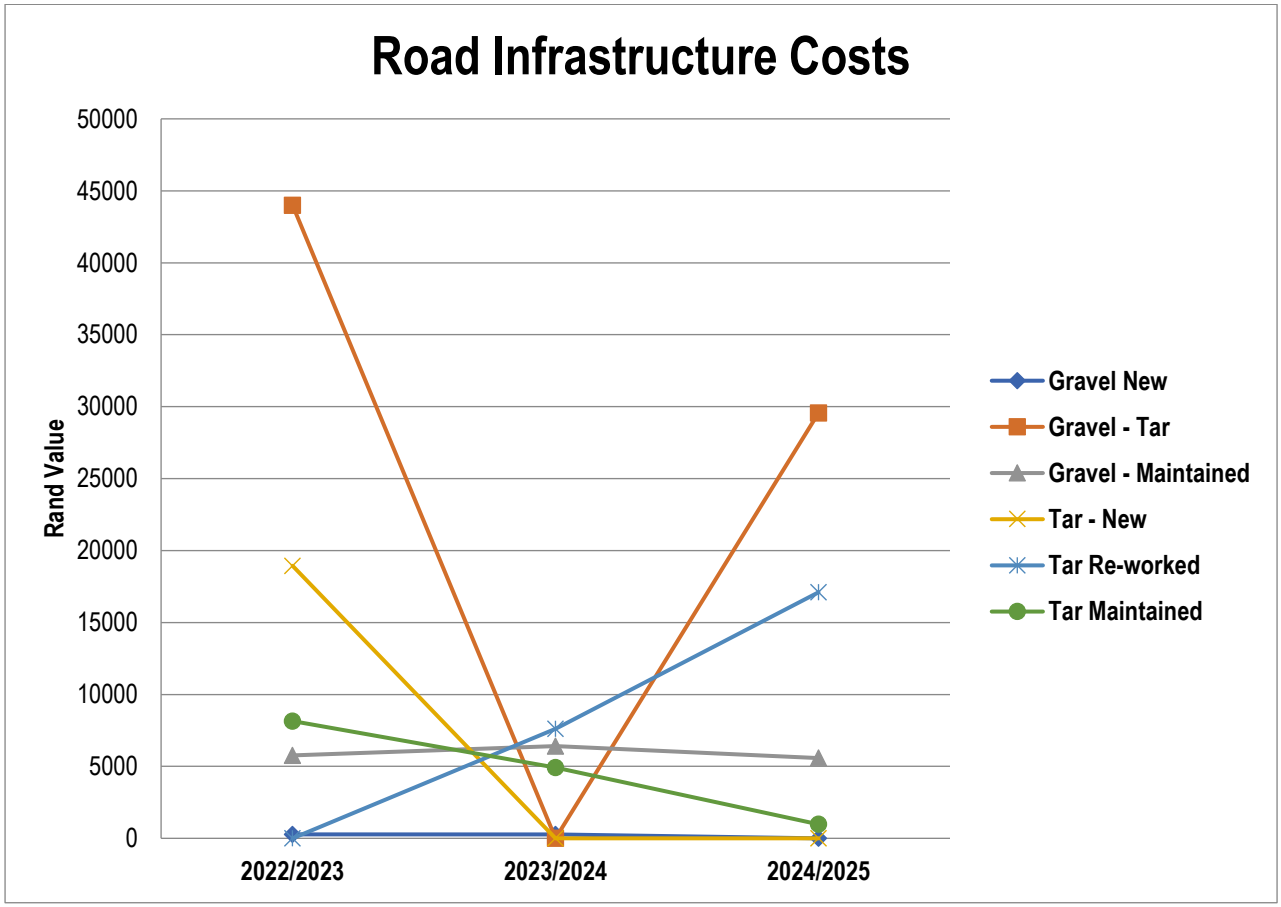
Tarred roads were cleaned of loose sand, stones and vegetation and weed killer/vegetation control chemical is applied. A road is cleaned as often as possible by a contractor hiring local labour as 90% of his staff. Roads are cleaned 500 mm on both sides, as well as intersections, to avoid point-loading to the surface by foreign objects. The section identifies roads that need attention and relies on complaints from the public to attend to these roads. The section has further appointed 44 + EPWP's to assist in cleaning of roads and stormwater structures in the 2024/2025-financial year.

T 3.7.1

Gravel Road Infrastructure Kilometres				
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
2022/2023	556.2	1.4	2.2	469.6
2023/2024	556.2	3.1	0	505.08
2024/2025	556.1	0	3.4	341.6
				T 3.7.2

Tarred Road Infrastructure Kilometres					
	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads Maintained
2022/2023	640.8	1.2	0	13	569.9
2023/2024	640.8	0	2.3	0	640.8
2024/2025	644.2	0	3.51	0	640.8
					T 3.7.3

Cost of Construction/Maintenance R' 000						
	Gravel			Tar		
	New	Gravel – Tar	Maintained	New	Re-worked	Maintained
2022/2023	275.7	4 400.51	5 769	18 940	0	8 150
2023/2024	364.2	0	6 411	0	7 600	4 922
2024/2025	0	29 555	5 576	0	17 098	975
						T 3.7.4


Road Infrastructure Costs
Rand Value
50000
45000
40000
35000
30000
25000
20000
15000
10000
5000
0
2022/2023
2023/2024
2024/2025
Gravel New
Gravel - Tar
Gravel - Maintained
Tar - New
Tar Re-worked
Tar Maintained

T 3.7.5

The roads and stormwater team has been hard at work getting our roads spring-ready.

Employees: Road Services					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 – 3	1	1	1	0	0%
4 – 6	5	5	4	1	20%
7 – 9	16	17	16	1	6%
10 – 12	7	13	7	6	46.2%
13 – 15	20	37	30	7	19%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**49**	**73**	**58**	**15**	**21%**
					T 3.7.7

Financial Performance 2024/2025: Road and Stormwater Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(729)	(11 600)	(20 942)	(20 942)	0%
Income		(11 600)	(20 942)	(20 942)	
Expenditure:					
Employees	18 367	3 577	3 708	3 521	-5%
Repairs and Maintenance	22 909	37 455	37 374	31 744	-15%
Other	31 667	40 542	39 252	50 609	29%
Total Operational Expenditure	**72 944**	**81 573**	**80 334**	**85 875**	**7%**
Net Operational Expenditure	**72 215**	**69 973**	**59 392**	**64 933**	**9%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.7.8*

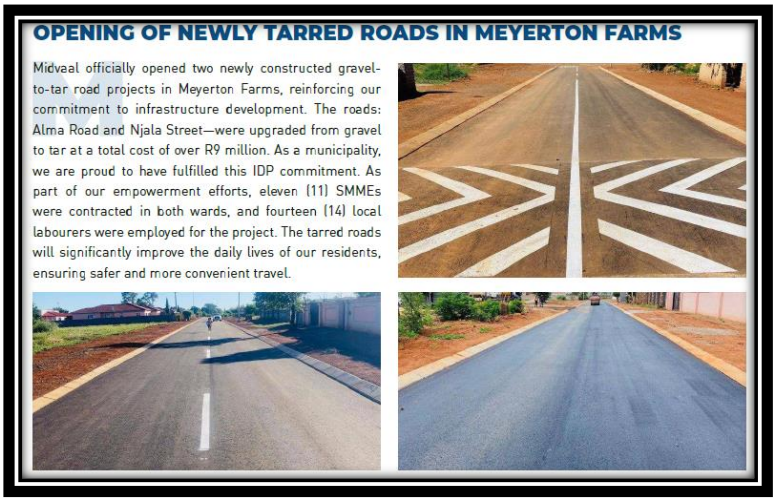
Capital Expenditure: Roads and Stormwater Services R' 000				
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
EQUIPMENT	150	123	123	0%
GRAVEL TO TAR (MIG)NEW	10 087	17 654	17 654	0%
ROLLER COMPACTOR	250	270	270	0%
GRADER	2 800			0%
GRAVEL TO TAR	12 000	12 000	11 901	-1%
ROADS REHABILITATION	15 000	17 098	17 098	0%
4 TON TRUCK	1 800	1 401		-100%
12 TON ROLLER	1 500			0%
WATER TANKER		2 800	2 282	-18%
ROAD REHABILITATION		987	975	-1%
SIDEWALK PROJECT		1 252	1 250	0%
12 TON ROLLER		1 407	1 407	0%
MOTOR VEHICLE (SEDAN)	600	2 200	2 069	-6%
Total	**44 187**	**57 191**	**55 028**	**-4%**
				T3.7.9

COMMENT ON THE PERFORMANCE OF ROADS OVERALL

A maintenance program is generated quarterly, indicating a planned grading program per suburb/farm. Deviations from these programmes were due to a wet season and breakdown of critical equipment. There is a general challenge of shortage of gravel material for rehabilitation, plans for the investigation of a borrow pit are underway.

Stormwater structures are cleaned annually, prior to the start of the rainy season or as and when required. Potholes are fixed within a reasonable period and very few potholes are visible in the area. In terms of a gravel to tar programme, funds are provided annually to tar one or two roads per ward per year. Two general road inspections were conducted to evaluate the visual appearance of roads before the actual maintenance can be prioritised.

T 3.7.10



3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION

This function is not performed by Midvaal, it is a Sedibeng District Municipality function.

Financial Performance 2024/2025: Mechanical Workshop R'000					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustments Budget	Actual	Variance to Adjustments Budget
Total Operational Revenue					0%
Income					
Expenditure:					
Employees	4 645	2 022	2 155	2 057	-5%
Repairs and Maintenance	112	4 263	4 633	4 383	-5%
Other	802	886	880	1 562	78%
Total Operational Expenditure	**5 559**	**7 171**	**7 669**	**8 003**	**4%**
Net Operational Expenditure	**5 559**	**7 171**	**7 669**	**8 003**	**4%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.8.5*

3.9 WASTEWATER (STORMWATER DRAINAGE)

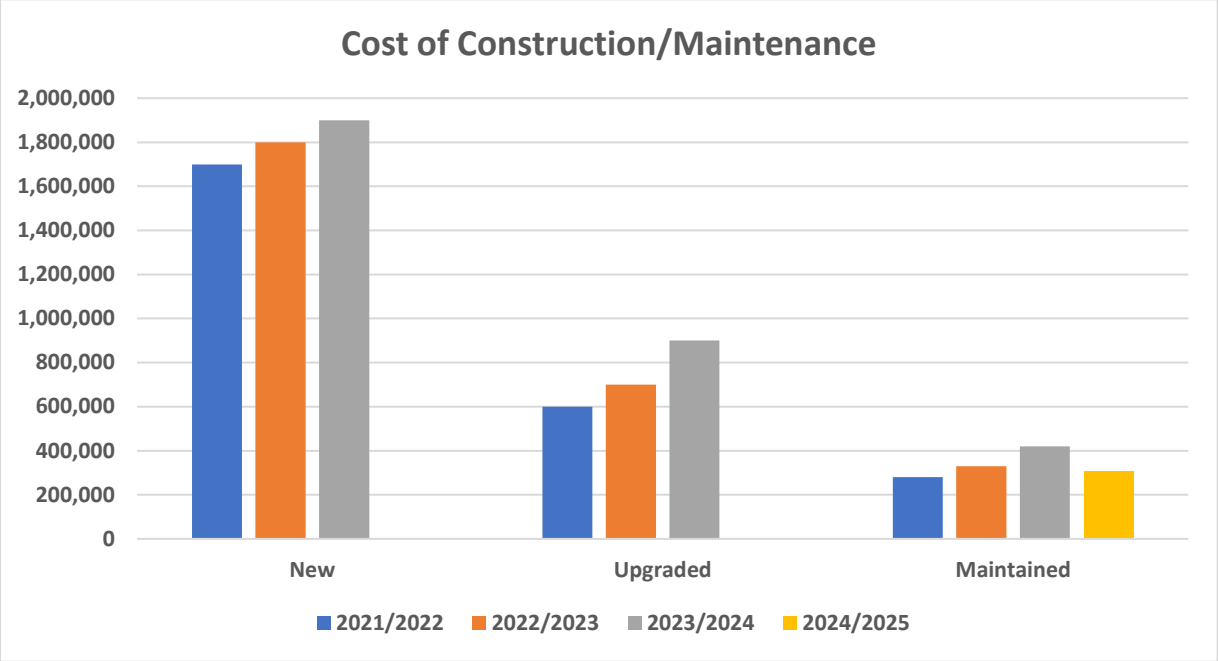
INTRODUCTION

A quarterly Stormwater Maintenance Programme is prepared indicating where channels, pipes and catch-pits must be cleaned. The cleaning is done annually prior to the start of the raining season.

T 3.9.1

Stormwater Infrastructure Kilometers				
	Total Stormwater measures	New stormwater measures	Stormwater measures upgraded	Stormwater measures maintained
2021/2022	160	20	12	120
2022/2023	166	25	14	140
2023/2024	166	3	0	140
2024/2025	91.8	3	0	91.8
				T 3.9.2

Cost of Construction/Maintenance R' 000			
	Stormwater Measures		
	New	Upgraded	Maintained
2021/2022	1 700 000	600 000	280 000
2022/2023	1 800 000	700 000	330 000
2023/2024	1 900 000	900 000	420 000
2024/2025	0	0	304 847
			T 3.9.3



T 3.9.4

Stormwater Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.9.5

Employees: Stormwater Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
Counted with the Roads Function - not a separate function					

T 3.9.6

Financial Performance 2024/2025: Engineering Admin					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(1 651)	(8 275)	(3 622)	(3 832)	6%
Income		(8 275)	(3 622)	(3 832)	
Expenditure:					
Employees	13 916	15 489	15 266	14 101	-8%
Repairs and Maintenance		4 647	121		-100%
Other	2 824	5 120	3 833	3 378	-12%
Total Operational Expenditure	**16 741**	**25 255**	**19 219**	**17 479**	**-9%**
Net Operational Expenditure	**15 090**	**16 980**	**15 597**	**13 647**	**-13%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.9.7*

Capital Expenditure: Stormwater Services				R' 000
Capital Projects	2024/2025			
	Budget	Original Budget	Actual Expenditure	Variance from Adjustments budget
Included in Roads Section				
				T 3.9.8

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE OVERALL

The inadequate stormwater drainage infrastructure within the entire greater Midvaal area, results in flooding of the road infrastructure during rainy season.

T 3.9.9

COMPONENT B: PLANNING & DEVELOPMENT

INTRODUCTION

The spatial vision of the Midvaal Integrated Development Plan (IDP) is depicted in the Midvaal Spatial Development Framework (SDF), articulated by 11 Development Drivers. The SDF is supported by well-informed land use policies including the Midvaal Spatial Planning and Land Use Management By-law and Midvaal Land Use Management Scheme 2023. The land use policies streamline land use management and spatial development processes to drive innovation and efficiency in the response to the changes in socio-economic conditions. The majority urban development is situated near the main transport routes, such as the R82 and the R59. The R59 presents the opportunity to be developed as a modern development corridor supporting existing communities in Midvaal and strengthening the links to Emfuleni in the South and Ekurhuleni and Johannesburg in the North.

Planning policies and development guidelines are enforced through Land Use Management and Building Control responsible for approving land use rights and building plans respectively.

3.10 PLANNING

INTRODUCTION

The key strategic objective of the section relates to the timeous, efficient and effective consideration and approval of land use applications that are responsive to and reflective of community needs and development trend. This is being done through the implementation of planning tools and processes that guide the land use application life cycle, from submission to approval. Planning tools such as the Midvaal Land Use Scheme, 2023 and the Midvaal Spatial Planning and Land Use Management By-Law are being used to evaluate land use applications in an efficient and coherent manner.

Service delivery priorities (challenges and achievements)

1. Online submission, circulation and approval of applications processed through an office automation system, City Solve, to timeously approve land use applications – applications are processed within SPLUMA stipulated timeframes to negate development being stalled due to administrative processes.

2. The Midvaal Land Use Scheme, 2017 has been reviewed in line with the provisions of SPLUMA to ensure consistency with the municipal SDF 2022 - 2027 and to make provision for the expansion of the municipal boundary to include 123 Erven of Three Rivers Extension 1 and 2 as per the Municipal Demarcation Board. The Midvaal Land Use Scheme, 2023 was adopted and implemented from the 2023/2024-financial year and is currently in operation.

3. Cost effective planning processes – The Midvaal Land Use Scheme, 2023 ensures planning practices are accessible to the Midvaal community at large, with land use application types and administrative processes being "tailored" to specific communities, namely certain land use rights are given as primary rights in specific communities and further rebates on application fees are given in historically disadvantaged areas to promote accessibility and developmental opportunities.

4. Ensure planning practices are catalysts for economic development and growth – the introduction of the economic revitalisation overlay zone and the transitional residential land use in the Midvaal Land Use Scheme, 2023 ensures red-tape reduction in planning processes and the inclusion of areas not previously subject to a land use scheme as such promotes environments conducive for development efficient land development and social inclusion.

In terms of the Midvaal Land Use Scheme, 2023 properties owned by Council that are occupied by informal settlements in Sicelo/Meyerton Farms have been zoned as transitional residential, this grants it primary rights for economic activities such as spaza shops, home enterprises and other related uses. In terms of the applicable application processes in this land use zone, the Scheme allows for written consent applications as opposed to rezoning applications for land use activities such as, day care centres and other business related, activities.

The pre-evaluation of land use applications ensures that land use applications that are submitted and registered within the department, are legally compliant and thus a planning decision can be made on it, this negates the creation of backlogs with applications that cannot be processed nor considered.

Building Control and Law Enforcement

Core Function

The Building and Land Use Control Section plays a pivotal role in promoting a safe, sustainable, and legally compliant built environment across the Midvaal municipal area. The section is structured into four specialized operational units and is currently staffed by 14 professionals. One post remains vacant, while another has been reallocated to the Land Use Management Division to facilitate the appointment of a dedicated Land Use Inspector (Law Enforcement Officer).

Legislative Framework

The Section's operations are governed by a comprehensive suite of legislative instruments, including but not limited to:

The Constitution of the Republic of South Africa
The Municipal Systems Act
The National Building Regulations and Building Standards Act
South African National Standards (SANS), including SANS 10400 and SANS 1936
The Spatial Planning and Land Use Management Act (SPLUMA)
The Midvaal Outdoor Advertising By-Law
The Telecommunication Mast Policy
The Green Building Policy and Implementation Plan

These frameworks collectively ensure that all building activities are undertaken in accordance with national and local standards, while promoting environmental sustainability and spatial equity.

Functional Overview

The Section's core functions are executed under the leadership of the Building Control Officer, Chief Building Inspector and four Assistant Directors, supported by nine Building Inspectors. Each function is strategically aligned to ensure efficient service delivery and regulatory compliance:

Planning function

The Planning function has continued to advance the digitization of building plan submissions through the Midvaal Online Portal. This platform enables remote application submissions and offers discounted fees under the current incentive programme. The unit exceeded performance expectations by maintaining optimal turnaround times for development applications, thereby supporting local economic growth, job creation, and SMME development.

Inspections function

The Inspections function conducts a comprehensive range of statutory inspections, including excavation, compaction, wall plate, roof, final occupancy, and routine compliance checks. These inspections are critical to ensuring structural safety and regulatory adherence. All inspection data is captured and managed via an automated electronic system, enabling seamless progression through inspection phases and contributing to enhanced property valuations and municipal revenue.

Law Enforcement Function

Law Enforcement capacity was strengthened through the deployment of five enforcement officers/patrollers. Their responsibilities include visible policing, poster regulation, and oversight of informal trading activities. The unit remains committed to enforcing municipal by-laws in a fair and balanced manner, with a focus on education and voluntary compliance.

Policy and By-Law Development

The Section has led the formulation of several strategic policies and by-laws, including:

Tiny House Policy
As-Built Drawing Policy
Problem Property By-Law
Building Control By-Law

These instruments will be implemented in a phased manner during the 2025/2026 financial year, with targeted public awareness campaigns to ensure community understanding and compliance.

Dolomite Risk Management

Given the prevalence of dolomitic soil conditions in key growth areas, the Section has developed and implemented dolomite-specific by-laws and management protocols. In collaboration with the NHBRC and the Council for Geoscience, the Section enforces SANS 1936 Parts 1–4 to mitigate geotechnical risks and guide safe development on dolomitic land.

Performance Metrics

Performance indicators for the 2023/2024-financial year reflect determinations made on applications received within that period. Applications received in prior years but evaluated during 2024/2025 will be reported accordingly. This ensures accurate tracking of service delivery timelines and regulatory throughput.

T 3.10.1

Applications for Land Use Development						
Detail	Formalisation of Townships		Rezoning		Built Environment	
	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025
Planning application received	6	1	47	38	694	676
Determination made in year of receipt	0	5	0	38	518	443
Determination made in following year	3	0	28	28	176	233
Applications withdrawn	3	0	14	74	23	3
Applications outstanding at year end	6	2	35	81	176	233

T 3.10.2

Planning Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.10.3

Employees: Planning Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
Counted with the housing function - not a separate function					

T 3.10.4

Financial Performance 2024/2025: Planning Services Consolidated R'000					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(19 483)	(14 023)	(14 123)	(13 914)	-1%
Expenditure:					
Employees	30 702	34 497	33 513	32 990	-2%
Repairs and Maintenance	9	19	57	7	-88%
Other	7 054	13 115	13 605	9 761	-28%
Total Operational Expenditure	37 765	47 631	47 175	42 758	**-9%**
Net Operational Expenditure	**18 282**	**33 607**	**33 052**	**28 844**	**-13%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.10.5*

Capital Expenditure: Planning Services R' 000				
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
ECONOMIC INFRASTR / URBAN REGENERATION	10 000	8 696	8 636	-1%
Total	**10 000**	**8 696**	**8 636**	**-1%**
				T 3.10.6

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL

Physical planning in Midvaal has been further enhanced through the integration of the new Midvaal Spatial Development Framework (SDF) with the Midvaal IDP. Direction is given to sector departments and developers alike through the implementation of the SDF and the various precinct plans and policies that were developed and adopted by Council.

The Building Control Section has increased the law enforcement component of Midvaal and is working closely with Council's panel of attorneys to ensure that cases are expedited. The Electronic Tracking System (City Solve) was put in place to assist in ensuring that turn-around times, dealing with applications, can be reduced.

Building Control Section has performed exceptionally well in terms of turn-around times on building plan application considerations during 2024/2025-financial year.

T 3.10.7

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM / MARKETPLACES)

INTRODUCTION

Midvaal Local Municipality recognises its critical role in fostering an enabling environment for sustainable economic growth and development. Central to the Municipality's mission is the promotion of Local Economic Development (LED) and tourism, which are pivotal in improving the overall quality of life for residents.

Midvaal boasts a comparative advantage in several key economic sectors, notably agriculture, construction, tourism, and manufacturing. These sectors present significant opportunities for stimulating the economy, and the Municipality remains committed to leveraging these strengths through focused planning, strategic investment, and collaborative partnerships.

Sustainable job creation is intrinsically linked to a growing local economy. To this end, the Municipality actively supports employment through initiatives such as the Expanded Public Works Programme (EPWP), and other municipal driven capital projects, and collaborative projects with external stakeholders. Further, targeted support for Small, Medium and Micro Enterprises (SMMEs) is a strategic priority, recognising their potential to drive inclusive job creation and economic diversification.

The importance of LED is appropriately captured in the World Bank's definition:

"The purpose of Local Economic Development (LED) is to build up the economic capacity of a local area to improve its economic future and the quality of life for all. It is a process by which public, business and non-governmental sector partners work collectively to create better conditions for economic growth and employment generation" (Reference - World Bank).

The Midvaal Local Municipality actively seeks to strengthen partnerships across sectors to enhance conditions for economic growth, job creation and poverty alleviation remain national and local imperatives. The challenge, however, remains that job creation is occurring in the secondary and tertiary industries, while many people lack the necessary skills and education to benefit from this. This necessitates a focus on specific projects that would benefit the poorest of the poor, people with insufficient education and skill levels and more particularly, people in rural areas, who are most adversely affected by poverty.

This reality underscores the need for targeted, inclusive, and sustainable LED interventions. It is for this reason that the Municipality has adopted the Midvaal Local Economic Development Strategy in 2023, while the Midvaal Agricultural Growth Strategy, initially approved during the 2016/17-financial year, is currently under review to ensure relevance in a changing economic landscape. A key outcome of this strategic focus is the planned development of dedicated initiatives and support programmes to unlock the full potential of local entrepreneurs across all sectors as drivers of innovation, employment, and economic transformation.

T 3.11.1

Economic Activity by Sector R '000	
Sector	**2020/2021**
Agriculture, forestry and fishing	43 400
Mining and quarrying	6 970
Manufacturing	779 272
Wholesale and retail trade	726 111
Finance, property, etc.	681 028
Government, community and social services	667 814
Infrastructure services	219 890
Total	**3 124 485**
* Note: Since 2020/2021 no new statistics have been released	T 3.11.2

COMMENT ON LOCAL JOB OPPORTUNITIES

Midvaal fully understands the importance of eradicating unemployment through the creation of sustainable job opportunities. Short-term initiatives include the EPWP. The importance of the secondary economy has been recognised.

T 3.11.4

Jobs Created during the Year by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	**Jobs Created Number**	**Jobs lost/displaced by other initiatives Number**	**Net total jobs created in year Number**	**Method of validating jobs created/lost**
Total (all initiatives)				
2022/2023	611	0	611	Employment Contracts & Identity Documents
2023/2024	694	0	694	Employment Contracts & Identity Documents
2024/2025	1 010	0	1 010	Employment Contracts & Identity Documents
Engineering Capital Projects	943	0	943	Employment Contracts & Identity Documents
By-Law Enforcement Project	67	0	67	Employment Contracts & Identity Documents
				T 3.11.5

Job creation through EPWP* Projects		
Details	**EPWP Projects Number**	**Jobs created through EPWP projects Number**
2022/2023	3	2 453
2023/2024	3	2 739
2024/2025	3	2 892
**Extended Public Works Programme*		T 3.11.6

Local Economic Development Policy Objectives Taken From IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T3.11.7

Employees: Local Economic Development Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 – 3	0	0	0	0	0%
4 – 6	0	0	0	0	0%
7 – 9	0	Counted with the housing - not a separate function		0	0%
10 – 12	0			0	0%
13 – 15	0			0	0%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**0**	**0**	**0**	**0**	**0%**

T 3.11.8

Financial Performance 2024/2025: Local Economic Development Services R'000					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	N/A				
Income					
Expenditure:					
Employees					
Repairs and Maintenance					
Other					
Total Operational Expenditure					
Net Operational Expenditure					
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.11.9*

Capital Expenditure 2024/2025: Economic Development Services R' 000				
Capital Projects	2024/2025			
	Original Budget	Adjustments Budget	Actual Expenditure	Variance from Adjustments Budget
None				

T 3.11.10

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL

Like many municipalities across South Africa, Midvaal faces the persistent and interrelated challenges of poverty, inequality and unemployment. In response, the Municipality optimises its limited resources to stimulate inclusive and sustainable economic growth for the benefit of all its residents. A key mandate of the Local Economic Development (LED) Section is to support building local economic capacity, enhancing economic potential and ultimately improving the quality of life within local communities.

While the LED Section is actively involved in coordinating a broad range of local economic development initiatives and programmes, it is important to acknowledge funding constraints. These funding limitations significantly restricts the ability to directly respond to the growing socio-economic needs within vulnerable communities.

Despite these challenges, the LED Section continues to serve as a strategic enabler, bridging local communities, the private sector and other spheres of government. However, meaningful and sustained economic development requires more than coordination alone; it necessitates targeted financial investment. Without adequate funding, the realisation of transformative LED outcomes particularly in poverty-stricken areas remains limited.

INTER-GOVERNMENTAL RELATIONS (IGR)

The section is party to various inter-governmental relation structures with the Gauteng Department of Economic Development and Sedibeng District Municipality. The relevance of these structures is to share research findings and information on latest trends in LED programmes, reporting on projects' progress, investment opportunities, bilateral agreements and mutual co-operation on projects. With the information obtained, the section tries to realign its thinking and policies with the provincial directives.

SMALL, MEDIUM & MICRO ENTERPRISES (SMME'S)

The Midvaal Local Municipality remains committed to strengthening the local economy through targeted support to Small, Medium and Micro Enterprises (SMMEs). A central element of this support is the establishment and ongoing maintenance of a comprehensive SMME database. This database is regularly updated to reflect new and existing businesses across various sectors and to encourage the businesses to register on the National Treasury's Central Supplier Database (CSD), thereby improving their access to municipal procurement opportunities.

To better align its support with real-time business needs, the Municipality conducted a structured needs analysis with local SMMEs to identify key constraints and areas of support required ranging from limited access to funding, challenges in navigating procurement systems, lack of market access, and capacity gaps in technical and business skills.

In response to these findings, the LED unit coordinated a series of focused workshops and training programmes designed to address the most pressing needs of the local business community. The trainings included Business Financial Management, Digital Marketing, Tendering and Pricing, General Business Management, Digital and ICT for Business trainings, CIDB Compliance and Construction Enterprise Development and Innovative Agricultural Techniques.

TOWNSHIP ECONOMY REVITALISATION

Midvaal does not have prevalence of townships (referring to townships established in terms of the Less Formal Township Act or Black Communities Development Act) except for Lakeside. However, areas such as Meyerton farms (Sicelo) although established in terms of the Meyerton Town Planning Scheme, Savanna City and the Mamello township which is a newly established, township approved by Council in January 2020 enjoy some of the initiatives enjoyed by Lakeside due to their composition and set up. Townships are confronted with lack of economic opportunities resulting in people identifying their own opportunities that are primarily informal and do not conform to municipal by-laws. The Midvaal Local Municipality has since adopted the Townships Economy By-law and Business Licence Policy, to facilitate economic growth and revitalise the economy within a properly regulated framework tailored for townships.

POLICIES/BY-LAWS

The Land Use Management Section of the Development and Planning Department as custodians for Land Use Planning have introduced the economic revitalisation overlay zone and the transitional residential land use in the Midvaal Land Use Scheme, 2017 to promote and revitalise economic development on residential properties within townships like Savanna City, Lakeside, Ohenimuri, Sicelo and Mamello by making provision for the protection and management of diverse economic activities like spaza shops, taverns and shebeens, child care centres or creche's, informal trading and home enterprises. Thereby, creating sustainable jobs, reducing inequality and defeating poverty in these areas.

AGRICULTURE

The municipality continues to implement its current Agricultural Development Growth Strategy, while still finalising the review of the strategy to speak to the current status quo. and further continues to work towards being a food basket of Gauteng based on the agricultural potential of the municipality. The municipality supports farmers to graduate from subsistence small-holder farmers to commercial farmers and ultimately become 'Agro-Preneurs'.

Midvaal has aligned its economic growth strategy position to realise this vision, and this is evident in the IDP and Spatial Development Framework. KPA 8 on the IDP relates to economic development to facilitate and enhance agricultural production and Development Driver 4 as encapsulated on the Spatial Development Framework relates to encouraging agricultural production and processing. The municipality is involved with various agricultural initiatives through collaboration and engagements with the Gauteng Department of Agriculture on various programmes, the Comprehensive Agricultural Support Programme and investigations on municipal properties that can be leased for agriculture. The municipality is also finalising the formulation of a Land Alienation and Disposal Policy to streamline the disposal of land for agricultural development.

T 3.11.11

COMPONENT C: COMMUNITY & SOCIAL SERVICES
(LIBRARIES AND ARCHIVES, MUSEUMS, ARTS & GALLERIES, COMMUNITY HALLS, CEMETERIES & CREMATORIA, CHILD CARE, AGED CARE, SOCIAL PROGRAMMES & THEATRES)

INTRODUCTION

Community and Social Services strives to improve the quality of life for all Midvaal residents, from the cradle to the grave, by ensuring access to health, information and recreation in a safe, secure, clean and sustainable environment and by providing the core principles, mechanisms and processes that are necessary to empower and uplift previously disadvantaged communities.

T 3.12

3.12 LIBRARIES, ARCHIVES, MUSEUMS, GALLERIES, COMMUNITY FACILITIES

INTRODUCTION

Midvaal libraries consist of 7 library facilities (Meyerton, Henley on Klip, Randvaal, De Deur, Sicelo, Bantu Bonke and Lakeside), including a mobile library bus service designed to overcome geographical, social and economic barriers to library access, reaching individuals with limited or no access to traditional library facilities.

SERVICE DELIVERY PRIORITIES AND IMPACT

E-LEARNING AND COMPUTER SERVICES

The E-Learning and Computer Services provides the community with access to the ICT Technologies and computer literacy skills to bridge the digital divide, basic computer and database trainings are conducted at various libraries for the community. Midvaal Libraries have embraced the Fourth Industrial Revolution (4IR) era by providing ICT services and trainings that are embedded in today's technology such as coding, digital skills, app-based resources and tablets.

Sicelo Library received a face lift with the construction of a new E-Learning centre equipped with state-of-the-art technologies.

ACCESS TO FREE WI-FI

Access to broadband connectivity is critical because the technological landscape is changing at an astounding pace in several sectors that impact everyday life.

To bridge the digital all Midvaal Libraries provides access to free Wi-Fi for the community through Gauteng Broad-based Network (GBN).

MINI LIBRARIES

The Mini Library project is a joint initiative between the South African Library for the Blind (SALB) and the Gauteng Department of Sports Arts, Culture and Recreation that is aimed at providing inclusive public library services that caters for visually impaired persons. The Mini Library service is available in Meyerton and Lakeside Library. It is a computer system with assistive devices and software for the blind and visually impaired people. The Mini Library includes a book reader that converts any book or document written in English to audio. T 3.12.1

SERVICE STATISTICS FOR LIBRARIES, ARCHIVES, MUSEUMS, GALLERIES, COMMUNITY FACILITIES

Service Statistics for libraries (Registered Members)

Meyerton Library	7 950
Henley on Klip Library	3 426
De Deur Library	2 509
Bantu Bonke Library	153
Lakeside Library	1 968
Randvaal Library	1 934
Sicelo Library	1 322
Vaal Marina Depot	12
Meyerton Old Age Home	25
Randvaal Old Age Home	19
Henley Old Age	25
Abbeyfield Old Age	22
	19 365

Outreach Services (Attendance)

Literacy Quiz	80
World Book Day	150
Toy Libraries	627
Spelling Bee	100
Computer Trainings	552
Outdoor Games	483
Story Hours	1 000
Gaming	571
Mandela Day	340
Coding	208
Robotics	96
National Book Week	200
Digiwise and Kids Fun Fair	200
Writers' masterclass	130
Drone and visual reality	25
Arts and Craft	637
Book and STEAM Fair	300
Read aloud day	300
White cane day for the blind	43
	5 842

T 3.12.2

MIDVAAL LAUNCHES LIBRARY BUS SERVICE TO PROMOTE LITERACY

Midvaal launched a mobile Library Bus Service to promote literacy, and learning, and to improve accessibility for residents living in remote areas. The Library Bus service will go beyond the brick-and-mortar location, bringing library services directly to communities that lack traditional libraries in their areas.

Libraries, Archives, Museums, Galleries, Community Facilities & Other Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.11.7

Employees: Libraries, Archives, Museums, Galleries, Community Facilities & Other					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 – 3	1	1	1	0	0%
4 – 6	11	14	13	1	7.1%
7 – 9	17	19	17	2	11%
10 – 12	1	1	1	0	0%
13 – 15	9	9	8	1	11%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**39**	**44**	**40**	**4**	**10%**

T 3.12.4

Financial Performance Year 2024/2025: Libraries; Archives; Museums; Galleries; Community Facilities; Other					R'000
	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(21 074)	(21 217)	(21 217)	(21 167)	0%
Income		(21 217)	(21 217)	(21 167)	
Expenditure:					
Employees	14 815	15 969	16 719	16 321	-2%
Repairs and Maintenance	652	337	637	436	-32%
Other	9 477	10 665	11 672	11 019	-6%
Total Operational Expenditure	**24 944**	**26 971**	**29 027**	**27 775**	**-4%**
Net Operational Expenditure	**3 870**	**5 754**	**7 811**	**6 608**	**-15%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.12.5*

Financial Performance Year 2024/2025: Social Services Admin					R'000
	2023/24	2024/2025			
	Actual	Original Budget	Adjustments Budget	Actual	Variance to Adj Budget
Total Operational Revenue					0%
Income			(484)	(893)	
Expenditure:					
Employees	6 575	7 478	7 642	7 414	-3%
Repairs and Maintenance	43	36	49	41	-17%
Other	3 688	4 414	5 047	4 277	-15%
Total Operational Expenditure	**10 306**	**11 928**	**12 739**	**11 731**	**-8%**
Net Operational Expenditure	**10 306**	**11 928**	**12 739**	**11 731**	**-8%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.12.5A*

Capital Projects	2024/2025			
	Original Budget	Adjustments Budget	Actual Expenditure	Variance from Adjustments Budget
ICT HARDWARE (COMPUTORS) - NEW	1 900	1 691	1 682	-1%
LIBRARY FURNITURE & EQUIPMENT – MEYERTON	400	400	399	0%
MEYERTON LIBRARY BOOKS (DAC)	500	500	466	-7%
RFID SECURITY SYSTEM - MEYERTON	300	108	108	0%
MEYERTON LIBRARY BOOKS (DAC)	300	223	223	0%
RENEWABLE ENERGY FOR LIBRARIES	400	619	619	0%
CANTILEVER LIFT	200	111	111	0%
MOTOR VEHICLE	900	716	716	0%
HENLEY ON KLIP LIBRARY BOOKS (DAC)	250	173	163	-6%
DE DEUR LIBRARY BOOKS (DAC)	200	100	100	0%
RANDVAAL LIBRARY BOOKS (DAC)	250	173	173	0%
RANDVAAL LIBRARY ELECTRICAL FENCE	50			
SICELO LIBRARY BOOKS (DAC)	250	173	173	0%
LAKESIDE LIBRARY BOOKS (DAC)	300	223	221	-1%
LAKESIDE LIBRARY CARPORTS	300	282	281	0%
LAKESIDE LIBRARY ELECTRIC FENCE	50	50	46	-8%
BANTU BONKE LIBRARY BOOKS (DAC)	250	175	163	0%
DE DEUR LIBRARY FENCE (DAC)		234	234	0%
	6 800	**5 951**	**5 878**	
				T3.12.6

COMMENT ON THE PERFORMANCE OF LIBRARIES, ARCHIVES, MUSEUMS, GALLERIES, COMMUNITY FACILITIES & OTHER (THEATRES & ZOOS) OVERALL

The Makerspace and Gaming Room provide individuals with a creative and collaborative environment for engaging in hands-on activities. These activities include 3D printing, coding, creative arts, model building for school projects and robotics. Gaming positively impacts children by enhancing their cognitive skills, problem-solving abilities, teamwork and strategic thinking.

By incorporating these spaces into public libraries, communities gain access to innovative technological resources. This initiative will help ensure that our libraries remain relevant in the 21st century, continuing to offer services that are integrated with Fourth Industrial Revolution (4IR) technologies.

The newly established Podcast Studio in Sicelo aligns with current technological trends by promoting digital literacy, content creation, and multimedia communication skills. It provides a platform for community members to develop their voices and storytelling abilities using modern audio and recording equipment. This reflects the growing importance of digital content production in today's digital era.

T 3.12.7

MIDVAAL EMPOWERS YOUTH WITH SKILLS

To honour the commitment we made at the Youth Summit to empower the youth, sixty-two (62) young people from Midvaal completed training in Cellphone Repair, Fourth Industrial Revolution (4IR) skills, and other ICT-related programmes. This initiative was made possible through a partnership between the Department of Communications and Digital Technologies, the Department of Women, Youth and Persons with Disabilities, Midvaal Local Municipality, the National Electronic Media Institute of South Africa (NEMISA), the Vaal University of Technology (VUT), and Human Capital Learning Solutions (HCLS). Midvaal Local Municipality remains committed to creating opportunities and bringing them directly to our young people, ensuring they are equipped with the skills and resources needed to build a sustainable future.

3.13 CEMETERIES AND CREMATORIA

INTRODUCTION

The objective of cemeteries and crematoria is to provide accessible, safe cemeteries to all residents of Midvaal and to maintain all cemeteries at an acceptable standard, through the implementation of the by-laws on cemeteries. Managing and providing burial function / administration and providing bookings for paupers and indigents.

T 3.13.1

SERVICE STATISTICS FOR CEMETERIES & CREMATORIA

The maintenance and operational service is delivered via a contractor. The total contracted services and maintenance amounted to R1 090 200.00. The total income for cemeteries was R719 214.

T 3.13.2

Cemeteries & Crematoria Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T3.13.3

Financial Performance 2024/2025: Cemeteries and Crematoriums					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(895)	(929)	(929)	(719)	-23%
Income		(929)	(929)	(719)	
Expenditure:					
Employees					0%
Repairs and Maintenance					0%
Other	1 156	1 155	1 417	1 354	-4%
Total Operational Expenditure	**1 156**	**1 155**	**1 417**	**1 354**	**-4%**
Net Operational Expenditure	**261**	**226**	**488**	**635**	**30%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.13.5*

Capital Expenditure: Cemeteries and Crematoriums				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
UPGRADE & EXTENSION CEMETERIES MIDVAAL	5 000	5 000	4 952	-1%
Total	**5 000**	**5 000**	**4 952**	-1%
				T3.13.6

COMMENT ON THE PERFORMANCE OF CEMETERIES & CREMATORIA OVERALL

Midvaal succeeded in providing a high standard of well-maintained and sustainable cemetery services to all communities in Midvaal. The operational maintenance of the cemeteries (grass cutting, cleaning of the area and repairs to ablution blocks and fencing) is done partly in-house and partly by an external service provider.

The actual cemetery function (digging and closing of graves, burial site layout) is being performed by an external service provider as provided for in the operational budget.

Furthermore, the Municipality constructed service roads and ablution block inside the existing Sybrand van Niekerk Park Cemetery.

Studies are currently being conducted to determine if Doornkuil land is suitable for development of a regional cemetery.

INDIGENT AND PAUPER BURIALS

Hundred and ten (110) Indigent and 24 Pauper burials were conducted in the 2024/2025-financial year.

INDIGENT APPLICATIONS

Four hundred and sixty-six (466) indigent application referrals were received from the Department: Finance Services. All the households were visited, assessed and recommendations made, 26 applications were declined of the 440 applications considered.

3.14 CHILDCARE, AGED CARE & SOCIAL PROGRAMMES

INTRODUCTION

CHILDCARE – EARLY CHILDHOOD DEVELOPMENT CENTRES

Early Childhood Development Centres (ECD) were visited and monitored for the learning programme.

Centres that do not meet the required status are revisited and guided until they meet the required status. An ECD Database is available and updated as and when necessary.

53 ECD Practitioners were trained on Early Childhood Development (NQF Level 4) through Mathew Gkoniwe Leadership Skills and Training Centre and Financial Skills.

SPECIAL PROGRAMMES (GEYODI)

- Older persons program - 215 beneficiaries were reached Budget R30 200
- 16 Days of Activism -103 beneficiaries were reached Budget R35 920
- People with Disabilities – 126 beneficiaries were reached Budget R35 920
- Youth Program – 81 beneficiaries were reached Budget R34 400

T 3.14.1

Employees: Childcare, Aged Care & Social Programmes					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 – 3	1	1	1	0	0%
4 – 6	5	4	3	0	0%
7 – 9	3	3	3	0	0%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**9**	**8**	**7**	**0**	**0%**

T 3.14.4

Financial Performance Year 2024/2025: Child Care; Aged Care; Social Programmes R'000					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	N/A				
Income					
Expenditure:					
Employees					
Repairs and Maintenance					
Other					
Total Operational Expenditure					
Net Operational Expenditure					
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.14.5

COMMENT ON THE PERFORMANCE OF CHILDCARE, AGED CARE & SOCIAL PROGRAMMES

- **97** jobs were created through the Day Mothers Training Programme conducted.
- **30** Day Mothers were trained on child progress
- **18** Trained in Start-up Programme
- **42** Day Mothers trained in Business Skills

COMPONENT D: ENVIRONMENTAL PROTECTION (POLLUTION CONTROL, BIO-DIVERSITY & LANDSCAPE)

INTRODUCTION

Environmental protection strives to protect and sustain our environment for the present and future generations. The aim is to ensure a comprehensive and sustainable environment for all communities. It will ensure safe food, water, air and land usage. The unit aims to co-ordinate the implementation of pollution control strategies for all environmental pollution, as well as promote sustainable utilisation and conservation of biological diversity and natural processes for the development of all communities.

T 3.15

3.15 POLLUTION CONTROL

INTRODUCTION

The Constitution of the Republic of South Africa defines the provision of Municipal Health Services (MHS) (non-personal health) as a function of local government in terms of Schedule 4B. Section 84 of the Municipal Structures Act further determines that districts must render Municipal Health Services (MHS) for the district.

The Sedibeng District Municipality resolved to render Municipal Health Services (MHS) on an agency basis through a Service Level Agreement with the respective local municipalities within its jurisdiction as from 1 Jul 2004.

Given that MHS is currently either regarded as the same as or part of Environmental Health Services (EHS), the World Health Organization (WHO) perceives environmental health as addressing: "all the physical, chemical and biological factors external to a person and all the related factors impacting behaviours". Thus, MHS also means the assessment, monitoring, correction, control and prevention of environmental health factors that can adversely affect human health.

The National Health Act, 61 of 2003, further defines MHS as services that include:

1. Water quality monitoring
2. Food control
3. Waste management
4. Health surveillance of premises
5. Surveillance and prevention of communicable diseases
6. Vector control
7. Environmental pollution control
8. Disposal of the dead
9. Chemical safety

WORLD ENVIRONMENTAL HEALTH DAY COMMUNITY CLEAN-UP

In commemoration of World Environmental Health Day, Midvaal local Municipality organised a clean-up-campaign themed "TEAM UP, TO CLEAN UP" at the Kuvukiland Informal Settlement and Bell Road on the 17th of September 2024. The campaign aimed to raise awareness about the consequences of illegal waste dumping and encourage the community to put an end to this harmful practice.

MMC for Community Services, Cllr Mary-Anne Myburgh, opened the event by warmly welcoming the attending community. Following her, Environmental Health Officer Anita Ntimane shared valuable insights to raise awareness about the harmful effects of illegal dumping. She emphasized the importance of responsible waste disposal and urged the community to stop illegal dumping.

The Executive Mayor, Ald. Peter Teixeira, also addressed the attendees, encouraging them to take pride in their community, end illegal dumping, and keep the community clean. Health promoters from the Department of Health were present as well, discussing the serious health risks linked to illegal dumping. Thabiso Mohlabi, a representative from Gauteng Veterinary Services, highlighted the negative impact of illegal dumping on animal health.

Following the formal addresses, a clean-up activity took place in the Kuvukikiland informal settlement.

#ExcellenceInProgress #ProudlyMidvaal

The following duties are also executed by the Environmental Health Section, if relevant to its jurisdiction:

- Prison Institutions
- Court Institutions
- South African Police Services (SAPS) Institutions
- Provincial Schools
- Provincial Clinics
- Provincial Hospitals
- Educational Departments
- Department of Revenue
- Department of Home Affairs
- Post Offices

Pollution control further relates to the identification, evaluation, monitoring and prevention of land, soil, water, noise and air pollution. Environmental pollution control is included in the definition of Municipal Health Services in the National Health Act, 60 of 2003 and is a core function of all spheres of government in protecting the environment for future generations.

T 3.15.1

SERVICE STATISTICS FOR POLLUTION CONTROL

1. Domestic Pollution control is a core function of the Environmental Health Section and thus forms part of their daily routine and complaints.

2. Air pollution, ambient monitoring and licensing is currently managed by the Environmental Management Section of the Sedibeng District Municipality in liaison with the National Department of Environmental Affairs.

3. The Environmental Health Section samples borehole water and municipal water monthly. Samples of rivers, dams and streams are conducted in liaison with the National Department of Water Affairs and the Department of Health.

4. Surveillance of formal and informal food premises industrial premises regarding possible environmental pollution activities are conducted monthly.

5. Public complaints related to domestic pollution control are investigated immediately and acted upon by issuing statutory notices for compliance.

6. All statistics on various domestic pollution factors are compiled in monthly and quarterly reports to the District and Local municipalities.

7. The Environmental Health Section is operationally funded by the Sedibeng District Municipality in terms of a Service Level Agreement.

8. Capital funding is unavailable and all education and awareness projects and campaigns are managed under the operational budget.

9. Environmental Management officials at the Waste Section do environmental pollution, e.g factories.

10. Sedibeng District Municipality pollution officers do the licencing of factories related to air pollution and stacks.

T 3.15.2

Pollution Control Policy Objectives taken from IDP							
Service Objectives	**Outline Service Targets**	**2022/2023**			**2023/2024**		**2024/2025**
		Target		**Actual**	**Target**		
Service Indicators **(i)**	**(ii)**	***Previous Year (v)**	***Current Year (vi)**	**(vii)**	***Current Year (viii)**	***Current Year (ix)**	***Following Year (x)**
See Annexure U							

T 3.15.3

Employees: Pollution Control					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 - 3	0	0	0	0	0%
4 - 6	5	5	5	0	0%
7 - 9	1	1	1	0	0%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**6**	**6**	**6**	**0**	**0%**

T 3.15.4

Financial Performance 2024/2025: Pollution Control					
					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	District Function				
Expenditure:					
Employees					
Repairs and Maintenance					
Other					
Total Operational Expenditure					
Net Operational Expenditure					
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.15.5*

Capital Expenditure: Pollution Control				
				R' 000
Capital Projects	2024/2025			
	Budget	Original Budget	Actual Expenditure	Variance from Adjustment budget
None				

T3.15.6

COMMENT ON THE PERFORMANCE OF POLLUTION CONTROL

OVERALL

The Environmental Health Section continues to assist in the performance of those functions as well as with environmental health related issues pertaining to pollution control.

The vast geographical area in the jurisdiction of the local municipality creates challenges in terms of controlling land pollution such as illegal dumping and illegal oil spills. However, with proper control systems and mechanisms implemented, improved control can be exercised. Frequent follow-up inspections, issuing of statutory notices and billing perpetrators further assist in managing problematic areas.

Environmental health education and awareness programmes and environmental cleaning campaigns at primary schools, informal settlements and previously disadvantaged communities assist in the prevention and control of environmental pollution.

T 3.15.7

3.16 BIODIVERSITY, LANDSCAPE, OPEN SPACES AND OTHER

INTRODUCTION

To provide accessible and safe parks and open spaces, maintaining all parks and open spaces at an acceptable standard and to promote urban greening and forestry and create awareness of the environment through awareness campaigns, National days and weekly tree maintenance and planting and the implementation of the Public Open Space By-laws.

T 3.16.1

SERVICE STATISTICS FOR BIO-DIVERSITY AND LANDSCAPE

The service as detailed above has been delivered within the provided budget.

T 3.16.2

Biodiversity, Landscape and Other Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.16.3

Employees: Biodiversity, Landscape and Other					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 - 3	1	1	1	0	0%
4 - 6	3	5	4	1	20%
7 - 9	6	7	5	1	14.3%
10 - 12	40	43	40	3	7%
13 - 15	4	11	00	11	100%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**56**	**67**	**50**	**16**	**24%**
					T 3.16.4

Financial Performance 2024/2025: Bio-Diversity; Landscape and Other					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	None				
Expenditure:					
Employees					
Repairs and Maintenance					
Other					
Total Operational Expenditure					
Net Operational Expenditure					
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.16.5*

COMMENT ON THE PERFORMANCE OF BIODIVERSITY, LANDSCAPE AND OTHER

Various capital projects, as detailed above, have been implemented during the year under review, of which the procurement of new service delivery equipment is the most significant.

During Arbour month in conjunction with the Department of Forestry and Fisheries, Midvaal donated more than 500 trees to Midvaal residents and planted about 200 trees across the municipality to green the environment.

26 Parks were maintained and various communities befitted. Play equipment, dustbins, benches, soccer, rugby and netball posts, outdoor gym, ablutions, braai areas and paving were maintained. 5 new parks were developed in Noldick, Kookrus, Kliprivier, Sicelo, De Deur and 4 existing Parks were upgraded in Henley on Klip, Rothdene and Savanna City through the installation of a fence, outdoor gym equipment and play park equipment to a tune of R11 500 000.

Flowerbeds were maintained weekly, replacement of plants and pruning of all plants. New flowerbeds were established in various areas within the municipality through a contracted service provider and the in-house team. Irrigation teams maintained all areas with irrigation and where there was no irrigation system a water tanker watered the area.

The Pest and Weed Control Team controlled weed in different areas of the municipality. They also managed the control of pests like bees, rats and snakes in different municipal facilities and public open spaces.

Three contracted service providers were used for grass cutting and to add to the Midvaal grass cutting team. A minimum of 2 cycles of grass cutting were done in public open spaces and more than 17 grass cutting cycles on municipal facilities. Vacant stands were maintained in different areas.

Tree cutting contracted service provider, in conjunction with Midvaal tree cutting team, maintained all trees as per the Tree Cutting Policy.

T 3.16.7

MIDVAAL UNVEILS TWO NEWLY DEVELOPED PARKS

Midvaal recently unveiled two newly developed parks, Noldick Park and Kookrus Park. This is a part of our commitment to creating safe outdoor spaces for the community. These parks are designed to be inclusive recreational areas where families can spend quality time together, children can play safely, and residents can stay active in a beautiful outdoor setting. Midvaal has successfully developed twelve (12) parks in the past three years, with Noldick and Kookrus Park bringing the total to fourteen (14).

COMPONENT E: HEALTH

(CLINICS, AMBULANCE SERVICES & HEALTH INSPECTIONS)

3.17 CLINICS

INTRODUCTION

The Act gives guidance and definition to Provincial Health Care (PHC) and Municipal Health Services (MHS). It provides decentralisation and legal structures for the operation of the District Health System.

T 3.17

We are providing a high-quality care daily that is accessible to all our people visiting the facilities. We work efficiently to optimize the scarce resources.

Top 3 service delivery priorities achieved:

1. Elimination of Mother to Child transmission of HIV/AIDS is being reduced in our Health Facilities.
2. Treat chronic patients effectively by transforming their lives to increase live span where there are less defaulters and more patients are retained under care.
3. Provide outreach health services to households especially communities which are suffering of poverty by mobile unit and door to door visits.

Measures taken to improve performance:

1. Good team spirit among health workers.
2. Provision of health education activities in our facilities.
3. Support from Senior Managers.
4. Monitoring and evaluation by clinic managers.

T 3.17.1

Service Data for Clinics					
	Details	2023/2024	2023/2024	2024/2025	2024/2025
		Estimate	Actual	Estimate	Actual
1	Average number of patient visits on an average day	1 708.6	2 000	1 200	2 080
2	Total Medical Staff available on an average day	143	63	43	43
3	Average patient waiting time	3 hrs	3 hrs	3 hrs	3 hrs
4	Number of HIV/AIDS tests undertaken in the year	68 219	44 963.3	7 000	6 500
5	Number of tests in 4 above that proved positive	4 352	1 285,8	1 383	565
6	Number of children that are immunised at under 1 year of age	90%	78%	90%	90%
7	Child immunisation s above compared with the child population under 1 year of age	90%	22%		

T 3.17.2

Average waiting time = 1 - 3 hrs
Medical Staff Component = 43

Clinics Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2022/2023		2023/2024
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.16.3

Employees: Clinics					
Job Level	2023/2024	2024/2025			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	0	1	1	0	0%
4 - 6	2	1	1	0	0%
7 - 9	4	5	5	0	0%
10 - 12					0%
13 - 15	1	1	1	0	0%
16 - 18					0%
19 - 20					0%
Total	7	8	8	0	0%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days*

T 3.17.4

Financial Performance 2024/2025: Clinics					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(4 113)	(5 029)	(5 029)	(4 512)	-10%
Expenditure:					
Employees	3 248	3 304	3 440	3 381	-2%
Repairs and Maintenance	174	884	784	16	-98%
Other	1 154	1 647	1 602	1 375	1%
Total Operational Expenditure	**4 577**	**5 835**	**5 827**	**4 773**	**-18%**
Net Operational Expenditure	**464**	**806**	**798**	**261**	**-67%**

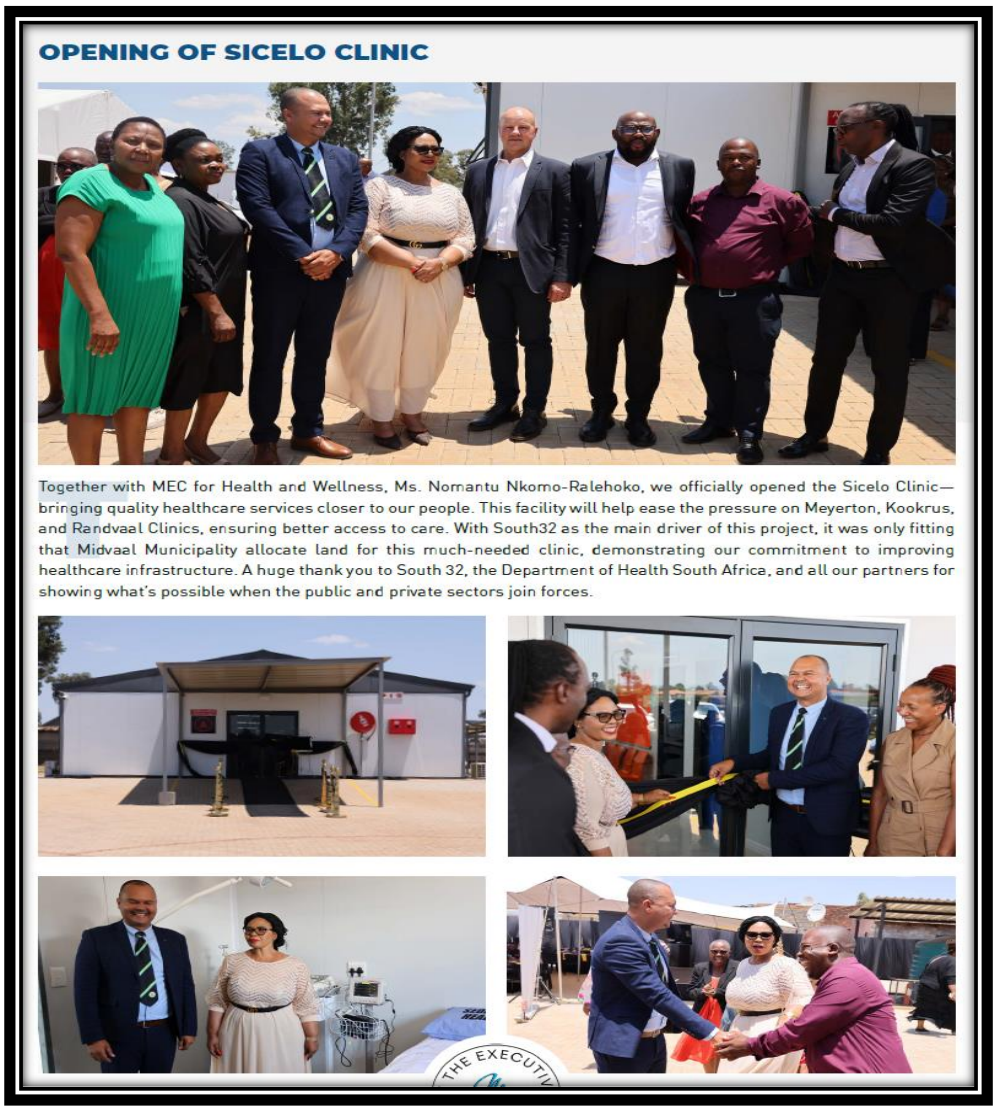
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.17.5*

Capital Expenditure: Clinics R' 000				
Capital Projects	2024/2025			
	Budget	Original Budget	Actual Expenditure	Variance from Adjustment budget
None				
T 3.17.6				

COMMENT ON THE PERFORMANCE OF CLINICS OVERALL

Midvaal renders the provision of Primary Health Care Services on an agency basis. The Memorandum of Understanding (MOU) with Gauteng Province gave directives for capital projects to be carried out by the Provincial sphere of government, therefore no capital projects were undertaken in the last two financial years.

T 3.17.7



3.18 AMBULANCE SERVICES

INTRODUCTION

Ambulance services is not a municipal function, this function is handled by the Sedibeng District Municipality.

T 3.18.1

3.19 HEALTH INSPECTION, FOOD AND ABBATOIR LICENSING AND INSPECTION

INTRODUCTION

The Constitution of the Republic of SA defines the provision of Municipal Health Services (MHS) (non-personal health) as a function of local government in terms of Schedule 4B. Section 84 of the Municipal Structures Act further determines that the District Council are responsible to render Municipal Health Services (MHS) district wide.

The Sedibeng District Municipality resolved to render MHS on an agency basis through a Service Level Agreement with the respective local municipalities within its jurisdiction as from 1 Jul 2004.

Given that MHS is currently either regarded as the same as or part of Environmental Health Services (EHS), the World Health Organisation (WHO) perceives environmental health as addressing: "all the physical, chemical and biological factors external to a person and all the related factors impacting behaviours". Thus, MHS also means the assessment, monitoring, correction, control and prevention of environmental health factors which can adversely affect human health.

The National Health Act, 61 of 2003, further defines MHS as services that include:

1. Water quality monitoring
2. Food control
3. Waste management
4. Health surveillance of premises
5. Surveillance and prevention of communicable diseases
6. Vector control
7. Environmental pollution control
8. Disposal of the dead
9. Chemical safety

The following duties are also executed by the Environmental Health Section if relevant to the Jurisdiction:

- Prison Institutions
- Court Institutions
- South African Police Services (SAPS) Institutions
- Provincial Schools
- Provincial Clinics
- Provincial Hospitals
- Educational Departments
- Department of Revenue
- Department of Home Affairs
- Post Offices

Thus, all aspects of Environmental Health such as inspections, surveillance of premises and food control is being conducted under the National Health Act and relevant environmental health legislation.

T 3.19.1

SERVICE STATISTICS FOR HEALTH INSPECTION

1. The nine elements of Municipal Health Services, as listed in the National Health Act, are core functions of the Environmental Health Section and thus form part of their daily routine.

2. All statistics on the various environmental health elements are compiled in monthly and quarterly reports to the district and local municipalities.

3. The Environmental Health Section is operationally funded by the Sedibeng District Municipality in terms of a Service Level Agreement to the amount of R3 081 089.

4. Capital funding is unavailable and all education and awareness projects and campaigns are managed under the operational budget. Thus, no capital projects were conducted.

T 3.19.2

Health Inspection and Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.19.3

Employees: Clinics					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 - 3	1	1	1	0	0%
4 - 6	1	1	1	0	0%
7 - 9	5	5	5	0	0%
10 - 12	0	0	0	0	0%
13 - 15	1	1	1	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**8**	**8**	**8**	**0**	**0%**

T 3.17.4

Employees: Health Inspection					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
		Counted under Pollution Control			
Total					

T 3.19.4

Financial Performance 2024/2025: Health Inspection, Etc (Municipal Health - Sedibeng Funding) R'000					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(3 081)	(3 081)	(3 081)	(2 933)	-5%
Income		(3 081)	(3 081)	(2 933)	
Expenditure:					
Employees	4 139	3 969	4 088	3 781	-8%
Repairs and Maintenance	37	45	70	45	-35%
Other	339	286	226	188	-17%
Total Operational Expenditure	**4 515**	**4 300**	**4 384**	**4 014**	**-8%**
Net Operational Expenditure	**1 434**	**1 218**	**1 303**	**1 081**	**-17%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.19.5*

Capital Expenditure: Health Inspection, Etc R' 000				
Capital Projects	2024/2025			
	Budget	Original Budget	Actual Expenditure	Variance from Adjustment
None				
				T 3.19.6

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTIONS OVERALL

1. The nine elements of Municipal Health Services listed in the National Health Act are core functions of the Environmental Health Section and thus form part of their daily routine. These functions are performed by four operationally functional Environmental Health Practitioners and one Chief Environmental Health Practitioner, responsible for strategic planning and operational implementation of strategies.

2. All statistics on the various environmental health elements are compiled in monthly and quarterly reports to the District and Local municipalities.

3. The Environmental Health Section is operationally funded by the Sedibeng District Municipality in terms of a Service Level Agreement to the amount of R3 081 089. However, this amount is insufficient to cover operational expenses. The employee costs alone are more than the allocation.

4. Capital funding is unavailable and all education, awareness projects and campaigns are managed under the operational budget.

T 3.19.7

COMPONENT F: SAFETY & SECURITY
(POLICE, FIRE, DISASTER MANAGEMENT, LICENSING AND CONTROL OF ANIMALS, CONTROL OF PUBLIC NUISANCES)

INTRODUCTION

Safety & Security

Traffic Services have various Pillars. The following are key: Road Safety Education, Road Safety Engineer, Road Safety Evaluation and Enforcement.

These include Traffic Law Enforcement, Traffic By-law Enforcement, Social Crime Prevention, Speed Prosecution maintaining law and order and promoting peace.

The Traffic Road Safety Services are rendered within Midvaal area including the R59-freeway, R82-Provincial Road, R42-Provincial Road and R550-Provincial Road therefore do not go beyond the borders of Midvaal.

Bringing services to the people, Traffic Police provide community with funeral escorts at no cost. The events applications are authorised and monitored in line with Legislation and further maintain safety during community protests.

The enforcement of the Disaster Management Act and safety guidelines, in a case of Disaster within community of Midvaal.

PUBLIC SAFETY TRAFFIC POLICE

The primary role of Traffic Police is safety of our community and render Services such as traffic control, speed law enforcement prosecution and road traffic law enforcement. The Traffic Road Safety Services cover the R59-freeway, but do not include the Vereeniging/Emfuleni area. In addition to road safety, traffic police are mandated to enforce Municipal By-Laws, promote social crime prevention, minimise road accidents, maintain law and order and promote peace.

The total number of Infringements issued:

2023/2024		2024/2025		Difference
Infringements	180 582	Infringements	144 981	(35 601)
Motor Vehicle Accidents (MVA) Pedestrian Vehicle Accidents (PVA) Deaths (Fire, MVA & PVA)	626 37 56	Motor Vehicle Accidents (MVA) Pedestrian Vehicle Accidents (PVA) Deaths (Fire, MVA & PVA)	315 41 59	(311) 4 3

144 981 infringements were issued, based on different offences and locations. The above figures display a significant decline in infringements, which stems from improved behaviour on traffic legislation compliance and pro-active policing. The joint operations with SAPS and monthly heavy duty and public transport operations proved to yield positive results in terms of traffic law compliance.

Duly structured and formalised Community Policing Forums are supported and encouraged to perform joint policing activities which maximise visibility.

T 3.20

3.20 TRAFFIC POLICE

INTRODUCTION

Traffic Police services entail traffic law enforcement, speed prosecution which remains our highest priority, due to daily accidents reports caused by largely ignorance and non-compliance to traffic legislation.

Ensuring excellent service delivery and percentage compliance to service standards, priority was placed on the 30-day turn-around time to comment on applications of building plans from date of receipt. The impact was giving support to housing projects and those residents who wish to extend their properties.

Addressing the scourge of unethical behaviour such as abuse of power and corruption. Policies, standard operating procedures as well as Ethics and Code of Conduct are given the highest priority on weekly management meetings to encourage and maintain active formal and informal business trading in communities living in poverty-stricken areas.

T 3.20.1

TRAFFIC SERVICE DATA				
	Details	2023/2024	2024/2025	
		Actual Number	Estimate Number	Actual Number
1	Number of road traffic accidents during the year	400	372	356
2	Number of by-law infringements attended (DP)	DP	DP	DP
3	Number of traffic officers in the field on an average day	20	20	20
4	Number of traffic officers on duty on an average day	20	20	20

T 3.20.2

Number of Traffic Officers Shift A and Shift B together	20	
Office staff	6	
Traffic Officials Shift A	From 06:30 to 14:30	Monday to Saturday
Traffic Officials Shift B	From 13:30 to 20:30	Monday to Friday
Both shifts alternating - Monday to Saturday	(Sunday overtime on emergencies only)	

T 3.20.2.1

Traffic Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2021/2022			2022/2023		2023/2024
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T3.20.3

Employees: Traffic					
Job Level	**2023/2024**	**2024/2025**			
Police Administrators	**Employees Number**	**Posts Number**	**Employees Number**	**Vacancies (full-time equivalents) Number**	**Vacancies (as a % of total posts) %**
Chief Police Officer & Deputy	1	1	1	0	0%
4 – 6	6	8	8	0	0%
7 - 9 Officers	16	24	18	6	25%
7 - 9 Admin	6	6	4	2	33%
10 – 12	0	0	0	0	0%
11 – 12	0	0	0	0	0%
13 – 15	1	2	2	0	0%
TEMPORARY	11	23	11	12	53%
Total	**41**	**64**	**44**	**20**	**31.2%**
					T 3.20.4

Financial Performance 2024/2025 Traffic					R'000
Details	**2023/24**	**2024/2025**			
	Actual	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance to Adj Budget**
Total Operational Revenue	(45 150)	(83 462)	(83 548)	(39 072)	-53%
Income		(83 462)	(83 548)	(39 072)	
Expenditure:					
Traffic Officers	19 332	22 289	21 201	19 633	-7%
Repairs and Maintenance	506	513	763	736	-3%
Other	56 459	96 867	50 268	49 236	-2%
Total Operational Expenditure	**76 297**	**119 670**	**72 232**	**69 605**	**-4%**
Net Operational Expenditure	**31 147**	**36 208**	**(11 316)**	**30 533**	**-370%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.20.5*

Capital Expenditure: Traffic				R' 000
Capital Projects	**2024/2025**			
	Original Budget	**Adjustment Budget**	**Actual Expenditure**	**Variance from Adjustment budget**
COMPUTER HARDWARE		100		-100%
Total		**100**		**-100%**
				T3.20.6

COMMENT ON THE PERFORMANCE OF TRAFFIC POLICE OVERALL

Priority 1:

1. Traffic Police operates 6 days a week and available on standby 24/7 services on emergency situations such as community protests. Enforce compliance on all traffic related legislation to save lives. Create awareness and give out information to the motorists. Freeway patrol and speed measuring.

2. Speed prosecution enforced on approved road sites by the National Prosecuting Authority with more accidents and curb the habitual offenders where motorists tend to drive beyond the prescribed speed limit due to road construction.

3. Traffic vehicles improved response time during service delivery protest and freeway. R59-freeway, R82- Provincial Road, R550 Provincial Road, R42-Provincial Road are better managed to ensure high visibility of law enforcement.

Priority 2:

1. Joint operations with other law enforcement agencies including SAPS. Monitoring of moving violations. Periodic roadblocks to maximise police visibility. Law enforcement activities as well as drinking and driving operations.

2. Conform to Magisterial requirements in terms of preparation of court rolls. Ensure support from Magistrates Courts regarding traffic fines which need urgent attention such as NAG (No Admission of Guilt).

3. Admission of guilt fines, warrants of arrests and court rolls be better managed to conform to the legislative imperatives.

Priority 3:

Assisting schools with road safety education. Public bus transport and taxi industry. Providing school road safety education, working closely with the Department of Education on School Road Safety Education, Scholar Patrols and Road Safety Compliance to improve road safety for learners. Conducting consistent public transport roadworthy tests and operator valid driver's licences.

T 3.20.7

3.21 FIRE

INTRODUCTION

The responsibilities for the Fire Section are divided into the following categories:

1. Fire Operations
2. Fire Safety
3. Fire Protection Association (FPA)
4. Public Information Education and Relations (PIER)
5. Training

1. Fire Operations

A 12 000 Lt Water Tanker with equipment and radio communication equipment were purchased to ensure continues service delivery in the Midvaal.

Fire and Rescue Machinery and Equipment as well as small gear was placed in both Fire Stations ensuring proper equipment during any rescue or fires, throughout the Midvaal area. Computer hardware was procured to ensure a proper administrative function. Focus was placed on community security and additional CCTV Cameras were installed and maintained throughout Midvaal and the safety of the personnel and new BA sets were procured to ensure safety and functionality during structural fire combatting.

A high standard of service delivery was maintained during the year with mutual assistance from the Fire Protection Association (FPA).

2. Fire Safety:

The following actions were executed to ensure compliance to the Fire Safety Plan:

Inspections	188
Building Plans	615
Land Use Applications	243
Fire Risk Assessment	4
Other	384
Old Age Homes	11
High Risk Industries	8
Certificate of Registration:	
Transport Dangerous Goods Permits	2 424
Fire Compliance Certificate	127
Flammable Liquid Store/Storage inspections	72
Warnings issued	8
Fire Investigations conducted	7

The tremendous escalation of Dangerous Goods Transport Permits resulted that the R1 442 337.00 income generation for the previous financial year was well exceeded by the Fire Prevention Section.

3. Fire Protection Association (FPA)

The Fire Protection Association (FPA) is divided into thirteen (13) sectors which fall under the Gauteng umbrella and each sector is responsible for its own area with a total of 1 088 members. The FPA attended and assisted with grass fire combating of the 23 000 hectares of grassland that was destroyed during the veld fire season of the 2024/2025-financial year.

4. Public Information, Education and Relations (PIER)

The Public Information, Education and Relations (PIER) Section attended to the visiting of creches, pre-schools and schools by demonstrating fire awareness programs, evacuation drills and "learn not to burn" lectures to assist in early childhood development.

Community Centres and Informal Settlements were visited and lectures presented was "Home Safety, Smoke Alarm, Road Safety and Pedestrian Safety."

17 190 people were reached with these events throughout the 15 Wards of Midvaal.

Fire Safety Awareness Training, Home Safety, Road Safety, Pedestrian Safety and the use of Smoke Alarms were done within the community.

Evacuation drills were also conducted in the industrial areas to test the communities or companies pre-fire plans and readiness.

5. Training

Midvaal Community Services (Public Safety) started a training centre assisting with the training of the community and to ensure a high level of service delivery is maintained throughout the area. The training centre is QCTO Assessment and Training Provider Centre and has 1 verifier, 4 assessors and moderators with a training simulator to test the skills of the community.

The following training was conducted:

1. FPA Grass and Wild-land fires
2. First Aid Level 1 to 3
3. Emergency related training to the shifts
4. Basic Fire and Fire Extinguisher
5. Evacuation Training

429 students were trained
37 Courses were presented
266 youth benefitted from the training

6. Events

The Deputy Chief Fire Officer was appointed as the Chairperson of the Council's Event Committee that is managing all events hosted in Midvaal.

T 3.21.1

METROPOLITAN FIRE SERVICE DATA				
	Details	2023/2024	2024/2025	
		Actual Number	Estimate Number	Actual Number
1	Total fires attended in the year	405	660	578
2	Total of other incidents attended in the year	549	800	850
3	Average turnout time - urban areas	2 min	3 min	3 min
4	Average turnout time - rural areas	2 min	3 min	3 min
5	Fire fighters in post at year-end	72	71	73
6	Total fire appliances at year-end	16	15	22
7	Average number of appliances off the road during the year	1	1	2
T 3.21.2				

OPERATIONAL ACTIVITIES

Fires attended, consisted of formal and informal residential fires, commercial (restaurants, shops), storages (warehouses), industry (furniture, textile, metal), transport (vehicles, trucks, and aircraft), waste, grass and miscellaneous fires of which there was a 4% increase from the previous year. A total of 578 fires were attended to, including before arrival, good intent and malicious false alarms, 6 deaths were recorded at fire incidents.

Other incidents attended to includes spillages (oil, petrol, diesel), special services, motor vehicle accidents, pedestrian vehicle accidents and medical assistance.

This year an increase of 6,4% was experienced in the incidents mentioned. A total of 86 special services were attended to and a total of 59 deaths were recorded at motor vehicle and pedestrian vehicle accidents.

The turn-out times to rural and urban areas were 3 min with a 98% compliance to the guidelines.

An increase of appliance breakdown was also experienced which led to 2 vehicles out of operation for the financial year.

T 3.21.2.1

Fire Service Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							
T 3.21.3							

Toughest Firefighter Alive South Africa

In September 2024, 9 of Midvaal's Firefighters competed in the Toughest Firefighter Alive Competition in Mossel Bay. While there was a record number of over 400 participants, the Midvaal team made us proud by bringing 5 medals home!

Teams

Midvaal Industrial Fire & Hazard Control Over 40 Team

Placed 2nd

- Morné Mommsen
- Tertius Engelbrecht
- Glen Bellingan
- Xolani Zwane

Midvaal Team 1

Placed 2nd

- Thabang Mokgatle
- Nico Gouws
- Tertius Engelbrecht
- Magnificent Makhoane

Individuals

Tertius Engelbrecht

Overall 3rd place

Tertius Engelbrecht

2nd place time 09:08

Age category 40 - 44

Magnificent Makhoane

2nd place time 11:07

Age category 18 - 29

Dräger Fire Combat and Rescue Challenge

On 25 July 2024, at the annual Dräger Fire Combat and Rescue Challenge, our fire department claimed the top spot for the fourth year in a row. This victory highlights their exceptional skill, teamwork, and commitment to excellence.

Team Overall

Midvaal Team 1 - 1st

Midvaal Mixed Team – 2nd

Team Challenges

Cross Fit Challenge

Midvaal Team 2 - 2nd

Toughest Firefighter Alive Challenge

Midvaal Team 1 - 1st

Confined Spaces Rescue Challenge

Midvaal Team 2 - 2nd

Individuals

Per Age Category - Overall Challenge

Nico Gouws 1st

Shadrack Mudzuli 2nd

Thabang Mokgatle 3rd

Tertius Engelbrecht 2nd

Morné Mommsen 2nd

Individual Challenges

Toughest Firefighter Alive Challenge

Tertius Engelbrecht 2nd

Cross Fit Challenge

Nico Gouws 3rd

Employees: Fire Services					
Job Level	2023/2024	2024/2025			
Fire Fighters / Administrators	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
Chief Fire Officer	1	1	1	0	0%
4 - 6	4	4	4	0	0%
7 – 9 (Station Officers/Admin)	14	19	12	7	37%
7 - 10 (Firefighters)	34	48	36	12	25%
13 - 15	1	2	1	1	50%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0		
Temporary	17	41	28	13	32%
Total	**71**	**115**	**82**	**33**	**29%**
					T 3.21.4

Financial Performance 2024/2025: Fire Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(7 270)	(3 426)	(4 326)	(4 050)	-6%
Income		(3 426)	(4 326)	(4 050)	-6%
Expenditure:					
Fire fighters	29 725	31 810	32 594	32 153	-1%
Repairs and Maintenance	3 306	4 504	4 214	3 951	-6%
Other	9 979	10 601	11 291	11 123	-1%
Total Operational Expenditure	**43 010**	**46 915**	**48 100**	**47 228**	**-2%**
Net Operational Expenditure	**35 740**	**43 489**	**43 774**	**43 178**	**-1%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.21.5*

Capital Expenditure: Fire Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
NEW CCTV CAMERAS	1 250	1 220	1 216	0%
RADIOS AND REPEATER	350	150	144	-4%
REPLACEMENT OF CCTV CAMERAS	400	400	400	0%
WATER TANKER - NEW	2 200	2 200	2 175	-1%
EQUIPMENT AND TOOLS		15	9	-41%
COMPUTER HARDWARE		30	28	-7%
BA CYLINDERS		70	66	-6%
Total	**4 200**	**4 085**	**4 038**	**-1%**
				T 3.21.6

COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL

The main priority for the service was to ensure outstanding service delivery and to ensure expenditure of the Capital and Grants received for 2024/2025.

The budget spent on Capital and Grants for the 2024/2025-financial year was:

Vote Number	Project Description	Year to Date Expenditure	% Budget Expenditure
07106460020F5H44ZZWM	New CCTV Cameras	1 215 888.42	100%
07106460020F5H41ZZWM	Radios & Repeaters	149 890.00	100%
07106460020F5H29ZZWM	Replacement of CCTV Cameras	399 795.00	100%
07106460420GRJ28ZZWM	Water Tanker	2 175 246.00	99%
07106456420F5R96ZZWM	Equipment & Tools	8 885.00	59%
07106470020F5R89ZZWM	Computer Hardware	28 031.57	93%
07106474020F5R95ZZWM	BA Cylinders	75 607.61	100%

T 3.21.7

3.22 OTHER
(DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCE)

INTRODUCTION

Disaster Management is a District function but is managed by the Chief Fire Officer in Midvaal. All Midvaal Fire Personnel are trained in the ICS 100-300-standard to ensure each call is properly attended to and managed.

The Disaster Management Plan is annually revised and submitted with the Integrated Development Plan (IDP). During the winter season Public Safety and Roads Department ensured that rivers were free of unwanted debris and that run-off water systems are open and unblocked before the rainfall of the summer season. Doing so, the run-off water reached rivers quicker, not to cause unwanted damage to infrastructure.

Water levels were constantly monitored in case of any flash floods and possible evacuations when necessary.

The biggest challenges experienced is the illegal dumping on the borders of Midvaal and Emfuleni along-side the R59. This is causing 24/7 unwanted fires on the site leading to long-term medical illnesses in Midvaal, Redan and the Springfield School Community and residents due to inhalation of toxic fumes of these fires. It poses a serious threat of death to expensive animals on the Lion Farm at Bloufontein (Midvaal) and accidents on the R59 when smoke rubbles cross the highway this situation has continue throughout 2024/2025-financial year.

T 3.22.1

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL, CONTROL OF PUBLIC NUISANCE

T 3.22.2

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENSING AND CONTROL OF PUBLIC NUISANCES OVERALL

Disaster Management support was provided from the district whereby Midvaal supplied 67 blankets, 1 tent and 2 canvas coverings and 38 food parcels.

T 3.22.7

Disaster Management, Animal Licencing & Control, control of Public Nuisances Policy Objectives taken from IDP							
Service Objectives	**Outline Service Targets**	**2022/2023**			**2023/2024**		**2024/2025**
		Target		**Actual**	**Target**		
Service Indicators **(i)**	**(ii)**	***Previous Year (v)***	***Current Year (vi)***	**(vii)**	***Current Year (viii)***	***Current Year (ix)***	***Following Year (x)***
See Annexure U							

T 3.22.3

GOOD LUCK
We are wishing Tertius Engelbrecht, Station Officer at Midvaal Fire and Rescue, all the best as he participates in the World Firefighter Games in Denmark.
Tertius is one of 11 firefighters representing South Africa from 7th to 14th September, and we are confident he will make Midvaal proud on the global stage.
Best of luck, Tertius!
MIDVAAL
LOCAL MUNICIPALITY

COMPONENT G: SPORT & RECREATION
(COMMUNITY PARKS, SPORT FIELDS, SPORTS HALLS, STADIUMS, SWIMMING POOLS AND CAMP SITES)

INTRODUCTION

The strategic objectives of the Sport and Recreation Section are:

1. To promote total well-being by facilitating and co-ordinating equal access to sports and recreational facilities.
2. To facilitate and encourage participation in various sporting codes, thereby unifying diverse cultures.
3. To improve the quality of life of Midvaal residents with special focus on disadvantaged and rural communities.
4. Providing and maintaining Sports and Recreational Facilities and Infrastructure with special emphasis on the disadvantaged and rural communities.
5. To liaise with the Gauteng Department of Sport and Recreation and the Sedibeng District Municipality to ensure the promotion and facilitation of Sport Development in Midvaal.
6. To ensure the sustainable establishment of a sports hub at the Sicelo Multi-purpose Centre with the specific intention of promoting and developing sport amongst previously disadvantaged communities.
7. To develop certain sporting programmes to assist the youth in developing specific sporting codes (gymnastics, ring ball, soccer and table tennis).
8. To liaise with the Sedibeng Sport Confederation and Midvaal Local Sport Confederation in ensuring support for sport development programmes and activities within Midvaal.

T 3.23

3.23 SPORT AND RECREATION SERVICE

STATISTICS FOR SPORT AND RECREATION

Although this section is more focussed on the provision of sport and recreation facilities and infrastructure, it does generate a small income from the entrance fees of the Meyerton Swimming Pool and Halls.

Consideration must be given to the fact that the swimming pool is seasonally operated and only available to the public from 1 Sep to 27 Mar, however that Halls are available throughout the year for usage.

21 informal soccer and netball fields were graded.

T 3.23.1

Sport & Recreation Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.23.2

CELEBRATING YOUTH MONTH THROUGH MAYORAL YOUTH GAMES

To commemorate Youth Day, we hosted the annual Mayoral Youth Games at the Meyerton Sports Club These games are designed to celebrate and foster young talent in Midvaal through various sports. The day featured exciting soccer and netball matches, along with an exciting boxing demonstration and chess tournament.

SICELO SOCCER FIELD UPGRADED TO MEET FIFA STANDARDS

We recently unveiled the newly renovated Sicelo soccer field. The soccer field was upgraded to meet FIFA standards. The municipality envisions that, through this soccer field, players will be able to hone their skills, providing a platform that meets international requirements for training and competition. This facility is more than just a field; it's a space where dreams will be built, talents will be nurtured, and our community will come together to celebrate the beautiful game of soccer.

Employees: Sport and Recreation					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 - 3	0	0	0	0	0%
4 - 6	0	2	1	1	50%
7 - 9	0	1	1	0	0%
10 - 12	3	0	0	0	0%
13 - 15	0	1	1	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**3**	**4**	**3**	**1**	**25%**

T 3.23.3

Financial Performance 2024/25: PARKS,SWIMMING POOL,SPORTS					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(18 416)	(21 313)	(21 363)	(19 944)	-7%
Income					
Expenditure:					
Employees	18 098	19 963	20 024	19 827	-1%
Repairs and Maintenance	1 636	1 401	6 721	6 388	-5%
Other	19 606	22 622	18 781	18 184	-3%
Total Operational Expenditure	**39 340**	**43 986**	**45 526**	**44 398**	**-2%**
Net Operational Expenditure	**20 924**	**22 673**	**24 162**	**24 455**	**1%**

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.23.4

Capital Expenditure: Sport and Recreation (Parks)				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
CHAINSAWS	80	80	46	-43%
LDV'S FORD RANGERS	1 000	1 150	914	-20%
PARKS & INFRASTRUCTURE DEVELOPMENT	1 500	1 500	1 499	0%
NEW MACHINERY AND EQUIPMENT	400	400	397	-1%
TRUCK	3 300			0%
BOBCAT	600			0%
PARKS & INFRASTRUCTURE DEVELOPMENT	8 696	8 769	8 769	0%
LAKESIDE SPORT CENTRE (MIG)	7 343	7 943	7 943	0%
NEW MACHINERY AND EQUIPMENT	150	120	64	-46%
LAKESIDE SPORT CENTRE		2 000	2 000	0%
BOREHOLE		300	299	0%
Total	**23 069**	**22 263**	**21 932**	**-1%**

T 3.23.5

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL

Sport and Recreation had two major capital projects namely:

The building of the Lakeside Multi-purpose Indoor Sport Hall is ongoing.

The Section installed a borehole to assist with irrigation at the Meyerton Sport Complex.

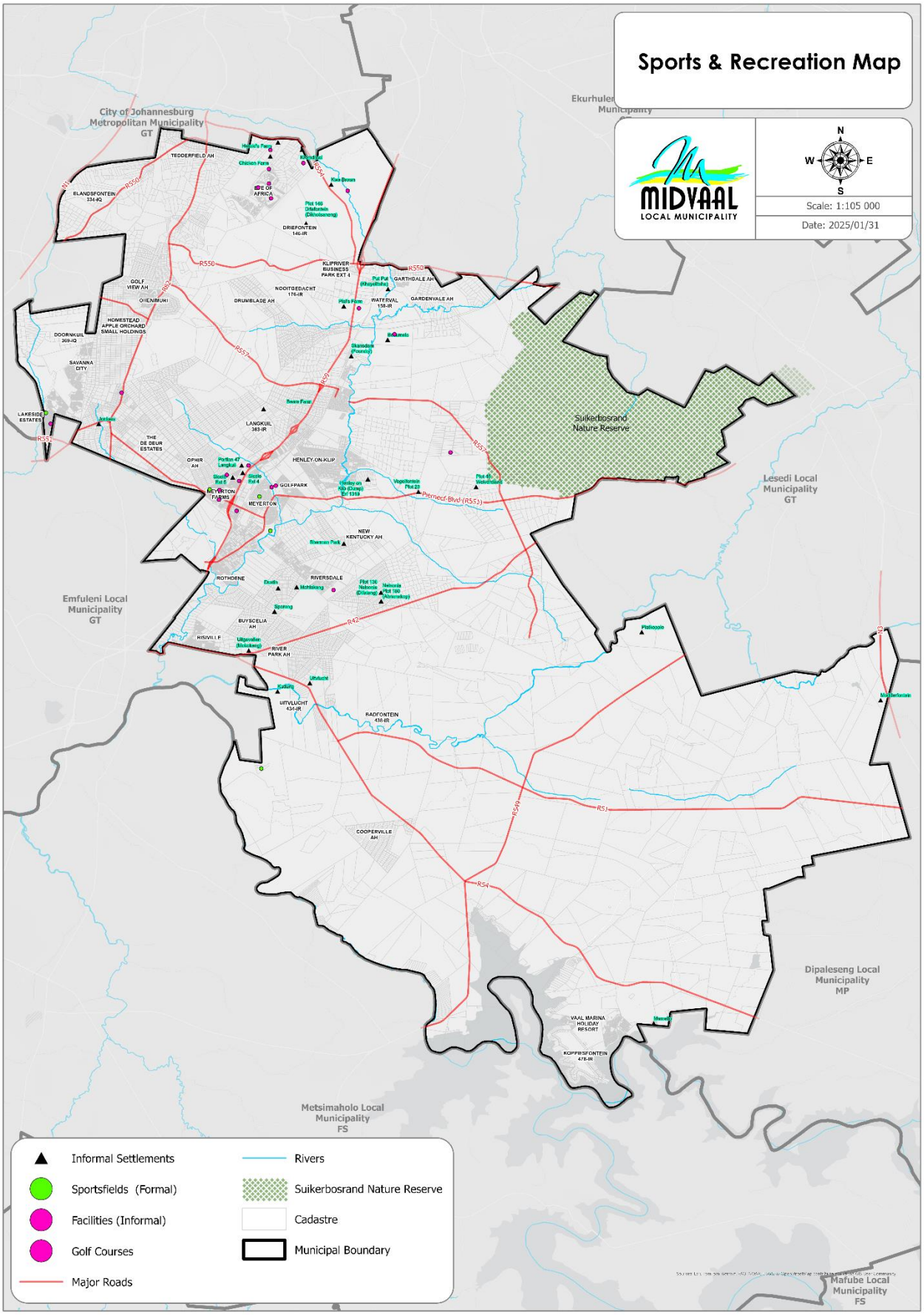
Four Multi-purpose Centres were maintained, namely the Sicelo Multi-purpose Centre, Bantu Bonke Multi-purpose Centre, Lakeside Sports Centre and Meyerton Sports Clubs Facilities. Meyerton Swimming Pool, ring ball courts, swimming pool, caretaker's, supervisor's houses, community halls, ablution blocks, outdoor gyms, netball courts, Pavilions, rugby field, soccer fields, cricket field and squash court, combi-courts, fabricated mobile containers are functional and various communities benefit from these facilities.

The Midvaal Sports Council was not functional, but it is being reignited and sport representative were elected to form a council. The inter-governmental relations with the Department of Sports, Arts, Culture & Recreation (DSACR) in delivering sport and recreation programs, were maintained. The annual O.R Tambo-Soncini Games and Midvaal Mayoral Youth Games community development programmes were staged. Sporting kits, trophies, medals, playing apparatus and medals were procured as well as monetary donations to clubs that participated aimed at community sport development.

Furthermore, various community sport development programmes were supported such Bantu Bonke Youth Games were supported with trophies, medals, sporting kits and balls.

Midvaal school holiday program was initiated and executed during the winter school holidays.

T 3.23.6


Sports & Recreation Map
MIDVAAL
LOCAL MUNICIPALITY
N
W
E
S
Scale: 1:105 000
Date: 2025/01/31
City of Johannesburg Metropolitan Municipality GT
Ekurhuleni Municipality
Emfuleni Local Municipality GT
Lesedi Local Municipality GT
Dipaleseng Local Municipality MP
Metsimaholo Local Municipality FS
Mafube Local Municipality FS
Suikerbosrand Nature Reserve
TEDDERFIELD AH
ELANDSFONTEIN 334-IQ
DRIEFONTEIN 146-IR
KLIPRIVER BUSINESS PARK EXT 4
GARTHDALE AH
GARDENVALE AH
WATERVAL 158-IR
NOOITGEDACHT 176-IR
DRUMBLADE AH
GOLF VIEW AH
OHENMURI
HOMESTEAD APPLE ORCHARD SMALL HOLDINGS
DOORNKUIL 369-IQ
SAVANNA CITY
LAKESIDE ESTATES
THE DE DEUR ESTATES
LANGKUIL 383-IR
HENLEY-ON-KLIP
OPHIR AH
MEYERTON FARMS
MEYERTON
GOLFPARK
NEW KENTUCKY AH
ROTHDENE
RIVERSDALE
BUYSCELIA AH
RISIVILLE
RIVER PARK AH
UITVLUCHT 434-IR
RADFONTEIN 436-IR
COOPERVILLE AH
VAAL MARINA HOLIDAY RESORT
KOPPIESFONTEIN 478-IR
R550
R554
R553
R557
R559
R42
R51
R54
Pharmacy Blvd (R553)
Informal Settlements
Sportsfields (Formal)
Facilities (Informal)
Golf Courses
Major Roads
Rivers
Suikerbosrand Nature Reserve
Cadastre
Municipal Boundary

COMPONENT H: CORPORATE POLICY OFFICES & OTHER SERVICES

INTRODUCTION

Due to the small category of municipality and staff complement, Council does not have a corporate policy office. Policies are developed by the various departments, management and/or political wing as may be appropriate and required. These policies are submitted for approval to Council. A control file is maintained containing all approved policies and reviewed at specified intervals.

T 3.24

3.24 EXECUTIVE AND COUNCIL (EXECUTIVE MAYOR, COUNCILLORS & MUNICIPAL MANAGER)

INTRODUCTION

The Council, headed by the Speaker, is the legislative and oversight authority in the municipality. The executive function and day-to-day running of the municipality is dealt with by the Executive Mayor and the Mayoral Committee together with the Municipal Manager and top management. The clear role clarification streamlines service delivery and enhances efficiency and effectiveness of performance. A clear distinction has been drawn between these functions and is regulated by Council's System of Delegations.

T 3.24.1

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

In view that Midvaal does not have a corporate policy office, the service delivery priorities are set out in the various departmental activities, reflected in the different sections in this report (see Chapter 3).

T 3.24.2

The Executive & Council Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.24.3

Employees: The Executive and Council					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 - 3	4	7	6	1	14.3%
4 - 6					0%
7 - 9					0%
10 - 12					0%
13 - 15					0%
16 - 18					0%
19 - 20					0%
Total	**4**	**7**	**6**	**1**	**14.3%**

T 3.24.4

Financial Performance 2024/2025: The Executive and Council Consolidated					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(6 665)	(6 864)	(6 864)	(6 864)	0%
Expenditure:					
Employees	9 633	13 884	13 109	11 513	-12%
Repairs and Maintenance	91	78	78	44	-44%
Other	35 041	44 078	45 391	30 196	-33%
Total Operational Expenditure	**44 765**	**58 040**	**58 578**	**41 752**	**-29%**
Net Operational Expenditure	**38 100**	**51 176**	**51 714**	**34 888**	**-33%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.24.5*

Capital Expenditure: The Executive and Council				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
BUILDING UPGRADE		450	449	0%
Total		**450**	**449**	**0%**
				T 3.24.6

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL

Please see the note in T3.24 above confirming that this Council does not have a separate or dedicated corporate policy office.

The performance of the Executive and Council is reflected in the various departmental reports as per the preceding Chapter 3 entries.

T 3.24.7

3.25 FINANCIAL SERVICES

INTRODUCTION

The department is tasked with the provision of financial services in an accountable, effective and transparent manner. Strict measures are in place to protect the financial integrity of the municipality as well as to ensure compliance with the Municipal Finance Management Act, Act 56 of 2003 (MFMA).

The following main services are rendered by the department (with an indication of main activities and/or achievements for the year):

ASSET MANAGEMENT

Completion of full asset and condition verification.

The Asset Register Module of the Solar Financial System is fully implemented.

FINANCIAL REPORTING

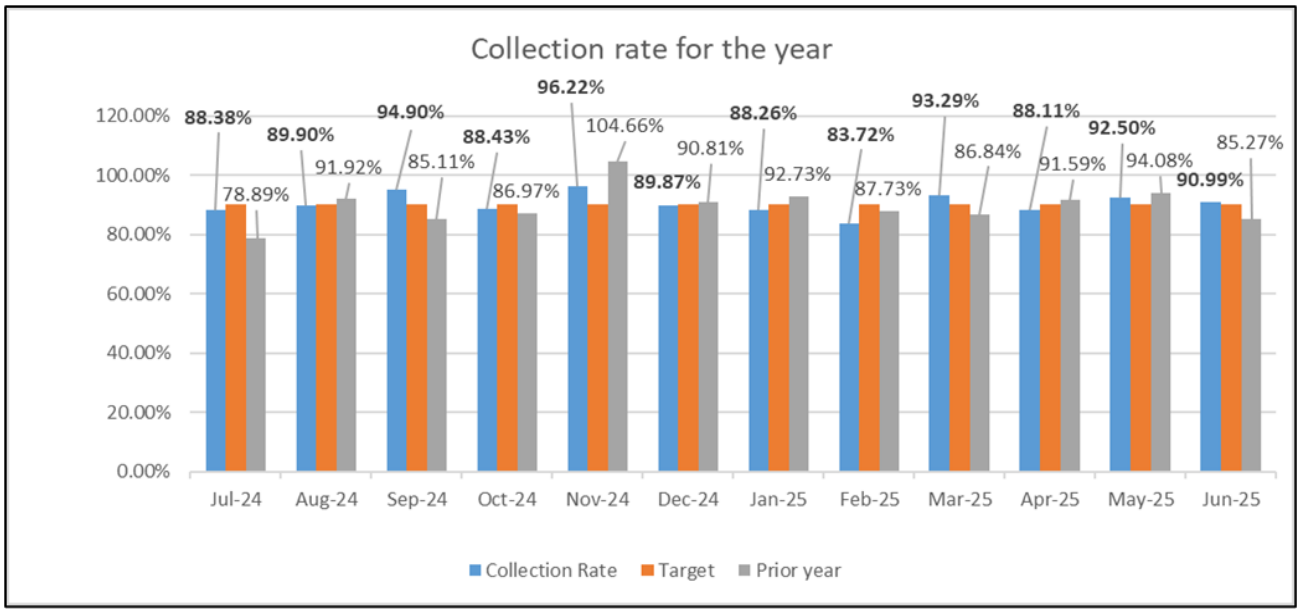
Financial Statements were finalised and submitted as required by relevant legislation. Clean audits were achieved as from 2013/2014 to 2024/2025 financial years.

The Audit Action Plan was compiled and implemented. Budget tabled and approved in line with legislative deadlines.

Monthly and quarterly reports submitted in line with legislative deadlines. All financial/budget related policies were reviewed and approved.

REVENUE MANAGEMENT, INCLUDING BILLING AND COLLECTION OF MUNICIPAL RATES AND SERVICE CHARGES

A cash collection rate of 90.35% was achieved during the year. The graph below shows the collection rate per month, the annual target as well as a moving two-month collection average.



Meter readings is particularly a challenge in a municipal environment and as most others, Midvaal strives to improve meter reading. A process was started to replace old and dysfunctional prepaid water meters. Audits were conducted on households with low and/or no consumption registered on their meters. Ongoing interactions are taking place with customers with water and electricity meters that are not accessible to the meter readers.

EXPENDITURE MANAGEMENT, INCLUDING THE RENDERING OF A PAYROLL FUNCTION AND SUPPLY CHAIN MANAGEMENT

Expenditure management is an ongoing function with the aim of improving creditor's efficiency by ensuring all creditors were paid within 30 days. More than 99% of all invoices were paid within 30 days with only invoices in dispute being paid later. A single pay-roll function was rendered and employees were paid via EFT, monthly.

All statutory deductions were paid to the relevant bodies within the prescribed legislated timeframes.

In terms of Section 32(4) of the MFMA, it is required that the Accounting Officer of a municipality promptly inform the mayor, MEC for local government in the province and the Auditor-General in writing, of:

1. Any unauthorised, irregular, or fruitless and wasteful expenditure incurred by the municipality

   Whether any person is responsible or under investigation for such unauthorised, irregular, or fruitless and wasteful expenditure; and

2. The steps that have been taken:

   1. To recover or rectify such expenditure; and
   2. To prevent a recurrence of such expenditure.

There was one case of irregular expenditure during the year under review which the Accounting Officer reported to the Executive Mayor and the MEC for Local Government. T 3.25.1

Debt Recovery							R' 000
Details of the types of account raised and recovered	2023/24		2024/2025			2024/2025	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estmated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected % (Consolidated bill)
Water	243 484	89.60%	(281 574)	(254 402)	90.35%	(253 417)	90.00%
Assessment Rates	289 193	89.60%	(351 320)	(317 418)	90.35%	(316 188)	90.00%
Sewer	59 875	89.60%	(70 006)	(63 251)	90.35%	(63 006)	90.00%
Refuse	54 823	89.60%	(64 379)	(58 167)	90.35%	(57 942)	90.00%
Electricity	436 729	89.60%	(592 323)	(535 164)	90.35%	(533 091)	90.00%
Interest	36 891	89.60%	(41 760)	(37 730)	90.35%	(37 584)	90.00%
Total	**1 120 995**		**(1 401 364)**	**(1 266 132)**	**90.35%**	**(1 223 643)**	
							T 3.25.2

A cash collection rate of 90.35% was achieved during the year. Midvaal applies its Credit Control Policy consistently and regularly, hands over debt to the appointed panel for debt collection, where accounts remain unpaid for more than three months. A panel of debt collectors are on site and the focus is on both soft and hard collections.

The Debt Collection Policy will again be reviewed during the 2025/2026 financial year to ensure effective, but fair debt collection practices are applied.

T 3.25.2.1

Financial Service Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2021/2022			2022/2023		2023/2024
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							
							T 3.25.3

Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 - 3	5	5	4	1	20%
4 - 6	21	29	27	2	7%
7 - 9	39	42	38	4	10%
10 - 12	0	0	0	0	0%
13 - 15	3	3	3	0	0%
16 - 18	0	0	0	0	0%
Temporary	5	5	4	1	20%
Total	**73**	**84**	**76**	**08**	**10%**
					T 3.25.4

Financial Performance 2024/2025: Financial Services					
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(484 735)	(508 868)	(514 091)	(510 200)	-1%
Expenditure:					
Employees	37 704	52 032	47 171	45 813	-3%
Repairs and Maintenance	25	102	107	56	-48%
Other	69 367	67 073	78 411	64 656	-18%
Total Operational Expenditure	**107 096**	**119 208**	**125 689**	**110 526**	**-12%**
Net Operational Expenditure	**(377 639)**	**(389 661)**	**(388 402)**	**(399 675)**	**3%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.25.5*

Capital Expenditure: Financial Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
SECURITY ACCESS DOORS		55	46	-15%
STORES EQUIPMENT & SHELVING	2 000	2 000	1 997	0%
BUILDING EXTENSION		400	399	0%
Total	**2 000**	**2 455**	**2 442**	**-1%**
				T 3.25.6

COMMENT ON THE PERFORMANCE OF FINANCIAL SERVICES OVERALL

The department performed well. Debt collection targets were met and will remain the focus area for the 2024/2025 financial year. Expenditure was kept within the budget and no over-expenditures were incurred.

The following areas will be prioritised during the next financial year:

IMPROVED REVENUE MANAGEMENT

1. Ongoing improvements in revenue management, including ongoing completeness of revenue reconciliations.
2. Collection rate of 90% targeted.
3. Reduction of outstanding government debt – various initiatives are underway with the Gauteng Provincial Government to reduce government debt and ensure ongoing payment for services.
4. Reduction in interim billings (improved meter reading)

IMPROVED EXPENDITURE MANAGEMENT

1. Ongoing implementation of cost containment measures in line with the National Treasury MFMA Circular 82 (Cost Containment Measures) as well as the regulations on cost containment;
2. Compliance with Supply Chain Management turn-around time standards;
3. Improved Contract Management processes.

IMPROVED LIQUIDITY MANAGEMENT

Increased cash holdings, measured through the liquidity ratio, cost coverage ratio and number of day's cash holdings.

IMPROVED GOVERNANCE

1. Top risks managed and mitigated via risk management process – updated Strategic and Operational Risk Registers to form the basis of risk management processes;
2. Ongoing GRAP compliance;
3. Further improvements to the Municipal Standard Chart of Accounts (mSCOA) compliance;
4. Increased Repair and Maintenance Budget (R & M) (increased allocations in the budget).

T 3.25.7

3.26 HUMAN RESOURCES

INTRODUCTION

Since the beginning of the year, there had been tremendous achievement in terms of Human Resources operations.

All relevant Human Resource policies are in place.

There is a fully functional Local Labour Forum and Employment Equity Forum which serve as the custodians of employer and employee relations.

There is a bursary scheme in the form of "Study Assistance" which has helped employees to achieve their academic dreams, including utilisation of training resources which assisted immensely in developing employees.

There has also been the introduction of new systems and processes which aid efficiency. The introduction of an electronic recruitment job board has increased representation and provides Midvaal with a wider range of candidates from which to source when recruiting staff. The introduction of a functional Time & Attendance Electronic System and Electronic Leave Self Service are also two processes that are assisting with operational requirements.

Employees' Assistance Programmes are also in place, which have contributed substantially towards the social and psychological upliftment of employees' morale and sense of belonging.

Having achieved all this, the road is still long and the challenges will always be addressed through effective Human Resources intervention.

T 3.26.1

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Human Resources main functions (services) include amongst others the following:

1. Recruitment & Selection
2. Training & Development
3. Employee Assistance Programmes including Leave, Benefits, HIV Workplace Programme and Attendance Management
4. Labour Relations & Occupational Health & Safety

T 3.26.2

Human Resource Services Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.26.3

Employees: Human Resource Services					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 – 3	3	3	3	0	100%
4 – 6	12	15	12	3	80%
7 – 9	7	9	8	1	88%
10 – 12	0	0	0	0	0%
13 – 15	1	1	1	0	0%
16 – 18	0	0	0	0	0%
19 – 20	0	0	0	0	0%
Total	**23**	**28**	**24**	**4**	**86%**
					T 3.26.4

Financial Performance 2024/2025: Human Resource Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue		(696)	(325)	(1 304)	301%
Income		(696)	(325)	(1 304)	
Expenditure:					
Employees	13 805	14 669	15 078	14 954	-1%
Repairs and Maintenance	5	8	8	5	-36%
Other	6 858	8 729	8 739	6 715	-23%
Total Operational Expenditure	**20 668**	**23 405**	**23 824**	**21 674**	**-9%**
Net Operational Expenditure	**20 668**	**22 709**	**23 499**	**20 371**	**-13%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.26.5*

Capital Expenditure: Human Resource Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
None				
				T 3.26.6

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCES OVERALL

Human Resources is the heartbeat of any organisation and at Midvaal, Human Resources attempted to be market leaders.

Tremendous achievement in terms of operations had been experienced.

This can be ascribed to the implementation of new processes and procedures. The continued success of the Local Labour Forum and Employment Equity Forum also contributed to sound employer and employee relations. T 3.26.7

3.27 INFORMATION COMMUNICATION TECHNOLOGY (ICT) SERVICES INTRODUCTION

INTRODUCTION

The overall ICT functions are as follows:

1. Internal LAN/WAN monitoring and management.
2. Maintenance of ICT Hardware.
3. Systems and Applications Management.
4. Procurement of Hardware/Software.
5. Systems administration and operations on servers (daily back-ups, replication to DRP server).
6. Access control of users to systems.
7. Managing of the general ICT operations.

The internal ICT Section is rendered by a staff complement of:

Director: ICT
Assistant Director: ICT
Assistant Director: Systems & Applications
Assistant Director: Governance & Security
ICT Security Specialist
System Administrator
Technical Administrator
ICT Technicians (3)
ICT Systems Technicians (3)
Helpdesk Operator

Midvaal is responsible for the cost applicable to its own staff and the internal function, namely hardware and software.

At the local level, e-governance and the appropriate use of ICT can enhance and support economic and social development, particularly in empowering officials and municipal representatives, ensuring linkages, networking, timely, efficient, transparent, and accountable services. E-local governance means exploiting the power of ICT to help transform the accessibility, quality, and cost-effectiveness of public service and to help revitalize the relationship between citizens and public bodies who work on their benefit.

The ICT Section exists to support the objectives of Midvaal through sound technological deployment that creates opportunities for innovation and transformation while maintaining stable operations. ICT must provide both a centre of innovation as well as a foundation of stability on which the current business operations can rely. ICT must therefore play a strong and leading role in helping the Municipality leverage technology in all facets of its business and the accompanying administrative support.

Deployment of technology is not limited to the installation of software and hardware but extends into many facets of the business including people and processes.

The focus for the ICT function is to provide a secure, speedy and reliable service to all users. Resources have been allocated to support these performance targets. T 3.27.1

SERVICE STATISTICS FOR ICT SERVICES

SUMMATION OF THE MONTHLY REPORTS TO DETERMINE WHETHER THE BASELINE FOR CALLS SERVICED AND NETWORK UPTIME WAS ACHIEVED FOR THE PERIOD 1 JULY 2024 - 30 JUN 2025				
MONTH	% UPTIME NETWORK (BASELINE 90%)	% OF CALLS ATTENDED TO WITHIN 60 MIN (BASELINE 95%)	NUMBER OF CALLS LOGGED	% UPTIME OF SERVERS (BASELINE 90%)
Jul-24	96.61	98.79	494	99.95
Aug-24	96.61	98.10	9421	99.75
Sep-24	96.97	99.57	470	99.65
Oct-24	91.07	99.11	676	99.99
Nov-24	99.00	97.93	386	99.91
Dec-24	97.90	97.36	227	99.96
Jan-25	99.63	97.97	344	99.98
Feb-25	98.96	96.87	351	99.83
Mar-25	99.55	99.33	449	99.45
Apr-25	99.21	97.63	379	99.93
May-25	99.11	98.59	425	99.99
Jun-25	98.55	99.08	326	99.96
Y-t-D Total	**97.76**	**98.36**	**4948**	**99.86**

T 3.27.2

ICT Services Policy Objectives taken from IDP							
Service Objectives *Service Indicators* (i)	Outline Service Targets (ii)	2022/2023			2023/2024		2024/2025
		Target		Actual	Target		
		*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
See Annexure U							

T 3.27.3

Employees: ICT Services					
Job Level	2023/2024	2024/2025			
	Employees Number	Posts Number	Employees Number	Vacancies (full-time equivalents) Number	Vacancies (as a % of total posts) %
0 - 3	1	1	1	0	0%
4 - 6	4	5	4	1	20%
7 - 9	6	7	6	1	14.3%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**11**	**13**	**11**	**2**	**15.4%**

T 3.27.4

Financial Performance 2024/2025: ICT Services					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue					0%
Income					
Expenditure:					
Employees	6 328	7 062	7 335	7 300	0%
Repairs and Maintenance					0%
Other	32 717	24 754	32 173	29 536	-8%
Total Operational Expenditure	**39 046**	**31 816**	**39 508**	**36 836**	**-7%**
Net Operational Expenditure	**39 046**	**31 816**	**39 508**	**36 836**	**-7%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.27.5*

Capital Expenditure: IT Services				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
SOFTWARE APPLICATION	1 000	552	552	0%
NETWORKS&COMPUTER RELATED HARDWARE	1 650	1 389	1 371	-1%
FIBRE OPTIC INSTALL & COMMISSION (SAVANN	1 500	1 445	1 445	0%
Total	**4 150**	**3 385**	**3 368**	**-1%**
				T 3.27.6

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

Although occasional connectivity problems were experienced, these were identified, addressed and resolved.

Further improvements will be affected on a continuous basis to meet service objectives and targets.

T 3.27.7

3.28 PROPERTY, LEGAL, RISK MANAGEMENT AND PROCUREMENT SERVICES

INTRODUCTION

The property portfolio of the municipality is being managed on an ongoing basis. The properties mainly relate to land and buildings that are either currently used or are earmarked for the rendering of municipal services.

Risk management processes are in place as detailed in the relevant sections.

Procurement resides under the Finance Department and is discussed in detail under the section dealing with Financial Performance (Chapter 5).

T 3.28.1

SERVICE STATISTICS FOR PROPERTY, LEGAL, RISK MANAGEMENT & PROCUREMENT SERVICES

T 3.28.2

Employees: Property & Legal					
Job Level	2023/2024	2024/2025			
	Employees	Posts	Employees	Vacancies (full-time equivalents)	Vacancies (as a % of total posts)
	Number	Number	Number	Number	%
0 – 3	2	2	2	0	0%
4 – 6	3	3	2	1	33%
7 – 9	1	1	1	0	0%
10 – 12	0	0	0	0	0%
13 – 15	0	0	0	0	0%
16 – 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	**6**	**6**	**5**	**1**	**16.6%**

T 3.28.4

Financial Performance 2024/2025: Property; Legal; Risk Management and Procurement Services Consolidated					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(1 234)	(1 169)	(1 161)	(1 115)	-4%
Income		(1 169)	(1 161)	(1 115)	
Expenditure:					
Employees	25 668	27 900	27 381	26 453	-3%
Repairs and Maintenance	4 061	5 867	5 428	4 555	-16%
Other	11 820	12 426	12 780	9 716	-24%
Total Operational Expenditure	**41 549**	**46 193**	**45 589**	40 723	**-11%**
Net Operational Expenditure	**40 315**	**45 023**	**44 428**	**39 608**	**-11%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.28.5*

Capital Expenditure: Property; Legal and Risk Management				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
STRATEGIC LAND PURCHASES		361	361	0%
OFFICE FURNITURE	500	944	941	0%
RECORDING EQUIPMENT	20	16	15	-5%
WEBSITE REDESIGN	450	430	430	0%
COMPLAINTS KIOSK	70	57	57	0%
DIGITAL BILLBOARDS		500	500	0%
BILLBOARD		203	30	-85%
EQUIPMENT		225	204	-9%
Total	**1 040**	**2 735**	**2 538**	-7%
				T 3.28.6

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL

Various land transactions are in the process of being registered at the Deeds Office.

T 3.28.7

3.29 SAVANNA CITY

Financial Performance 2024/2025: Savanna City					R'000
Details	2023/24	2024/2025			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Adj Budget
Total Operational Revenue	(3)				0%
Income					
Expenditure:					
Employees					0%
Repairs and Maintenance					0%
Other	274	525	189	230	21%
Total Operational Expenditure	**274**	**525**	**189**	**230**	**21%**
Net Operational Expenditure	**271**	**525**	**189**	**230**	**21%**
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.29.5*

Capital Expenditure: Savanna City				R' 000
Capital Projects	2024/2025			
	Original Budget	Adjustment Budget	Actual Expenditure	Variance from Adjustment budget
None				
				T 3.29.6

COMPONENT I: MISCELLANEOUS (PROVISION OF AIRPORTS, ABATTOIRS, MUNICIPAL COURTS AND FORESTRY AS MUNICIPAL ENTERPRISES)

INTRODUCTION

These are functions of the Sedibeng District Municipality and the Gauteng Provincial Government.

T 3.29.0

COMPONENT J: ORGANISATIONAL PERFORMANCE SCORECARD

This component includes the Annual Performance Report for the year under review, attached as Annexure U.

T 3.30

CHAPTER 4 ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

INTRODUCTION

The Organisational Development Performance is reported on, based on the strategic objectives and core/support functions of the organisation. Organisational Development within the organisation is linked to the IDP Objectives in conjunction with the Vision and Mission Statement of the municipality.

Specific Organisational Development Performance that can be reported include Organisational Structure, Staff Establishment and Workforce Profile.

ORGANISATIONAL STRUCTURE

The organisation had seven (7) departments with a total staff compliment of 822 employees at the end of the reporting period. The total number of employees are inclusive of permanent, temporary and fixed term contract employees.

The organisational structure for the organisation was reviewed. The structure for the 2024/2025-financial year was approved by Council per Council Resolution C3305/05/2025 dated 23 May 2024. The structure was approved in terms of the budget allocated for the provision of positions as motivated for by the Staff Establishment Report.

STAFF ESTABLISHMENT

Midvaal Local Municipality, in terms of the Municipal Systems Act, Act 32 of 2000, reviewed the Staff Establishment Report on a regular basis. The 2023/2024-Staff Establishment Report was submitted, however there was no provision for new/additional posts on the organisational structure for the reporting period.

WORKFORCE PROFILE

Compliance to the Equity legislation necessitated that a workforce profile was compiled for Midvaal.

Midvaal's workforce profile as at 30 June 2025, is reflected in the table below. In total the municipality recruited 99 new employees during the reporting period. The total number of terminations was 83 which amounts to 7.3% turn-over rate.

All appointments are aligned to the Employment Equity provisions. It should be noted that internal promotions of staff, where the appointment is within the same occupational level, are open for all candidates to apply as it would not impact on the representativeness within the occupational level. All other vacancies whether internal or external are adherent to Equity provisions, in instances where there is not a specific equity target other designated groups are given preference.

In most internal appointments/promotions within the General, Semi-Skilled and Skilled occupational levels, where there are no equity targets from the internal pool, designated groups are given preference, this does result in over- representation of certain designated groups and is reported to the Mayoral Committee annually.

T 4.0.1

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

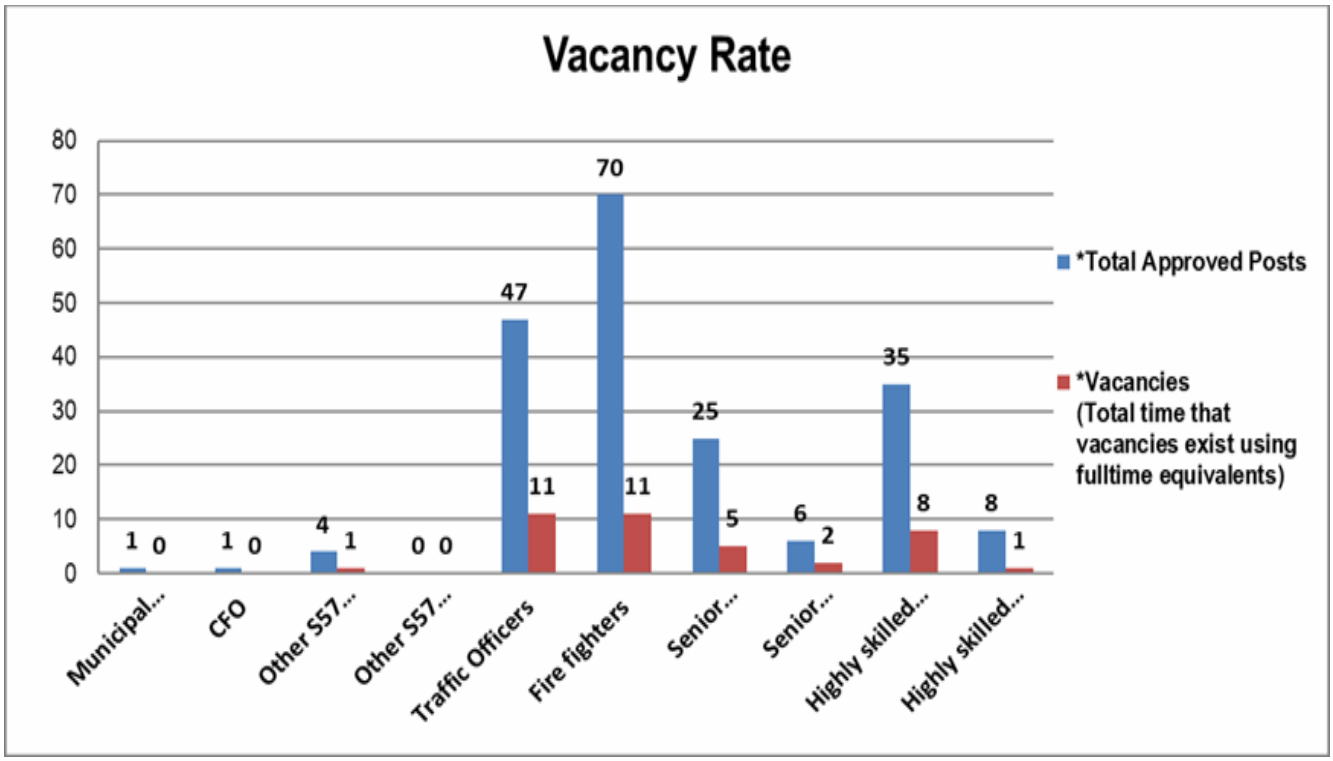
4.1 EMPLOYEE TOTALS, TURN-OVER AND VACANCIES

Employees					
Description	2023/2024	2024/2025			
	Employees Number	Approved Posts Number	Employees Number	Vacancies Number	Vacancies %
Water	53	63	56	7	11%
Technical Support & Systems Develop	15	14	11	3	21.4%
Project Management Unit (PMU)	5	6	4	2	33%
Wastewater (Sanitation)	72	92	75	20	22%
Electricity	56	64	52	12	19%
Waste Management	92	138	106	31	22.5%
Housing, Planning & LED	44	51	42	9	17%
Roads	49	73	58	15	21%
Transport/Mechanical Workshop	11	17	16	1	6%
Social Services & Administration	13	13	12	1	8%
Libraries	38	44	40	4	10%
Environmental Protection	7	6	6	0	0%
Health	8	8	8	0	0%
Traffic Officers	16	24	18	6	25%
Traffic (Administration)	8	6	4	2	33%
Traffic (Job Levels 2 - 6)	7	9	9	0	0%
Traffic (Contract)	11	23	11	12	53%
Fire Fighters	34	48	36	12	25%
Station Officers & Administration	15	19	12	7	37%
Fire (Job Levels 4 - 6)	3	4	4	0	0%
Fire (Contract)	13	41	28	13	32%
Sport and Recreation	56	67	50	16	24%
Human Resources	26	26	22	4	15.4%
ICT	12	13	11	2	15.4%
Legal and Properties	5	6	5	1	17%
Finance	72	84	76	8	10%
Risk & Compliance	3	6	4	1	17%
Section 56/57 MSA-appointees	4	7	6	1	14.3%
Performance & Integrity Management	5	7	4	3	43%
Communications	5	8	7	1	13%
Communications (Contract)	8	9	8	1	11%
Office of the Municipal Manager	2	10	8	2	20%
Political Office	4	1	1	0	0%
Political Office (Contract)	8	14	9	5	36%
Records	5	6	5	1	17%
Auxiliary Services	12	14	9	5	38%
Committees	6	6	5	1	17%
Totals	**803**	**1 047**	**838**	**209**	**20%**

T 4.1.1

Vacancy Rate: 2024/2025			
Designations	***Total Approved Posts**	***Vacancies (Total time that vacancies exist using full-time equivalents)**	***Vacancies (as a proportion of total posts in each category)**
	Number	**Number**	**%**
Municipal Manager	1	0	0%
Chief Financial Officer	1	0	0%
Other Section 57 Managers (excluding Finance)	5	1	20%
Other Section 57 Managers (Finance posts)	0	0	0%
Police Officers (Traffic Officers)	24	6	25%
Fire Fighters	48	12	25%
Senior Management: Levels 13 - 15 (excluding Finance)	N/A	N/A	N/A
Senior Management: Levels 13 - 15 (Finance)	N/A	N/A	N/A
Highly Skilled Supervision: Levels 9 - 12 (excluding Finance)	N/A	N/A	N/A
Highly Skilled Supervision: Levels 7 - 12 (Finance)	N/A	N/A	N/A
Total	**79**	**19**	**24.1%**
			T 4.1.2

*Traffic Officers replace Police Officers



Turn-over Rate			
Details	Total Appointments as of beginning of Financial Year Number	Terminations during the Financial Year Number	Turn-over Rate*
2023/2024	99	74	8.9%
2024/2025	76	64	24%

T 4.1.3

COMMENT ON VACANCIES AND TURNOVER

The 2024/2025 performance indicator for filling of vacancies was set at filling 80% of vacancies within three months, after the placement of the advertisement.

The annual figure of new employees increased from 822 to 838 employees for the reporting period. The vacancy rate at the Municipality is 20% of the total approved posts.

Staff turn-over for the reporting period equates to 24%.

T 4.1.4

COMPONENT B: MUNICIPAL WORKFORCE MANAGEMENT

INTRODUCTION

Workforce management is achieved through proper Human Resources processes and procedures, aligned to Section 67 of the Municipal Systems Act, Act 32 of 2000, which ensures compliance with the development and adoption of appropriate systems and procedures to ensure fair, efficient, effective and transparent personnel administration. This is achieved through the Human Resource Strategy contained in the Municipality's Integrated Development Plan (IDP) and Staff Establishment Report. Adherence and compliance with applicable legislation and reviewing policies, procedures and processes aimed at regulating the workplace also further assists in workforce management.

POLICY REVIEW AND DEVELOPMENT

Midvaal, as an evolving and developmental Local Government Institution, regularly reviews its policies, processes and procedures to ensure all processes followed, implemented and executed are open, transparent and aligned to legislative requirements, not to unfairly discriminate against employees. Policy Review is part of Management's Performance Indicators and monitored through the Performance Management System.

WORKPLACE PROGRAMMES

EMPLOYEE ASSISTANCE PROGRAMME (EAP)

Midvaal has an Employee Assistance Programme which is a workplace-based programme designed to assist in the identification and resolution of productivity and psycho-social problems which may negatively affect the work performance of employees. Serious cases affecting employees and management are outsourced, for professional assistance, in appropriate circumstances.

The Employee Assistance Programme has proven to be a successful tool and many of the employees are benefiting from the programme.

Midvaal also co-ordinates various employee wellness initiatives throughout the year including, Wellness Day.

HIV/AIDS WORKPLACE COMMITTEE

Midvaal has a dedicated HIV/AIDS Committee and its main objective is to promote the well-being of employees affected by and infected with HIV/AIDS. The Committee provides employees with information on various health issues related to HIV/AIDS and other related illnesses.

LABOUR RELATIONS

Workforce management is almost impossible without sound discipline within the workplace. The Labour Relations Section, within the Human Resources Directorate, is effective and well recognised. Labour Relations is the management of individual and collective relationships through the implementation of good practices that enhances the achievement of organisational objectives.

The objectives of this function are to:

1. Create a climate of trust and stability by adopting policies and procedures that enhances a harmonious working environment.

2. Ensure compliance to labour legislation including LRA 66 of 1995, BCEA 75 of 1997, EEA 55 of 1998, SDA 97 of 1998, OHS Act 85 of 1993 and COIDA 130 of 1993.

3. Maintain good work relations with recognised Unions within the workplace.

4. Strengthening the relationship with labour (trade unions) and employees through a functional Local Labour Forum (LLF). Ensure the functionality of the Forum by establishing effective sub-committees as contained in the Main Collective Agreement.

5. Capacitate LLF members through ongoing training as the SALGBC and SALGA training programs.

6. Ensure adherence to collective agreements applicable to municipalities, agreed to at the Local Government Bargaining Council.

7. Ensure discipline is corrective and progressive and not merely punitive.

8. Ensure effective dispute management and conflict resolution.

9. Ensure that manning levels are maintained during industrial actions.

10. Ensure that processes and procedures are in place for the internal resolution of grievances which have the potential for litigation against Council in the form of disputes.

11. Ensure that processes and procedures are in place for the effective administration of disciplinary procedures in accordance with the Disciplinary Code.

12. Ensure that the Organisational Rights Agreements or Main Collective Agreements are adhered to by having Shop Stewards elected in all departments of the municipality, with all their activities regulated by the Collective Agreement.

OCCUPATIONAL HEALTH & SAFETY

To ensure that employees have a healthy and safe working environment, the Midvaal complies with the Occupational Health & Safety Act and has a fully functional Health and Safety Committee. This Committee meets quarterly to address health and safety issues.

Midvaal also complies with legislation in terms of:

1. Legal appointment of the Municipal Manager in terms of Section 16.1 of the Act, including Managers reporting directly to the Municipal Manager in terms of Section 16.2 of the Act.

2. Health and Safety Representatives are elected, trained and appointed for a period of three years as per the Occupational Health & Safety Act.

EMPLOYMENT EQUITY

In compliance with the Employment Equity Act, Act 55 of 1998, as amended, Midvaal developed, amended and reviewed the 5-year Equity Plan and submitted the 2022 – 2024-Equity Plan to the Department of Labour. The Employment Equity Plan is reported annually and statutory reports (EEA2 & EEA4) are submitted to the Department of Labour within the legislated timeframe.

Progress made in terms of Employment Equity is reported to the Mayoral Committee annually and submitted to the Local Labour Forum monthly to report the status quo.

The Municipal Systems Act, 2000, Section 67 requires municipalities to develop and adopt appropriate systems and procedures to ensure fair, efficient, effective, and transparent personnel administration in accordance with the Employment Equity Act 1998.

EMPLOYEE STUDY ASSISTANCE POLICY

This policy was reviewed to be in line with the principles contained in the Main Collective Agreement regarding the allocation of hours to approved employees to enable them to attend classes or contact sessions that are scheduled as part of the course they are studying for.

The maximum amount payable to each employee has been increased to twenty-five thousand Rand (R25 000.00).

PROFESSIONAL EMPLOYEE ASSOCIATION POLICY

Council approved this policy to enable municipal officials to belong to registered professional associations and bodies as per their respective professions. This will enable such officials to uphold professional conduct and ethics when executing their duties.

T 4.2.0

4.2 POLICIES

Human Resource Policies and Plans				
#	Name of Policy	Completed %	Reviewed %	Date adopted by Council or comment on failure to adopt
1	Affirmative Action Policy	100%	0%	C294/08/2013 29 Aug 2013
2	Allowance Policy	100%	0%	C2439/11/2020 - review and change in name to Remuneration policy
3	Attraction and Retention Policy	100%	0%	Review - Remuneration Policy
4	Code of Conduct for Municipal Staff Members	100%	0%	Disciplinary Procedure Collective Agreement & Municipal Systems Act (Schedule 2)
5	Delegations, Authorisation & Responsibility	100%	0%	C3199/10/2023
6	Disciplinary Code and Procedures	100%	0%	DPCA (Disciplinary Procedure Collective Agreement)
7	Essential Services Policy	100%	0%	CCMA - Agreement dated 03 February 2022
8	Wellness Policy	100%	0%	C3515/04/2025 29 April 2025
9	Employment Equity Policy	100%	0%	C920/05/2013 28 May 2013
10	Termination Policy	100%	100%	C3529/04/2025 29 April 2025
11	Grievance Procedures	100%	0%	Main Collective Agreement
12	Information Technology Policy	100%	0%	C2485/02/2021 25 Feb 2021
13	Job Evaluation Policy	100%	0%	SALGA
14	Leave Policy	100%	0%	Municipal Collective Agreement C1883/08/2018 30 August 2025 (pending review of Municipal Collective Agreement)
15	Occupational Health and Safety Policy	100%	0%	Review C3506/04/2025 29 April 2025
16	Official Journeys Policy	100%	0%	Vehicle Policy/Fleet
17	Official Transport to attendance of Funerals	100%	0%	Vehicle Policy/Fleet
18	Official Working Hours and Overtime Policy	100%	0%	Municipal Collective Agreement: Structured Work C3300/04/2024 25 April 2024
19	Organisational Rights	100%	0%	Main Collective Agreement
20	Payroll Deductions Policy	100%	0%	C3506/04/2025 29 Apr 2025

21	Performance Management and Development System	100%	0%	C3304/05/2024 23 May 2024
22	Recruitment, Selection and Appointment Policy	100%	0%	C3060/03/2023 30 March 2023
23	Remuneration Scales and Allowance Policy	100%	0%	SALGA - review to be named remuneration policy
24	MLM: Prevention and Elimination of Harassment in the Workplace Policy	100%	0%	C3592/07/2025 31 July 2025
25	Skills Development Policy	100%	0%	B4470/10/2015 19 Oct 2015
26	Smoking Policy	100%	0%	C1172/08/2014 28 Aug 2014
27	Labour Register Policy	100%	0%	C3008/01/2023 31 January 2023
28	Uniforms and Protective Clothing Policy	100%	100%	C2803/04/2022 28 Apr 2022 - included in OHS (Uniform in Dress Code)
29	Employee Study Assistance Policy	100%	100%	C2986/11/2022 24 November 2022
30	Professional Employee Association Policy	100%	100%	C3088/05/2023 25 May 2023
				T 4.2.1

COMMENT ON WORKFORCE POLICY DEVELOPMENT

Human Resources maintain and develop policies and procedures aligned with applicable legislation and provide the necessary guidelines and awareness to employees on issues related to the workplace. Policies and procedures are reviewed and updated as and when the need arises or due to operational changes.

Policy revision also formed part of performance indicators within the Human Resources vocation and is measured as part of the Performance Management System of staff. Reviewed Policies, specifically for the reporting period, include the Leave & Overtime Policy. T 4.2.1.1

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of Injury	Injury Leave Taken	Employees using injury leave	Proportion employees using sick leave	Average Injury Leave per employee	Total Estimated Cost
	Days	Number	%	Days	R'000
Required basic medical attention only	163	27	0	6.04	114 134,72
Temporary total disablement	0	0	0	0	0
Permanent disablement	0		0	0	0
Fatal	0	0	0	0	0
Total	**163**	**27**	**0**	**6.04**	**114 134.72**
					T 4.3.1

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary Band	Total sick leave	Proportion of sick leave without medical certification	Employees using sick leave	Total employees in post*	*Average sick leave per Employees	Estimated cost
	Days	%	Number	Number	Days	R' 000
Lower skilled (Levels 13 - 15)	1 328	10.84%	121	193	6.88	962 866.40
Skilled (Levels 9 - 12)	1 400	9.29%	151	204	6.86	1 096 130.00
Highly skilled production (Levels 6 - 8)	1 887	8.00%	112	253	7.46	2 464 233.30
Highly skilled supervision (Levels 3 - 5)	806	7.82%	90	108	7.46	1 627 797.60
Senior management (Levels 1 - 2)	204	11.76%	21	29	7.03	526 054.80
Municipal Manager & Section 57-appointees	7	0%	2	6	1.17	14 350.00
Total	**5 632**	**9.74%**	**497**	**793**	**7.10**	**6 691 432.10**

** - Number of employees in post at the beginning of the year*
**Average is calculated by taking sick leave in column 2 divided by total employees in Column 5*

T 4.3.2

Note: The number of total sick leave days increased from 5 057 during the 2023/2024-financial year to 5 632 during the 2024/2025-financial year. Estimated cost difference of R226 361.

COMMENT ON INJURY AND SICK LEAVE

Incidents where employees are injured on duty are reported in terms of **Compensation for Occupational Injuries and Diseases Act** 130 of 1993 (COIDA). Incidents are reported to the Safety Officer, investigated and communicated to the relevant authorities and updated on the CompEasy Website of the Department of Labour.

Serious injuries are referred to a hospital that accepts compensation cases and the required process is followed, in terms of follow-up visits, prescribed by the legislation.

When an employee reports sick for work, the employee completes a sick leave application, on return to work via the Employee Self Service link on PayDay. Sick leave is monitored accordingly, in conjunction with the user department who is responsible for leave within the respective sections.

T 4.3.4

Number and Period of Suspensions				
Position	**Nature of Alleged Misconduct**	**Date of Suspension**	**Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised**	**Date Finalised**
Junior Firefighter: Public Safety and Roads	Alleged Theft	8 Jul 2024	Finalised	29 Aug 2024
Special Worksman: Waste Management	Alleged Theft	22 Jul 2024	Finalised	7 Jul 2025
Heavy Duty Machine Operator	Alleged Theft	22 Jul 2024	Finalised	7 Jul 2025
Heavy Duty Machine Operator	Alleged Theft	22 Jul 2024	Finalised	7 Jul 2025
Truck Driver: Waste Management	Alleged Theft	22 Jul 2024	Finalised	7 Jul 2025
General Worker: Waste Management	Alleged Theft	22 Jul 2024	Finalised	7 Jul 2025
General Worker: Waste Management	Alleged Theft	22 Mar 2024	Finalised	7 Jul 2025
Director: Development & Planning	Allegations on Township Establishment	17 Apr 2025	In progress	In progress
Electrician	Alleged soliciting bribes & harassment	21 May 2025	Finalised	27 Aug 2025

T 4.3.5

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	**Nature of Alleged Misconduct and Rand value of any loss to the municipality**	**Disciplinary action taken**	**Date Finalised**
N/A	N/A	N/A	N/A

T 4.3.6

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT

Discipline is effectively managed and concluded within the relevant timeframes. A disciplinary register is kept and maintained by the Labour Relations Section and monitored accordingly. In terms of compliance with relevant legislation a quarterly update of suspensions and subsequent disciplinary action is sent to the MEC for Local Government.

During the period under review disciplinary processes were initiated and finalised. Human Resources also embarked on various Labour Relations Roadshows as part of advocacy and information sharing during the financial year under review. These sessions were aimed at different levels of staff including line management on how to effectively resolve labour related matters and Code of Conduct for all municipal employees.

Various matters of financial misconduct were referred to the Financial Disciplinary Board for further investigation and referral to the Municipal Public Accounts Committee for consideration and recommendation to Council.

The period of the Financial Disciplinary Board was renewed in terms of the Local Government: Municipal Finance Management Act, Act 56 of 2003, Municipal Regulations of Financial Misconduct Procedures & Criminal Proceedings, 2014, per Council Resolution C3107/06/2023 dated 27 Jun 2023. The term of the Financial Disciplinary Board is valid until 30 Jun 2026 and chaired by an external independent labour relations/legal expert, appointed by Council.

The Financial Disciplinary Board is an independent advisory body that assist the municipality with the investigation of allegations of financial misconduct and provide recommendations on further steps to be taken regarding disciplinary proceedings, or any other relevant steps to be taken.

The due processes are according to the approved Unauthorised, Irregular, Fruitless & Wasteful Expenditure Policy, approved per Council Resolution C3437/11/2024 dated 28 Nov 2024 as well as the Financial Disciplinary Board Terms of Reference (Charter) approved per Council Resolution C2380/08/2020 dated 27 Aug 2020. The Terms of Reference is still intact and supported by the relevant Regulations.

T 4.3.7

4.4 PERFORMANCE REWARDS

Performance Rewards by Gender					
Designations	Beneficiary profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards	Proportion of beneficiaries within group %
Lower Skilled	Female	0	-	-	0%
	Male	0	-	-	0%
Skilled	Female	0	-	-	0%
	Male	0	-	-	0%
Highly Skilled Production	Female	0	-	-	0%
	Male	0	-	-	0%
Highly Skilled Supervision	Female	0	-	-	0%
	Male	0	-	-	0%
Senior Management	Female	0	-	-	0%
	Male	0	-	-	0%
Municipal Manager & Section 57	Female	1	1	7 738	16%
	Male	5	2	159 334	33%
Temporary Staff	Female	0	-	-	0%
	Male	0	-	-	0%
Sub-total	Female	0	-	-	0%
	Male	0	-	-	0%
Total		0	3	167 072	49%

T 4.4.1

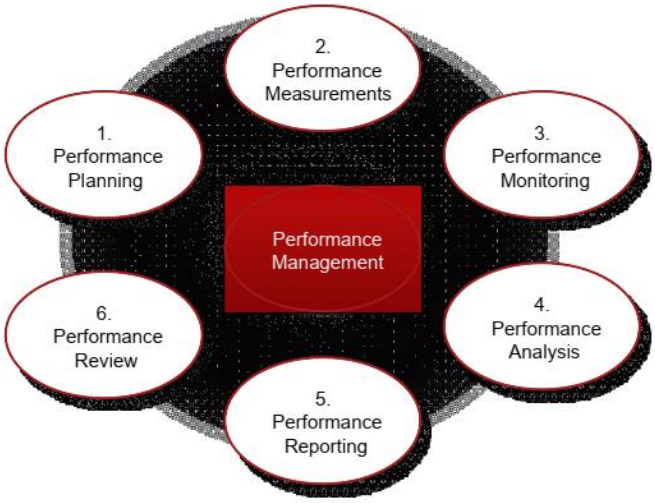
COMMENT ON PERFORMANCE REWARDS

Midvaal has, in terms of Section 38 of the Municipal Systems Act, Act 32 of 2000, introduced a Performance Management System (PMS) that is measuring performance.

The legislative and policy framework aligns with the Municipal Planning & Performance Management Regulations of 2011, the Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, 2006 (amended during 2014) and the Performance Management & Development System (PMDS), approved per Council Resolution C3083/05/2023 dated 25 May 2023.

The PMDS applies to all staff members.

The annual process of managing performance at organisational level in the Municipality involves the steps set out in the diagram below:



Performance assessments were conducted for the Municipal Manager and other Section 56-employees (Managers reporting directly to the Municipal Manager) and Job Levels 1 – 4 and Job Levels 5 – 13. In view of the promulgation of Regulations providing for the recruitment, selection and appointment of Senior Managers (Government Gazette 37245, Local Government: Regulation on Appointment and Conditions of Employment of Senior Managers, Section 35, 17 Jan 2014).

The payment of cash performance bonuses to the Municipal Manager and Senior Managers, appointed in terms and in accordance with the directives in the Regulations and any applicable prescripts on performance management (Government Gazette 42023, Local Government: Upper Limits of Total Remuneration Packages Payable to Municipal Mangers and Managers Directly Accountable to Municipal Managers), was adhered to.

T 4.4.1.1

Non-financial rewards were presented to staff members who contributed to achieve this year's performance and to celebrate all the successes. Every staff member's dedication, whether through big or small actions, is the foundation of everything we've achieved together. Milestones like these serve as a powerful reminder that excellence is the result of the commitment, passion, and perseverance each staff member brings to the table every day. Staff members were congratulated for their loyalty and hard work was deeply appreciated and truly inspiring.

Let's continue to build on these accomplishments and keep striving for greatness together!

JOIN US FOR THE 2024 MIDVAAL LOCAL MUNICIPALITY

STAFF RECOGNITION AWARDS ON

23 & 24 APRIL 2025, AT MEYERTON TOWN HALL.

Time: please see timeslots info below. Each HOD will determine which of the departments within their remit will attend.

	WEDNESDAY, 23 APRIL 2025		THURSDAY, 24 APRIL 2025
08:00 - 10:00	Long Service Awards	**08:00 - 09:00**	Community Services Engineering Services Public Safty & Roads
10:30 - 11:30	Corporate Services Developement & Planning Financial Services	**09:30 - 10:30**	Corporate Services Developement & Planning Financial Services
12:00 - 13:00	Community Services Engineering Services Public Safty & Roads	**11:00 - 12:00**	Community Services Engineering Services Public Safty & Roads
14:00 - 15:00	Community Services Engineering Services Public Safty & Roads		

MIDVAAL
LOCAL MUNICIPALITY

COMPONENT C: WORKFORCE CAPACITY DEVELOPMENT

INTRODUCTION

Midvaal develops its workforce by facilitating skills programmes aimed at capacitating employees. The Skills Development Strategy is aimed at providing development support to employees and co-ordinating such development through structured learning.

Capacity Development is linked to the Annual Workplace Skills Plan (WSP). Training needs identified through the Career Development Plans (CDPs) and found to be a priority for the year were addressed through formal, accredited training.

Midvaal submitted a Workplace Skills Plan (WSP) and an Annual Training Report (ATR), as required by the Skills Development Act, to the Local Government Sector Education and Training Authority (LGSETA) by 30 April. The WSP/ATR was certified by the LGSETA as having met the eligibility criteria.

For the 2024/2025-financial year, an expenditure target of 95% on implementing the Workplace Skills Plan was set. Midvaal achieved 34.87%.

MFMA COMPLIANCE TO MINIMUM COMPETENCY REGULATIONS

Specific employees whose daily duties involve managing municipal finances are identified and trained on the Minimum Competency Regulations as directed by the National and Provincial Treasury. A total number of twenty (20) employees were enrolled for this programme and are awaiting their Statement of Results (SORs).

Key municipal officials that are occupying critical positions are compliant with the Minimum Competency Regulations, as required by Section 83 of the Local Government: Municipal Finance Management Act, Act 53 of 2006. The program will continue to be rolled out to ensure that all relevant employees are compliant.

STUDY ASSISTANCE

Midvaal provides employees with an opportunity to further their studies through a study assistance/bursary scheme.

To keep up with the increased costs of higher education, the allocation per applicant was increased from R13 500,00 to a maximum of R25 000,00. This initiative motivates employees to further their studies within their respective vocations/fields so to enable them to perform their duties better and promote staff progression to higher levels within the organisation.

The aim of providing professional development support to employees is a strategy to link personal development of staff to a sustainable, well-developed and professionally qualified workforce. A total of 61 employees were given financial assistance to pursue various fields of study that are relevant to their current positions.

REGISTRATION WITH PROFESSIONAL BODIES

To ensure that we have professional and ethical employees, Midvaal Local Municipality encourages its employees to register with professional bodies that are applicable to their various fields and professions. For this reason, the municipality paid annual professional registration fees for twenty-eight (28) officials during this period.

T 4.5

4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management Level	Gender	Employees in post as at 30 Jun 2025	Number of skilled employees required and actual as at 30 June 2025											
			Learnership			Skills Programmes & other short courses			Other forms of training			Total		
		No.	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target
Municipal Manager & Section 57	F	1												
	M	5												
Councillors, Senior Officials and Managers	F	27												
	M	38												
Technicians and associate professionals*	F	131						10						10
	M	241												
Professionals	F	82												
	M	58												
Sub-total	F	241												
	M	342												
Total		583						10						10

Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c)	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
Accounting Officer	1		1	1	1	1
Chief Financial Officer	1		1	1	1	1
Senior Managers	5		5	4	5	4
Any other financial officials	73		73	26	0	26
Supply Chain Management Officials						
Heads of Supply Chain Management Units	2		2	2	0	2
Supply Chain Management Senior Managers	0		0		0	0
TOTAL	**82**	**0**	**82**	**34**	**7**	**34**

** This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)* **T 4.5.2**

Note: The Municipal Manager, Chief Financial Officer, four Heads of Department and the Head of Supply Chain Management (Director: Supply Chain Management) are fully competent and compliant with the MFMA requirements. One Head of Department (Corporate Services) was enrolled and has completed his training. He is awaiting the Statement of Results (SOR) to be issued. The enrolment is done twice a year (viz, July – December & January – June). This provides an opportunity for two groups of qualifying officials to be enrolled in one year.

Skills Development Expenditure R'000										
Management Level	Gender	Employees as at the beginning of the financial year 2024/2025	Original Budget and Actual Expenditure on Skills Development 2024/2025							
			Learnerships		Skills programmes & other short courses		Other forms of training Study Assistance		Total	
		Number	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
MM and S57	Female	1					0	0	0	0
	Male	5					0	0	0	0
Legislators, senior officials and managers	Female	27			60 000	23 619.90	0	0	0	0
	Male	38			40 000	10 308.30	0	16 010	0	16 010
Professionals	Female	73			600 000	60 000	0	176 335	0	176 335
	Male	54			500 000	105 000	0	261 920	0	261 920
Technicians and associate professionals	Female	14			35 000	7 325	0	61 350	0	61 350
	Male	32			500 000	40 000	0	85 100	0	85 100
Clerks	Female	98			450 000	45 600.50	0	150 120	0	150 120
	Male	34			65 000	28 304.49	0	45 000	0	45 000
Service and sales workers	Female	38			109 650	65 120.99	0	160 300	0	160 300
	Male	98			200 000	87000	0	48 000	0	48 000
Plant and machine operators and assemblers	Female	3			20 000	11 445.44	0	25 000	0	25 000
	Male	75			150 000	204 145.55	0	55 000	0	55 000
Elementary occupations	Female	76			100 000	71 042.20	0	52 830	0	52 830
	Male	168			200 000	297 791.57	0	65 450.50	0	65 450.50
Sub-total	Female	330			1 374 650	284 154.03		625 935		625 935
	Male	505			1 655 000	772 549.91		576 480.50		576 480.50
Total		**835**			**3 029 650**	**1 056 703.94**		**1 202 415.50**		**1 202 415.50**
**% and *R value of municipal salaries (original budget) allocated for Workplace Skills Plan*									**34.8 %***	*R3 029 650
										T 4.5.3

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS

The gaps identified through the Career Development Plans (CDPs) informed the compilation of the Workplace Skills Plan (WSP). An Implementation Plan was developed, wherein the various training activities, were scheduled for the year. The Implementation Plan was monitored quarterly, to ensure progress and report on any deviations. In an attempt to mitigate the systemic challenges encountered, a Recovery Plan was developed and monitored weekly.

The 2024/2025-finanical year in summary, related to skills development and related expenditure:

- An expenditure target of 95% was set on skills development based on the Workplace Skills Plan and additional training programmes.
- As of 30 June 2025, the actual percentage expenditure was 34,8%.
- The percentage expenditure achieved was based on the implementation of 23 programmes through which 248 employees were trained.

T 4.5.4

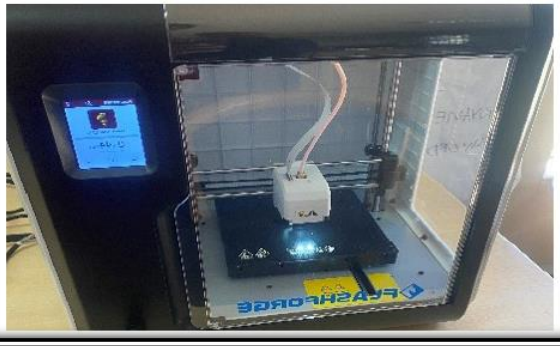
EMPOWERING MIDVAAL LIBRARIES STAFF THROUGH 3D PRINTING TRAINING: A STEP TOWARDS DIGITAL INCLUSION AND SDG ACHIEVEMENT

Midvaal Local Municipality has taken proactive steps to empower its library staff through specialized 3D printing training. This initiative equips library staff with the necessary skills to not only use but also promote 3D printing technology within their respective communities. The training is a significant stride toward achieving Sustainable Development Goals (SDGs), particularly those related to quality education, industry innovation, and reduced inequalities.

Empowering the Librarians: The Core of the Initiative

The 3D printing training sessions were designed to provide Midvaal libraries' staff with hands-on experience, technical knowledge, and the confidence to teach others in their communities. The aim was to ensure that staff members, regardless of their previous experience with technology, could understand and operate the 3D printers.

By training the library staff, Midvaal ensures that these individuals become champions of the technology, capable of extending their newfound knowledge to the public. The overall goal is to democratize access to emerging technologies, especially within historically underserved communities.



MIDVAAL EMPOWERS YOUTH WITH SKILLS

To honour the commitment we made at the Youth Summit to empower the youth, sixty-two (62) young people from Midvaal completed training in Cellphone Repair, Fourth Industrial Revolution (4IR) skills, and other ICT-related programmes. This initiative was made possible through a partnership between the Department of Communications and Digital Technologies, the Department of Women, Youth and Persons with Disabilities, Midvaal Local Municipality, the National Electronic Media Institute of South Africa (NEMISA), the Vaal University of Technology (VUT), and Human Capital Learning Solutions (HCLS). Midvaal Local Municipality remains committed to creating opportunities and bringing them directly to our young people, ensuring they are equipped with the skills and resources needed to build a sustainable future.

COMPONENT D: WORKFORCE EXPENDITURE MANAGEMENT

INTRODUCTION

Workforce expenditure is controlled and monitored by ensuring all vacancies are budgeted for and the vacancy appears on the organisational structure, prior to filling the position. The confirmation of appointment is confirmed by the Department: Finance Services and approved by the Municipal Manager, prior making an offer of employment, to the recommended candidate. All expenditure is aligned to the salary budget for the specific financial year.

T 4.6.0

4.6 EMPLOYEE EXPENDITURE

T 4.6.1

COMMENT ON WORKFORCE EXPENDITURE

National Treasury norm is 33%, based on the audited financial years Midvaal's personnel cost is averaging between 23% and 27%. Employee cost increases are in line with inflation and implemented 1 July annually and Councillors increase in line with South African Local Government Bargaining Council.

The workforce expenditure is in line with the National norms and increased in line with inflation.

T 4.6.1.1

Number Employees Whose Salaries Were Increased Due to Their Positions Being Upgraded		
Beneficiaries	**Gender**	**Total**
Lower Skilled (Job Levels 1 - 2)	Female	0
	Male	0
Skilled (Job Levels 3 - 5)	Female	0
	Male	0
Highly Skilled Production (Job Levels 6 - 8)	Female	0
	Male	0
Highly Skilled Supervision (Job Levels 9 - 12)	Female	0
	Male	0
Senior Management (Job Levels 13 - 16)	Female	0
	Male	0
Municipal Manager & Section 57	Female	0
	Male	0
	Total	0

Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right-hand side of the column (as illustrated above).

T 4.6.2

Employees Whose Salary Levels Exceed Grade Determined by Job Evaluation				
Occupation	**Number of employees**	**Job evaluation level**	**Remuneration Level**	**Reason for deviation**
Not Applicable				

T 4.6.3

Employees appointed to posts not approved				
Department	**Level**	**Date of Appointment**	**Number appointed**	**Reason for appointment when no established post existed**
Not Applicable				

T 4.6.4

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE

An internal Job Evaluation Committee is established and evaluates newly created positions on an ad hoc basis.

The results of the evaluations are submitted to the Provincial Audit Committee (PAC) for moderation. It should be noted that there have not been any job evaluations conducted during the reporting period.

T 4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

All councillors, Section 57/56-appointees and officials annually disclose their financial interests in terms of:

1. Holding shares and other financial interests.
2. Directorships and partnerships (spouse and close family members included);
3. Involvement in any remunerated work outside the municipality, with the relevant permission.
4. Consultancies and retainerships/sponsorships received for the year under review.
5. Gifts and hospitality received from a source other than a family member exceeding the prescribed level.
6. Land and property ownership.
7. Vehicle(s) owned
8. Participation in any election activities.

T 4.6.6

CHAPTER 5 FINANCIAL PERFORMANCE

INTRODUCTION

This chapter comprises of three components and highlights specific accomplishments:

1. Component A: Statement of Financial Performance
2. Component B: Spending Against Capital Budget
3. Component C: Other Financial Matters

T 5.0.1

T 5.0.1

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION

Note: Statements of Revenue Collection Performance by vote and by source are included at Appendix K.

The purpose of the Statement of Financial Performance is to give an account of the results of Midvaal's operations. These transactions result from the operating budget. The result is expressed as being either a surplus or a deficit (being the difference between Revenue and Expenditure).

A surplus is indicative of Revenue being more than Expenditure and a deficit of Expenditure being more than Revenue. The purpose of the Statement of Financial Position is to give an account of the assets and liabilities at the end of the financial year. Net assets are shown, which are the difference between the assets and the liabilities.

The cash flow statement shows the net cash result. Technically, the statement starts with the accounting surplus as per the Statement of Financial Performance which gets adjusted for all non-cash transactions. All other cash transactions not resulting from the Statement of Financial Performance are recorded. These items can be referenced back to both the capital budget as well as the items reported as part of the quarterly Section 11- withdrawals reports, submitted to Council.

THERE ARE THREE MAIN CATEGORIES:

Net cash resulting from operating activities – this section shows the result of the operations of Midvaal in cash terms. It includes the rendering of municipal services, purchasing of inventory kept in stores, debtors and creditors transactions and interest paid and received.

Net cash resulting from investing activities – this section shows the result from amounts invested (either assets through the capital budget or as cash investments) as well as investments withdrawn.

Net cash resulting from financing activities – this section shows the result from financing activities, being mainly external loans taken up or redeemed. A healthy financial situation is one where Midvaal has a net cash surplus resulting from operations as main source of revenue rather than from financing activities. A second important measure is to look for a correlation between cash generated from financing activities and investing activities which shows that funds borrowed, were invested in capital infrastructure, and not used for operations. A very serious situation would be where there is a net cash deficit from operations, no or limited cash invested, but cash received from financing activities. That would be indicative of a municipality utilising borrowing to fund operations instead of infrastructure assets.

T 5.1.0

5.1 STATEMENT OF FINANCIAL PERFORMANCE

Financial Summary						R' 000
Description	2023/2024	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Financial Performance						
Revenue from Non-Exchange Transactions						
Property Rates	(322 760)	(349 605)	(350 055)	(351 320)	0%	0%
Fines, Penalties and Forfeits	(45 062)	(83 414)	(83 464)	(39 051)	-53%	-53%
Operational Transfers Monetary	(189 555)	(206 570)	(203 157)	(202 091)	-1%	-1%
Capital Transfers In Kind	–	–	–	–		
Revenue from Exchange Transactions		–				
Service Charges - electricity revenue	(487 421)	(616 262)	(626 640)	(592 323)	-4%	-5%
Service Charges - refuse revenue	(61 186)	(66 300)	(66 300)	(64 379)	-3%	-3%
Service Charges - sanitation revenue	(66 825)	(71 008)	(70 428)	(70 006)	-1%	-1%
Service Charges - water revenue	(271 745)	(294 205)	(294 225)	(281 574)	-4%	-4%
Interest earned - external investments	(43 678)	(44 209)	(46 809)	(44 002)	0%	-6%
Interest earned - outstanding debtors	(41 173)	(41 648)	(43 768)	(41 760)	0%	-5%
Other revenue	(1 620)	(4 751)	(4 751)	(5 348)	13%	13%
Rentals of facilities and equipment	(1 234)	(1 161)	(1 161)	(1 115)	-4%	-4%
Sales of Goods and Rendering of Services	(8 113)	(8 141)	(9 191)	(7 600)	-7%	-17%
Licenses and Permits	–	–	–	–	0%	0%
Gain on disposal of Assets	–	–	–	(42)	0%	0%
Total Revenue (excluding capital transfers and contributions)	**(1 540 373)**	**(1 787 272)**	**(1 799 946)**	**(1 700 611)**	**-5%**	**-6%**
Salaries and Allowances						
Senior Managers	7 948	10 076	10 657	9 017	-11%	-15%
Municipal Staff	360 416	413 610	414 310	399 892	-3%	-3%
Councillors Allowances	15 168	15 270	16 284	15 452	1%	-5%
Contracted Services						
Outsourced Services	92 119	120 135	113 334	102 591	-15%	-9%
Consultants and Professional Services	20 729	40 092	31 159	12 692	-68%	-59%
Contractors	80 762	89 916	89 678	78 845	-12%	-12%
Operational Cost	99 371	104 497	116 784	95 620	-8%	-18%
Inventory	28 354	34 864	32 276	24 964	-28%	-23%
Bulk Purchases						
Electricity	457 789	556 242	537 722	507 510	-9%	-6%
Water	167 889	181 209	194 309	181 492	0%	-7%
Interest, Dividends and Rent on Land	21 672	32 767	34 037	31 908	-3%	-6%
Operating Leases	–	–	–	–	0%	0%
Bad Debt Written Off	49 385	6 814	95 675	95 441	1301%	0%
Transfers and Subsidies	1 278	2 500	2 042	1 774	-29%	-13%
Depreciation and Ammortisation	104 440	118 783	120 824	118 100	-1%	-2%
Impairments Losses	102 030	146 245	77 790	77 618	-47%	0%
Loss on Sale of Assets	2 333	–	–	19 206	0%	0%
Inv - Physical & Net-Rel Value Losses	4	–	–	–	0%	0%
Total Expenditure	**1 611 687**	**1 873 020**	**1 886 882**	**1 772 124**	**-5%**	**-6%**
Surplus/(Deficit)	**(71 314)**	**(85 748)**	**(86 935)**	**(71 513)**	**-17%**	**-18%**
Transfers recognised - capital	105 067	126 532	136 144	136 067	8%	0%
Contributions recognised - capital & contributed assets					0%	0%
Surplus/(Deficit) after capital transfers & contributions	**33 753**	**40 784**	**49 209**	**64 554**	**58%**	**31%**
Share of surplus/ (deficit) of associate						
Surplus/(Deficit) for the year	**33 753**	**40 784**	**49 209**	**64 554**	**58%**	**31%**

5.1 Statement of Financial Performance (Continue)

Financial Summary						R' 000
Description	2023/2024	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Capital expenditure & funds sources						
Capital expenditure	**247 970**	**266 618**	**273 801**	**250 723**	**-6%**	**-8%**
Transfers recognised - capital	100 139	120 048	123 743	123 324	3%	0%
Public contributions & donations	–	1 300	1 300	1 300	0%	0%
Borrowing	108 954	87 600	92 871	82 280	-6%	-11%
Internally generated funds	38 878	57 670	55 887	43 819	-24%	-22%
Total sources of capital funds	**247 970**	**266 618**	**273 801**	**250 723**	**-6%**	**-8%**
Financial position						
Total current assets	931 321	827 113	960 126	943 138	14%	-2%
Total non current assets	2 334 944	2 292 159	2 466 451	2 445 086	7%	-1%
Total current liabilities	327 129	159 373	237 925	331 599	108%	39%
Total non current liabilities	306 330	216 770	335 681	359 266	66%	7%
Community wealth/Equity	2 632 806	2 743 129	2 852 971	2 697 360	-2%	-5%
Cash flows						
Net cash from (used) operating	140 730	69 652	113 850	174 843	151%	54%
Net cash from (used) investing	(224 069)	(264 916)	(272 099)	(238 094)	-10%	-12%
Net cash from (used) financing	72 467	45 214	50 486	42 723	-6%	-15%
Cash/cash equivalents at the year end	484 530	434 487	449 223	464 001	7%	3%
Asset management						
Asset register summary (WDV)	2 334 944	2 292 159	2 466 451	2 445 086	7%	-1%
Depreciation & asset impairment	104 440	118 783	120 824	118 100	-1%	-2%
Renewal of Existing Assets	117 391	128 280	118 925	112 375	-12%	-6%
Repairs and Maintenance	180 751	197 746	206 149	190 173	-4%	-8%

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A1 T 5.1.1

COMMENT ON FINANCIAL PERFORMANCE

Revenue for the year came in at 94.48% of the Adjustments Budget. The increase in revenue was 11.62% when compared with the previous year. Operating expenditure increased by 9.95% compared to the previous year. The year closed with a surplus of R64 million which is a significant increase from R33 million in the previous year. T 5.1.3

5.2 GRANTS

Grant Performance R' 000						
Description	2023/2024	2024/2025			2024/2025 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	**182 361**	**198 460**	**194 562**	**194 561**	**-1,96%**	**0,00%**
Equitable share	160 539	172 049	172 049	172 049	0,00%	0,00%
Contribution Councilors (Eq Share)	–	–	–	–	0,00%	0,00%
Municipal Systems Improvement	–	–	–	–	0,00%	0,00%
Financial Management Grant	1 550	1 800	1 800	1 800	0,00%	0,00%
MIG Operating Cost	1 646	6 720	1 973	1 973	-70,64%	0,00%
EPWP	3 768	1 619	1 619	1 619	0,00%	0,00%
Municipal Disaster relief	–	–	–	–	0,00%	0,00%
Neighbourhood Dev Grant	–	–	–	–	0,00%	0,00%
DAC Operating Cost	13 358	14 272	15 121	15 121	5,95%	0,00%
WSIG Operating Cost	1 500	2 000	2 000	2 000	0,00%	0,00%
Provincial Government:	**4 113**	**5 029**	**5 029**	**4 364**	**-13,23%**	**-13,23%**
Health subsidy	4 113	5 029	5 029	4 364	-13,23%	-13,23%
Sports and Recreation	–	–	–	–	0,00%	0,00%
District Municipality:	**3 081**	**3 081**	**3 566**	**3 165**	**2,73%**	**-11,23%**
Environmental Protection	3 081	3 081	3 081	3 081	0,01%	0,01%
HIV Awareness Grant		–	484	84	0,00%	-82,68%
Total Operating Transfers and Grants	**189 555**	**206 570**	**203 157**	**202 091**	**(0)**	**-0,52%**
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.						*T 5.2.1*

COMMENT ON OPERATING TRANSFERS AND GRANTS

No roll-over on grant funding has been applied for.

T 5.2.2

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	**Actual Grant 23/24**	**Actual Grant 24/25**	**Municipal Contribution**	**Date Grant terminates**	**Date Municipal contribution terminates**	**Nature and benefit from the grant received, include description of any contributions in kind**
Parastatals						
None						
Foreign Governments/Development Aid Agencies						
None						
Private Sector / Organisations						
Developers contributions	3 721	5 922	-	Ongoing		Contributions towards network infrastructure for new developments
Mayoral Donations	(1 278)	(1 774)	-	Ongoing		Mayoral Charitable events
TOTAL	**2 443**	**4 148**				
						T 5.2.3

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES

Developer contributions were received from private developers. The development contributions are ringfenced and utilized for new developments.

T 5.2.4

5.3 ASSET MANAGEMENT

INTRODUCTION

Asset management is crucial for the sustainability of the Municipality as it is not possible to render any services without properly maintained assets. From the capital budget, it can be noted that the objective is to upgrade and maintain assets on a continuous basis. The condition of the assets is still such that a good level of services is rendered, but this is not a sustainable trend. Increased investment in infrastructure, particularly sanitation infrastructure will be required in the next few years.

The repairs and maintenance budget of the municipality is also not in line with the National Treasury norm of 8% of the asset value. The protection of the municipality's asset base is regarded as a high priority, as it is both the base of the service delivery mandate as well as the revenue base.

The Asset Management Unit consists of 2 officials, as per the approved organogram. Officials are well capacitated to perform their tasks and are receiving training on an ongoing basis. With the growth in assets over the years, the department needs to be further capacitated.

The three (3) largest projects for the 2024/2025 financial year are discussed below.

T 5.3.2

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 24/25					
Asset 1					
Name	Sewer Extension Bell-road to Railway line				
Description	Upgrade of sewer outflow bell road-railway line. From 160mm to 315mm diameter.				
Asset Type	Sewer Extension				
Key Staff Involved	Sanitation Section at Engineering Department				
Staff Responsibilities	Maintainance and operation of sanitation infrastructure				
	21/22	22/23	23/24	24/25	
Asset Value				6 697 831	
Capital Implications	Capital Replacement Reserve				
Future Purpose of Asset	Larger diameter reduces the chance of solids causing blockages and lowers the risk of pipe surcharge and surface sewer overflows (public health & nuisance).				
Describe Key Issues	Frequent blockages, spillages, and overflows.				
Policies in Place to Manage Asset	Yes				
Asset 2					
Name	Rothdene Pump Station				
Description	Supply, Delivery, installation and commissioning of a Bilfilter odour control system at Rothdene Pump Station				
Asset Type	Pump Station				
Key Staff Involved	Sanitation Section at Engineering Department				
Staff Responsibilities	Maintain and operate the system				
	21/22	22/23	23/24	24/25	
Asset Value				3 597 297	
Capital Implications	Capital Replacement Reserve				
Future Purpose of Asset	The purpose of the odour control system is to eliminate unpleasant odours at the pump station and in the surrounding areas, thereby improving the air quality and ensuring a healthier and more comfortable environment for				
Describe Key Issues	The existing ventilation and extraction systems (if any) are outdated or non-functional, leading to poor air circulation and ineffective odour management.				
Policies in Place to Manage Asset	Yes				
Asset 3					
Name	Meyerton reservoirs				
Description	Installation of a chlorine booster station				
Asset Type	Water Reservoir				
Key Staff Involved	Water Section at Engineering Department				
Staff Responsibilities	Maintainance and operation of water supply infrastructure				
	21/22	22/23	23/24	24/25	
Asset Value				1 414 500	
Capital Implications	Capital Replacement Reserve				
Future Purpose of Asset	To give assurance to the water quality being delivered to the community				
Describe Key Issues	Water quality non-compliances				
Policies in Place to Manage Asset	Yes				
					T 5.3.2

COMMENT ON ASSET MANAGEMENT

Asset Management is done in line with the requirements of GRAP 17 and best practices as per National Treasury Asset Management Guidelines. Various assets were impaired, as required by GRAP, based on the asset condition assessments performed. The increased maintenance spending in future years should lead to reduced asset impairments in the coming years.

T 5.3.3

Repair and Maintenance Expenditure: Year 2024/2025				
				R' 000
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	197 746	206 149	190 173	-8%
				T 5.3.4

COMMENT ON REPAIRS AND MAINTENANCE EXPENDITURE

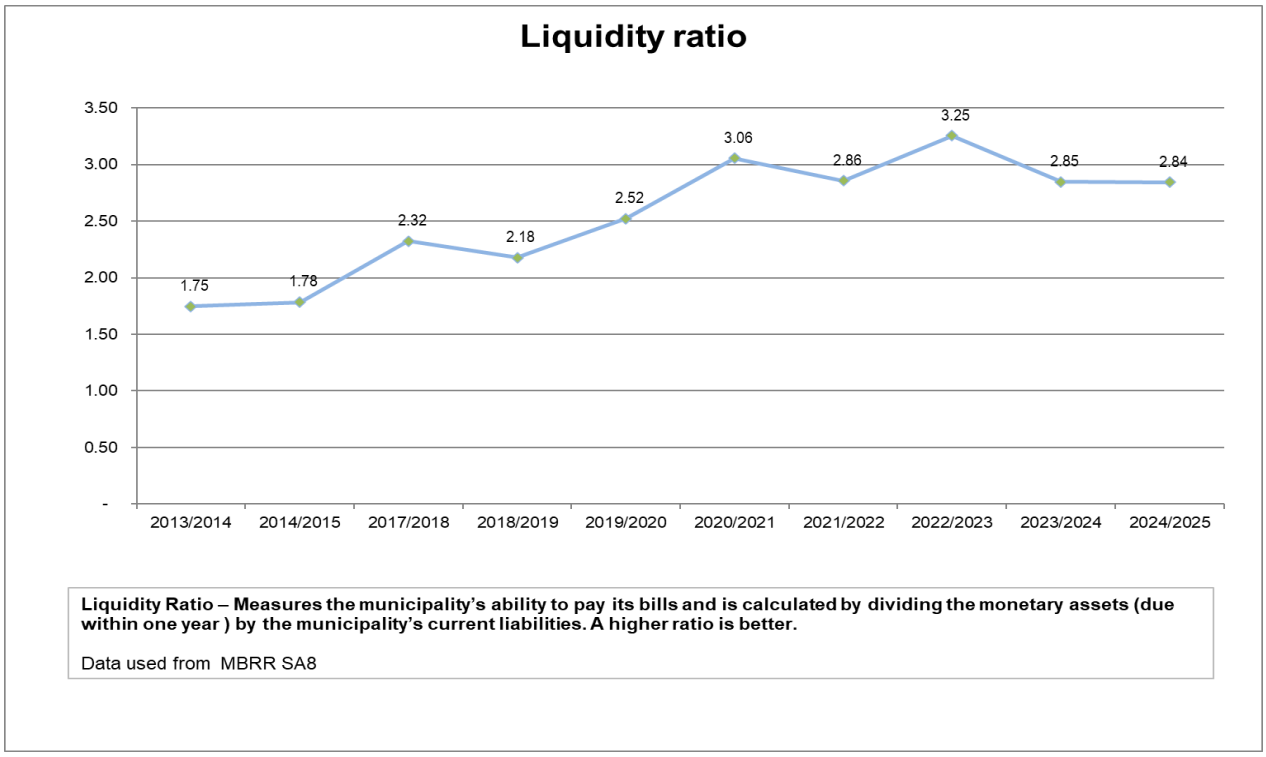
The repairs and maintenance budget of Midvaal is lower than the National Treasury norm of 8% of the asset value.

This is being addressed through higher than inflation tariff increases with corresponding increases in the maintenance cost.

The protection of the municipality's asset base is regarded as a high priority, as it is both the base of the service delivery mandate, as well as the revenue base.

T 5.3.4.1

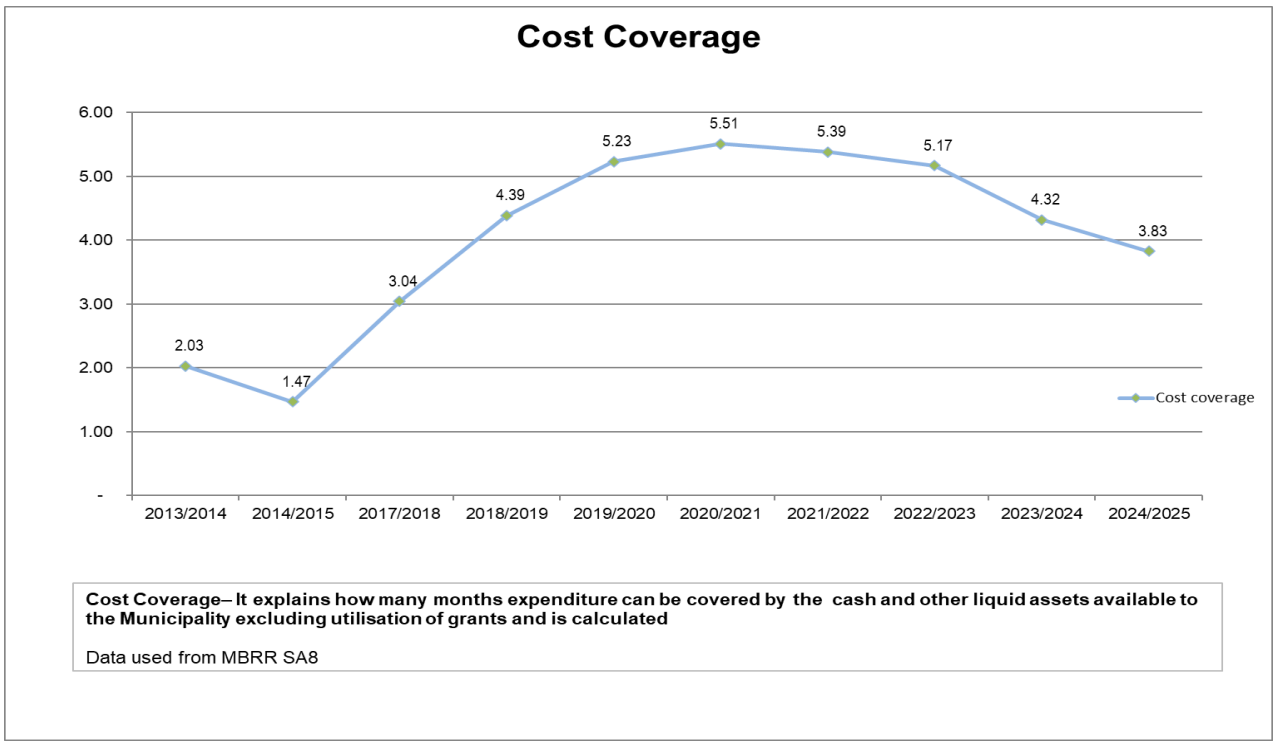
5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS



Liquidity Ratio – Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Data used from MBRR SA8

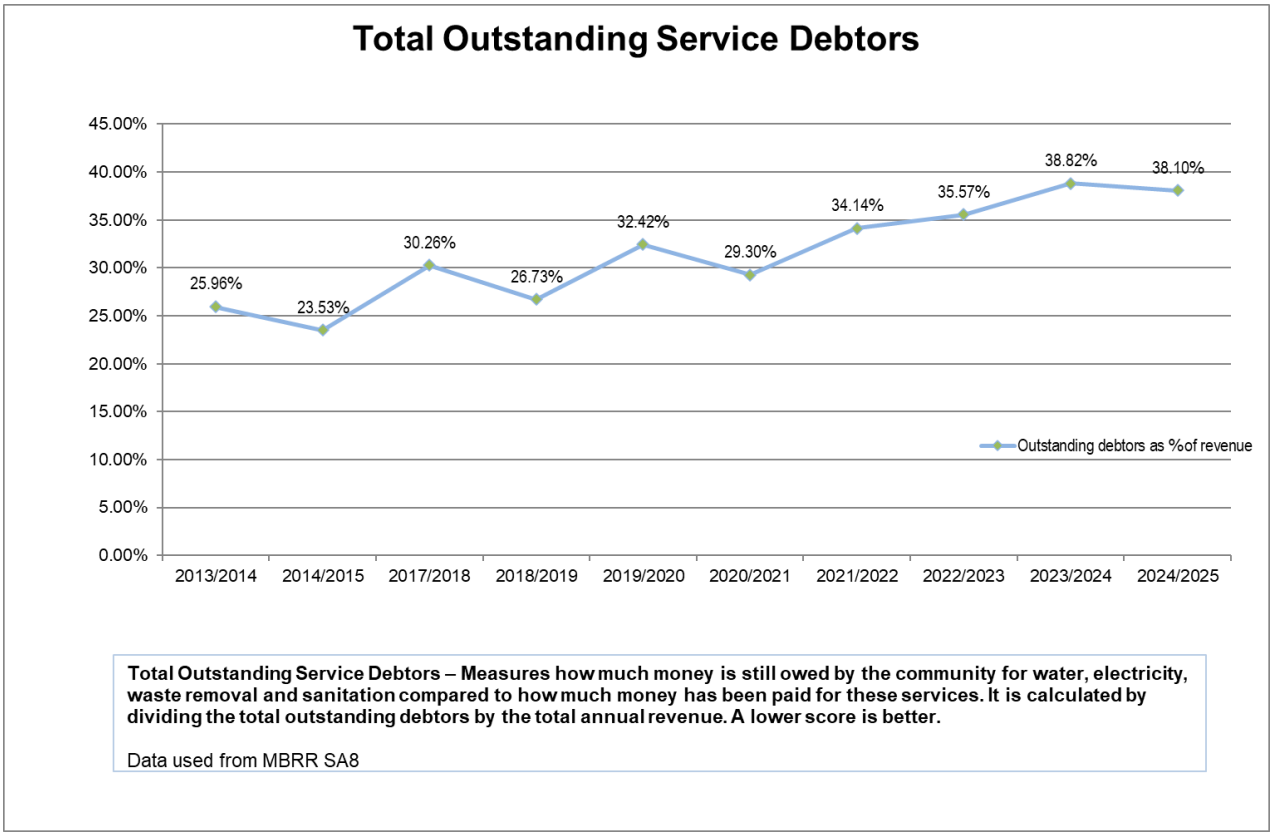
T 5.4.1



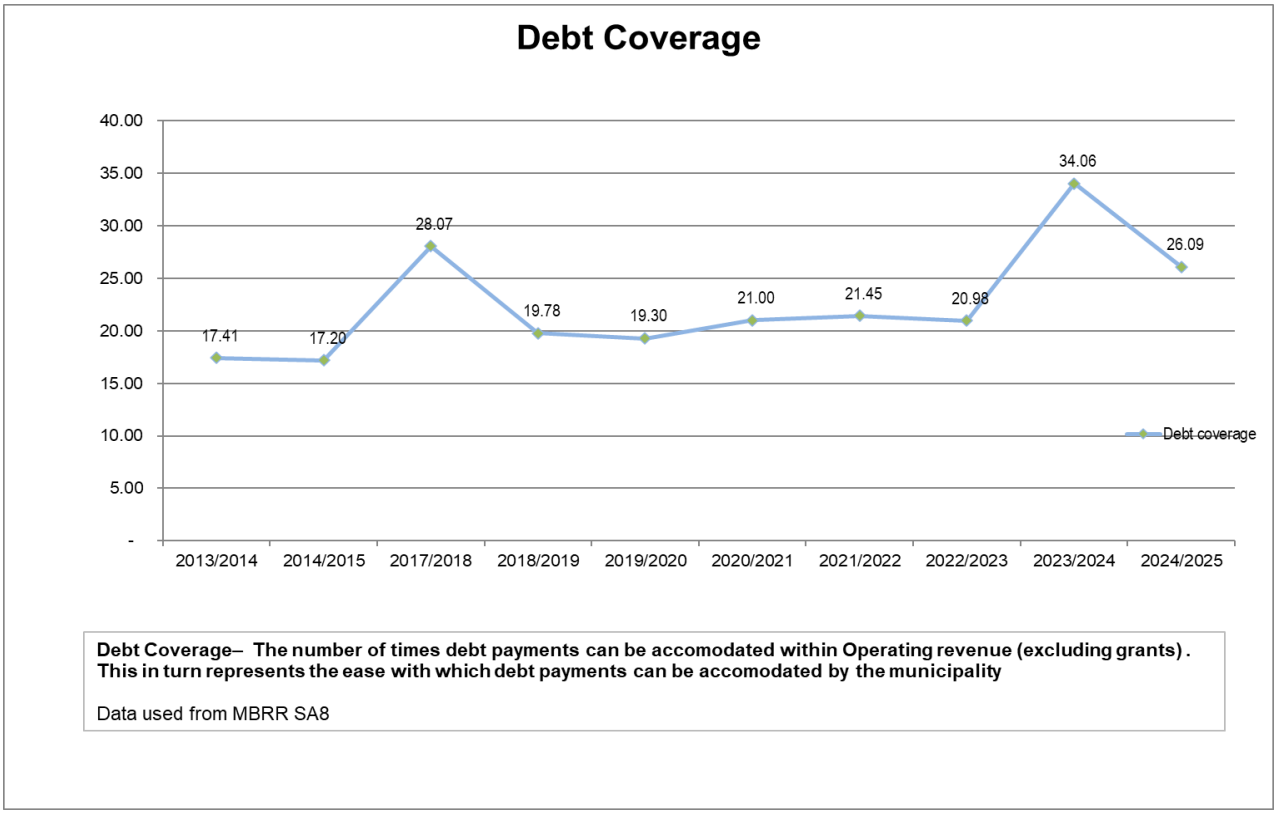
Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8

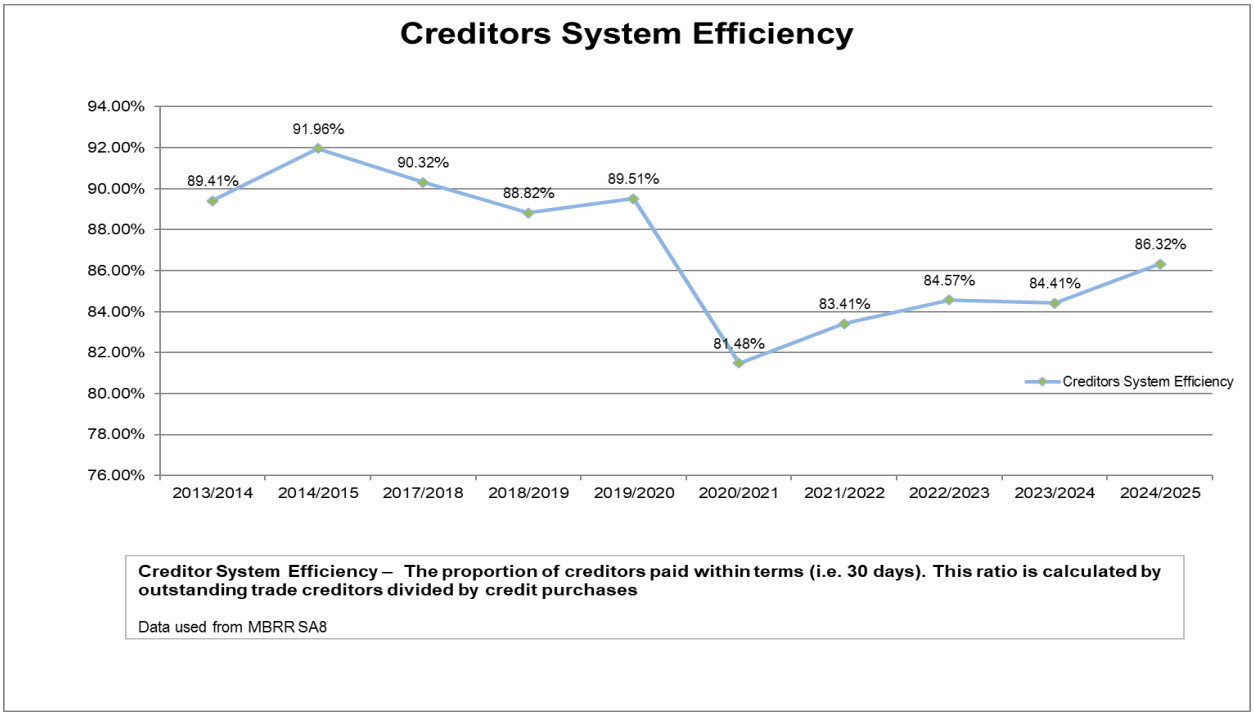
T 5.4.2


Total Outstanding Service Debtors
45.00%
40.00%
35.00%
30.00%
25.00%
20.00%
15.00%
10.00%
5.00%
0.00%
25.96%
23.53%
30.26%
26.73%
32.42%
29.30%
34.14%
35.57%
38.82%
38.10%
2013/2014
2014/2015
2017/2018
2018/2019
2019/2020
2020/2021
2021/2022
2022/2023
2023/2024
2024/2025
Outstanding debtors as %of revenue
Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.
Data used from MBRR SA8

T 5.4.3


Debt Coverage
40.00
35.00
30.00
25.00
20.00
15.00
10.00
5.00
-
17.41
17.20
28.07
19.78
19.30
21.00
21.45
20.98
34.06
26.09
2013/2014
2014/2015
2017/2018
2018/2019
2019/2020
2020/2021
2021/2022
2022/2023
2023/2024
2024/2025
Debt coverage
Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants). This in turn represents the ease with which debt payments can be accomodated by the municipality
Data used from MBRR SA8

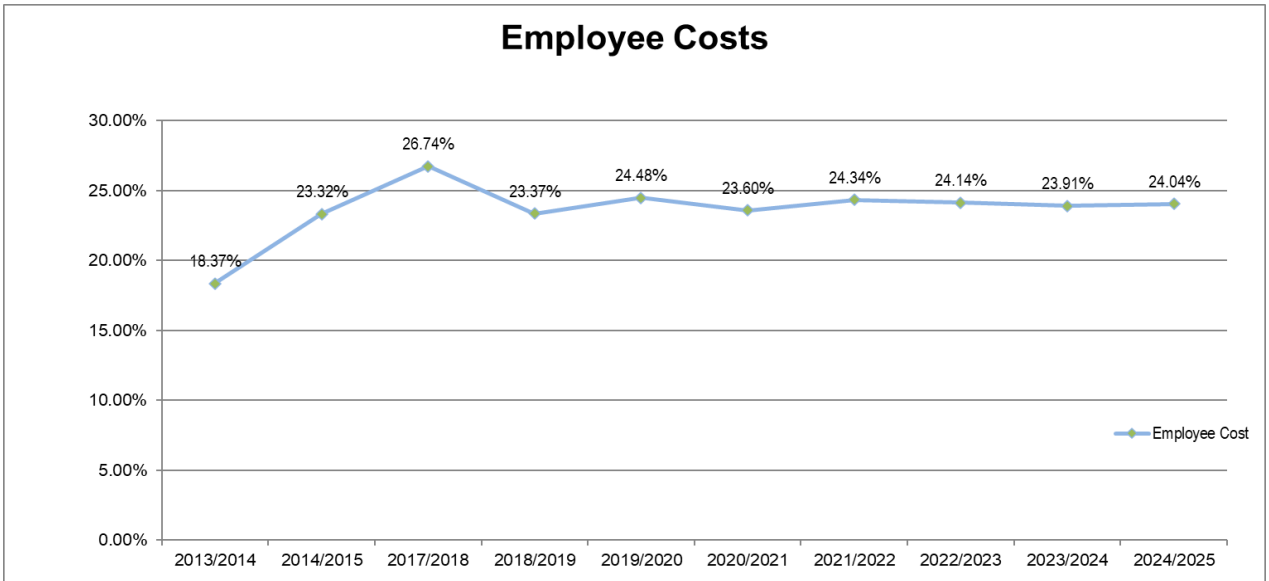
T 5.4.4



Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8

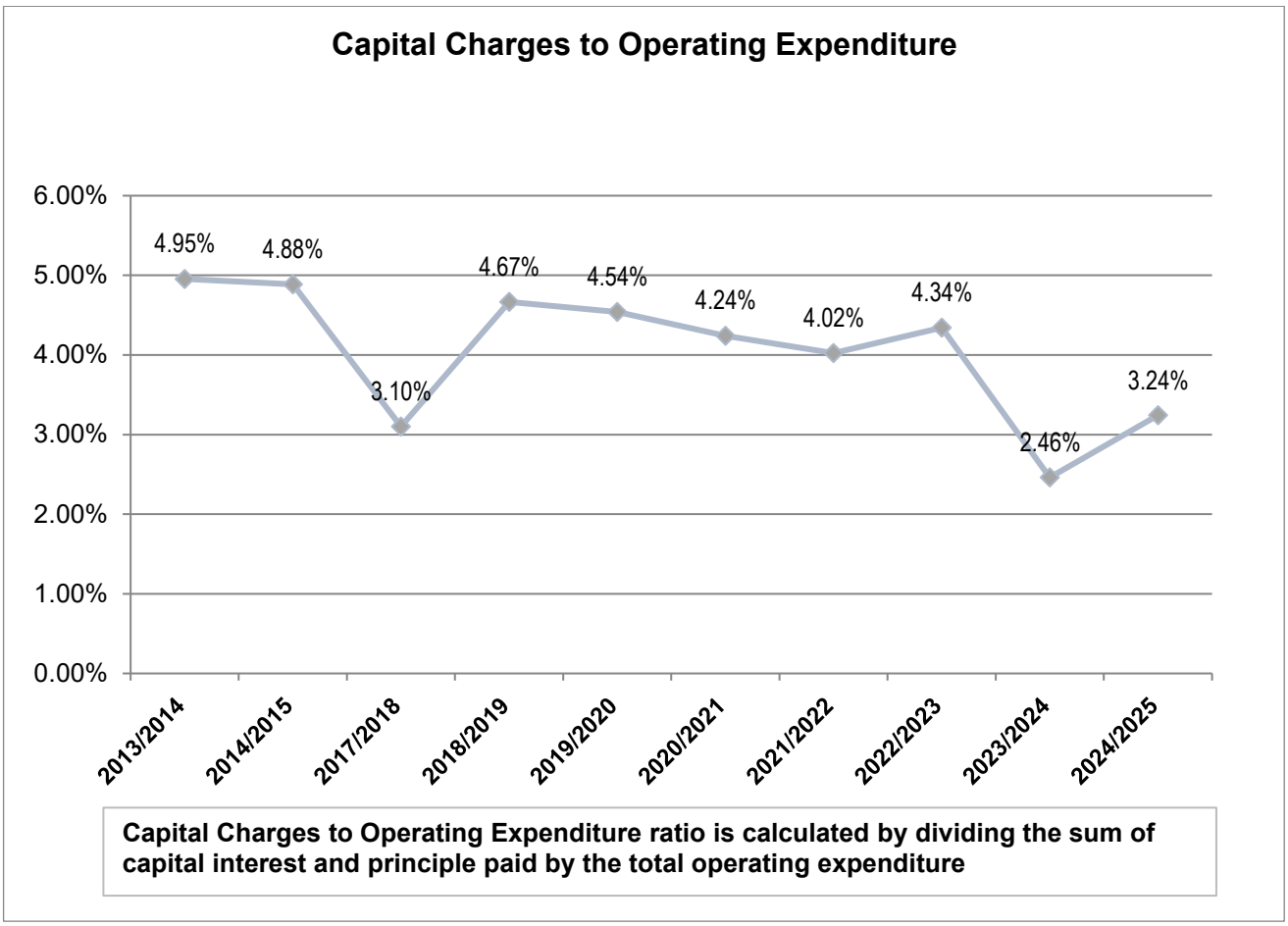
T 5.4.5



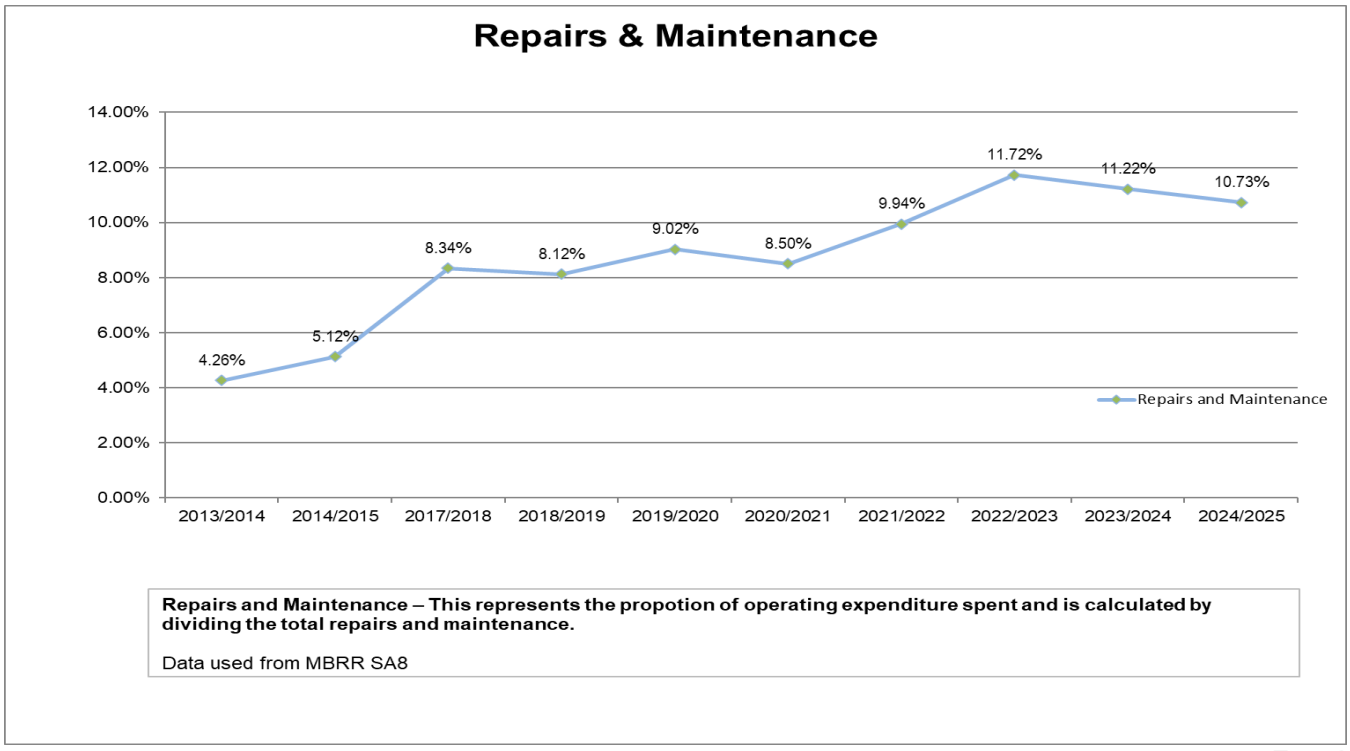
Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8

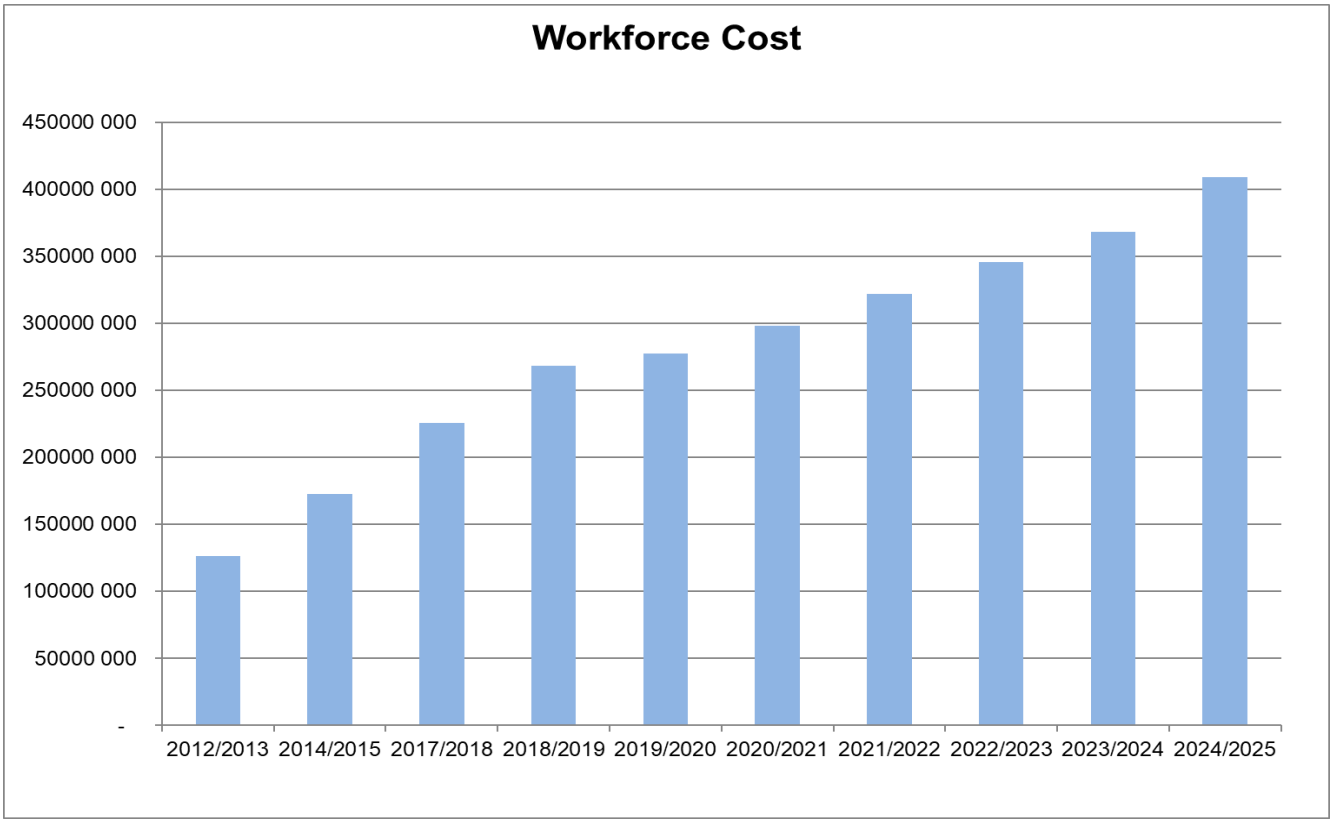
T 5.4.6


Capital Charges to Operating Expenditure
6.00%
5.00%
4.00%
3.00%
2.00%
1.00%
0.00%
4.95%
4.88%
3.10%
4.67%
4.54%
4.24%
4.02%
4.34%
2.46%
3.24%
2013/2014
2014/2015
2017/2018
2018/2019
2019/2020
2020/2021
2021/2022
2022/2023
2023/2024
2024/2025
Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure

T 5.4.7


Repairs & Maintenance
14.00%
12.00%
10.00%
8.00%
6.00%
4.00%
2.00%
0.00%
4.26%
5.12%
8.34%
8.12%
9.02%
8.50%
9.94%
11.72%
11.22%
10.73%
2013/2014
2014/2015
2017/2018
2018/2019
2019/2020
2020/2021
2021/2022
2022/2023
2023/2024
2024/2025
Repairs and Maintenance
Repairs and Maintenance – This represents the propotion of operating expenditure spent and is calculated by dividing the total repairs and maintenance.
Data used from MBRR SA8

T 5.4.8



T 5.4.9

COMMENT ON FINANCIAL RATIOS

Midvaal is within the broad norms and standards.

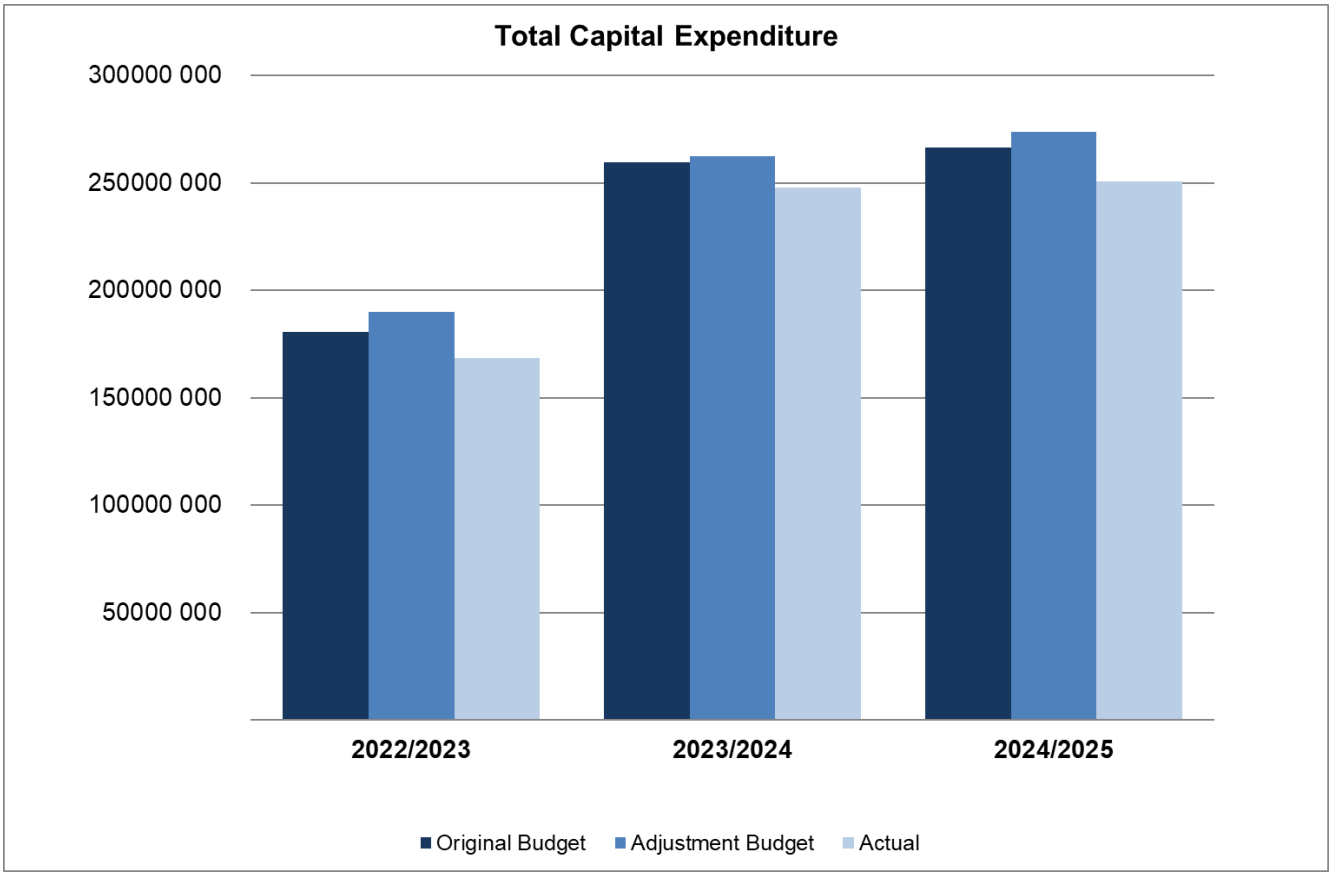
COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION

The municipality achieved a 91.57% spending level on the capital budget.

T 5.5.0

5.5 CAPITAL EXPENDITURE



T 5.5.1

5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources: Year 23/24 to Year 24/25							R' 000
Details		2023/24	2024/2025				
		Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
Source of finance							
	External loans	108 954	87 600	92 871	82 280	6.02%	-6.07%
	Public contributions and donations		1 300	1 300	1 300	0.00%	0.00%
	Grants and subsidies	100 139	120 048	123 743	123 324	3.08%	2.73%
	Accumulated Surplus	38 878	57 670	55 887	43 819	-3.09%	-24.02%
Total		**247 970**	**266 618**	**273 801**	**250 723**	**2.69%**	**-5.96%**
Percentage of finance							
	External loans	43.9%	32.9%	33.9%	32.8%	3.24%	-0.12%
	Public contributions and donations	0.0%	0.5%	0.5%	0.5%	0.00%	0.00%
	Grants and subsidies	40.4%	45.0%	45.2%	49.2%	0.37%	9.24%
	Other	15.7%	21.6%	20.4%	17.5%	-5.63%	-19.20%
Capital expenditure							
	Water and sanitation	64 890	83 167	82 989	82 006	-0.21%	-1.40%
	Electricity	49 027	45 638	44 358	42 977	-2.81%	-5.83%
	Housing						
	Roads and storm water	32 556	44 187	57 191	55 028	29.43%	24.53%
	Other	101 497	93 626	89 264	70 712	-4.66%	-24.47%
Total		**247 970**	**266 618**	**273 801**	**250 723**	**2.69%**	**-5.96%**
Percentage of expenditure							
	Water and sanitation	26.2%	31.2%	30.3%	32.7%	-2.83%	4.86%
	Electricity	19.8%	17.1%	16.2%	17.1%	-5.36%	0.14%
	Housing						
	Roads and storm water	13.1%	16.6%	20.9%	21.9%	26.03%	32.43%
	Other	40.9%	35.1%	32.6%	28.2%	-7.16%	-19.69%
							T 5.6.1

COMMENT ON SOURCES OF FUNDING

Midvaal is highly dependent on government grants for the implementation of capital programmes.

T 5.6.1.1

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects* R' 000					
Name of Project	2024/2025			Variance: 2024/2025	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
GRAVEL TO TAR (MIG)NEW	10 086 957.00	17 654 178.00	17 653 784.18	75%	0%
ROADS REHABILITATION	15 000 000.00	17 098 045.00	17 098 045.00	14%	0%
AGED BULK WATER PIPE REPLACEMENT	24 099 000.00	24 099 000.00	24 090 462.30	0%	0%
SAVANNA CITY ELECTR. NETWORK	11 655 392.00	16 343 819.00	16 343 819.00	40%	0%
SICELO ELECTRIFICATION NETWORK	10 117 608.00	13 872 703.00	13 872 703.00	37%	0%

** Projects with the highest capital expenditure in 2023-2024*	
GRAVEL TO TAR (MIG)NEW	
Objective of Project	To improve the quality of the roads infrastructure in Midvaal
Delays	None
Future Challenges	Proper road maintainence
Anticipated citizen benefits	Reliable and higher level service delivery
ROADS REHABILITATION	
Objective of Project	To improve the quality of the roads infrastructure in Midvaal
Delays	None
Future Challenges	None
Anticipated citizen benefits	Reliable service delivery
AGED BULK WATER PIPE REPLACEMENT	
Objective of Project	To ensure sufficient water services to area
Delays	None
Future Challenges	None
Anticipated citizen benefits	Revitalised CBD
SAVANNA CITY ELECTR. NETWORK	
Objective of Project	To ensure sufficient electrical services to area
Delays	None
Future Challenges	Project not fully supported by the informal settlement community
Anticipated citizen benefits	Reliable service delivery
SICELO ELECTRIFICATION NETWORK	
Objective of Project	To ensure sufficient electrical services to area
Delays	None
Future Challenges	Project not fully supported by the informal settlement community
Anticipated citizen benefits	Continuous power supply to residents

T 5.7.1

COMMENT ON CAPITAL PROJECTS

The above projects were prioritised in terms of the challenges experienced in the delivery of services to the community. The projects were identified as being the largest, based on the size of the actual expenditure, of the projects.

T 5.7.1.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

INTRODUCTION

Midvaal is geographically very large, containing a lot of farms and agricultural holdings. Many of the farm workers, low-income earners and the unemployed, settle in nearby informal settlements, which resulted in 5 469 informal households. 135 houses were allocated to residents of the Sicelo Informal Settlements. Most of these are far from serviced areas, which results in the backlog. The solution is development of new townships near existing infrastructure. This process should be driven by the Provincial Department of Housing, with the support of Midvaal. Midvaal is busy upgrading existing bulk services and master plans to cater for this.

T 5.8.1

Services Backlog as at 30 June 2025				Households (HHs)
	*Service level above minimum standard		**Service level below minimum standard	
	Number HHs	% HHs	Number HHs	% HHs
Water	39 315	96%	1 843	4%
Sanitation	39 315	99.8%	86	0.24%
Electricity	14 497	38.10%	850	2.23%
Waste management	18 301	87.00%	2 679	15%
Housing	32 209	84.65%	5 837	15.34%
*% HHs are the service above/below minimum standard as a proportion of total HHs. 'Housing' refers to * formal and ** informal settlements.*				T 5.8.2

** As per Midvaal HSP

Midvaal provides waste management services to approximately 18 301 (formal) collection points and 2 679 informal collection points of the total of 38 046 number of households. Other properties are either vacant, open spaces or in similar circumstances.

The electricity table excludes the areas that are directly supplied by Eskom and the properties that are not yet connected to Midvaal's network.

Municipal Infrastructure Grant Expenditure on Service Backlogs R' 000						
Description	2024/2025			2023/2024 Variance		Major Conditions
	Original Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)	
PARKS & INFRASTRUCTURE DEVELOPMENT	8 696	1 500	8 769	0,85%	484,63%	Eradication of backlogs
LAKESIDE SPORT CENTRE (MIG)	7 343	7 943	7 943	8,17%	0,00%	
GRAVEL TO TAR (MIG)NEW	10 087	17 654	17 654	75,02%	0,00%	Eradication of backlogs
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 218			-100,00%	0,00%	Eradication of backlogs
AGED BULK WATER PIPE REPLACEMENT		24 099	46	0,00%	-99,81%	
OFFICE EQUIPMENT (PHONES AND FURN)		67	46	0,00%	-30,54%	
LAPTOPS	217	85	65	-70,10%	-23,12%	
EQUIPMENT		123	46	0,00%	-62,14%	
Total MIG Grants	**34 344**	**27 097**	**34 367**			
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.						*T5.8.3*

COMMENT ON BACKLOGS

MIG funds have been used in the 2024/2025-financial year to reduce the backlogs in basic services in particular tarring/paving of roads, sewer reticulation, as well as the construction of sports facilities. The figures above are exclusive of value added tax, to be aligned to the figures in the Annual Financial Statements.

T 5.8.4

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION

The introduction of the strict cash management regime in the previous financial year was maintained, even after the cash balances improved, to ensure a culture of cost curtailment. The budget approved for the 2024/2025 – 2026/2027 years retained the focus on cash availability.

The priority for the next year will be to continue to phase our offset depreciation so that additional cash will be generated from operations for utilisation on repairs and maintenance and asset renewals.

T 5.9.1

5.9 CASH FLOW

Cash Flow Outcomes				R'000
Description	2023/2024	2024/2025		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts	**1 446 391**	**1 639 996**	**1 664 713**	**1 655 006**
Ratepayers and other	1 108 091	944 446	966 512	952 396
Government	294 622	651 342	651 392	658 608
Interest	43 678	44 209	46 809	44 002
Dividends	–			
Payments	**(1 301 792)**	**(1 570 344)**	**(1 550 863)**	**(1 480 163)**
Suppliers and employees	(1 287 168)	(1 546 577)	(1 525 826)	(1 455 335)
Finance charges	(14 625)	(23 767)	(25 037)	(24 828)
Transfers and Grants	–			
NET CASH FROM/(USED) OPERATING ACTIVITIES	**144 599**	**69 652**	**113 850**	**174 843**
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE		402	402	800
Decrease (Increase) in non-current debtors	–			
Decrease (increase) other non-current receivables	–			
Decrease (increase) in non-current investments	–			
Payments				
Capital assets	(247 970)	(265 318)	(272 501)	(238 895)
NET CASH FROM/(USED) INVESTING ACTIVITIES	**(247 970)**	**(264 916)**	**(272 099)**	**(238 094)**
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans	–			
Borrowing long term/refinancing	117 539	87 600	92 871	75 332
Increase (decrease) in consumer deposits				
Payments				
Repayment of borrowing	(25 041)	(42 386)	(42 386)	(32 609)
NET CASH FROM/(USED) FINANCING ACTIVITIES	**92 498**	**45 214**	**50 486**	**42 723**
NET INCREASE/ (DECREASE) IN CASH HELD	**(10 873)**	**(150 049)**	**(107 763)**	**(20 528)**
Cash/cash equivalents at the year begin:	**495 402**	**156 987**	**313 400**	**484 530**
Cash/cash equivalents at the year end:	**484 530**	**434 487**	**449 223**	**464 001**
Source: MBRR A7				*T 5.9.1*

COMMENT ON CASH FLOW OUTCOMES

Midvaal generated a healthy cash balance from operations. No cash from external loans or capital transfer payments were utilised for the payment of salaries. Cash from investing activities increased from R224 m to R238 m. The year closed with a cash balance of R464 m.

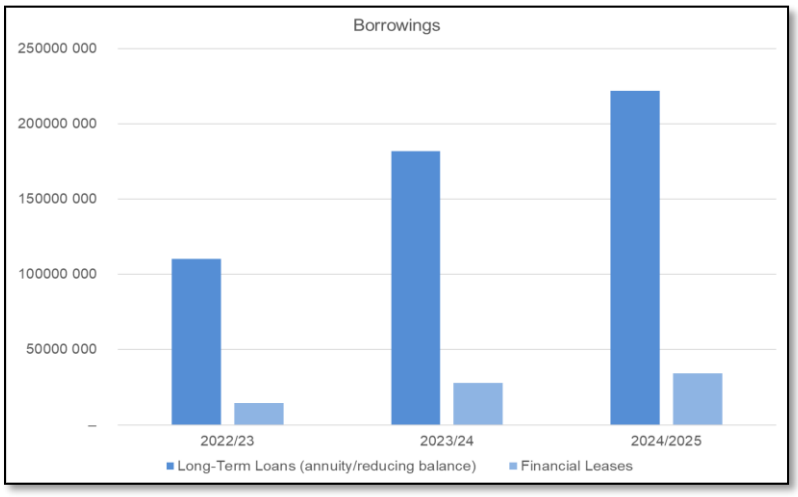
T 5.9.1.1

5.10 BORROWING AND INVESTMENT INTRODUCTION

Borrowings increased during the year as additional loans were taken up to fund infrastructure and vehicles. New loans were taken up during the year.

Actual Borrowings: 2024-2025			
Instrument	**2022/23**	**2023/24**	**2024/2025**
Municipality			
Long-Term Loans (annuity/reducing balance)	110 099	181 822	221 885
Long-Term Loans (non-annuity)	–		
Local registered stock	–		
Instalment Credit	–		
Financial Leases	14 528	27 732	34 107
PPP liabilities	–		
Finance Granted By Cap Equipment Supplier	–		
Marketable Bonds	–		
Non-Marketable Bonds	–		
Bankers Acceptances	–		
Financial derivatives	–		
Other Securities	–		
Municipality Total	**124 627**	**209 554**	**255 993**
Municipal Entities	N/A	N/A	N/A
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Entities Total	–	–	–

T 5.10.2



Municipal and Entity Investments			R' 000
Investment type	2022/23	2023/2024	2024/2025
	Actual	Actual	Actual
Municipality			
Securities - National Government	–	–	–
Listed Corporate Bonds	–	–	–
Deposits - Bank	–	423 694	394 534
Deposits - Public Investment Commissioners	–	–	–
Deposits - Corporation for Public Deposits	–	–	–
Bankers Acceptance Certificates	–	–	–
Negotiable Certificates of Deposit - Banks	–	–	–
Guaranteed Endowment Policies (sinking)	–	–	–
Repurchase Agreements - Banks	–	–	–
Municipal Bonds	–	–	–
Other - Bank Guarantees	330	49 008	49 028
Municipality sub-total	330	472 702	443 561
Municipal Entities	N/A	N/A	N/A
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	–	–	–
Consolidated total:	330	472 702	443 561
			T 5.10.4

T 5.10.1

COMMENT ON BORROWING AND INVESTMENTS

Midvaal only has short-term investments. At year-end these investments were on call accounts and are included in the cash and cash equivalents line item on the Statement of Financial Position.

5.11 PUBLIC PRIVATE PARTNERSHIPS

Midvaal registered a Public Private Partnership with National Treasury in terms of Section 120 of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) for the management and maintenance of the electricity operations. The municipality adopted the status quo report as well as the Feasibility Study required by Section 78(1), (2) and (3) of the Municipal Systems Act on 30 Jun 2019.

Phase 2 of the project being the procurement of the private partner, is currently underway. The processes regarding the procurement of a private partner started on 30 June 2020 and the request for proposals during 2020/2021.
The Bid Adjudication Committee (BAC) in Jun 2023 resolved to cancel the previous bid decision. The previous five bidders were informed that the process has been renewed and the previous process

terminated. The primary reason for the termination was that more than 3 financial years lapsed. During these 3 financial years the consumption pattern changed, the infrastructure investment changed, the staffing arrangement changed and so the market conditions too. Importantly the change in regulations governing independent purchase power agreements meant that the acquisition of power can now be added to the project.

The municipal Council on two occasions during 31 Jan 2023 and 25 May 2023, approved the continuation of the PPP Project and granted the authority to the Municipal Manager to apply for grant funding.

In addition, the current Council resolution allocated R3 772 244 to fund the completion of the project. This funding contribution is till the end of Phase 3 which is the end of the Request for Quotation (RFQ) stage. The RFQ stage is projected to end Jun 2024 when the top 5 bidders will be made known.

These top 5 bidders will then be invited to table their proposals for consideration. The period allocated for this purpose is 90 days. On completion of the evaluations a winning bidder and an alternate bidder will be selected.

The progress made to date in the implementation of the Public-Private Partnership (PPP) Project for the electricity distribution services, were considered by Council per item SC3570/06/2025 dated 30 June 2025. Council acknowledged that a comprehensive report, including detailed assessments and final recommendations, will be presented at the Council meeting during July 2025.

T 5.11.1

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT INTRODUCTION

Sections 110 – 119 of the Municipal Finance Management Act, Act 56 of 2003, Supply Chain Management (SCM) Regulations 2005 and relevant MFMA Circulars set out required processes and guidance manuals to help ensure that Supply Chain Management (SCM) arrangements provide appropriate goods and services, offer best value for money and minimize the opportunities for fraud and corruption.

SCM Processes are being updated on an ongoing basis to ensure full compliance with the Municipal Finance Management Act (MFMA) and the Regulations issued under the MFMA. The Head of SCM complies with the MFMA minimum competency levels. Approximately 95% of the officials in the SCM Unit are competent with the regulations on minimum competency levels.

The SCM Policy was again reviewed during the 2024/2025-financial year and was tabled at Council on 23 May 2024. To further strengthen controls. The policy dealing with the acceptance of grants, donations and sponsorships was also reviewed during the year. This policy will guide all SCM role-players relative to Sections 47 and 48 of the MFMA SCM Regulations.

The Annual Report on the implementation of the SCM Policy was submitted to Council on 31 July 2025 as per Regulation 6(2)(a)(i). The report covers the SCM Unit organisational structure and personnel as well as compliance to the minimum competency levels of the senior SCM officials.

The structure caters for all elements of SCM with 20 officials within the unit and 05 vacancies.

An annual stock count was performed during the period under review and discrepancies were reported to Council. No challenges were encountered in implementing the SCM Policy. One finding on contract management was raised by the Auditor-General in the previous report. The finding had since been addressed.

SCM is centralised with all bid committees being fully functional. The Bid Adjudication Committee meetings are open to the public and no councillors are allowed to serve on any SCM committees. Contract management is being adhered to, as stipulated in Section 116 of the MFMA. There are approximately 4 800 suppliers on the SCM database, which is updated regularly.

A total of 46 full bids to the value of R1 204 387 842 were processed during the year under review, keeping in mind that some are rates based and others multi years. 47 formal written quotations to the value of R8 680 747.18 were processed during the year under review, also keeping in mind that some are rates based.

The average turn-around time on the awarding of bids is 90 days. All competitive tenders are advertised on the e-Tender publication portal.

DEVIATION FROM THE SUPPLY CHAIN MANAGEMENT REGULATIONS

Paragraph 12(1)(d)(i) of Government Gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process. Regulation 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that the relevant reasons are recorded for any deviations and reported to the next meeting of the Council and includes a note to the Financial Statements

Most deviations were due to impracticalities or difficulties in adhering to the procurement process. This includes issues like strip and quote, ongoing legal matters, and the unexpected closure of landfill sites. The remaining deviations were divided between single service providers and emergencies.

The unit is continuously improving its procedures in order to ensure that Council receives value for money in terms of demand and acquisition management.

T 2.8.1

Deviations from the policy must comply with the requirements and must be reported to Council. In these cases, it was for justifiable reasons and all such cases were reported to Council. Deviations for 2024/2025 decreased to R20 m compared to R29.4 m in the previous year.

Class	2023/2024	2024/2025
Emergency	890 019	372 613
Sole Provider / Accredited Agents	3 203 969	392 896
Arts & Historical Objects	-	-
Impractical or Impossible / Strip & Quote	25 382 392	19 619 524
Minor Breaches	-	-
TOTAL	**R29 476 380**	**R20 385 033**

5.13 GENERALLY RECOGNISED ACCOUNTING PRACTICE (GRAP) COMPLIANCE

A full GRAP-review was performed during the 2024/2025 financial year. The financial statements for the 2024/2025 financial year are in accordance with the applicable GRAP standards, inclusive of the standards that became effective during the year under review.

T 5.13.1

CHAPTER 6 AUDITOR-GENERAL FINDINGS

INTRODUCTION

The Constitution, Section 188(1)(b), states that the functions of the Auditor-General include the auditing and reporting on the accounts, financial statements and financial management of all municipalities. The Municipal Systems Act, Section 45, states that the results of performance measurement must be audited annually by the Auditor-General.

The Annual Financial Statements are set out in Volume II of the Annual Report. These statements have been audited by the Auditor-General and the 12th Clean Audit was achieved. The Auditor-General's Report is also included in this Annual Report.

T 6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS

6.1 AUDITOR-GENERAL REPORT 2022/2023

COMPONENT B: AUDITOR-GENERAL OPINION 2022/2023

Auditor-General Report on Financial Performance Year 2022/2023	
Status of Audit Report	**Unqualified with no material findings**
Non-Compliance Issues	**Remedial Action Taken**
None	None
***Note**: The report's status is supplied by the Auditor-General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse).* T 6.1.2	

6.2 AUDITOR-GENERAL REPORT 2023/2024

COMPONENT C: AUDITOR-GENERAL OPINION 2023/2024

Auditor-General Report on Financial Performance Year 2023/2024	
Status of Audit Report	**Unqualified with no material findings**
Non-Compliance Issues	**Remedial Action Taken**
None	None
***Note**: The report's status is supplied by the Auditor-General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse).* T 6.1.3	

6.3 AUDITOR-GENERAL REPORT 2024/2025

COMPONENT D: AUDITOR-GENERAL OPINION 2024/2025

Auditor-General Report on Financial Performance Year 2024/2025	
Status of Audit Report	**Unqualified with no material findings**
Non-Compliance Issues	**Remedial Action Taken**
None	None
***Note**: The report's status is supplied by the Auditor-General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse).* T 6.1.3	

AUDITOR-GENERAL REPORT ON THE FINANCIAL PERFORMANCE: 2024/2025

Refer to the attached audit opinion

T 6.2.1

AUDITOR-GENERAL REPORT ON THE SERVICE DELIVERY PERFORMANCE: 2024/2025

Refer to the attached audit opinion

T 6.2.2

COMMENT ON MFMA SECTION 71 RESPONSIBILITIES

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year.

The Chief Financial Officer states that these data sets have been returned according to the reporting requirements.

T 6.2.3

MS. K. DESAI
ACTING CHIEF FINANCIAL OFFICER

Report of the auditor-general to the Gauteng Provincial Legislature and the council on Midvaal Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Midvaal Local Municipality set out on pages 1 to 118, which comprise the statement of financial position as at 30 June 2025, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Midvaal Local Municipality as at 30 June 2025 and its financial performance and cash flows for the year then ended in accordance with the SA Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 24 of 2024 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International Code of ethics for Professional Accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

7. As disclosed in note 4 to the financial statements, material impairments of R181 992 667 were incurred as a result of irrecoverable trade and other receivables from exchange transactions.

8. As disclosed in note 5 to the financial statements, material impairments of R415 357 572 were incurred as a result of irrecoverable receivables from non-exchange transactions.

9. As disclosed in note 30 to the financial statements, material electricity losses of R 36 969 487 (2023-24: R55 197 474) was incurred, which represents 7% (2023-24:12%) of total electricity purchased. Technical

losses amounted to R12 321 930 (2023-24: R18 397 318) and were due to the electricity that was lost on distribution from the source of generation through the transmission and distribution network to the final consumer. Non-technical losses amounted to R24 647 557 (2023-24: R36 800 156) and were due to faulty meters and illegal connections.

10. As disclosed in note 6 to the financial statements, material water losses of R63 102 537 (2023-24: R57 767 697) was incurred, which represents 35% (2023-24: 34%) of the total water purchased. Technical losses amounted to R38 347 412 (2023-24: R32 708 070) and were due to physical loss through the water distribution network. Non-technical losses amounted to R24 755 125 (2023-24: R25 059 627) and were due to persistent leakages as a result of aging water supply infrastructure and illegal connections.

11. With reference to note 44 to the financial statements, the municipality is the defendant in various lawsuits. The municipality is opposing the claims, as it believes that the claims are not valid. The ultimate outcome of the matter could not be determined and no provision for any liability that may result was made in the financial statements.

Other matter

12. I draw attention to the matter below. My opinion is not modified in respect of this matter.

13. In terms of section 125(2)(e) of the MFMA, the particulars of non-compliance with the MFMA should be disclosed in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

14. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the GRAP and the requirements of the MFMA and Dora and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

15. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

16. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists.

    Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

17. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report. This description, which is located at page 7, forms part of my auditor's report.

Report on the audit of the annual performance report

18. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected key performance area presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

19. I selected the following key performance area presented in the annual performance report for the year ended 30 June 2025 for auditing. I selected a key performance area that measure the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Key performance area (KPA)	Page numbers	Purpose
Infrastructure & sustainable living environments	54 - 57	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

20. I evaluated the reported performance information for the selected key performance area against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

21. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives
- all the indicators relevant for measuring the municipality's performance against its primary mandated and prioritised functions and planned objectives are included
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents

- the reported performance information is presented in the annual performance report in the prescribed manner and is comparable and understandable
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

22. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

23. I did not identify any material findings on the reported performance information for the selected key performance area.

Other matters

24. I draw attention to the matters below.

Achievement of planned targets

25. The annual performance report includes information on reported achievements against planned targets and provides measures taken to improve performance.

26. The table that follow provide information on the achievement of planned targets and list the key service delivery indicators that were not achieved as reported in the annual performance report. The measures taken to improve performance are included in the annual performance report on pages 81 to 84.

Infrastructure & sustainable living environments

Targets achieved: 89% *Budget spent: 97%*		
Key service delivery indicator not achieved	Planned target	Reported achievement
Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	-30%	-33.75%
Percentage of households with access to basic water	84.27%	84.03%

Material misstatements

27. I identified preventable material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for KPA 6: Infrastructure & sustainable living environments**.** Management subsequently corrected all the misstatements, and I did not include any material findings in this report.

Report on compliance with legislation

28. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

29. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

30. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

31. I did not identify any material non-compliance with the selected legislative requirements.

Other information in the annual report

32. The accounting officer is responsible for the other information included in the annual report. The other information referred to does not include the financial statements, the auditor's report and those selected key performance area presented in the annual performance report that have been specifically reported on in this auditor's report.

33. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

34. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

35. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, and if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

36. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

37. I did not identify any significant deficiencies in internal control.

Auditor - General

Johannesburg

30 November 2025

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected key performance are and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 – paragraph (a), (b) & (d) of the definition: irregular expenditure, Section 1 – definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 28(1), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), Sections 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations: 71(1)(a), 71(1)(a)(b), 71(2)(a), 71(2)(b), 71(2)(d), 72(a), 72(b), 72(c)
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 16(a), 17(1)(a), Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), Regulations 27(2)(e), 28(1)(a)(i), 29(1)(a), 29(1)(b), Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, Regulations 44, 46(2)(e), 46(2)(f)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 34(a), 34(b), Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 54A(1)(a), 56(1)(a), 57(2)(a), Sections 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1),96(b)
MSA: Municipal Planning and performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(6)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)

Legislation	Sections or regulations
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)
Annual Division of Revenue Act	Section 11(6)(b), 12(5), 16(1); 16(3)
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations	Regulations 17, 25(7A)
Municipal Property Rates Act 6 of 2004	Section 3(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), Regulations 7(1), 7(2), 7(3), 7(6), 7(8), 8(2), 8(5) 9(1), 10(1), 10(2), Regulations 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)
MSA: Municipal Staff Regulations	Regulations: 7(1),31
MFMA: Municipal Regulations on financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations: 5(4), 6(8)(a), 6(8)(b), 10(1)

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries can access services or outputs
Accountability documents	Documents used by executive authorities to give *"full and regular"* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. Activities describe *"what we do"*
Adequacy indicators	The quantity of input or output relative to the need or demand
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General
Approved Budget	The annual financial statements of a municipality as audited by the Auditor-General and approved by council or a provincial or national executive
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period
Basic Municipal Service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that area. If not provided it may endanger the public health and safety or the environment
Budget Year	The financial year for which an annual budget is to be approved – means a year ending on 30 June
Cost Indicators	The overall cost or expenditure of producing a specified quantity of outputs
Distribution indicators	The distribution of capacity to deliver services
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed
General Key Performance Indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings

Integrated Development Plan (IDP)	Set out municipal goals and development plans
National Key Performance Areas	1. Service delivery & infrastructure 2. Economic development 3. Municipal transformation and institutional development 4. Financial viability and management 5. Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve"
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered and services rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure
Performance Standards	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor
Performance Targets	The level of performance that municipalities and their employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given period
Service Delivery & Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included
Vote	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: 1. *one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and* 2. *which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDICES

APPENDIX A: COUNCILLORS (COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE)

Number of Meetings attended (100% apologies submitted for all, no attendance)						
16	**15**	**14**	**13**	**12**	**11**	**10**
100%	93%	87%	81%	75%	69%	63%

* The attendance of Section 80 and Section 79 Committees is not considered for the purpose of calculating the attendance percentages
The percentages are based on the attendance of scheduled ordinary Council meetings, as well as non-scheduled Special Council meetings.
The combined total number of meetings is 16.

Councillors, Committees Allocated and Council Attendance				
Council Members	**Full Time / Part Time**	***Ward and/ or Party Represented**	**Percentage Council Meetings Attendance**	**Percentage Apologies for non-attendance**
	FT/PT		**%**	**%**
Ald. F.W. Peters (Deceased)	PT	Ward 1 (DA)	-	-
Ald. P.D. Hutcheson	FT	Ward 5 (DA)	93%	-
Ald. P.J. Teixira	FT	Ward 4 (DA)	100%	-
Cllr. M.I. Motsamai	FT	DA	100%	-
Ald. P.C. Pretorius	PT	Ward 14 (DA)	87%	100%
Cllr. L.T.H. Visser	PT	Ward 7 (DA)	100%	100%
Cllr. S.M.A. Janse van Rensburg	PT	Ward 2 (DA)	93%	100%
Cllr. M. Myburgh	FT	DA	93%	-
Cllr. M.C. Kruger	PT	Ward 12 (DA)	100%	-
Ald. A. McLoughlin	FT	DA	85%	100%
Ald. M. Modikeng	PT	Ward 6 (ANC)	69%	100%
Cllr. T.S. Sithole	PT	ANC	81%	83%
Cllr. M. Ndebele	PT	ANC	75%	100%
Cllr. J. Mazibuko (Deceased)	PT	EFF	-	-
Ald. C.G Pypers	PT	FF+	69%	100%
Cllr. C.L. Gomes	FT	DA	100%	-
Cllr. T.M. Modiba	FT	DA	93%	100%
Cllr. J.G. Viljoen	PT	Ward 13 (DA)	93%	100%
Cllr. R.J. Hubbard	FT	Ward 9 (DA)	100%	50%
Cllr. G.M. Nkoe	PT	DA	87%	100%
Cllr. M.A. Maimane	PT	Ward 11 (DA)	100%	-
Cllr. M.L. Molakeng	PT	DA	81%	-
Cllr. A.H. Dickison	PT	Ward 15 (DA)	93%	-
Cllr. B.J.J. Jordaan	PT	Ward 3 (DA)	93%	100%
Cllr. P.J.G. Swart	PT	Ward1/DA	100%	-
Cllr. I.P. Ramushu	PT	ANC	93%	100%
Cllr. D.T. Mokhomo	PT	Ward 10 (ANC)	87%	50%
Cllr. M.C. Mboweni	PT	ANC	69%	67%
Cllr. S.M. Hoyane	PT	TYM	75%	75%
Cllr. O. Brits	PT	FF+	87%	100%
Cllr. P.M. Lehloka	PT	EFF	87%	100%
Cllr. N.L. Bushula	PT	EFF	50%	100%
*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*				TA1

APPENDIX B: COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	**Purpose of Committee**
COUNCIL	Council – Represented by all elected councillors in the Municipality. It is chaired by the Speaker of Council
MAYORAL COMMITTEE	Mayoral Committee – It is the committee of the Executive Mayor and Members of the Mayoral Committee. Council may delegate certain functions to the Mayoral Committee. This is done in the System of Delegations, approved by Council. The Mayoral Committee must report all decisions taken to Council. The functions not delegated must then be recommended to the full Council for consideration
SECTION 80 COMMITTEES	Section 80 Committees - established to assist the Executive Mayor and Mayoral Committee. The Executive Mayor appoints the Chairperson and may delegate power to these committees. The Mayoral Committee may vary to cancel any decisions taken by these committees. All Section 80 Committees report to the Mayoral Committee. In MLM there are 5 Mayoral Committee Members and thus 5 Section 80-Portfolio Committees: Corporate Services, Finance Services, Engineering Services, Community Services, Development & Planning
AUDIT, PERFORMANCE, INTEGRITY AND RISK MANAGEMENT COMMITTEE	Established in terms of Section 166 of the MFMA. Committee established per Council Resolution C3224/11/2023 dated 30 Nov 2023
FINANCIAL DISCIPLINARY BOARD (FDB)	Council must establish a disciplinary board to investigate allegations of financial misconduct in the municipality and to monitor the institution of disciplinary proceedings against an alleged transgressor. The Financial Disciplinary Board is an independent advisory body that assists Council with the investigation of allegations of financial misconduct and provide recommendations on further steps to be taken regarding disciplinary proceedings, or any other relevant steps to be Taken The Financial Disciplinary Board is established in terms of Section 4 of the Local Government: Municipal Finance Management Act, 2003, Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings
MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)	In assisting the Council with its oversight function a Section 79 Municipal Public Accounts and Oversight Committee (MPAC) was established with specific terms of references
BID ADJUDICATION COMMITTEE	Bid Adjudication Committee is last in the procedure for dealing with bids of the MLM and is responsible for the final decisions regarding the adjudication of a bid Proposals regarding the applicable and qualifying bids for each tender get submitted from the Bid Evaluation Committee to the Bid Adjudication Committee, where the adjudication is finalised. The Chairperson of the Bid Adjudication Committee is the Chief Financial Officer, who is not allowed or involved in the Bid Evaluation Committee at any stage
ICT STEERING COMMITTEE	Consists of representatives from all departments in Council. This committee manages the purchase of ICT equipment and is also a channel for resolving ICT issues within the departments

SECTION 79 GENDER COMMITTEE	Established to deal with gender related issues
SECTION 79 PLACE NAME COMMITTEE	Established to deal with changing of street names
SECTION 79 PETITIONS COMMITTEE	Established to deal with Petitions
SECTION 79 ETHICS COMMITTEE	Established to enforce and apply the Code of Conduct for Councillors

APPENDIX C – THIRD TIER ADMINISTRATIVE STRUCTURE

Not Applicable (Included in T 2.2.2)

APPENDIX D – FUNCTIONS OF MUNICIPALITY/ENTITY

Municipal / Entity Functions (Midvaal has no function applicable to entities)	
MUNICIPAL FUNCTIONS	**Function Applicable to Municipality (Yes / No)***
Constitution Schedule 4, Part B functions:	
Air Pollution	No
Building Regulations	Yes
Childcare Facilities	Yes
Electricity and Gas Reticulation	Yes
Fire Fighting Services	Yes
Local Tourism	No
Municipal Airports	No
Municipal Planning	Yes
Municipal Health Services	Yes
Municipal Public Transport	No
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	Yes
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No
Stormwater Management Systems in Built-up Areas	Yes
Trading Regulations	Yes
Water and sanitation services limited to potable water supply systems and domestic wastewater and sewage disposal systems	Yes
Beaches and Amusement Facilities	No
Billboards and the display of advertisements in public places	Yes
Cemeteries, Funeral Parlours and Crematoria	Yes
Cleansing	Yes
Control of Public Nuisances	Yes
Control of undertakings that sell liquor to the public	No
Facilities for the accommodation, care and burial of animals	No
Fencing and Fences	Yes
Licensing of Dogs	No
Licensing and control of undertakings that sell food to the public	Yes
Local Amenities	Yes
Local Sport Facilities	Yes
Markets	No
Municipal Abattoirs	No
Municipal Parks and Recreation	Yes
Municipal Roads	Yes
Noise Pollution	Yes
Pounds	No
Public Places	Yes
Refuse removal, refuse dumps and solid waste disposal	Yes
Street Trading	Yes
Street Lighting	Yes
Traffic and Parking	Yes
**** If municipality: Indicate (yes or No); * If entity: Provide name of entity***	TD

APPENDIX E: WARD REPORTING

Ward Number	**1**	
Name of Ward Councillor	**Ald. F.W. Peters**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 3 Q2 = 3 Q3 = 1 Q4 = 2	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	P. Uys
	2. Development & Planning	E. Bothma
	3. Community Policing Forum (CPF)	B. Keet
	4. Engineering Services	A. Pretorius
	5. Finance, Council & Human Resources	C. Uys
	6. Social Services	J. van Zyl
	7. Women	M. Makhanya
	8. Youth	C. Moeketsi
	9. People with Disabilities	J. Mofokeng
	10. Agriculture & Conservation	M. Mkhanazi
Ward Number	**2**	
Name of Ward Councillor	**Cllr. S. Janse van Rensburg**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 3 Q2 = 1 Q3 = 10 Q4 = 3	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	W. Botes
	2. Development & Planning	J. Conlong
	3. Community Policing Forum (CPF)	K. Conlong
	4. Engineering Services	J. Carelse
	5. Finance, Council & Human Resources	H. van Niekerk
	6. Social Services	A. Farrand
	7. Women	A. Farrand
	8. Youth	C. Kleynhans
	9. People with Disabilities	G. Seggie
	10. Agriculture & Conservation	H. Pieters

Ward Number	**3**	
Name of Ward Councillor	**Cllr. B. Jordaan**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 0 Q2 = 7 Q3 = 6 Q4 = 7	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	A. Nong
	2. Development & Planning	P. Ndebele
	3. Community Policing Forum (CPF)	J. Vorster
	4. Engineering Services	K. Khutsoane
	5. Finance, Council & Human Resources	A. Venter
	6. Social Services	J.A. Labuschagne
	7. Women	M. Munzhedzi
	8. Youth	A. Mapeza
	9. People with Disabilities	M. Starck
	10. Other	M. van Biljon
Ward Number	**4**	
Name of Ward Councillor	**Cllr. M. Myburgh**	
Committee Established (Yes / No)	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 8 Q2 = 7 Q3 = 6 Q4 = 3	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	B. Pupuma
	2. Development & Planning	M. Vice
	3. Community Policing Forum (CPF)	R. Erasmus
	4. Engineering Services	T. Malyon
	5. Finance, Council & Human Resources	Y. Afrika
	6. Social Services	B. Zokwe
	7. Women	M. Mafuva
	8. Youth	L. Tshangela
	9. People with Disabilities	L. Thutlwa
	10. Others	E. Mosebi

Ward Number	**5**	
Name of Ward Councillor	**Ald. P. Pretorius (Hutcheson)**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 1 Q2 = 4 Q3 = 7 Q4 = 6	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	V. Bathgate
	2. Development & Planning	G. Leo-Smith
	3. Community Policing Forum (CPF)	B. Ximba
	4. Engineering Services	L. Klopfer
	5. Finance, Council & Human Resources	T. Mabotha
	6. Social Services	S. van der Walt
	7. Women	C. Bathgate
	8. Youth	L. Mahlangu
	9. People with Disabilities	H. Gumbi
	10. Agriculture & Conservation	I. Parkes
Ward Number	**6**	
Name of Ward Councillor	**Cllr. T. Mofokeng**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 0 Q2 = 1 Q3 = 5 Q4 = 9	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	G. Motloung
	2. Development & Planning	P. Nkhotha
	3. Community Policing Forum (CPF)	D. Mkwanazi
	4. Engineering Services	T. Motivase
	5. Finance, Council & Human Resources	L. Ngubeni
	6. Social Services	D. Leoke
	7. Women	J. Luta
	8. Youth	A. Mohlatsane
	9. People with Disabilities	J. Chabalala
	10. Faith Based Organisations/Other	M. Maduna

Ward Number	**7**	
Name of Ward Councillor	**Cllr. L. Visser**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 5 Q2 = 8 Q3 = 4 Q4 = 6	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	N. Shabalala
	2. Development & Planning	R. Nhlapo
	3. Community Policing Forum (CPF)	M. van Aardt
	4. Engineering Services	C. Pochana
	5. Finance, Council & Human Resources	B. Bothma
	6. Social Services	H. Ryder
	7. Information & Technology	K. Ryder
	8. Youth	L. Gomes
	9. Tourism & Communication	J. Glyn
	10. Agriculture & Conservation	S. Singh
Ward Number	**8**	
Name of Ward Councillor	**Cllr. M. Ndebele**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 10 Q2 = 1 Q3 = 0 Q4 = 2	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	S. Molipa
	2. Development & Planning	H. Mothomoholo
	3. Community Policing Forum (CPF)	M. Tshekula
	4. Engineering Services	F. Sebeko
	5. Finance, Council & Human Resources	M. Mohakare
	6. Social Services	T. Mtokoma
	7. Women	E. Letseleha
	8. Youth	D. Zwane
	9. People with Disabilities	R. Mofokeng
	10. Sports	K. Guga

Ward Number	**9**	
Name of Ward Councillor	**Cllr. R. Hubbard**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 1 Q2 = 2 Q3 = 3 Q4 = 5	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	V. Gubevu
	2. Development & Planning	S. Koenane
	3. Community Policing Forum (CPF)	T. James
	4. Engineering Services	M. Lesemela
	5. Finance, Council & Human Resources	C. Minnie
	6. Social Services	F. Maja
	7. Women	N. Khanye
	8. Youth	R. Moloto
	9. People with Disabilities	M. Leotlela
	10. Other	G. Thabe
Ward Number	**10**	
Name of Ward Councillor	**Cllr. T. Mokhomo**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 6 Q2 = 10 Q3 = 7 Q4 = 5	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	T. Mphuti
	2. Development & Planning	N. Makhubo
	3. Community Policing Forum (CPF)	K. Mabilo
	4. Engineering Services	L. Mofokeng
	5. Finance, Council & Human Resources	M. Ramautla
	6. Social Services	I. Didiza
	7. Women	L. Mkwane
	8. Youth	M. Matubetube
	9. People with Disabilities	T. Mohosho
	10. Religion/Religious Groupings	A. Malatsi

Ward Number	**11**	
Name of Ward Councillor	**Cllr. A. Maimane**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 10 Q2 = 7 Q3 = 9 Q4 = 5	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	Z. Nkosi
	2. Development & Planning	A. Setona
	3. Community Policing Forum (CPF)	M. Mashiya
	4. Engineering Services	K. Mushwana
	5. Finance, Council & Human Resources	A. Nyathela
	6. Social Services	M. Mokhaneli
	7. Women	L. Motshegwa
	8. Youth	T. Rabotapi
	9. People with Disabilities	R. Bhekizulu
	10. Other	M. Masinga
Ward Number	**12**	
Name of Ward Councillor	**Cllr. M. Kruger**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 7 Q2 = 7 Q3 = 6 Q4 = 6	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	L. Letsolo
	2. Development & Planning	J. Lebusa
	3. Community Policing Forum (CPF)	P. Maleng
	4. Engineering Services	B. Lebake
	5. Finance, Council & Human Resources	K. Mohapi
	6. Social Services	D. Matsobane
	7. Women	H. Shadi
	8. Youth	K. Lebake
	9. People with Disabilities	K. Lebake
	10. Agriculture & Conservation	R. du Toit

Ward Number	**13**	
Name of Ward Councillor	**Cllr. G. Viljoen**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 5 Q2 = 3 Q3 = 9 Q4 = 3	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	C. Bronkhorst
	2. Development & Planning	E. Maree
	3. Community Policing Forum (CPF)	M. Gray
	4. Engineering Services	J. Naude
	5. Finance, Council & Human Resources	W. Bronkhorst
	6. Social Services	M. Pholo
	7. Women	J. Lekheka
	8. Youth	A. Vermeulen
	9. People with Disabilities	T. Ndaba
	10. Others	N. van Eeden
Ward Number	**14**	
Name of Ward Councillor	**Ald. P. Pretorius**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports submitted timeously to the Office of the Speaker	Q1 = 9 Q2 = 10 Q3 = 8 Q4 = 9	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	A. Pretorius
	2. Development & Planning	H. Meyer
	3. Community Policing Forum (CPF)	S. Schlaphoff
	4. Engineering Services	F. Jordaan
	5. Finance, Council & Human Resources	E. Jordaan
	6. Social Services	S. Nolte
	7. Women	Y. Pretorius
	8. Youth	K. Pretorius
	9. People with Disabilities	R. McKenzie
	10. Other	C. Badenhorst

Ward Number	**15**	
Name of Ward Councillor	**Cllr. A. Dickinson**	
Committee Established	Yes	
Number of monthly committee meetings held during the year	4 meetings were held, one per quarter	
Number of monthly reports sub-mitted timeously to the Office of the Speaker	Q1 = 3 Q2 = 3 Q3 = 1 Q4 = 2	
Number of quarterly public ward meetings held during the year	Two public meetings were held in Q3 and Q4	
Elected Ward Committee Members	1. Community Based Organisations	S. Ramushu
	2. Development & Planning	Dr. J. Dickinson
	3. Community Policing Forum (CPF)	R. Seakge
	4. Engineering Services	A. Mfeka
	5. Finance, Council & Human Resources	N. Ntuli
	6. Social Services	A. Dotterbeck
	7. Women	W. Mamatela
	8. Youth	S. Kotsoe
	9. People with Disabilities	M. Motsumi
	10. Other	F. Brown

Midvaal mourns the passing of Ward 1, Alderman Freddie Peters. Alderman Peters passed away on the evening of 10 Nov 2024, following an illness. He was an active community member, activist and leader who selflessly served the people of Midvaal for the past forty years.

Midvaal bid farewell to our very own Midvaal Councillor Julia Mazibuko. Cllr. Mazibuko was a relentless community activist who dedicated her life to the people of Midvaal. Her contributions to the municipality will leave a lasting impact.

Midvaal bid farewell to the former Member of the Mayoral Committee of Midvaal, Hennie Oosthuizen. Hennie served his community with unwavering dedication and commitment. His presence and contributions will be sorely missed.

APPENDIX F – WARD INFORMATION

Whole of Municipality				
Capital Projects: Seven Largest in Year 2024-25 (Full List at Appendix O)				R' 000
No.	**Project Name and detail**	**Start Date**	**End Date**	**Total Value**
1	SICELO ELECTRIFICATION NETWORK	15/12//2022	30/06/2025	R80 750 012.55
2	RISSIVILLE WATER NETWORK (NEW)	29/10/2021	30/06/2024	Rates based award
3	GRAVEL TO TAR	28/12/2022	30/06/2025	Rates based award
4	EXTENSION TO HENLEY ON KLIP SEWER	23/06/2020	30/06/2022 (116 ended 30/09/2022)	R27 789 655.13
5	ECONOMIC INFRASTR / URBAN REGENERATION			
				T F.1

Note: Due to a lack of financial resources, not all wards have been allocated projects. Refer to Appendix O

Basic Service Provision					
Detail	**Water**	**Sanitation**	**Electricity**	**Refuse**	**Housing**
Households with minimum service delivery	16 721	17 225	21 527	21 966	
Households without minimum service delivery	0	86	850	2 679	
Total Households*	25 253	25 253	25 253	25 253	
Houses completed in year					
Shortfall in Housing units					
**Including informal settlements*					T F.2

The electricity table excludes the areas that are directly supplied by Eskom and the properties that are not yet connected to Midvaal's network.

Top Four Service Delivery Priorities per Ward (Highest Priority First)		
No.	**Priority Name and Detail**	**Progress During Year 2023/2024**
1	**Mamello Informal Settlement**	
	Upgrading of roads and sewer	Services for new settlement under construction, informal settlement to be relocated to the newly formalised settlement with new roads and sewer
	Day Clinic	Provincial Clinic available
	Community Hall	Construction of Vaal Marina Fire Station completed
	Library	None, planned library under discussion with Gauteng Department of Sport, Recreation, Arts & Culture (DSRAC)
	Bantu Bonke Informal Settlement - Sanitation	Wastewater Treatment Works Upgrading in progress
	Upgrading of roads, stormwater and streetlights	Services for new settlement under construction, informal settlement to be relocated to the newly formalised settlement with new roads, water sewer and electricity
	Water	Construction of new water tower in progress
	Youth Advisory Centre	None
	Library	Modular library completed
2	**Risiville**	
	Convert oval to Risiville Country Club	None
	Fence parks and upgrade facilities	Parks were not fenced, facilities were upgraded rugby posts, netball posts and play equipment were attended to at various parks in Risiville
	Fencing of service roads	
	Upgrading of bulk electricity infrastructure	Upgrading of electricity infrastructure completed
3	**Rothdene**	
	Roads	Resurfacing of View Street
	Sanitation – Rothdene	Design of sewer pump station and rising mains completed
		Upgrading of Rothdene Pump Station completed
4	**Daleside**	
	Roads	Resurfacing of Bokmakierie and Eland Street Rebuilding of Geelvink, Blousysie and Visvanger Street
	Sanitation	Construction of Daleside Sewer (Phase 1) completed Construction of Adelaar Pump Station in progress
	Upgrading of roads and sewer	Upgrading of Gordon Road, Taplow Street, Cambridge Road completed
	Clinic	Clinic in Randvaal available
	Recreation (sporting) facilities	Fraser Park had a cricket pitch and maintained by the Parks Section
	Playground equipment	Additional play equipment was installed on Oval Park
	Schoongezicht	
	Upgrading of roads and electricity	
	Rural safety	
	Water	New bulk water supply line improved pressure system
	Mobile clinic	Municipal mobile clinic available
	Refuse removal	Landfill site was fenced for access control
	Klipwater	
	Management of stormwater	Stormwater system maintained
	Upgrading of roads	
	Community Hall	None

	Gardenvale	
	Upgrading of roads, water, sewer and stormwater Management	Water network upgraded, water, sewer and stormwater management system maintained
	Formalised taxi rank & bus stop	
	Clinic	Municipal mobile clinic service available
	ABET Training	
5	**Drumblade, Valley Settlements**	
	Management of stormwater and upgrading of roads	Roads and stormwater systems maintained
	Soccerfield and other sport facilities	None
	Pension Pay Points	
	Mobile Clinic	Municipal mobile clinic service available
	Piels Farm Squatter Camp - Provision of water	Former water fetch points established and filled through bulk water pipeline
	Boitumelo Squatter Camp	Former water fetch points established and filled through mobile water tankers
	Provision of water, roads and sewer	Sufficient supply of water and roads maintained. No plans to install sewer system yet. Refurbishment of 0.5 mL reservoir in progress. Construction of Kliprivier Valley
		Water Pipeline (Phase 1) completed
	Sporting Facilities	Soccer posts, netball posts and grading of the playing fields was done, play equipment, jungle gym was installed, additional existing play equipment was fixed and painted
	Community Hall	None
	Sanitation	Installed communal sanitation for informal settlement
	Daleside	
	Upgrading of streetlights and sewer	Streetlights installed
	Recreational facilities	No available land
	Play parks	One play park available and maintained by Parks Section
	Walkers Fruit Farm	
	Retirement Home	
	Schools	
	Early Development Centre	Private ECD's available
6	**Ohenimuri**	
	Upgrading of streetlights, roads and stormwater	Roads and stormwater systems maintained. Maintaining existing streetlights
	Police Station	
	Library	None
	Parks & playgrounds	One play park available and maintained by Parks Section
	Lakeside	
	Water Pressure System Upgraded	
	Upgrading of Streetlights	Existing streetlights
	Schools (Primary & Secondary)	
	Sport facilities	Bulk earthworks completed, Water reticulation and fencing were completed. Tender for soccerfield construction to be advertised
	Paving of Roads	Paving of Luvo, Mzinto, Zenzela, Bulalo and Mtwalume Road
	De Deur	
	Upgrading of streetlights, water and stormwater	12 high masts installed, no funds for additional lights
	Sport facilities	None
	Community Hall	None
	Shopping Centre	Various shops available

7	**Blignautsrus, Tedderfield, Hartzenbergfontein, Alewynspoort and Walker Fruit Farms**	
	Upgrading of roads	Roads graded and maintained
	Mobile clinic	Municipal mobile clinic service available
	Satellite EMS & SAPS	
	Community Centre	None
8	**Sicelo**	
	Housing	Internal services for informal settlements are being designed
	Streetlights	High masts installed and maintained
	Water	38 communal standpipes installed and maintained
	Sanitation	Bulk water and sewer reticulation maintained
	School	1 x Primary and 1 x Secondary school (Provincial)
	Roads	
9	**Meyerton**	
	Upgrading of stormwater, sewer, roads and refuse removal	Stormwater and sewer maintained and roads resealed. Cypress West and Plane constructed from scratch. Johan le Roux, Pierneef, Lilly, Meyer, Albert Wessels, Boet Kruger, Victor van Eck, Morris Road and View resurfaced
	Play parks in Pierneef Blvrd	1 x Outdoor gym, play parks maintained by Parks Section
	Cycle Lanes	None
	Unemployment Centre	
10	**Sicelo Informal Settlement**	
	Streetlights and management of stormwater	88 kV bulk electricity line being constructed to supply Sicelo and surroundings. 11 kV feeder to MWWTW constructed
	Upgrading of roads	Roads and stormwater system maintained, started speed humps in Steve Biko, Kraanvoël, Marmot, Renoster, Aardvark and Seekoei Street built from scratch
	Place of public worship	
	Police Station	
	Local policing forum / committee	
11		
	Streetlights	Streetlights retrofitted with energy saving lights. Savanna City infrastructure development
	Sport Facilities	Construction of soccer field and outdoor gym; 1st phase construction of ablution facility. 2nd Phase of ablution already in progress
	Secondary School	
	Retail Shopping Centre	
12		
	Housing	
	Water (Replace water tanks with taps)	Communal water supply points upgraded
	Sanitation	VIP toilets maintained
	Land for development	
13		
	Upgrading of Roads (Gravel to tar)	
	Upgrading of sewer network	
	Public ablution at park	None
	Improved and safer access to Jim Fouche Street	
14		
	Traffic calming measures at schools (Painting/Signs/Speed Control)	
	Roads	Resurfacing of Mimosa and Pierneef Intersection
	Fence next to Erna Church Street	
	Activity parks for the youth (Skateboard Parks)	Park was developed adjacent to Pierneef Blvrd
	Meyerton Sports Club Phase 2 – Palisade & Paving	Project completed
15		
	Roads and Stormwater upgrading, traffic calming measures at schools (Painting/Signs/Speed Control)	Re-building of Gordon Road and stormwater. Resurfacing of Taplow, Cambridge, Shillingford and Burnham

APPENDIX G: RECOMMENDATIONS OF THE MUNICIPAL AUDIT, PERFORMANCE, INTEGRITY & RISK MANAGEMENT COMMITTEE

Municipal Audit Committee Recommendations		
Date of Committee	**Committee recommendations during Year 2024/2025**	**Recommendations adopted (enter Yes) If not adopted (provide explanation)**
22-Aug-24	Auditor-General: Audit Engagement Letter	Yes
	Auditor-General: Audit Strategy: 30 June 2024	Yes
	Audit, Performance, Integrity & Risk Management Committee: Action Plan: Progress Report	Yes
	Annual Budget Assessment Review	Yes
	Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 4	Yes
	Non-Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 4	Yes
	Chief Audit Executive Quarterly Report: 22 August 2024	Yes
	Internal Audit: Tariff Verification for 2024/2025	Yes
	Internal Audit Review: Verification of 2023/2024-Year-End Inventory Count	Yes
	Internal Audit Review: Employee Verification	Yes
	Internal Audit Action Plan: Progress report	Yes
	Internal Audit: Annual Self-Assessment Quality Assurance & Improvement Programme Status Report	Yes
	Operation Clean Audit (OPCA) Action Plan 2022 – 2023: Progress Report: August 2024 (Section 131 of the MFMA)	Yes
	Integrity Management	Yes
	Organisational & Operational Risk Register 2023/2024: Quarter 4 Progress Report	Yes
	Combined Assurance Plan	Yes
	Risk Maturity Improvement Plan	Yes
	Organisation Risk Assessment Report: 2024/2025	Yes
	Risk Management Strategy: 2024/2025-Financial Year	Yes
	Risk Management Implementation Plan	Yes
	Risk Management Annual Report	Yes
	Allegations Register 2023/2024: Quarter 4 Progress Report (Sub-Committee)	Referred to next meeting
	Allegations Register 2023/2024: Quarter 4 New Reports (Sub-Committee)	Referred to next meeting
	Allegations Register: Action Plan Progress Report (Sub-Committee)	Referred to next meeting

28-Aug-24	Draft Annual Report 2023/2024	Yes
	Draft Annual Performance Report 2023/2024	Yes
	Draft Annual Financial Statements 2023/2024	Yes
24-Oct-24	Audit, Performance, Integrity & Risk Management Committee: Action Plan: Progress Report	Yes
	Chief Audit Executive Quarterly Report: 24 October 2024	Yes
	Draft Internal Audit Annual Plan	Yes
	Draft Internal Audit Charter	Yes
	Performance Assessment of the Internal Audit Unit and Audit Committee for Quarter 4 of the 2023/2024-Financial Year (Gauteng Provincial Treasury)	Yes
	Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 1	Yes
	Non-Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 1	Yes
	Operation Clean Audit (OPCA) Action Plan 2022-2023: Progress Report: October 2024 (Section 131 of the MFMA)	Yes
	Organisational & Operational Risk Register 2024/2025: Quarter 1 Progress Report	Yes
	Combined Assurance Plan	Yes
	Risk Maturity Improvement Plan	Yes
	Risk Appetite and Tolerance Monitoring Tool	Yes
	Integrity Management Strategy 2023/2024 & Implementation Plan: Progress Report	Referred to next meeting
	Allegations Register: Action Plan Progress Report	Referred to next meeting
27-Nov-24	Auditor-General: Draft Audit Report: 2023/2024	Yes
	Auditor-General: Draft Management Report 2023/2024	Yes
27-Jan-25	Audit, Performance, Integrity & Risk Management Committee: Action Plan: Progress Report	Yes
	Chief Audit Executive Quarterly Report: 21 January 2025	Yes
	Internal Audit Finding Register	Yes
	Quarter 2 and Mid-Year Financial Report in terms of Section 52(d) and Section 72 of the MFMA	Yes
	Quarter 2 and Mid-Year Performance Assessment - Section 52(d) and Section 72 of the MFMA-Performance Report on Predetermined Objectives - 25 January 2025	Yes
	Annual Report 2023/2024	Yes
	Operation Clean Audit (OPCA) Action Plan 2023-2024: Progress Report: December 2024 (Section 131 of the MFMA)	Yes
	Organisational & Operational Risk Register 2024/2025: Quarter 2 Progress Report	Yes
	Risk Maturity Improvement Plan: Quarter 2 Progress Report	Yes

	Risk Appetite and Tolerance Monitoring Tool	Yes
	Combined Assurance Plan: Quarter 2 Progress Report	Yes
	Allegations Register: Progress Report	Yes
15-May-25	Audit, Performance, Integrity & Risk Management Committee: Action Plan: Progress Report	Yes
	Chief Audit Executive Quarterly Report: 15 May 2025	Yes
	Internal Audit Finding Register	Yes
	Internal Audit: Supply Chain Management Report	Yes
	Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 3	Yes
	Non-Financial Performance Report in terms of Section 52(d) of the MFMA: Quarter 3	Yes
	Operation Clean Audit (OPCA) Action Plan 2023-2024: Progress Report: March 2025 (Section 131 of the MFMA)	Yes
	Organisational & Operational Risk Register 2024/2025: Quarter 3 Progress Report	Yes
	Risk Maturity Improvement Plan: Quarter 3 Progress Report	Yes
	Risk Appetite and Tolerance Monitoring Tool	Yes
	Combined Assurance Plan: Quarter 3 Progress Report	Yes
	Allegations Register: Progress Report	Referred to next meeting
02-Jun-25	Election of the new chairperson of the Audit, Performance, Integrity & Risk Management Committee	Yes

APPENDIX H – LONG-TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

Long Term Contracts (20 Largest Contracts Entered into during 2024/2025)					
Name of Service Provider (Entity or Municipal Department)	**Description of Services Rendered by the Service Provider**	**Start Date of Contract**	**Expiry date of Contract**	**Project manager**	**Expenditure**
MODEL SERVICE STATION (Pty) Ltd	SUPPLY OF FUEL (PETROL AND DIESEL) DURING EMERGENCIES AND AFTER HOURS TO MIDVAAL LOCAL MUNICIPALITY ON AN AS AND WHEN REQUIRED BASIS FROM DATE OF APPOINTMENT UNTIL 30 JUNE 2029	2025/03/03	2029/06/30	Samson Letsatsi	R 5 500 000.00
RAMALIVHA TRADING AND PROJECTS (PTY) LTD	SUPPLY AND DELIVERY OF FUEL (PETROL AND DIESEL) FOR PLANT, VEHICLES AND EQUIPMENT TO MIDVAAL LOCAL MUNICIPALITY ON AN AS AND WHEN REQUIRED BASIS FROM DATE OF APPOINTMENT UNTIL 30 JUNE 2029	2025/03/03	2029/06/30	Samson Letsatsi	R 1 186 002.15

Public Private Partnerships Entered into during 2024/2025					
Name and Description of Project	**Name of Partner(s)**	**Initiation Date**	**Expiry Date**	**Project Manager**	**Value**
Reported under Paragraph 5.11					

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APPENDIX I: MUNICIPAL ENTITY/SERVICE PROVIDER PERFORMANCE SCHEDULE

The municipality do not have any entities.

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APPENDIX J – DISCLOSURES OF FINANCIAL INTEREST

Period 1 Jul 2024 – 30 Jun 2025		
Position	**Name**	**Description of Financial interests**
Executive Mayor	P.J. Teixeira	3 x Residential Properties (Bonded)
Speaker	A.R. McLoughlin	JSE – Sasol ORD 50
		JSE DRD Gold 50
		Practicing Attorney
		Glacier RA
		Sanlam Pension
		Sanlam Glacier MCPF
		Holding in Walkers Fruit Farms, Walkerville
Member of Mayoral Committee	C.L. Gomes	Holding in Walkers Fruit Farms
		Allan Grey Pension Fund
		Allan Grey Investment – Unit Trust
Member of Mayoral Committee	R.J. Hubbard	Ecotech Developments – Construction
		Residential Property (Kookrus)
Member of Mayoral Committee	P.D. Hutcheson	Stanlib - Managed Portfolio
		Investec - Managed Portfolio
		2 x Residential Properties (Randvaal)
		Municipal Councillors Pension Fund
Member of Mayoral Committee	M. Motsamai	Walkers Media 2013/129420/07 Executive - Media and Advertising
		Municipal Councillors Pension Fund
Member of Mayoral Committee	T. Modiba	Residential Property (Meyerton Farms)
Councillor	J.G. Viljoen	Small Holding (Vogelfontein)
		Farming Activities
Councillor	S.M.A. Janse van Rensburg	Residential Property (Risiville)
		Sedibeng Salary
Councillor	F.W. Peters	Pension: MCPF
		JSE – Shares
		Old Mutual Shares
Councillor	P. Pretorius	Residential House
Councillor	P. Lehloka	Tact Team Management – Training 50% Construction
		Lehloka Construction and 100% Construction
		Old Mutual Pension Fund
		Residential Property (Meyerton Farms)
Councillor	M.C. Mboweni	Small Holding (Homelands)
Councillor	M.M. Ndebele	Residential Property (Meyerton Farms)
		Municipal Councillors Pension Fund
Councillor	O. Brits	Brits Transport
		Residential Property (Riversdale)
Councillor	D.T. Mokhomo	Residential Property (Meyerton Farms)
		Personal Account
Councillor	C.G. Pypers	Corrie Pypers Boerdery – 50%
		Corrie Pypers Familie Trust
		Sanlam
Councillor	A.H. Dickinson	Residential Property (Henley on Klip)

Member of Mayoral Committee	M.A. Myburgh	Personal Bank Account
Councillor	T.S. Mofokeng	Residential Property (Savanna City)
Councillor	S. Hoyane	Construction
		Residential Property (Sicelo)
Councillor	J. Mazibuko	Residential Property (Stretford)
		Farming activities (Elandsfontein)
		Municipal Councillors Pension Fund
Councillor	G.M. Nkoe	Personal Account
Councillor	B.J. Jordaan	Gauteng Department of Education (Teacher)
		Residential House
		GEPF
Councillor	I.T. Ramushu	Residential Property (Henley on Klip)
Councillor	M.C. Kruger	Bonded House (Drumblade)
		Assist community members to receive money through personal account
		Liberty Pension Fund
Councillor	A.M. Maimane	Residential House (Savanna City)
Councillor	M.L. Modikeng	Residential House
		Municipal Pension Fund
		Sedibeng Salary
Councillor	L.T. Visser	Residential Property (Walkerville)
Councillor	L.M. Kolisang	Residential Property (Meyerton Park)
Municipal Manager	P. Magodi	Residential Properties
Chief Financial Officer	Z.N. Mhlongo	Residential Unit (Meyerton)
		Stand (Napierville, Pietermaritzburg)
		2 x Stands (Empangeni)
Executive Director: Corporate Services	S. Cave	Residential Unit (Ruimsig)
		Prominent Project Consulting – Close Corp – Inactive
		Town House (Roodepoort)
		Land Portion (Walkerville)
		Land Portion (Blue Saddle Ranch)
Executive Director: Engineering Services	D. Mukwevho	Apartment in Johannesburg Directorship Bali Music Directorship Risinga Brick Pave
Executive Director: Development & Planning	K. Mokoena	Residential Unit (Midrand) Directorship - Moaganaga Trading Enterprise Directorship -Neo Genui Trading Enterprise
Executive Director: Community Services	T. Mnguni	Shares - Profit-share (PPS) Directorship - Bitline SA CC Directorship - Complete Success 48 CC Directorship - Inqolobane Nembenge Trading Directorship - Eyomsinsi General Trading Directorship - Lion of Democracy CC
Executive Director: Public Safety and Roads	E. Lensley	Residential Unit (Meyerton)
** Financial interests to be disclosed even if they incurred for only part of the year. See MBRR SA34A*		

APPENDIX K: REVENUE PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K(i): REVENUE PERFORMANCE BY VOTE

Revenue Performance by Vote						R' 000
Vote Description	2023/24	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Exective Council	(7 899)	(8 033)	(8 025)	(7 979)	-1%	-1%
Finance & Admin	(484 735)	(509 564)	(514 416)	(511 504)	0%	-1%
Development & Planning	(4 121)	(4 023)	(4 123)	(3 914)	-3%	-5%
Health (Clinics)	(4 113)	(5 029)	(5 029)	(4 512)	-10%	-10%
Community Services (Libraries, Cemeteries, Social Admin)	(14 375)	(15 346)	(16 195)	(15 935)	4%	-2%
Protection Services	(46 593)	(84 688)	(85 674)	(40 922)	-52%	-52%
Sport & Recreation (Parks, Swimming Pools)	(5 185)	(2 869)	(2 919)	(1 499)	-48%	-49%
Environmental Protection (Env Health Sedibeng)	(3 081)	(3 081)	(3 081)	(2 933)	-5%	-5%
Waste water & Sanitation	(85 654)	(89 841)	(89 551)	(89 090)	-1%	-1%
Waste Management (incl Landfill)	(70 216)	(75 735)	(75 735)	(73 648)	-3%	-3%
Roads & stormwater & Eng Admin	(1 651)	(6 725)	(2 462)	(2 907)	-57%	18%
Water Services	(305 801)	(328 760)	(328 780)	(316 130)	-4%	-4%
Electricity	(506 946)	(653 578)	(663 956)	(629 639)	-4%	-5%
Savanna City	(3)	–	–	–	0%	0%
Total Revenue (excluding capital transfers and contributions)	**(1 540 373)**	**(1 787 272)**	**(1 799 946)**	**(1 700 611)**	**-5%**	**-6%**
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned						*T K.1*

APPENDIX K(ii): REVENUE PERFORMANCE BY SOURCE

Revenue Performance by Source						R '000
Description	2023/24	2024/2025			2024/2025 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	(322 760)	(349 605)	(350 055)	(351 320)	0%	0%
Service Charges - electricity revenue	(487 421)	(616 262)	(626 640)	(592 323)	-4%	-5%
Service Charges - water revenue	(271 745)	(294 205)	(294 205)	(281 568)	-4%	-4%
Service Charges - sanitation revenue	(66 825)	(71 008)	(70 308)	(69 902)	-2%	-1%
Service Charges - refuse revenue	(61 186)	(66 300)	(66 300)	(64 379)	-3%	-3%
Rentals of facilities and equipment	(1 234)	(1 161)	(1 161)	(1 115)	-4%	-4%
Interest earned - external investments	(43 678)	(44 209)	(46 809)	(44 002)	0%	-6%
Interest earned - outstanding debtors	(41 173)	(41 648)	(43 768)	(41 760)	0%	-5%
Fines, Penalties and Forfeits	(45 062)	(83 414)	(83 464)	(39 051)	-53%	-53%
Operational Transfers Monetary	(189 555)	(206 570)	(203 157)	(202 091)	-2%	-1%
Other revenue	(1 620)	(4 751)	(4 891)	(5 459)	15%	12%
Sales of Goods and Rendering of Services	(8 113)	(8 141)	(9 191)	(7 600)	-7%	-17%
Total Revenue (excluding capital transfers and contributions)	**(1 540 373)**	**(1 787 272)**	**(1 799 946)**	**(1 700 611)**	**-4.85%**	**-5.52%**
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.						*T K.2*

APPENDIX L: CONDITIONAL GRANTS RECEIVED (EXCLUDING MIG)

Conditional Grants: excluding MIG R' 000					
Details	Original Budget	Adjustments Budget	Actual	Variance	
				Original Budget	Adjustments Budget
ECONOMIC INFRASTR / URBAN REGENERATION	10 000 000.00	8 695 652.00	8 635 718.30	-13.6%	-0.7%
RFID SECURITY SYSTEM-MEYERTON	300 000.00	108 000.00	107 847.63	-64.1%	-0.1%
LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	400 000.00	400 000.00	399 489.90	-0.1%	-0.1%
ITC HARDWARE (COMPUTORS) - NEW	1 900 000.00	1 691 220.00	1 682 302.85	-11.5%	-0.5%
MEYERTON LIBRARY BOOKS (DAC)	300 000.00	223 000.00	465 774.56	55.3%	108.9%
MEYERTON LIBRARY BOOKS (DAC)	500 000.00	500 000.00	465 774.56	-6.8%	-6.8%
RENEWABLE ENERGY FOR LIBRARIES	400 000.00	618 780.00	618 766.35	54.7%	0.0%
CANTILEVER LIFT	200 000.00	111 100.00	111 084.13	-44.5%	0.0%
MOTOR VEHICLE	900 000.00	715 722.00	715 721.71	-20.5%	0.0%
HOK LIBRARY BOOKS (DAC)	250 000.00	173 000.00	162 722.81	-34.9%	-5.9%
DE DEUR LIBRARY BOOKS (DAC)	200 000.00	100 000.00	99 900.71	-50.0%	-0.1%
FENCE FOR DE DEUR LIBRARY DAC FUNDED	-	234 278.00	234 000.05	0.0%	-0.1%
RANDVAAL LIBRARY BOOKS (DAC)	250 000.00	173 000.00	172 801.87	-30.9%	-0.1%
ELECTRICAL FENCE RANDVAAL LIBRARY	50 000.00	-	-	-100.0%	0.0%
SICELO LIBRARY BOOKS (DAC)	250 000.00	173 000.00	172 934.01	-30.8%	0.0%
LAKESIDE LIBRARY BOOKS (DAC)	300 000.00	223 000.00	220 954.97	-26.3%	-0.9%
CARPORTS FOR LAKESIDE LIBRARY	300 000.00	282 000.00	281 195.00	-6.3%	-0.3%
ELECTRIC FENCE LAKESIDE LIBRARY	50 000.00	50 000.00	46 241.00	-7.5%	-7.5%
BANTU BONKE LIBRARY BOOKS (DAC)	250 000.00	175 153.00	163 307.09	-34.7%	-6.8%
WATER TANKER - NEW	2 200 000.00	2 200 000.00	2 175 246.00	-1.1%	-1.1%
SEWER CONNECTIONS NEW	2 000 000.00	2 000 000.00	1 959 843.39	-2.0%	-2.0%
AGED BULK WATER PIPE REPLACEMENT	24 099 000.00	24 099 000.00	24 090 462.30	0.0%	0.0%
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	2 500 000.00	2 500 000.00	2 498 208.00	-0.1%	-0.1%
BULK WATER METERS	1 500 000.00	1 300 000.00	1 274 262.00	-15.0%	-2.0%
WATER METER REPLACEMENT PROGRAMME	2 000 000.00	2 000 000.00	10 003 300.00	400.2%	400.2%
PRESSURE MANAGEMENT INFRASTRUCTURE	500 000.00	700 000.00	699 535.55	39.9%	-0.1%
ELECTRICITY METERING	1 000 000.00	1 000 000.00	999 639.96	0.0%	0.0%
NEW CONNECTIONS	1 000 000.00	1 000 000.00	963 168.88	-3.7%	-3.7%
HIGHMAST & STREET LIGHTS: UNSERVICED AR	2 000 000.00	2 000 000.00	1 999 790.23	0.0%	0.0%
SAVANNA CITY ELECTR. NETWORK	11 655 392.00	16 343 819.00	16 343 819.00	40.2%	0.0%
SICELO ELECTRIFICATION NETWORK	10 117 608.00	13 872 703.00	13 872 703.00	37.1%	0.0%
SAVANNA CITY ELECTR. EXT 3&4	975 000.00	847 826.00	847 826.00	-13.0%	0.0%
SAVANNA CITY ELECTR. DOORNKUIL	7 140 000.00	-	-	-100.0%	0.0%
HEINEKEN CONTAINER SKILLS DEV CENTRE	1 300 000.00	1 300 000.00	3 187 800.04	145.2%	145.2%
Total	**86 787 000.00**	**85 810 253.00**	**95 672 141.85**	**10.2%**	**11.5%**

** This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.*

COMMENT ON CONDITIONAL GRANTS (EXCLUDING MIG)

There were no unspent conditional grants excluding MIG.

T L.1

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES APPENDIX

M(i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme* R '000							
Description	2023/2024	2024/2025	2024/2025	2024/2025	Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2025/2026	2026/2027	2027/2028
Capital expenditure by Asset Class							
Infrastructure - Total	**63 720**	**73 305**	**83 921**	**78 192**	**68 279**	**80 732**	**68 145**
Infrastructure: Road transport - Total	**30 036**	**37 087**	**48 991**	**48 878**	**33 386**	**38 339**	**33 252**
Roads, Pavements & Bridges	30 036	37 087	47 739	47 628	32 134	37 087	32 000
Storm water		-	1 252	1 250	1 252	1 252	1 252
Infrastructure: Electricity - Total	**20 247**	**20 618**	**18 702**	**18 665**	**18 665**	**26 165**	**18 665**
Generation						7 500	
Transmission & Reticulation	10 991	19 618	17 221	17 221	17 221	17 221	17 221
Street Lighting	9 256	1 000	1 481	1 444	1 444	1 444	1 444
Infrastructure: Water - Total	**140**	**-**	**-**	**-**	**-**	**-**	**-**
Dams & Reservoirs							
Water purification	140	-	-	-	-		-
Reticulation							
Infrastructure: Sanitation - Total	**11 494**	**9 600**	**10 228**	**10 006**	**10 228**	**10 228**	**10 228**
Reticulation	-	600	-	-		-	
Sewerage purification	11 494	9 600	10 228	10 006	10 228	10 228	10 228
Infrastructure: Other - Total	**1 803**	**6 000**	**6 000**	**643**	**6 000**	**6 000**	**6 000**
Waste Management	1 803	1 000	1 000	643	1 000	1 000	1 000
Transportation							
Gas							
Other		5 000	5000		5000	5000	5000
Community - Total	**2 369**	**10 296**	**11 556**	**11 298**	**11 556**	**10 553**	**10 553**
Parks & gardens		-					
Sportsfields & stadia							
Swimming pools							
Community halls							
Libraries	-	100	284	280	284	284	
Recreational facilities	328	-	1 003	749	1 003	1003	1003
Fire, safety & emergency	-	-	-	-	-		
Security and policing	2 041	10 196	10 269	10 269	10 269	10 269	10 269
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries							
Social rental housing							
Other							
Table continued next page							

Table continued from previous page

Capital Expenditure - New Assets Programme* R '000							
Description	**2023/2024**	**2024/2025**	**2024/2025**	**2024/2025**	**Planned Capital expenditure**		
	Actual	**Original Budget**	**Adjustment Budget**	**Actual Expenditure**	**2025/2026**	**2026/2027**	**2027/2028**
Capital expenditure by Asset Class							
Heritage assets - Total							
Buildings							
Other							
Investment properties - Total							
Housing development							
Other							
Other assets	**63 750**	**54 437**	**59 291**	**48 750**	**13 196**	**13 196**	**13 196**
General vehicles	22 954	23 750	28 110	18 134			
Specialised vehicles							
Plant & equipment	19 478	8 280	9 820	9 540			
Computers - hardware/equipment	2 325	3 687	3 407	3 277			
Furniture and other office equipment	3 622	4 220	4 397	4 314			
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings	15 371	10 000	8 696	8 636	8 696	8 696	8 696
Other Land		4 500	4 861	4 849	4 500	4500	4500
Surplus Assets - (Investment or Inventory)							
Other							
Agricultural assets							
List sub-class							
Biological assets							
List sub-class							
Intangibles	**740**	**300**	**108**	**108**	**300**	**300**	**300**
Computers - software & programming	-						
Other (list sub-class)	740	300	108	108	300	300	300
Total Capital Expenditure on new assets	**130 579**	**138 338**	**154 876**	**138 348**	**93 331**	**104 781**	**92 194**
Specialised vehicles							
Refuse							
Fire							
Conservancy							
Ambulances							
** Note: Information for this table may be sourced from MBRR (2009: Table SA34a)*							*TM.1*

APPENDIX M(ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

Capital Expenditure - Upgrade/Renewal Programme* R '000							
Description	2023/2024	2024/2025	2024/2025	2024/2025	Planned Capital		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2025/2026	2026/2027	2027/2028
Capital expenditure by Asset Class							
Infrastructure - Total	**74 972**	**96 187**	**91 962**	**86 642**	**73 128**	**96 187**	**91 089**
Infrastructure: Road transport -Total							
Roads, Pavements & Bridges							
Storm water							
Infrastructure: Electricity - Total	**26 612**	**22 270**	**21 362**	**21 222**	**26 114**	**22 270**	**24 000**
Generation	12 510	20 770	18 192	18 191	12 510		
Transmission & Reticulation	961	1 500	3 170	3 031		22 270	20 000
Street Lighting	13 141				13 604		4 000
Infrastructure: Water - Total	**43 748**	**54 317**	**56 034**	**55 720**	**42 402**	**59 317**	**47 589**
Dams & Reservoirs	-				-		
Water purification	1 621	5 000	5 697	5 567	-	8 000	11 000
Reticulation	42 127	49 317	50 337	50 153	42 402	51 317	36 589
Infrastructure: Sanitation - Total		**5 000**	**7 000**	**6 698**			
Reticulation							
Sewerage purification		5 000	7 000	6 698			
Infrastructure: Other - Total	**4 612**	**14 600**	**7 566**	**3 002**	**4 612**	**14 600**	**19 500**
Waste Management	1 500	600	2 452	2 452	1 500	10 600	19 500
Solid Waste		14 000	5 114	550			
Transportation							
Gas							
Other	3 112				3 112	4 000	
Community	**18 342**	**15 543**	**17 765**	**17 653**	**18 562**	**15 543**	**9 099**
Parks & gardens							
Sportsfields & stadia	12 620	7 343	9 943	9 943	12 642		
Swimming pools							
Community halls							
Libraries	2 419	3 200	2 752	2 692	2 420	3 200	4 000
Recreational facilities						5 000	5 000
Fire, safety & emergency			70	66	-		
Security and policing							
Buses							
Clinics							
Museums & Art Galleries							
Cemeteries	1 500	5 000	5 000	4 952	1 500	7 343	99
Social rental housing							
Other	1 803				2 000		
Heritage assets	-	-	-	-	-	-	
Buildings							
Other							
Table continued next page							

Capital Expenditure - Upgrade/Renewal Programme* R '000							
Description	2023/24	2024/25	2024/25	2024/25	Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	2025/2026	2026/2027	2027/2028
Capital expenditure by Asset Class							
Investment properties							
Housing development							
Other							
Other assets	**16 127**	**8 600**	**6 244**	**5 126**	**40 195**	**40 195**	**40 195**
General vehicles		5 150	2 000	914			
Specialised vehicles	5 577						
Plant & equipment	-	-	-	-	-		
Computers - hardware/equipment	2 929	1 650	1 389	1 371	3 407	3 407	3 407
Furniture and other office equipment	625	800	855	846	4 397	4 397	4 397
Abattoirs							
Markets							
Civic Land and Buildings	6 708						
Other Buildings		1 000	2 000	1 995			
Other Land		-			361		
Surplus Assets - (Investment or Inventory)							
Other	288				32 030	32 030	32 030
Agricultural assets							
List sub-class							
Biological assets							
List sub-class							
Intangibles	7 950	7 950	2 955	2 955	-	-	-
Computers - software & programming	7 950	7 950	2 955	2 955			
Other (list sub-class)							
Total Capital Expenditure on renewal of existing assets	**117 391**	**128 280**	**118 926**	**112 376**	**131 885**	**151 925**	**140 383**
Specialised vehicles							
Refuse							
Fire							
Ambulances							
** Note: Information for this table may be sourced from MBRR (2009: Table SA34b)*							*T M.2*

APPENDIX N: CAPITAL PROGRAMME PER PROJECT

Capital Programme by Project: 2024/2025					R' 000
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj)**	**Variance (Act - OB) %**
Water (Refer T3.1.9)					
SOFTWARE APPLICATION	2 000	1 973	1 973	0%	-1%
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 218			0%	-100%
AGED BULK WATER PIPE REPLACEMENT		4 639	4 639	0%	0%
AGED BULK WATER PIPE REPLACEMENT	24 099	24 099	24 090	0%	0%
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	2 500	2 500	2 498	0%	0%
BULK WATER METERS	1 500	1 300	1 274	-2%	-15%
RISSIVILLE WATER NETWORK (NEW)	2 500	2 500	2 405	-4%	-4%
WATER METER REPLACEMENT PROGRAMME	5 000	10 003	10 003	0%	100%
WATER METER REPLACEMENT PROGRAMME	2 000	2 000	1 999	0%	0%
PRESSURE MANAGEMENT INFRASTRUCTURE	500	700	700	0%	40%
PUMPSTATION REFURBISHMENT AND UPGRADE -	3 000	3 247	3 162	-3%	5%
CHLORINE BOOSTER STATION	1 000	1 230	1 230	0%	23%
TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3 000	2 365	2 360	0%	-21%
REFURB VAAL MARINA WATERTREATMENT PLANT	1 000	1 000	927	-7%	-7%
NEW MACHINERY AND EQUIPMENT	1 500	620	587	-5%	-61%
FENCING	1 000	1 150	1 147	0%	15%
Total	**58 817**	**59 326**	**58 995**	-1%	0%
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj)**	**Variance (Act - OB) %**
Sanitation (Sewerage) (Refer T3.2.9)					
AUTOMATION OF INDUSTRIAL METER READING	4 500			0%	-100%
PUMPSTATION REFURBISHMENT AND UPGRADE -				0%	0%
SEWERAGE EXTENSION	600			0%	-100%
UPGR SEWER OUTFLOW BELL RD-RAILWAY LINE	5 000	7 000	6 698	-4%	34%
SEWER CONNECTIONS NEW	2 000	2 000	1 960	-2%	-2%
RENEWABLE ENERGY	5 000	5 635	5 625	0%	13%
EQUIPMENT & TOOLS	250	650	550	-15%	120%
PUMPSTATION REFURBISHMENT AND UPGRADE -		150	131	-12%	0%
PUMPSTATION REFURBISHMENT AND UPGRADE -	7 000	8 228	8 046	-2%	15%
Total	**24 350**	**23 663**	**23 011**	-3%	-6%
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj)**	**Variance (Act - OB) %**
Electricity (Refer T3.3.8)					
LAND CRUISERS	850	850		-100%	-100%
ELECTRICITY METERING	1 000	1 000	1 000	0%	0%
NEW CONNECTIONS	1 000	1 000	963	-4%	-4%
HIGHMAST & STREET LIGHTS: UNSERVICED AR	2 000	2 000	2 000	0%	0%
SAVANNA CITY ELECTR. NETWORK	11 655	16 344	16 344	0%	40%
SICELO ELECTRIFICATION NETWORK	10 118	13 873	13 873	0%	37%
SAVANNA CITY ELECTR. EXT 3&4	975	848	848	0%	-13%
SAVANNA CITY ELECTR. DOORNKUIL	7 140			0%	-100%
CONTROL ROOM	7 500	1 349	1 349	0%	-82%
TRANSFORMERS	1 500	3 170	3 031	-4%	102%
STRENGTHENING OF ELECTRICITY SUPPLY		481	481	0%	0%
EQUIPMENT & TOOLS	500	500	464	-7%	-7%
CHERRY PICKER	2 250	3 793	2 626	-31%	17%
Total	**46 488**	**45 208**	**42 977**	**-5%**	**-8%**
Capital Project	**Original Budget**	**Adjustment Budget**	**Actual**	**Variance (Act - Adj)**	**Variance (Act - OB) %**
Waste Management Services (Refer T3.4.9)					
LOW BED TRAILER	1 800	1 420		-100%	-100%
ADDITIONAL LANDFILL SITE	7 500	1 114	550	-51%	-93%
SAVANNA TRANSFER STATIONS	1 000	1 000	643	-36%	-36%
WEIGHBRIDGE	4 000	4 000		-100%	-100%
SCHOONGEZICHT LANDFILL SITE	2 500			0%	-100%
WOODCHIPPER	5 000	5 000		-100%	-100%
FRONT END LOADER	3 500	2 710	2 089	-23%	-40%
COMPACTOR	2 800	3 970	2 997	-25%	7%
4 TON TRUCK X2	1 200	1 500		-100%	-100%
EXCAVATOR	400	3 400	3 179	-6%	695%
GRAB TRUCK	2 000	2 000		-100%	-100%
REFURBISHMENT-BLACKWOOD TRANFER STATION		2 452	2 452	0%	0%
Total	**31 700**	**28 566**	**11 911**	**-58%**	**-62%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Roads (Refer T3.7.9)					
GRADER	2 800			0%	-100%
WATER TANKER		2 800	2 282	-18%	0%
ROLLER COMPACTOR	250	270	270	0%	8%
EQUIPMENT	150	123	123	0%	-18%
12 TON ROLLER		1 407	1 407	0%	0%
ROAD REHABILITATION		987	975	-1%	0%
GRAVEL TO TAR (MIG)NEW	10 087	17 654	17 654	0%	75%
ROADS REHABILITATION	15 000	17 098	17 098	0%	14%
GRAVEL TO TAR	12 000	12 000	11 901	-1%	-1%
SIDEWALK PROJECT		1 252	1 250	0%	0%
4 TON TRUCK	1 800	1 401		-100%	-100%
12 TON ROLLER	1 500			0%	-100%
MOTOR VEHICLE (SEDAN)	600	2 200	2 069	-6%	245%
Total	**44 187**	**57 191**	**55 028**	**-4%**	**25%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Development and Planning (Refer T3.10.6)					
ECONOMIC INFRASTR / URBAN REGENERATION	10 000	8 696	8 636	-1%	-14%
Total	**10 000**	**8 696**	**8 636**	**-1%**	**-14%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Libraries (Refer 3.12.6)					
RFID SECURITY SYSTEM-MEYERTON	300	108	108	0%	-64%
LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	400	400	399	0%	0%
ITC HARDWARE (COMPUTORS) - NEW	1 900	1 691	1 682	-1%	-11%
MEYERTON LIBRARY BOOKS (DAC)	300	223	223	0%	-26%
MEYERTON LIBRARY BOOKS (DAC)	500	500	466	-7%	-7%
RENEWABLE ENERGY FOR LIBRARIES	400	619	619	0%	55%
CANTILEVER LIFT	200	111	111	0%	-44%
MOTOR VEHICLE	900	716	716	0%	-20%
HOK LIBRARY BOOKS (DAC)	250	173	163	-6%	-35%
DE DEUR LIBRARY BOOKS (DAC)	200	100	100	0%	-50%
FENCE FOR DE DEUR LIBRARY DAC FUNDED		234	234	0%	0%
RANDVAAL LIBRARY BOOKS (DAC)	250	173	173	0%	-31%
ELECTRICAL FENCE RANDVAAL LIBRARY	50			0%	-100%
SICELO LIBRARY BOOKS (DAC)	250	173	173	0%	-31%
LAKESIDE LIBRARY BOOKS (DAC)	300	223	221	-1%	-26%
CARPORTS FOR LAKESIDE LIBRARY	300	282	281	0%	-6%
ELECTRIC FENCE LAKESIDE LIBRARY	50	50	46	-8%	-8%
BANTU BONKE LIBRARY BOOKS (DAC)	250	175	163	-7%	-35%
Total	**6 800**	**5 951**	**5 878**	-1%	-14%

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Cemeteries (Refer T3.13.6)					
UPGRADE & EXTENSION CEMETERIES MIDVAAL	5 000	5 000	4 952	-1%	-1%
Total	**5 000**	**5 000**	**4 952**	-1%	-1%

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Social Admin (Refer T3.14.6)					
#N/A				0%	0%
Total				**#DIV/0!**	**#DIV/0!**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Clinics (Refer T3.17.6)					
None					
Total					

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Traffic (Refer T3.20.6)					
COMPUTER HARDWARE		100		-100%	0%
Total		**100**		**-100%**	**#DIV/0!**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Fire (Refer T3.21.6)					
WATER TANKER - NEW	2 200	2 200	2 175	-1%	-1%
EQUIPMENT AND TOOLS		15	9	-41%	0%
REPLACEMENT OF CCTV CAMERAS	400	400	400	0%	0%
RADIOS AND REPEATER	350	150	144	-4%	-59%
NEW CCTV CAMERAS	1 250	1 220	1 216	0%	-3%
COMPUTER HARDWARE		30	28	-7%	0%
BA CYLINDERS		70	66	-6%	0%
Total	**4 200**	**4 085**	**4 038**	**-1%**	**-4%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Parks, Sport and Recreation (Refer 3.23.5)					
TRUCK	3 300			0%	-100%
LDV'S FORD RANGERS	1 000	1 150	914	-20%	-9%
BOBCAT	600			0%	-100%
CHAINSAWS	80	80	46	-43%	-43%
NEW MACHINERY AND EQUIPMENT	400	400	397	-1%	-1%
PARKS & INFRASTRUCTURE DEVELOPMENT	1 500	1 500	1 499	0%	0%
PARKS & INFRASTRUCTURE DEVELOPMENT	8 696	8 769	8 769	0%	1%
NEW MACHINERY AND EQUIPMENT	150	120	64	-46%	-57%
LAKESIDE SPORT CENTRE		2 000	2 000	0%	0%
LAKESIDE SPORT CENTRE (MIG)	7 343	7 943	7 943	0%	8%
BOREHOLE		300	299	0%	0%
Total	**23 069**	**22 263**	**21 932**	**-1%**	**-5%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Executive and Council (Refer 3.24.6)					
BUILDING UPGRADE		450	449	0%	0%
Total		**450**	**449**	**0%**	

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Finance (Refer 3.25.6)					
SECURITY ACCESS DOORS		55	46	-15%	0%
STORES EQUIPMENT & SHELVING	2 000	2 000	1 997	0%	0%
BUILDING EXTENSION		400	399	0%	0%
	2 000	**2 455**	**2 442**	**-1%**	**22%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
HR (Refer 3.26.6)					
None					
Total				**0%**	**0%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
IT (Refer 3.27.6)					
SOFTWARE APPLICATION	1 000	552	552	0%	-45%
AIR CONS	100	1		-100%	-100%
NETWORKS&COMPUTER RELATED HARDWARE	1 650	1 389	1 371	-1%	-17%
LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH	1 500	1 445	1 445	0%	-4%
Total	**4 250**	**3 386**	**3 368**	**-1%**	**-21%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Property, Legal, Risk (Refer 3.28.6)					
STRATEGIC LAND PURCHASES		361	361	0%	0%
OFFICE FURNITURE	500	944	941	0%	88%
RECORDING EQUIPMENT	20	16	15	-5%	-24%
WEBSITE REDESIGN	450	430	430	0%	-4%
COMPLAINTS KIOSK	70	57	57	0%	-19%
DIGITAL BILLBOARDS		500	500	0%	0%
BILLBOARD		203	30	-85%	0%
EQUIPMENT		225	204	-9%	0%
Total	**1 040**	**2 735**	**2 538**	**-7%**	**144%**

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Engineering Admin (Refer 3.28.6A)					
LAPTOPS	217	85	65	-23%	-70%
EQUIPMENT		75	15	-80%	0%
HEINEKEN CONTAINER SKILLS DEV CENTRE	3 200	3 200	3 188	0%	0%
HEINEKEN CONTAINER SKILLS DEV CENTRE	1 300	1 300	1 300	0%	0%
OFFICE EQUIPMENT (PHONES AND FURN)		67		-100%	0%
Total	**4 717**	**4 726**	**4 568**	**-3%**	-3%

Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj)	Variance (Act - OB) %
Savanna City (Refer 3.29.6)					
None					
Total					
Grand Total	**266 618**	**273 801**	**250 723**	**-8%**	**-6%**

APPENDIX O: CAPITAL PROGRAMME PER PROJECT PER WARD

Capital Programme by Project by Ward: 2024/2025		
Capital Project	**Ward(s) affected**	**Works completed**
Water (Refer T3.1.9)		
SOFTWARE APPLICATION	WHOLE OF MUNICIPALITY	NO
MOTOR VEHICLE	WHOLE OF MUNICIPALITY	YES
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	WARD 06	NO
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	WHOLE OF MUNICIPALITY	NO
AGED BULK WATER PIPE REPLACEMENT	WHOLE OF MUNICIPALITY	NO
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	WHOLE OF MUNICIPALITY	NO
BULK WATER METERS	WHOLE OF MUNICIPALITY	NO
AGED BULK WATER PIPE REPLACEMENT	WHOLE OF MUNICIPALITY	NO
WATER METER REPLACEMENT PROGRAMME	WHOLE OF MUNICIPALITY	NO
JOJO TANKS	WARD 02	YES
BULK WATER METERS - WATER LOSS PROGRAMME	WHOLE OF MUNICIPALITY	NO
PRESSURE MANAGEMENT INFRASTRUCTURE	WARD 01	NO
TELEMETRY OF WATER SUPPLY AND DISTRIBUTI		YES
REFURBISHMENT VAAL MARINA WATERTREATM	Z01	YES
TELEMETRY OF WATER SUPPLY & DISTRIBUTION		NO
REFURB VAAL MARINA WATERTREATMENT PLANT	Z01	NO
NEW MACHINERY AND EQUIPMENT	HO	NO
Sanitation (Sewerage) (Refer T3.2.9)		
1 TON LDV	WHOLE OF MUNICIPALITY	YES
SEWER PIPELINE CCTV	WHOLE OF MUNICIPALITY	YES
CONSTRUCTION SEWER RETICUL EXT MIDVAAL	WHOLE OF MUNICIPALITY	YES
SEWER CONNECTIONS NEW	WHOLE OF MUNICIPALITY	NO
RENEWABLE ENERGY	WHOLE OF MUNICIPALITY	NO
EQUIPMENT & TOOLS	WHOLE OF MUNICIPALITY	NO
COMBINATION HIGH PRESURE JETTY MACHINE -	WHOLE OF MUNICIPALITY	NO
Electricity (Refer T3.3.8)		
LAND CRUISERS	WHOLE OF MUNICIPALITY	NO
HIGHMAST LIGHTS - SAVANNA CITY	Z11	YES
REPLACE METERS FOR TID COMPLIANCE	WHOLE OF MUNICIPALITY	YES
SAVANNA CITY 88KV OVERHEAD LINE	Z11	YES
ELECTRICITY METERING	WHOLE OF MUNICIPALITY	NO
SAVANNA CITY ELECTR. NETWORK	Z11	NO
SICELO ELECTRIFICATION NETWORK	Z08	NO
H/MAST&STREET LIGHTS:UN-SERVICED AREAS	WHOLE OF MUNICIPALITY	YES
TRANSFORMERS	WHOLE OF MUNICIPALITY	NO
STRENGTHENING ELECTRICITY INFRASTRUCTURE	WHOLE OF MUNICIPALITY	YES
STRENGTHENING OF ELECTRICITY SUPPLY	WHOLE OF MUNICIPALITY	YES
ELECTRIFICATION OF INFORMAL DWELLINGS	WHOLE OF MUNICIPALITY	YES
RENEWABLE ENERGY	WHOLE OF MUNICIPALITY	NO
LADDERS & BINS	WHOLE OF MUNICIPALITY	YES
EQUIPMENT & TOOLS	WHOLE OF MUNICIPALITY	NO
CHERRY PICKER	WHOLE OF MUNICIPALITY	NO
Waste Management Services (Refer T3.4.9)		
DOORNKUIL LANDFILL SITE	WHOLE OF MUNICIPALITY	NO
TRANSFER STATIONS	WHOLE OF MUNICIPALITY	YES
WALKERVILLE LANDFILL SITE FENCE REHAB	Z05	NO
Roads (Refer T3.7.9)		
GRADER	WHOLE OF MUNICIPALITY	YES
EQUIPMENT	WHOLE OF MUNICIPALITY	YES
ROADS REHABILITATION SPEEDHUMPS	WHOLE OF MUNICIPALITY	YES
GRAVEL TO TAR	WHOLE OF MUNICIPALITY	NO
GRAVEL TO TAR (MIG)NEW	WHOLE OF MUNICIPALITY	NO
ROADS REHABILITATION & UPGRADE	WHOLE OF MUNICIPALITY	YES
Development and Planning (Refer T3.10.6)		
FURNITURE AND EQUIPMENT NEW	HEAD OFFICE	YES
FENCE	HEAD OFFICE	YES
ECONOMIC INFRASTR / URBAN REGENERATION	WHOLE OF MUNICIPALITY	NO

Capital Programme by Project by Ward: 2024/2025		
Capital Project	**Ward(s) affected**	**Works completed**
Libraries (Refer 3.12.6)		
MOBILE LIBRARY BUS	Z01	YES
LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	Z09	YES
ITC HARDWARE (COMPUTORS) - NEW	Z09	YES
SAVANNA CITY LIBRARY BOOKS (DAC) - NEW	Z01	YES
MEYERTON LIBRARY BOOKS (DAC)COND GRANT	Z09	YES
MEYERTON LIBRARY CARPORTS	Z14	YES
SAVANNA CITY LIBRARY BOOKS (DAC) - NEW	Z01	YES
AIR CONS - HOK - NEW	Z15	YES
HOK LIBRARY BOOKS (DAC)COND GRANT	Z15	YES
HOK LIBRARY BOOKS (DAC)	Z15	YES
DE DEUR LIBRARY BOOKS (DAC)COND GRANT	Z11	YES
DE DEUR LIBRARY BOOKS (DAC)	Z11	YES
RANDVAAL LIBRARY BOOKS (DAC)COND GRANT	Z04	YES
RANDVAAL LIBRARY BOOKS (DAC)	Z04	YES
SICELO LIBRARY BOOKS (DAC)COND GRANT	Z10	YES
SICELO LIBRARY BOOKS (DAC)	Z10	YES
LAKESIDE LIBRARY BOOKS (DAC)COND GRANT	Z06	YES
LAKESIDE LIBRARY BOOKS (DAC)	Z06	YES
BANTU BONKE LIBRARY BOOKS (DAC)COND GRAN	Z01	YES
BANTU BONKE LIBRARY BOOKS (DAC)	Z01	YES
Cemeteries (Refer T3.13.6)		
UPGRADE & EXTENSION CEMETERIES MIDVAAL	WHOLE OF MUNICIPALITY	NO
Social Admin (Refer T3.14.6)		
FURNITURE & EQUIPMENT	HEAD OFFICE	YES
Traffic (Refer T3.20.6)		
MOBILE RADIO - NEW	WHOLE OF MUNICIPALITY	YES
NEW MACHINERY AND EQUIPMENT	WHOLE OF MUNICIPALITY	YES
SECURITY EQUIPMENT DRONES	HEAD OFFICE	YES
UPGRADING OF VEHICLE IMPOUNDING YARD	WHOLE OF MUNICIPALITY	YES
HIGH SPEED VEHICLES	WHOLE OF MUNICIPALITY	YES
Fire (Refer T3.21.6)		
MEDIUM PUMPER FIRE ENFINE	WHOLE OF MUNICIPALITY	YES
EQUIPMENT	WHOLE OF MUNICIPALITY	YES
GRASS FIRE COMBATING EQUIPMENT	WHOLE OF MUNICIPALITY	YES
REPLACEMENT OF CCTV CAMERAS	WHOLE OF MUNICIPALITY	NO
REPLACEMENT OF CHAIRS	WHOLE OF MUNICIPALITY	YES
SMALL GEAR MEYERTON FIRE STATION	WHOLE OF MUNICIPALITY	YES
RADIOS AND REPEATER	WHOLE OF MUNICIPALITY	NO
NEW CCTV CAMERAS	WHOLE OF MUNICIPALITY	NO
EQUIPMENT	WHOLE OF MUNICIPALITY	YES
FIRE TRAILERS	WHOLE OF MUNICIPALITY	YES
BOAT	WHOLE OF MUNICIPALITY	YES
Parks, Sport and Recreation (Refer 3.23.5)		
VEHICLE	WHOLE OF MUNICIPALITY	YES
BRUSH CUTTERS	WHOLE OF MUNICIPALITY	YES
NEW MACHINERY AND EQUIPMENT	WHOLE OF MUNICIPALITY	YES
PEST CONTROL EQUIPMENT	WHOLE OF MUNICIPALITY	YES
SELF PROPELLED LAWN MOWER	WHOLE OF MUNICIPALITY	YES
PARKS & INFRASTRUCTURE DEVELOPMENT	WHOLE OF MUNICIPALITY	NO
CHERRY PICKER	WHOLE OF MUNICIPALITY	NO
NEW MACHINERY AND EQUIPMENT	Z11	YES
PARKS & INFRASTRUCTURE DEVELOPMENT	WHOLE OF MUNICIPALITY	NO
FEASIBILITY STUDY	Z10	NO
LAKESIDE SPORT CENTRE (MIG)	Z06	NO
RESURFACING OF SICELO SPORT FIELD	Z10	YES
Executive and Council (Refer 3.24.6)		
AIRCONDITIONERS	HEAD OFFICE	YES
ICE MACHINE	WHOLE OF MUNICIPALITY	YES
REFURBISHMENT OF HEAD OFFICE BUILDING	HEAD OFFICE	YES
Finance (Refer 3.25.6)		
SCM SYSTEM	HEAD OFFICE	YES
FUEL TANKS AND PUMPS (LOAN)	HEAD OFFICE	NO
FURNITURE & EQUIPMENT	HEAD OFFICE	YES
BUILDING EXTENSION	HEAD OFFICE	YES

Capital Programme by Project by Ward: 2024/2025		
Capital Project	**Ward(s) affected**	**Works completed**
IT (Refer 3.27.6)		
SOFTWARE APPLICATION	HEAD OFFICE	NO
NETWORKS&COMPUTER RELATED HARDWARE	HEAD OFFICE	NO
LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH	HEAD OFFICE	NO
Property, Legal, Risk (Refer 3.28.6)		
STRATEGIC LAND PURCHASES	WHOLE OF MUNICIPALITY	YES
OFFICE FURNITURE	HEAD OFFICE	YES
GENERATOR	HEAD OFFICE	YES
FURNITURE & EQUIPMENT	HEAD OFFICE	YES
OFFICE EQUIPMENT	HEAD OFFICE	YES
EQUIPMENT	HEAD OFFICE	YES
DIGITAL BILLBOARDS	HEAD OFFICE	NO
FURNITURE & EQUIPMENT	HEAD OFFICE	YES
Engineering Admin (Refer 3.28.6A)		
FURNITURE & EQUIPMENT	HEAD OFFICE	YES
EQUIPMENT	HEAD OFFICE	YES
WWTW (Refer 3.29.6)		
PUMPSTATION REFURBISHMENT AND UPGRADE -	WHOLE OF MUNICIPALITY	NO
Solid Waste		
COMPACTOR (REFUSE TRUCK)	WHOLE OF MUNICIPALITY	NO
10 CUBIC METER TRUCK	WHOLE OF MUNICIPALITY	YES
LDV	WHOLE OF MUNICIPALITY	YES
MODIFICATION OF WASTE TRUCKS	HEAD OFFICE	YES
REFURBISHMENT-BLACKWOOD TRANFER STATION	WHOLE OF MUNICIPALITY	NO
NEW MACHINERY AND EQUIPMENT	WHOLE OF MUNICIPALITY	YES
FURNITURE FOR TRANSFER STATION	WHOLE OF MUNICIPALITY	YES
SKIP TRUCK	WHOLE OF MUNICIPALITY	YES

APPENDIX P: SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	**Water**	**Sanitation**	**Electricity**	**Solid Waste Collection**
Schools (Names & Location)				
Kudung, near Karan Beef (Heidelberg)	No	No	No	
Clinics (Names & Location)				
Names and locations of schools and clinics lacking one or more services. Use 'x' to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned.				T P

APPENDIX Q: SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (Where the municipality, whether act on agency basis)		
Services and Locations	**Scale of backlogs**	**Impact of backlogs**
Clinics		
New clinics, upgrading of clinics, mobile clinics, upgrading of mobile to permanent clinics	The need for upgrading and/or provision of clinics has been reported in Wards 1, 4, 5, 6, 8, 10,11,12 and 13	There is a direct link between the housing backlogs and the need for clinics. The majority of wards that included one or more formal town did not express a need for a clinic, whereas the majority of wards that had housing backlogs and/or informal settlements also indicated the need for either mobile clinics, upgraded clinics or new formal clinics.
Housing		
Community housing needs expressed, correlated with the housing backlog as recorded by Council	The reported housing backlog excluding "shack-farming", is reported to be ± 5 546 units, located in Sicelo, Piels Farm, Boitumelo, Kayelitsha and Mamello	The eradication of the housing backlog is being delayed due to budget constraints, inadequate access to bulk infrastructure, unfavourable soil conditions, unwillingness by the community to be relocated to more favourable conditions and the high number of people who do not qualify for government housing assistance.
Licensing and Testing Centre	No backlog reported by the community	
Reservoirs		
When reservoirs are expressed as a community need, it can often refer to a need for internal reticulation, provision of link infrastructure or pumping mains	There are a number of communities whose storage reservoirs to not adequate or is not available at all the communicates are receiving water direct from Rand Water connection. There are also consumers in Midvaal whose water is provided by rand water as there is no municipal Infrastructure in the area	Shortages exist that will need to be addressed. The challenge however is the need to improve service delivery through the upgrading of the multiple aspects of the entire water supply network, not only reservoirs.
Schools (Primary and High)		
Schools also include specialist schooling facilities such as Early Childhood Development Centres, schools and youth development centres	As with clinics a direct correlation exists between the proclamation status of the settlement and its accessibility to educational facilities	The provision of ECD facilities in informal settlements, as with schools, is hampered by the regulatory requirements pertaining to township establishment. It is the anticipation that these services would be delivered as and when the formalisation is addressed and issues pertaining to land management are resolved.
Sport Fields		
A demand exists for a variety of sport and recreational facilities. It is mostly the newer settlements and more remote communities that have the biggest demand for these facilities, as most of the existing facilities are in the bigger towns and nodes	Recreational facilities play an integral part in building vibrant healthy communities. It creates a healthy platform for communities to interact and build new relationships and children to develop physical and inter-personal skills, linked to sound values	The lack in the development and maintenance of new sport and recreational facilities is as much a product of budgetary constraints as that of inefficient community initiative. This is exaggerated by the lack of access to suitable land.
		T Q

APPENDIX R: DECLARATION OF LOANS AND GRANTS MADE BY MIDVAAL

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None

APPENDIX S: NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	**Progress to date**	**Number or Percentage Achieved**
Output: Improving access to basic services	Ongoing projects to upgrade gravel roads to paved/tar roads. Upgrading of bulk outfall sewers. Planning and design of the expansion of the wastewater treatment works and bulk water supply. All these projects will improve in the long run	Unknown
Output: Implementation of the Community Work Programme	The project has been implemented in Midvaal Wards 1, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13 and 15. The programme has created a total of 866 jobs within Midvaal LM of which 17 people with Disability and 656 youth formed part of the programme	100%
Output: Deepen democracy through a refined Ward Committee model	Note: The complete information is reflected in Chapter 2 (Par 2.4). The essence is that ward committees have been established in all 15 wards and all such committees are functional	
Output: Administrative and financial capability	The Council is fully operational and is chaired by a full-time Speaker. It has an independent Audit, Performance, Integrity & Risk Management Committee. A Municipal Public Accounts Committee (MPAC) has been established and is chaired by a member of the official opposition party in Council to enhance the credibility of the oversight function. The Executive Mayor is assisted by five full-time members of the Mayoral Committee. The administration is headed by the Municipal Manager and six Heads of Department. There are vacancies in these key designations. There is 100% compliance in respect of the MFMA requirements relating to Section 52(d)-reports, Section 72-Mid-year report, Section 71-monthly reports and other legislated quarterly reports.	

** Note: Some of the outputs detailed on this table might have been reported for in other chapters, the information thereof should correspond with previously reported information.*

T S

ANNEXURE T – COUNCIL RESOLUTION

Extract from the minutes of the 1st Council Meeting of Midvaal Local Municipality of 2026 held on Thursday, 29 January 2026 at 14:00 in the Council Chambers

PRESENT

COUNCILLORS:	A.R. McLoughlin	: Speaker
	Ald. P.J. Teixira	: Executive Mayor
	M.I. Motsamai	: Member of the Mayoral Committee
	P.D. Hutcheson	: Member of the Mayoral Committee
	C.L. Gomes	: Member of the Mayoral Committee
	M-A. Myburgh	: Member of the Mayoral Committee
	R.J. Hubbard	: Member of the Mayoral Committee
	T.M. Maduna	: Member of the Mayoral Committee
	Ald. P.C. Pretorius	: Chief Whip of Council

COUNCILLORS	O. Brits	B.J. Jordaan	A.H. Dickinson
	J.G. Viljoen	G.M. Nkoe	S.M.A. Janse Van Rensburg
	M.L. Modikeng	M.M. Ndebele	M.C. Kruger
	I.P. Ramushu	P.M. Lehloka	N.L. Bushula
	T.S. Sithole	M.A. Maimane	P.J.G. Swart
	C.G. Pypers	M.L. Molakeng	D.T. Mokhomo

ALSO IN ATTENDANCE

P. Magodi	:	Municipal Manager
K. Mokwena	:	Executive Director: Development and Planning
K. Ngcane	:	Acting Executive Director: Public Safety & Roads
P. Luswazi-Chiya	:	Acting Executive Director: Corporate Services
K. Desai	:	Acing Executive Director: Financial Services
T. Mabula	:	Acting Executive Director: Community Services
D. Mukwevho	:	Acting Executive Director: Engineering Services
N. Pumane	:	Chief of Staff: Office of the Mayor
B. Tshabalala	:	Deputy Director: Office of the Speaker
A. Welman	:	Assistant Director: Administration
P. Manoto	:	Snr Admin Officer: Committees
C.M. Van Nieuwenhuizen	:	Admin Officer: Committees

Extract from the minutes of the 1st Council Meeting of Midvaal Local Municipality of 2026 held on Thursday, 29 January 2026 at 14:00 in the Council Chambers

C 3702/01/2026
SMC A/6778/01/2026

9.A.2 [CS]: APPROVAL OF ANNUAL REPORT 2024/2025, INCLUSIVE OF ANNUAL PERFORMANCE REPORT, ANNUAL FINANCIAL STATEMENTS AND REPORT OF THE AUDITOR-GENERAL TO GAUTENG PROVINCIAL LEGISLATURE AND THE COUNCIL OF THE MIDVAAL LOCAL MUNICIPALITY

9/1/1

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the Annual Report, inclusive of the Annual Performance Report, Annual Financial Statements and the Report of the Auditor-General for the 2024/2025-financial year, be noted.
2. That it be noted that Midvaal maintained its Clean Audit for the 12th consecutive year.
3. That the report be referred to the Municipal Public Accounts Committee (MPAC) for exercising oversight as per Section 129(1) of the Municipal Finance Management Act, Act 56 of 2003 and guided by MFMA Circular 104 dated Aug 2020, whereafter the oversight report be submitted to Council for final consideration and adoption, with or without reservations.
4. That it be noted that ongoing quality control will be done and where required and identified, amendments will be made until final signature by the Executive Mayor, Municipal Manager and Chief Financial Officer on 31 January 2026.

Date: 30/01/2026

P. LUSWAZI-CHIYA
ACTING EXECUTIVE DIRECTOR: CORPORATE SERVICES

APPENDIX U – SECTION 46 – ANNUAL PERFORMANCE REPORT (SEPARATE DOCUMENT)

ANNUAL PERFORMANCE REPORT

1 JUL 2024 – 30 JUN 2025

MUNICIPAL SYSTEMS ACT, SECTION 46

MIDVAAL
LOCAL MUNICIPALITY

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1. LEGISLATIVE REQUIREMENT TO COMPILE THE SECTION 46 ANNUAL PERFORMANCE REPORT

Council is compelled in terms of Section 46 of the Municipal Systems Act, Act 32 of 2000, to comply with the provisions of the said legislation, to prepare an Annual Performance Report and submitting to the Auditor- General for external auditing.

The said legislation determines the format and structure of the report, namely:

"Section 46 – Annual performance reports

(1) A municipality must prepare for each financial year a performance report reflecting –

(a) the performance of the municipality and of each external service provider during that financial year;

(b) a comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous Financial year; and

(c) measures taken to improve performance.

(2) An annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Finance Management Act."

2. COUNCIL's GEOGRAPHICAL LOCATION, AREA OVERVIEW AND POPULATION

The Midvaal Local Municipality (referred to as the MLM) (GT422), covering approximately 1 722 km^2, is one of three local municipalities situated within the Sedibeng District Municipality, the other two being the Emfuleni Local Municipality (GT421), approximately 966 km^2 in extent and the Lesedi Local Municipality (GT423), approximately 1 484 km^2 in extent.

The Municipal Structures Act, Act 117 of 1998 (Chapter 1) defined MLM Local Municipality as a Category B- municipality.

MLM is located in the Southern parts of the Gauteng Province and is bordered by two provinces, namely Mpumalanga Province to the East and the Free State Province to the South.

Dipaliseng Local Municipality (MP306) is located to the East and Metsimaholo Local Municipality (FS204) is situated to the South. The City of Johannesburg and Ekurhuleni Metropolitan Municipality are situated to the North.

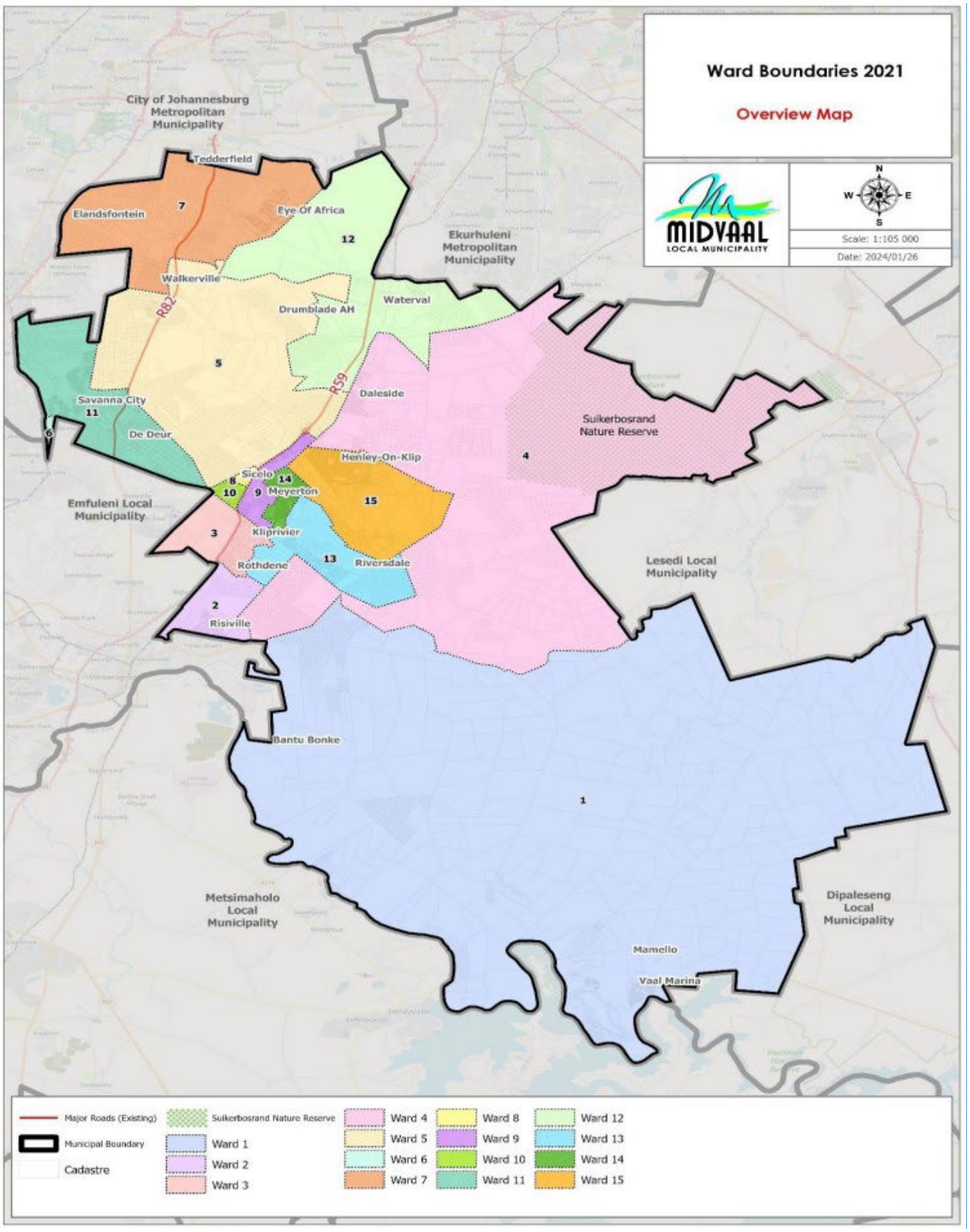
The municipality does not conduct demography surveys and relies on the Stats SA as the official source of demographic data.

The population of MLM, as per the Community Survey provided by Stats SA census data, has grown annually with 1.6%:

2011	**95 301**
2016	**111 612**
2022	**112 254**
2024	**121 153**

The number of households has also grown significantly from a base of 29 964 to 38 046 as of 2016. According to the Socio-Economic Profile in the LED Strategy 2022, the number of households (2021 mid-year estimate) increased to 39 239.

MLM comprises of 15 wards and is predominantly rural in nature with extensive farming constituting approximately 90% of the total area of jurisdiction.



3. PROVISION OF CORE SERVICES

CORE SERVICES	CRITERIA	FINANCIAL YEAR						
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Water	Total domestic properties	22 671	23 221	24 230	24 947	25 253	25 570	26 176
	Total number of domestic prepaid and conventional customers	18 523	19 219	19 983	20 881	21 527	21 704	21 996
	Additional number of domestic prepaid and conventional customers	2 285	696	764	237	205	194	292
	% Access to basic water	**81.70%**	**82.76%**	**82.47%**	**83.70%**	**85.25%**	**84.88%**	**83.03%**
Sanitation	Total domestic properties	22 671	23 221	24 230	24 947	25 253	25 570	26 176
	Total number of domestic customers	15 020	15 457	16 218	16 924	17 225	17 733	18 296
	Additional number of domestic households	1 498	402	761	39	41	63	563
	% Access to basic sanitation	**66.41%**	**66.56%**	**66.93%**	**67.83%**	**68.21%**	**69.35%**	**69.90%**
Electricity	Total domestic properties	22 671	23 221	24 230	24 947	25 253	25 570	26 176
	Total number of domestic prepaid and conventional customers	12 122	13 243	15 043	15 936	16 721	17 610	18 199
	Additional number of domestic households	400	1 121	1 800	116	564	308	584
	% Access to basic electricity	**53.47%**	**57.03%**	**62.08%**	**63.87%**	**66.22%**	**68.87%**	**69.53%**
Waste Removal	Total domestic properties	22 671	23 221	24 230	24 947	25 253	25 570	26 176
	Total number of domestic customers	19 586	20 042	20 846	21 644	21 966	22 488	23 046
	Additional number of domestic households	1 393	420	804	798	322	522	558
	% Access to basic waste removal	**86.60%**	**86.30%**	**86.03%**	**86.76%**	**86.98%**	**87.95%**	**88.04%**

* Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential.
*"Additional" = billed account
*Number of additional formal houses connected to basic water (Monthly Solar Billing Report)

4. COUNCIL'S VISION & MISSION

VISION

"ACHIEVE EXCELLENCE IN SERVICE DELIVERY"

MISSION

To achieve this Vision MLM strives to:

- Enhance service delivery through innovative technologies
- Enable a safe, healthy community and environment
- Promote local economic development and tourism
- Adopt clean, renewable energy
- Build strong partnerships, and
- Be a people-centred, compassionate institution

Based on the institutional analysis the strengths and weaknesses, which impact directly on its ability to serve the community has been identified. The following Strengths, Weaknesses, Opportunities and Threats have been identified:

STRENGTHS	WEAKNESSES	OPPORTUNITIES	THREATS
• Clean Audit for nine consecutive financial years 2013/14 to 2021/2022 • Good governance and strategic political leadership • Financial stability • Ranked as the top performing municipality in Gauteng • Large youth population • Lowest unemployment rate in Gauteng • Enabling and conducive workplace environment	• Funding and finance constraints • Retention of skilled staff and high staff turnover • Lack of effective supervision and performance monitoring of lower levels • Low staff morale • Working in silos • Feedback on complaints • Currently at a tipping point to provide service based on current resources • Poor internal efficiencies • Poor internal and external communication • Inequality in socioeconomic conditions within the municipality • Limited mandate as a local municipality	• Innovation and adaptability • Industrial and business investments • Good service delivery to our community • Growth in a diversification of sectors, incl. manufacturing, agriculture, and tourism • Improve the image of MLM • Large portion of undeveloped land • Tourism and agricultural potential • Moving off the Eskom grid	• Grading of the municipality • Demand for overtime remuneration (staff relying on overtime) • Less revenue collection from Savanna City • Land invasion threats • Slow economic growth • Illegal build and land uses • In-migration from neighbouring municipalities • Cross-border service delivery charges • Telecommunications connectivity • Electrical cable theft

5. COUNCIL'S CORPORATE VALUES

Values reflect the core guidelines of the organisation and following it ensures MLM remain on the right path. A customer-centric approach shapes the values of the MLM Local Municipality.

This defines the character of MLM and the foundation on which leadership and employees behave and conduct themselves and guide the way in which decisions are made. Furthermore, our change in approach requires for us to prioritise values that create a new behaviour within MLM.

MLM Local Municipality's values are as follows:

6. PILLARS GUIDING COUNCIL'S POLITICAL GUIDELINES

The Political Vision, in addition to the National, Provincial and District objectives must also align to the political Vision for MLM. The political vision can be derived from the six electoral promises made by the Executive Mayor to the MLM community and is defined as follows:

7. KEY PERFORMANCE AREAS (STRATEGIC OBJECTIVES) & KEY FOCUS AREAS (PREDETERMINED OBJECTIVES)

MLM developed a performance framework aligned to and supports the National, Provincial and District policies, plans and objectives, as well as to deliver on the Political Vision for MLM:

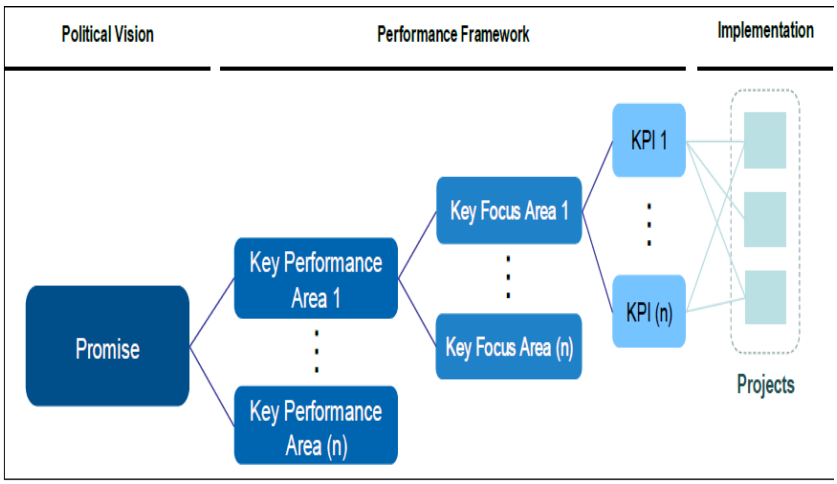


Figure 1: MLM performance framework

The MLM Performance Framework is composed of Key Performance Areas (KPAs) which are the areas of focus required to achieve the Strategic Objectives and are aligned with the promises made as part of the Political Vision.

The identified eight Key Performance Areas (KPAs) have been closely aligned to governmental and political objectives with detailed association provided below. Further granularities with respect to the alignment to the political objectives.

The KPAs have been further broken down into focus areas for the implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

The cascading of performance from KPA through to KPI, ensures that all projects contribute in some way to the achievement of a MLM Strategic Objective and in turn District, Provincial & National objectives.

Indicators must comply with the SMART principles, namely:

The SMART principles for the determination of KPIs and targets are as follows:

S	Specific	Targets must be well-defined and focused
M	Measurable	Targets must have a measurable outcome
A	Achievable/Attainable	Targets must be within reach
R	Realistic/Relevant	Targets must be based on the current conditions and realities
T	Time-framed	Targets and objectives must be tied to a time frame

The identified Key Performance Areas (KPAs, also referred to as the Strategic Objective) are supported by the following Key Focus Areas (KFAs, also referred to as the Predetermined Objectives), aligned with National, Provincial and Sedibeng's KPAs:

KEY PERFORMANCE AREA (KPA)	STRATEGIC OBJECTIVE	KEY FOCUS AREA (KFA)		PREDETERMINED OBJECTIVE (PDO)	RESPONSIBLE DEPARTMENT
KPA 1 Good Governance	To promote increased participation and improved communication with all key internal and external stakeholders	**KFA 1**	**Governance Structures**	To promote sound and sustainable governance	**CORP**
		KFA 2	**Risk Management**	To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner	**MM**
		KFA 3	**Stakeholder Participation**	To increase active stakeholder participation	**CORP**
		KFA 4	**Inter-Governmental Relations**	To improve inter-governmental relations	**MM**
KPA 2 Safe & Healthy Environments	To create a sustainable environment safe from harm	**KFA 5**	**Safety & Security**	To improve the safety of the community in both rural and suburban areas	**PSR**
		KFA 6	**Emergency Services**	To ensure adequate prevention measures as well as prompt response to emergencies	**PSR**
		KFA 7	**Disaster Management**	To outline policy and procedures for proactive disaster prevention and mitigation	**PSR**
		KFA 8	**Environmental Health**	To ensure healthy living environments	**COMM**
KPA 3 Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	**KFA 9**	**Parks, Sport & Recreation**	To create an ecosystem of sports and recreation activities	**COMM**
		KFA 10	**Libraries, Arts, Culture & Special Programme**	To promote the development of cultural and social programs to uplift the community	**COMM**
		KFA 11	**Health, ECD & Social**	To promote the well-being of communities through provision of adequate social facilities and community development	**COMM**
		KFA 12	**Cemeteries & Crematoria**	To provide accessible and adequate cemeteries and crematoria	**COMM**
KPA 4 Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	**KFA 13**	**Human Recourses & Skills Development**	To ensure adequate internal capacity and capability to deliver on the municipality's objectives	**CORP**
		KFA 14	**Monitoring, Evaluation & Performance Management**	To develop and implement an effective and efficient performance management system	**MM**
		KFA 15	**Information Technology**	To enhance systems and technology to enable the municipality to deliver excellent customer experience	**CORP**
		KFA 16	**Policies, Processes & Procedures**	To write and review processes and procedures to ensure the objectives of the municipality are achieved	**CORP**

KEY PERFORMANCE AREA (KPA)	STRATEGIC OBJECTIVE	KEY FOCUS AREA (KFA)	PREDETERMINED OBJECTIVE (PDO)	RESPONSIBLE DEPARTMENT
KPA 5 Financial Stability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	**KFA 17 Financial Management**	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	**FIN**
		KFA 18 Revenue Management	To protect and enhance the revenue position to enable the objectives of the municipality	**FIN**
		KFA 19 Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	**FIN**
		KFA 20 Assets, Equipment & Fleet Management	To adequately maintain the assets of the municipality	**FIN**
KPA 6 Infrastructure & Sustainable Living Environments	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	**KFA 21 Electricity, Energy Efficiency & Renewable Energy**	To plan, construct and maintain electricity networks and to improve energy efficiency To provide sustainable, reliable and affordable electricity to all residents	**ENG**
		KFA 22 Roads & Stormwater Infrastructure	To plan, construct and maintain roads and stormwater infrastructure	**PSR**
		KFA 23 Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure To provide sustainable, reliable and affordable water and sanitation services to all residents	**ENG**
		KFA 24 Solid Waste Management	To provide sustainable, reliable and affordable waste disposal services to all residents To plan, construct and maintain landfill sites and transfer stations	**COMM**
		KFA 25 Project Management & Public Facilities	To plan, construct and maintain municipal and public facilities	**ENG/CORP**
		KFA 26 Climate Change Adaptation and Mitigation	To provide a framework for the municipal response to climate change mitigation and adaptation	**DP**
KPA 7 Communication & Customer Care	To deliver inclusive and excellent services to the community	**KFA 27 Communication & Marketing**	To improve internal and external communication to enhance the perception of the municipality	**CORP**
		KFA 28 Customer Relations	To provide a user-friendly platform for citizens to engage with the municipality	**CORP**

KEY PERFORMANCE AREA (KPA)	STRATEGIC OBJECTIVE	KEY FOCUS AREA (KFA)	PREDETERMINED OBJECTIVE (PDO)	RESPONSIBLE DEPARTMENT
KPA 8 Economic Growth & Spatial Transformation	To facilitate sustainable economic empowerment for all communities within Midvaal and through the development of partnerships and innovation	**KFA 29 Municipal Planning & Built Environment**	To improve land use and building developments in line with legislation and policy	**DP**
		KFA 30 Spatial Planning and Investment	To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning development objectives	**DP**
		KFA 31 Local Economic Development	To facilitate and promote local economic growth	**DP**

Abbreviations for responsible departments:

MM	Municipal Manager
CORP	Corporate Services
FIN	Financial Services
COMM	Community Services
DP	Development & Planning
PSR	Public Safety & Roads
ENG	Engineering Services

8. ORGANISATIONAL SCORECARD (ROLES & RESPONSIBILITIES)

Introduction

Integrated Development Planning and Performance Management were introduced to realise the developmental role of local government. Whilst the Integrated Development Plan (IDP) provides a framework for strategic decision-making, performance management must ensure that the desired results are achieved during implementation to ensure the correctness of the strategic direction of the objectives, strategies and projects put forward by the IDP.

Performance management is a strategic approach to management, which equips leaders, managers, workers and stakeholders at different levels with a set of tools and techniques to:

- regularly plan
- continuously monitor
- periodically measure; and
- review performance of the organisation in terms of indicators and targets for efficiency effectiveness and impact

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organized and managed, including determining the different role players. It also forms the basis for aligning the IDP with the operational Service Delivery & Budget Implementation Plans (SDBIPs), performance areas and performance indicators of the various departments of the MLM.

Legislative and Policy Framework

Legislative enactments, which govern performance management in municipalities, are found in various documents. Outlined in Section 40 of the Municipal Systems Act of 2000, MLM must establish mechanisms to monitor and review its Performance Management System (PMS) so as to:

- Measure
- Monitor
- Review
- Evaluate and
- Improve performance at organisational, departmental and employee levels

The performance levels achieved as per the approved Service Delivery & Budget Implementation Plan (SDBIP) for the period 1 Jul 2024 – 30 Jun 2025 are reported in Chapter 9 of the report.

The Performance Management Policy also clarifies roles and responsibilities of stakeholders and relevant role-players.

The process plan for the compilation of the 2024/2025 IDP including key deadlines for the compilation of the IDP, SDBIP and Budget was approved per Council Resolution C3164/08/2023 dated 31 Aug 2023.

Compliance to these key target dates, assigned roles and responsibilities are reported as follows:

TASK	STAKEHOLDERS/ ROLEPLAYERS	ROLES & RESPONSIBILITIES	COMPLIANCE
Developing and sanctioning the performance management process	**Mayoral Committee**	Ratify and adopt the PMS Policy	Council approved per Resolution C3199/10/2023 dated 26 Oct 2023 the Division of Legislative & Executive Functions and Delegations of Authority, assigning the Performance Management responsibility to the Mayoral Committee in consultation with the Executive Mayor The Performance Management Policy was considered and approved by Council, per item C3304/05/2024 dated 23 May 2024
Developing measures/indicators	**Officials**	Provide the IDP documentation and (when appropriate) the PMS documentation of the previous reporting period	The approved Performance Management Policy per Section 5.4.2 assigned the roles and responsibilities to the municipal staff members
		Provide inputs into the process with reference to the available resources within their respective departments	Input by officials was done during the developing period in Mar/Apr 2024
		Document the measures/indicators	The draft SDBIP with inputs was considered by Council per Resolution C3279/03/2024 dated 26 Mar 2024
		Provide the schedule of measures/indicators to relevant stakeholders	In terms of the relevant legislation the Draft SDBIP was submitted to Provincial & National Treasury as well as the Department of Co-operative Governance & Traditional Affairs
	Councillors	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities	The community participation process, per ward, was conducted during Jan & Feb 2024. More detailed information is contained in the IDP.
		Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations	Final discussions were conducted on 19 Jul 2024, prior finalisation of the relevant Performance Agreements.
	Local Community and Stakeholders	Provide inputs into the process with reference to their specific needs and requirements	The community participation process, per ward, was conducted during Jan & Feb 2024. More detailed information is contained in the IDP.

Setting Targets	**Officials**	Provide inputs into the process with reference to the available resources within their respective departments	Conducted during the developing period
		Document the targets	Conducted during the developing period
		Provide and publicise the schedule of targets to the relevant stakeholders	Public participation process was followed during 2 Jul – 8 Jul 2024 per MN 3778/2024
	Councillors	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities	Conducted during the developing period
		Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations	Conducted during the developing period
	Local Community and Stakeholders	Provide inputs into the process with reference to their specific needs and requirements	The community participation process, per ward, was conducted during Jan & Feb 2024. More detailed information is contained in the IDP
Linking measures/indicators and targets to performance commitments of staff	**Municipal Manager**	Prepare performance agreements with agreed and approved measures/indicators and targets	Final Performance agreements signed during July 2024, approved per Council Resolution C3361/07/2024 dated 25 Jul 2024 were reviewed and approved per Council Resolution C3475/02/2025 dated 27 Feb 2025 in terms of Section 57(2) of the MSA
		Ensure that the measures/indicators and targets in the performance agreements of senior managers are linked with his/her agreement	Refer to Council Resolution
		Ensure that all senior managers performance agreements are published	The public consultation process was followed per public notice in the local media and Council's official Website, MN 3881/25 dated 4 -10 March 2025
		Provide inputs into senior managers performance agreements	Performance agreements in terms of Section 57(2) signed by the Municipal Manager
		Ensure that the measures/indicators and targets of the departments and sub-ordinates are linked with the senior managers agreements	Performance Plans for Job Levels 1 – 4 and cascaded to Job Levels 5 – 13 aligned and signed accordingly.
	Mayoral Committee	Ratify and adopt the performance agreements	Final Performance agreements signed during July 2024, approved per Council Resolution C3361/07/2024 dated 25 Jul 2024 were reviewed and approved per Council Resolution C3475/02/2025 dated 27 Feb 2025 in terms of Section 57(2) of the MSA

Monitoring and Evaluation	**Executive Mayor**	Monitor and evaluate (according to agreed schedule) the measures/ indicators and targets of the Municipal Manager	Quarterly performance monitoring was conducted as per Section 6.4.8 of the Performance Management Policy, informed by relevant legislation
	Municipal Manager	Monitor and evaluate (according to the agreed schedule) the measures/indicators and targets of senior managers	Quarterly performance monitoring was conducted as per Section 6.4.8 of the Performance Management Policy, informed by relevant legislation
		Ensure that the results are documented and publicised to the relevant stakeholders	Quarterly progress reporting was done to Council as required by Section 52(d) of the MFMA. Q1 C3391/10/2024 dated 31 Oct 2024 Q2 SC3443/01/2025 dated 23 Jan 2025 Q3 SC3530/04/2025 dated 30 Apr 2025 Q4 C3597/07/2025 dated 31 Jul 2025
Information collection, processing and analysis	**Councillors**	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities	Done during review sessions, quarterly
		Ensure with the Council officials that all information is made available	Information is made available quarterly during evaluation
		Examine, scrutinise and critically analyse measures/indicators, targets, outputs and outcomes	Quarterly progress reports are submitted to Council for consideration
	Officials	Collect, process and provide the relevant and appropriate information from their respective departments	Information is collated, processed and made available to all relevant stakeholders
	Local community and Stakeholders	Provide inputs into the process with reference to their specific needs and requirements	Quarterly progress reports are submitted to Council for consideration
Auditing of information	**Performance Management Manager**	Collect and process relevant and appropriate information from departments	Information is collected and processed quarterly, prior to formal quarterly performance assessments
		Examine, scrutinize and critically analyse information from departments	Information received is examined, scrutinized and critically analysed quarterly during formal performance assessments

	Performance & Audit Committee	Examine, scrutinise and critically analyse information from departments	Quarterly progress reporting, via the Section 52(d)-report, is done to the Performance & Audit Committee, where- after input is reported to Council
	Auditor-General	Collect and process the relevant and appropriate information from the Municipality	Conducted annually, during 1 Sep – 30 Nov 2025, required by Section 45(1)(b) of the Municipal Systems Act, Act 32 of 2000
		Examine, scrutinize and critically analyse information from the Municipality	Conducted annually, during 1 Sep – 30 Nov 2025, required by Section 45(1)(b) of the Municipal Systems Act, Act 32 of 2000
Audit Reporting	**Internal Auditor**	Provide an independent audit report to the Audit Committee	Conducted quarterly, required by Section 45(1)(a) of the Municipal Systems Act, Act 32 of 2000
	Performance & Audit Committee	Provide an independent audit report to the Municipal Manager and Mayoral Committee	Quarterly progress reporting, via the Section 52(d)-report, is done to the Performance & Audit Committee, where- after input is reported to Council
Reporting	**Municipal Manager**	Provide approved, relevant and appropriate information and reports to National and Provincial Government, and the Auditor-General	Quarterly progress reporting, via the Section 52(d)-report is done to the relevant National, Provincial and Auditor-General Departments
Report to Community	**Municipal Manager**	Ensure that the results are documented and publicised to the relevant stakeholders	Annual reporting is done to the community via the Annual Report

Section 34 of the Local Government: Municipal Systems Act, Act 32 of 2000 (MSA), furthermore points out that the IDP must be reviewed annually. During the IDP review process the KPAs, KFAs, KPIs and performance targets are to be reviewed.

This forms the basis for the review of the municipal PMS and Performance Agreements of Senior Managers. Chapter 6 of the MSA as amended, provides briefly that a municipality must:

1. Develop a performance management system (PMS)
2. Promote a performance culture
3. Administer its affairs in an economical, effective, efficient and accountable manner
4. Set Key Performance Indicators (KPIs) as a yardstick for measuring performance
5. Set targets to monitor and review the performance of the municipality based on indicators linked to their IDP
6. Monitor and review performance at least once per year
7. Take steps to improve performance
8. Report on performance to relevant stakeholders
9. Publish an annual performance report on performance of the municipality forming part of its annual report as per the provisions of the Municipal Finance Management Act of 2003
10. Incorporate and report on a set of general (sometimes also referred to as national) indicators prescribed by the National Minister of Provincial and Local Government
11. Conduct an internal audit of all performance measures/indicators on a continuous basis
12. Have their annual performance report audited by the Auditor-General; and
13. Involve the community in setting indicators and targets and in reviewing municipal performance

MLM has, to promote a performance culture, cascaded performance monitoring and evaluation to Job Levels 1 – 13. Individual level performance management is addressed per Section 7.2 of the Performance Management Policy.

Since the promulgation of the Local Government: Municipal Staff Regulations per Government Gazette 45181 dated 20 Sep 2021, the Performance Management and Development System applies to all staff members of the municipality, excluding staff appointed on a fixed term contract with a duration less than 12 months, serving notice of termination or to retire on reaching the statutory retirement age, appointed on an internship programme and appointed in terms of Section 54A and 56 of the MSA. These regulations are called the Local Government: Municipal Staff Regulations and came into effect on 1 Jul 2022.

The employee performance management system can be defined as the process through which the planned performance objectives defined in the IDP, are cascaded into the employee's Annual Performance Plans, thus allowing for the planning, coaching and monitoring, reviewing and rewarding of performance and the enhancement of development, at the level of the individual employee. Council adopted these regulations as the Performance Management and Development System Policy per Council Resolution C3083/05/2023 dated 25 May 2023.

This process comprises of four phases, namely:

1. Phase 1: Planning

This is about jointly identifying individual performance expectations and gaining the employee's commitment in achieving these expectations. This also entails the identification of KFAs and indicators, the establishment of year-end targets and the planning for the phasing in of the year-end target into quarterly targets (cumulatively and quarterly).

2. Phase 2: Performance Coaching

This is the phase of continuously tracking and improving performance, through feedback and reinforcement of key results and competencies. This is done with a view to timely detect performance relapses and to simultaneously introduce speedy remedial actions. A prescribed record sheet is used to record evidence and remedies.

During this phase the actual performance must be determined and be judged against the quarterly obligation as well as the cumulative performance and the standards that have been set in advance. During this phase it is also important to provide and present adequate evidence proving performance claimed. Actual measurements are done quarterly.

3. Phase 3: Reviewing

This phase involves jointly assessing performance against expectations (planned vs. actual performance) quarterly. The Manager/Supervisor is to set up formal quarterly reviews to assess the relevance of the objectives and the Employee's performance against the objectives and a formal final review during July annually.

The assessor/panel and evaluated employee must prepare and agree to a Personal Development Plan (PDP). This only needs to be done at the final review in June in conjunction with the annual skills efficiency analysis review.

4. Phase 4: Year-End Review and Rewarding

This phase establishes the link between performance and reward. It aims to direct and reinforce effective work behaviours by determining and allocating equitable and appropriate rewards to employees.

Section 40(1) of the Local Government: Municipal Staff Regulations, Government Gazette 45181 dated 20 Sept 2021 and adopted by Council, determines a municipality may not spend more than 1.5% of its annual salary and wage bill for staff performance rewards.

9. OVERALL ORGANISATIONAL PERFORMANCE – 2024/2025-FINANCIAL YEAR

Performance indicators and targets, supporting the Key Performance Indicators (KPIs), were agreed to between management and the relevant officials from Job Levels 1 – 13. For the purposes of this report, only the performance achievements relevant to Job Levels 1 – 4 (Directors up to Assistant Directors) are reported. Departmental quarterly performance assessments were conducted between the immediate superior and the relevant official.

It is important to note that the cascaded performance indicators, are not subjected to external audit and no opinion is expressed.

The below table reflects the total number of Performance Indicators approved per department for Job Levels 1 – 4 and the number of indicators evaluated and not evaluated (85 officials with a total number of 521 indicators):

2022/2023

DESCRIPTION	CORP	FIN	DP	PSR	COMM	ENG	MM	TOTAL
Total Number of Indicators	**123**	**50**	**99**	**49**	**46**	**94**	**20**	**481**
Total Number of Staff Members	120	11	19	7	10	15	2	84
Number of Indicators Evaluated	123	45	87	49	46	91	20	461
Number of Indicators Not Evaluated	0	5	12	0	0	3	0	20

2023/2024

DESCRIPTION	CORP	FIN	DP	PSR	COMM	ENG	MM	TOTAL
Total Number of Indicators	**113**	**50**	**96**	**44**	**51**	**145**	**22**	**521**
Total Number of Staff Members	20	12	19	6	10	15	2	84
Number of Indicators Evaluated	108	42	87	40	51	108	21	457
Number of Indicators Not Evaluated	5	8	9	4	0	37	1	64

2024/2025

DESCRIPTION	CORP	FIN	DP	PSR	COMM	ENG	MM	TOTAL
Total Number of Indicators	**120**	**53**	**111**	**45**	**52**	**144**	**45**	**570**
Total Number of Staff Members	22	12	21	6	10	15	4	90
Number of Indicators Evaluated	110	51	109	44	52	121	21	508
Number of Indicators Not Evaluated	10	2	2	1	-	23	24	62

The performance outcome for these indicators are as follows:

2022/2023

TOTAL NUMBER OF PERFORMANCE INDICATORS (JOB LEVELS 1 – 4)	NOT EVALUATED	EVALUATED	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
481	20	461	399 *	62
	4%	95.84%	86.55%	13%

2023/2024

TOTAL NUMBER OF PERFORMANCE INDICATORS (JOB LEVELS 1 – 4)	NOT EVALUATED & NOT APPLICABLE	EVALUATED	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
521	60	457	414 *	43
	11.51%	87.72%	79.46%	8.25%

2024/2025

TOTAL NUMBER OF PERFORMANCE INDICATORS (JOB LEVELS 1 – 4)	NOT EVALUATED & NOT APPLICABLE	EVALUATED	TARGETS ACHIEVED	TARGETS NOT ACHIEVED
570	62	508	452	56
	10.88%	89.12%	88.98%	11.02%

* Targets achieved are only reflecting the evaluated targets, excluding the targets not evaluated. Targets not evaluated are due to changed circumstances since targets were agreed to.

The outcome of the performance assessment per department, relevant to Job Levels 1 – 4, is reported as follows:

2022/2023

LEVEL OF PERFORMANCE	CORP	FIN	DP	COMM	ENG	MM	PSR	TOTAL
Outstanding Performance	4	0	31	0	2	0	1	38
Above Expectations	3	0	14	2	7	0	11	37
Fully Effective	93	32	39	42	70	16	32	324
Not Fully Effective	23	13	3	2	12	4	5	62
Unacceptable	0	0	0	0	0	0	0	0
Not Applicable	0	1	1	0	3	0	0	5
Not Evaluated	0	4	11	0	0	0	0	15
TOTAL	123	50	99	46	94	20	49	481
%	81%	71%	97%	96%	87%	80%	90%	86%

2023/2024

LEVEL OF PERFORMANCE	CORP	FIN	DP	COMM	ENG	MM	PSR	TOTAL
Outstanding Performance	14	0	19	7	9	0	7	56
Above Expectations	2	2	15	4	7	0	5	35
Fully Effective	92	29	47	37	72	18	28	323
Not Fully Effective	0	11	6	3	18	3	0	41
Unacceptable	0	0	0	0	2	0	0	2
Not Applicable	0	0	1	0	2	1	0	4
Not Evaluated	5	8	8	0	35	0	4	60
TOTAL	113	50	96	51	145	22	44	521
%	91%	73%	93%	94%	80%	94%	100%	89%

2024/2025

LEVEL OF PERFORMANCE	CORP	FIN	DP	COMM	ENG	MM	PSR	TOTAL
Outstanding Performance	12	0	26	4	13	0	4	59
Above Expectations	4	1	27	5	7	0	7	51
Fully Effective	88	46	45	40	78	16	29	342
TOTAL NUMBER OF TARGETS ACHIEVED	104	47	98	49	98	16	40	452
Not Fully Effective	6	4	9	3	21	5	4	52
Unacceptable	0	0	2	0	2	0	0	4
TOTAL NUMBER OF TARGETS NOT ACHIEVED	6	4	11	3	23	0	4	56
Not Applicable	0	2	2	0	0	0	0	4
Not Evaluated	10	0	0	0	23	24	1	4
TOTAL	120	53	111	52	144	45	45	58
%	94.54%	92.15%	89.90%	94.23%	80.99%	76.19%	90.90%	88.97%

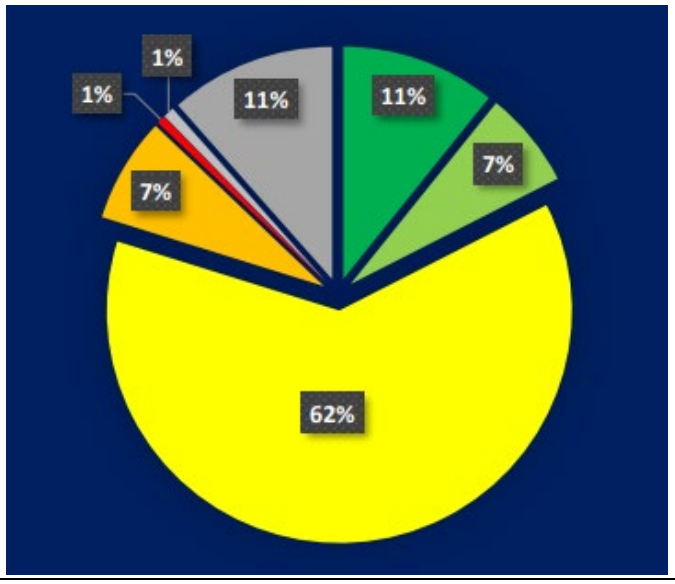
The annual performance, compared to the 2023/2024-financial year, in terms of the Performance Indicators applicable to Job Levels 1 – 4, is reflected below. The overall performance achievement for 2023/2024 was 83% whilst for the 2024/2025-financial year a performance achievement of 88.97**%** was achieved.

LEVEL OF PERFORMANCE	2022/2023		2023/2024		2024/2025	
	NUMBER OF INDICATORS	%	NUMBER OF INDICATORS	%	NUMBER OF INDICATORS	%
OUTSTANDING PERFORMANCE	38	8%	56	10.75%	59	11.61%
ABOVE EXPECTATIONS	37	8%	35	6.72%	51	10.04%
FULLY EFFECTIVE	324	67%	323	62%	342	67.32%
NOT FULLY EFFECTIVE	62	13%	41	7.87%	52	9.12%
UNACCEPTABLE	0	0%	2	0.38%	4	0.70%
NOT EVALUATED	15	3%	60	11.52%	58	10.17%
NOT APPLICABLE	5	1%	4	0.77%	4	0.70%
TOTAL	481	100%	521	100%	570	100%

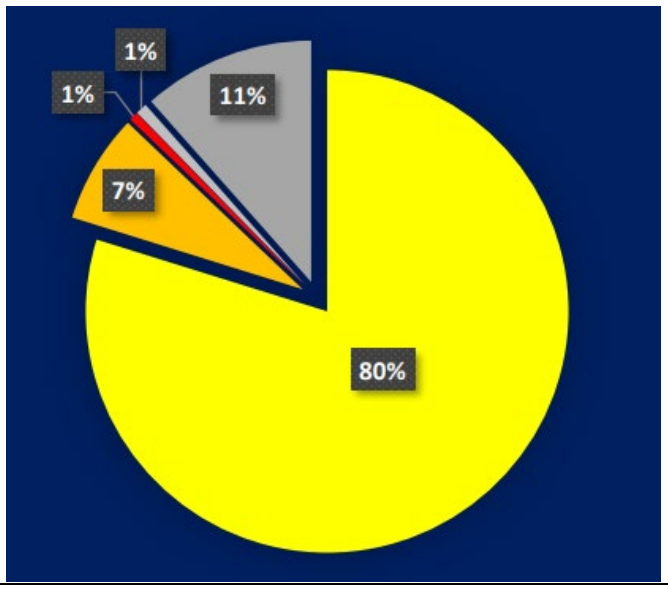
The consolidated performance for targets achieved and targets not achieved is reflected below:

2023/2024

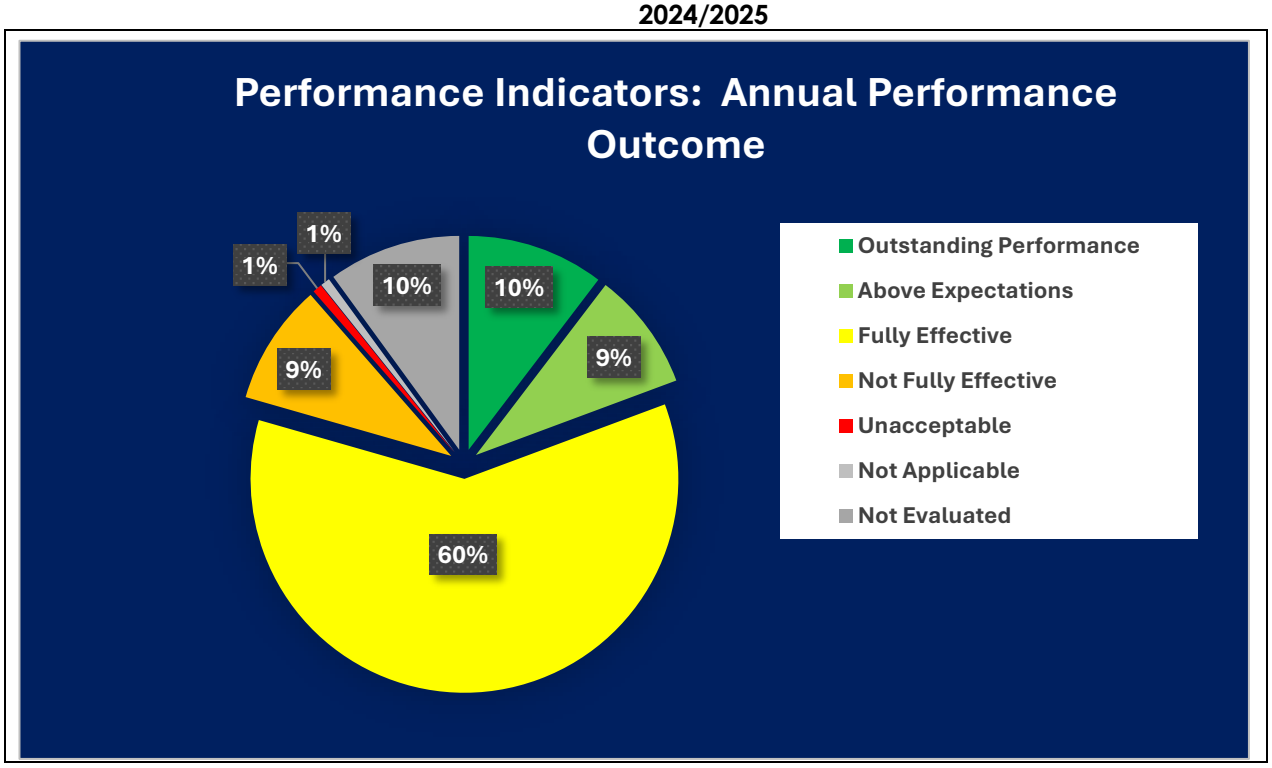
Percentage Performance per Performance Level

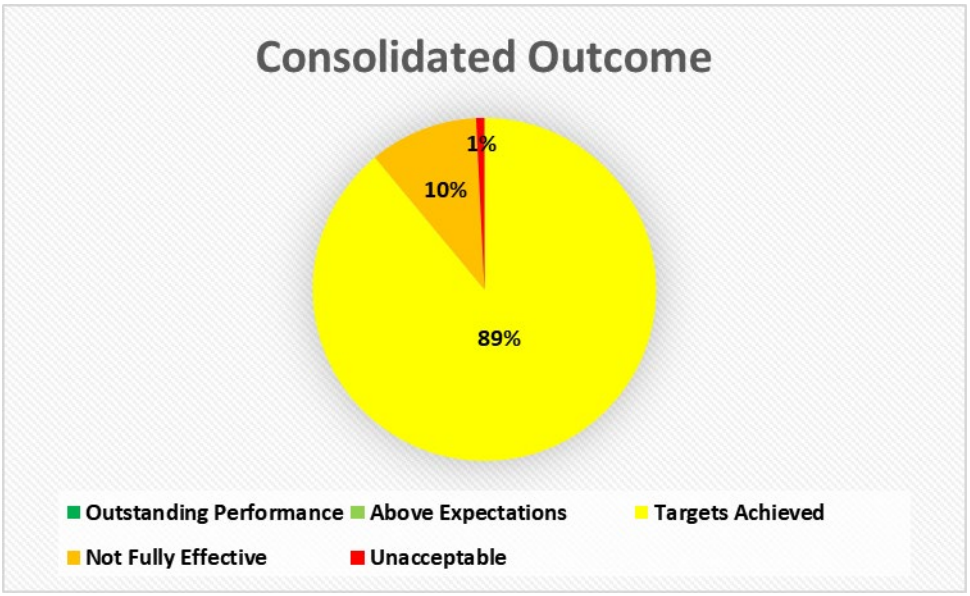


Overall Percentage Performance Achieved



2024/2025


Performance Indicators: Annual Performance Outcome
1%
1%
10%
10%
9%
9%
60%
Outstanding Performance
Above Expectations
Fully Effective
Not Fully Effective
Unacceptable
Not Applicable
Not Evaluated


Consolidated Outcome
1%
10%
89%
Outstanding Performance
Above Expectations
Targets Achieved
Not Fully Effective
Unacceptable

10. ORGANISATIONAL PERFORMANCE – 2024/2025-FINANCIAL YEAR

Sections 55 to 58 of the Municipal Systems Act, Act 32 of 2000, further outline the provisions on the employment and functions of the Municipal Manager and Managers directly accountable to the Municipal Manager.

The Municipal Planning and Performance Management Regulations of 2001

In summary, the Regulations provide that a municipality's Performance Management System must:

1. Entail a framework that describes and represents how the municipality's cycle and process of performance management, including measurement, review, reporting and improvement, will be conducted;

2. Comply with the requirements of the Municipal Systems Act; and

3. Relate to the municipality's employee performance management processes and be linked to the municipality's IDP.

The Municipal Finance Management Act, Act 56 of 2003 (MFMA)

The Municipal Finance Management Act also contains various important provisions relating to performance management. In terms of the Act all municipalities must:

1. Annually adopt a service delivery and budget implementation plan with service delivery targets and performance indicators;

2. When considering and approving the annual budget, set measurable performance targets for revenue from each source and for each vote in the budget;

3. Empower the Executive Mayor or Executive Committee to approve the Service Delivery and Budget Implementation Plan and the Performance Agreements of the Municipal Manager and the Managers directly accountable to the Municipal Manager; and

4. Compile an annual report, which must, amongst others things, include the municipality's performance report compiled in terms of the Municipal Systems Act.

The Municipal Systems Act and the Municipal Finance Management Act require that the PMS be reviewed annually to align itself with the reviewed IDP. In consequence of the reviewed organisational performance management system, it then becomes necessary to also amend the scorecards of the Municipal Manager and Section 56 Managers in line with the cascading effect of performance management from the organizational to the departmental and eventually to employee (individual) levels.

It is expected of a municipality to:

1. Set key performance indicators (KPIs) including input, output and outcome indicators in consultation with communities
2. Annually review its Key Performance Indicators
3. Set performance targets for each financial year
4. Measure and report on the relevant Nationally prescribed key performance outcomes
5. Measure and report on the six National local government KPAs
6. Report on performance to Council at least twice a year
7. As part of its internal audit process audit the results of performance measurement
8. Appoint a performance audit committee; and
9. Provide secretarial support to the said audit committee

The Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers of 2006

This legislation regulates the management of the Section 56-employees of a municipality by providing an outline of employment contracts, performance agreements, performance plans, employee development, empowerment, measures/indicators and performance evaluation processes. These regulations further provide criteria for performance assessment and the 5-point rating upon which performance of an individual needs to be scored during the assessment and evaluation.

All Section 56-appointees signed during July 2024 their Annual Performance Agreements. Quarterly performance monitoring was conducted and where required, appropriate corrective and/or remedial actions were implemented. The Section 52(d)-quarterly performance reports were submitted to Council and ultimately to the Gauteng Provincial Department for Co-operative Governance & Traditional Affairs, Gauteng Provincial Treasury, National Department for Co-operative Governance & Traditional Affairs and National Treasury.

Council considered and approved the legislative required MFMA Section 72-mid-year performance report per Resolution SC3443/01/2025 dated 23 Jan 2025. This report dealt with both the financial as well as the non-financial performance. The following information must be provided, as part of the mid-year performance report:

1. The monthly statements referred to in Section 71 for the first half of the financial year
2. The municipality's service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan
3. The past year's annual report, and progress on resolving problems identified in the annual report; and
4. The performance of every municipal entity under the municipality's control (of which this municipality has none)

Subsequent to the submission of the Section 72-mid-year performance report to Council, Gauteng Provincial Treasury conducted a 2025-mid-year budget and performance assessment.

This report considered MLM performance derived from the IDP objectives, translated into the departmental SDBIPs for the year as of 30 Jun 2025. A basic set of key comparatives for year-to-date was offered to allow for easy comparisons on achievements against the SDBIP.

The purpose was to demonstrate, in terms of service delivery, what is being achieved and what remains outstanding and/or which have not yet been fully achieved.

The purpose of this visit was to give effect to the constitutional monitoring and oversight responsibilities assigned to Gauteng Provincial Treasury. The strategic engagement was aimed at strengthening the quality and oversight of municipal budgeting and performance.

The overall assessment of actual performance against targets set for the KPIs documented in the SDBIP, is illustrated according to the following assessment methodology. The expected level of performance is Fully Effective and higher:

Level	Terminology	Description
5	**Outstanding Performance**	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	**Performance Significantly Above Expectations**	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	**Fully Effective**	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	**Not Fully Effective**	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	**Unacceptable Performance**	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The Employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

ORGANISATIONAL PERFORMANCE

The quarterly performance achievement of the organisational scorecard, represented by the SDBIP in terms of the KPIs for the year under review is reported as follows:

Performance Outcome: Q1

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
CORP	16	-	5	4	-	3	58.33	4
FIN	14	-	2	1	3	5	82	3
DP	13	-	-	4	1	6	100	2
COMM	20	-	4	1	1	6	67	8
ENG	22	-	3	1	4	4	75	10
MM	10	-	4	3	1	1	56	1
PSR	17	-	4	1	1	7	69.23	4
	112	-	22	15	11	32	69.88	32

*** Note:** The Not Applicable targets refer to targets not applicable for the specific period under review, being a bi-annual or annual target and not a quarterly target.

Performance Outcome: Q2 (Mid-year Performance Outcome)

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	1	4	1	3	88.89	5	2
FIN	14	-	4	0	3	4	63.64	3	0
DP	13	-	-	2	1	7	100.00	3	0
COMM	20	-	5	1	-	5	54.55	7	2
ENG	22	-	1	1	5	5	91.67	10	0
MM	10	-	3	3	1	2	66.67	0	1
PSR	17	-	2	4	2	4	83.33	3	2
	112	-	16	15	13	30	78.38	31	7

Council, per Council Resolution C3475/02/2025 dated 27 Feb 2025, approved the Adjustments Medium-Term Revenue & Expenditure Framework (MTREF), required by Section 24 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003, resulting in the amendment of some of the KPIs. Thus, the increase from 78 to 112 KPIs.

Performance Outcome: Q3

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	2	5	-	3	80	5	1
FIN	15	-	2	-	2	7	81.82	3	1
DP	11	-	-	1	1	8	100	1	-
COMM	18	-	2	5	1	1	77.78	8	1
ENG	23	-	5	3	1	1	50	12	1
MM	8	-	3	2	-	1	50	2	-
PSR	15	-	3	3	1	3	70	4	1
	106	-	17	19	6	24	74.24%	35	5

Performance Outcome: Q4

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	1	7	-	6	93	2	-
FIN	15	-	-	2	5	7	100	1	-
DP	11	-	-	2	2	6	100	1	-
COMM	18	-	1	9	2	4	93.75	2	-
ENG	23	-	2	3	4	12	90	2	-
MM	8	-	-	3	1	3	100	1	-
PSR	15	-	3	2	1	8	79	1	-
	106	-	7	28	15	46	92.71%	10	0

Performance Outcome: Year-to-Date

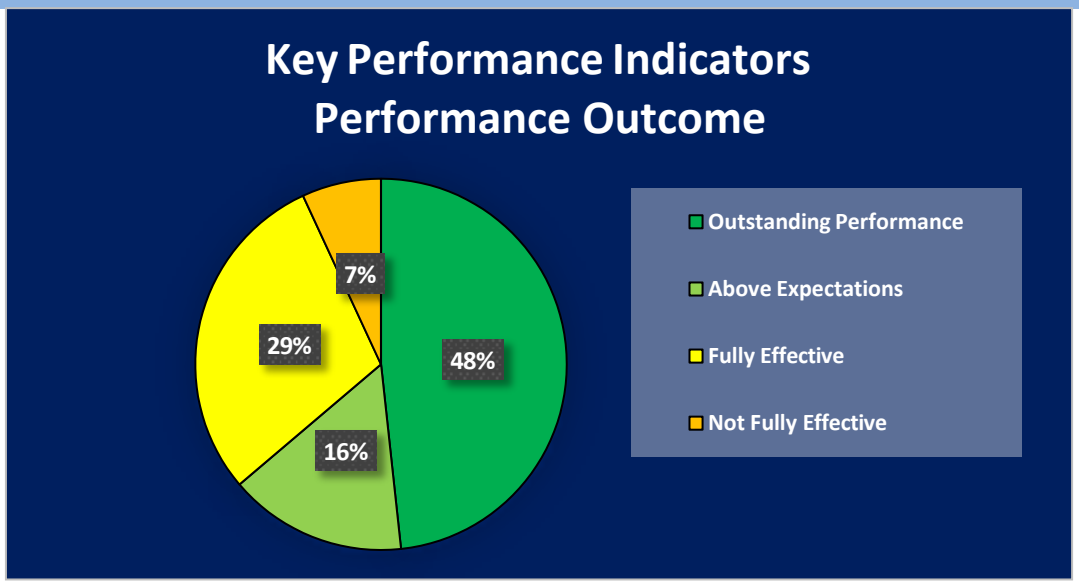
DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	5	6	-	5	68.75	-	-
FIN	15	-	1	2	5	7	93.33	-	-
DP	11	-	-	1	2	8	100	-	-
COMM	18	-	1	4	3	10	94.44	-	-
ENG	23	-	3	3	1	16	86.96	-	-
MM	8	-	2	1	1	4	85.71	-	-
PSR	15	-	2	2	-	11	86.67	-	-
	106	-	14	19	12	61	86.79%	0	0

The annual organisational performance comparison in terms of the Measurable Performance Objectives between the 2022/2023, 2023/2024 and 2024/2025-financial year is reflected below. An overall performance for the 2023/2024-financial of 87.38% was achieved compared to the 86.79% of the 2024/2025-financial year.

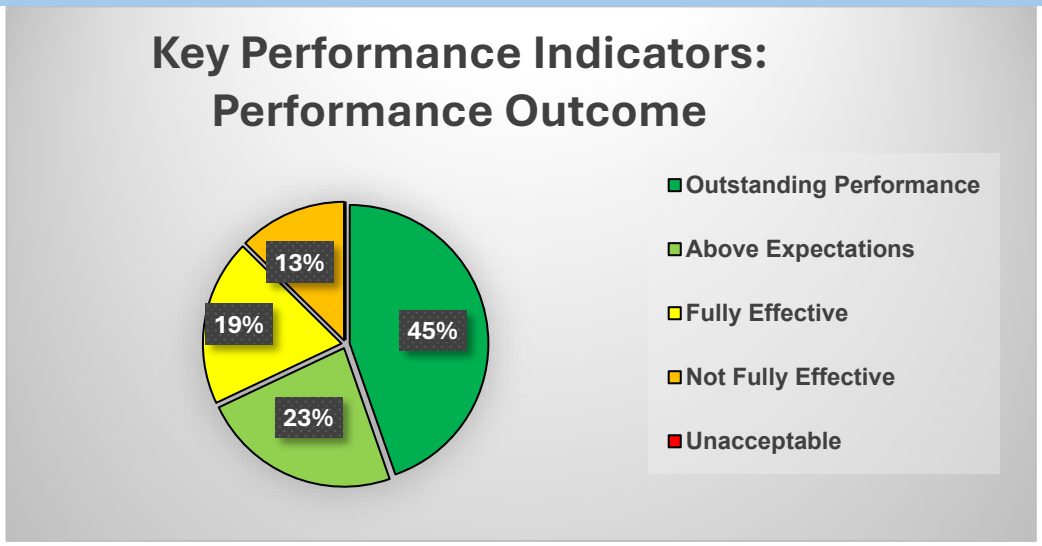
CRITERIA	2022/2023 YtD	2023/2024 YtD	2024/2025 YtD
1. Total number of indicators	**59**	**105**	**106**
2. Number of Indicators applicable for the period under review	58	103	106
3. Number of Indicators Achieved	**51**	**90**	**92**
4. Number of Indicators not achieved	7	13	14
5. Number of Indicators not evaluated	1	2	0
% Performance	**87.93%**	**87.38%**	**86.79%**

The following graphs reflect the graphical comparison per performance level between the two financial years:

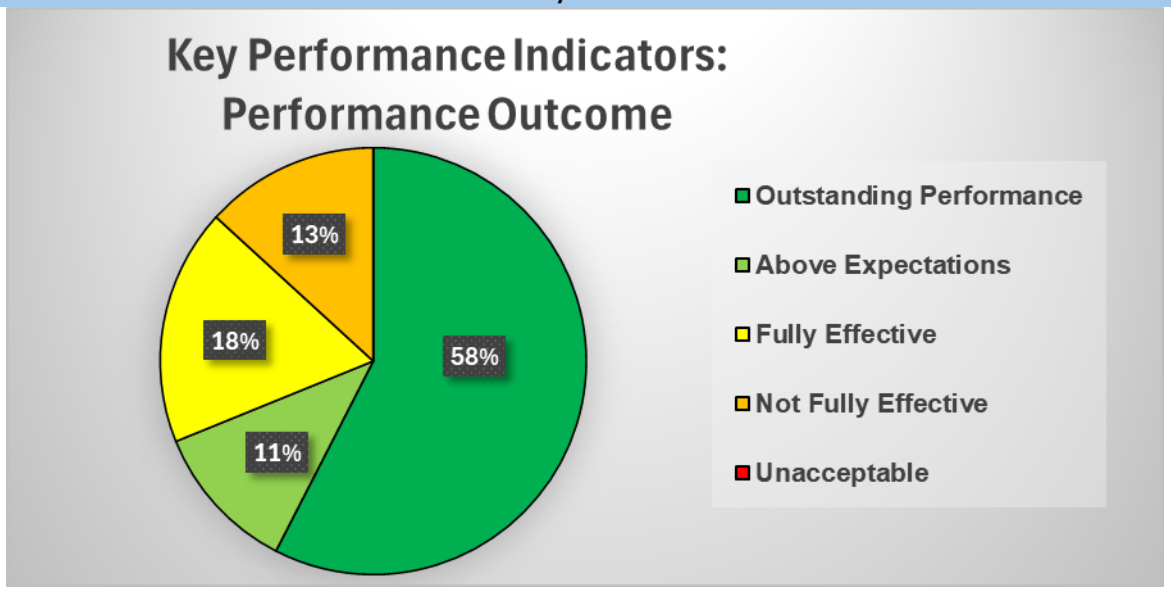
2022/2023

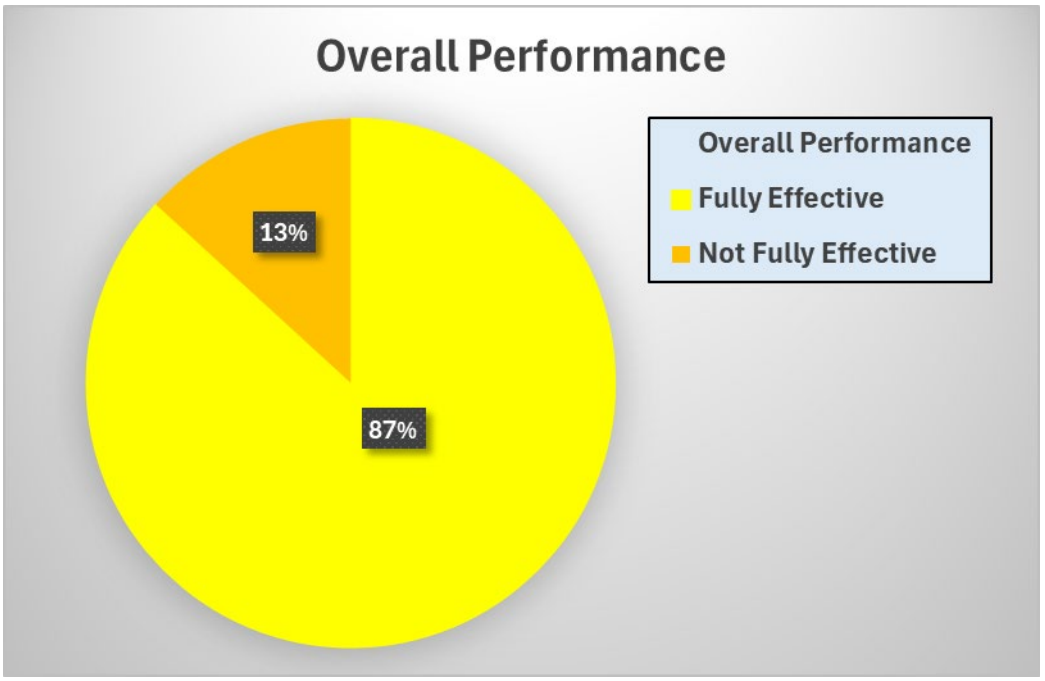


2023/2024



2024/2025

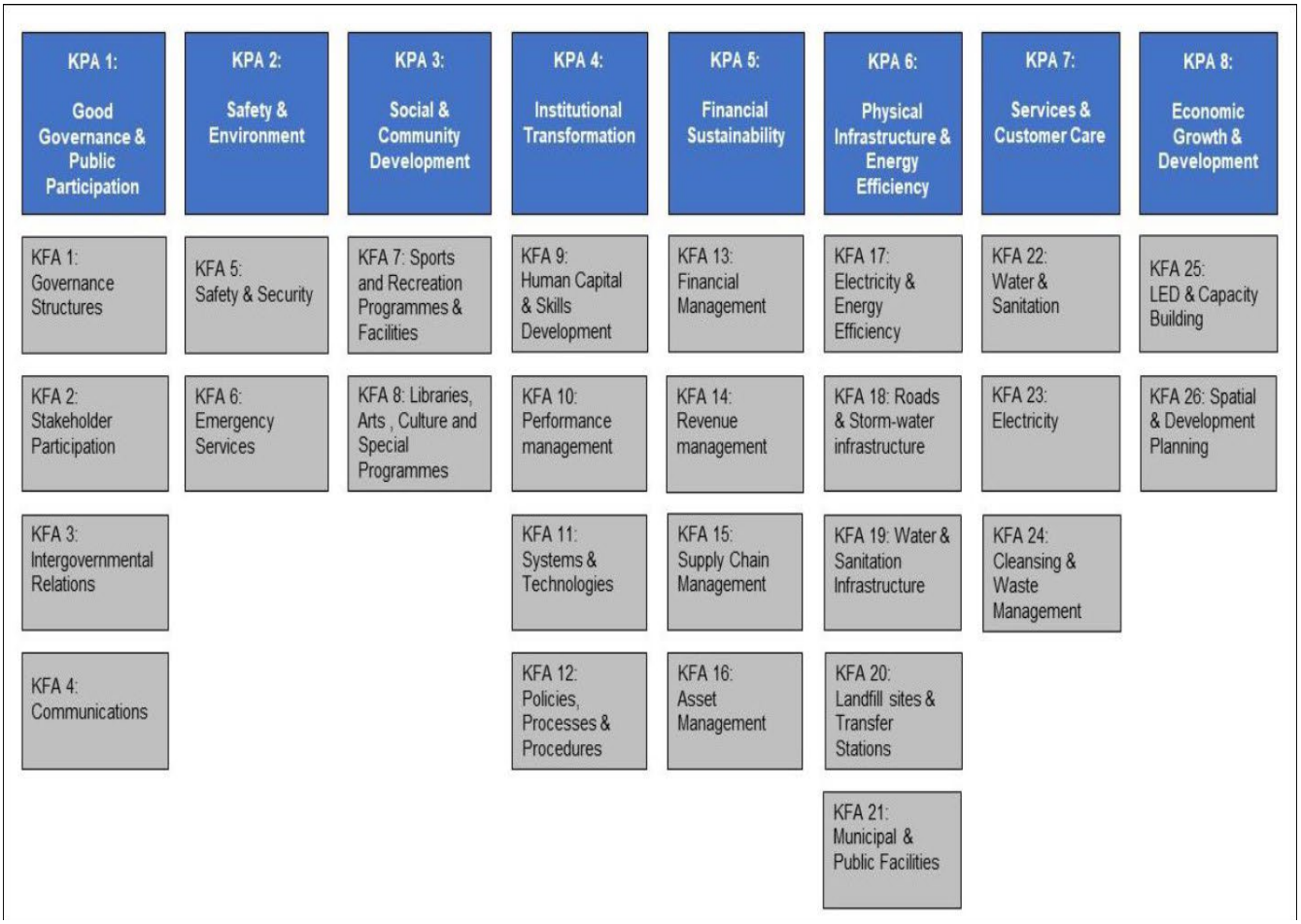

Key Performance Indicators:
Performance Outcome
13%
18%
58%
11%
Outstanding Performance
Above Expectations
Fully Effective
Not Fully Effective
Unacceptable


Overall Performance
13%
87%
Overall Performance
Fully Effective
Not Fully Effective

11. KEY PERFORMANCE AREA (KPA) PERFORMANCE (STRATEGIC OBJECTIVE)

The detailed consolidated annual performance per KPA, namely the Strategic Objective and the KFA, the Predetermined Objective, is reported below, as per relevant KPA.

The linkage between the KPAs, KFAs and KPIs is the foundation of the operational strategies for MLM.



The following represents a comparison between the 2022/2023-financial year versus the 2023/2024-financial year:

PERFORMANCE OUTCOME PER KEY PERFORMANCE AREA (STRATEGIC OBJECTIVES)

2022/2023

KPA	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
KPA 1	**8**	0	2	5	0	1	**75**	-
KPA 2	**5**	0	0	2	1	2	**100**	-
KPA 3	**5**	0	1	1	2	1	**80**	-
KPA 4	**6**	0	1	3	0	2	**83**	-
KPA 5	**12**	0	2	0	4	6	**83**	-
KPA 6	**14**	0	1	4	1	8	**93**	1
KPA 7	**2**	0	0	2	0	0	**100**	-
KPA 8	**7**	0	0	2	0	5	**100**	
	58	**0**	**7**	**19**	**8**	**25**	**89.32**	**1**

2023/2024

KPA	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
KPA 1	**7**	-	-	3	1	3	**100**	1
KPA 2	**7**	-	1	1	2	3	**85.71**	1
KPA 3	**9**	-	1	1	1	6	**88.89**	-
KPA 4	**9**	-	1	4	2	2	**88.89**	-
KPA 5	**31**	-	1	4	11	15	**96.77**	-
KPA 6	**23**	-	8	2	6	7	**65.22**	-
KPA 7	**9**	-	-	3	-	6	**100**	-
KPA 8	**8**	-	1	2	1	4	**87.50**	-
	103	**-**	**13**	**20**	**24**	**46**	**87.38**	**2**

2024/2025

KPA	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
KPA 1	**8**	-	3	2	1	2	**62.5%**	-
KPA 2	**17**	-	-	1	-	16	**100%**	-
KPA 3	**7**	-	-	2	1	4	**100%**	-
KPA 4	**9**	-	1	4	-	4	**88.89%**	-
KPA 5	**31**	-	4	5	6	16	**87.10%**	-
KPA 6	**18**	-	2	4	2	10	**88.89%**	-
KPA 7	**5**	-	3	-	-	2	**40%**	-
KPA 8	**11**	-	1	1	2	7	**90.91%**	-
	106	**-**	**14**	**19**	**12**	**61**	**86.79%**	**-**

The detailed performance per agreed KPIs, target and actual performance is reported below:

KPA 1
GOOD GOVERNANCE

To promote increased participation and improved communication with all key internal and external stakeholders

KFA 1
Governance Structures

To promote sound and sustainable governance

KFA 2
Risk Management

To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner

KFA 3
Stakeholder Participation

To increase active stakeholder participation

KFA 4
Inter-governmental Relations

To improve Inter-governmental relations

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted by the last day of the quarter. 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	4	3	3	The 4 quarterly reports, with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks by the last day of the month, after the end of the quarter were submitted into the reporting cycle and considered by Council as follows: Q1 (Q4 23/24FY): C3377/08/2024 Q2 (Q1 Report): C3426/11/2024 Q3 (Q2 Report): C3504/04/2025 Q4 (Q3 Report): C3550/05/2025	The turn-around target date for Q3 was not fully achieved as the report was only submitted 2 working days later than at the end of the quarter	The Q3 submission not within the approved turn-around time was considered an isolated incident The reporting processes and procedures were reconfirmed with the newly appointed Municipal Manager Other than compliance with the existing reporting procedures and processes, no additional remedial actions are required	Not Fully Effective
2	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	4	3	3	Q1: Report submitted into the reporting cycle on 23 Jul 2024 (within one month after the end of the quarter) Considered by Council on 29 Aug 2024 per Resolution C3365/08/2024. Q2: Progress Report submitted into reporting cycle on 22 Oct 2024,(within one month after the end of the quarter) Considered by Mayoral Committee per Resolution MC A/6454/11/2024 dated 19 Nov 2024 Q3: Report submitted into the reporting cycle on 18 Feb 2025 (not within one month after the end of the quarter) Considered by Council on 29 May 2025 per Resolution C3532/05/2025 Q4: Progress Report submitted into reporting cycle on 29 April 2025 (C3532/05/2025)	4 Quarterly reports were considered by the Mayoral Committee, however the Q3-Report was not submitted within one month after the end of the quarter	Departmental corrective measures in terms of non-performance (not meeting the approved submission date) was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
3	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	90%	100%	100%	Number of findings raised by the Auditor-General: 1. Supply Chain Management (SCM): 2 2. Expenditure: 1 3. Financial Reporting (AFS): 5 4. Engineering: 2 100% of the findings were addressed	All findings raised by the Auditor-General were addressed, verified and signed off by Internal Audit	None	Outstanding Performance
4	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	95%	100%	100%	Number of findings raised by the Auditor-General: 1. Performance Management System (PMS): 4 2. ICT: 2 100% of the findings were addressed	All findings raised by the Auditor-General were addressed, verified and signed off by Internal Audit	None	Outstanding Performance
5	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(1) Meetings arranged according to Council approved Annual Year Planner (2) Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor	3 = Meetings arranged as per indicator definition	60	60	60	Council approved the Annual Year Planner per Council Resolution C3207/11/2023 dated 30 Nov 2023 Ward Committee meetings were arranged according to the approved Year Planner	Target Achieved	None	Fully Effective

6	COMM	KPI 074.3	KPA 1	KFA 28	Percentage of Community Services related complaints addressed quarterly	(1) Number of complaints (parks, waste and environmental health) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	81%	81%	Total number of complaints received: 1 808 Total number of complaints closed: 1 473 81%	Expected target of 75% exceeded	None	Above Expectations
7	FIN	KPI 074.5	KPA 1	KFA 28	Percentage of Finance Services related complaints addressed quarterly	(1) Number of complaints (billing, meter reading and related complaints) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	75%	Total number of complaints received: 544 Total number of complaints closed: 408 75%	Resolution in Q2 dipped sharply (only 23% closed), suggesting potential workflow or system-related bottlenecks that will require further root-cause analysis and intervention	Further root-cause analysis and intervention required	Fully Effective
8	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and Incident Report submitted and included in the Annual Report by 30 Aug 2024	4	2	2	Q1 Insurance Claims progress reported to the Senior Management Committee, withdrawn from the agenda Q2 Insurance Claims progress reported to the Senior Management Committee, referred for the updating of incomplete information, prior further consideration Q3 Insurance Claims progress not reported, due to completion of progress report Q4 Insurance Claims progress considered by Council per Council Resolution C3626/08/2025 dated 28 Aug 2025	Target Not Achieved Q1: Item not submitted within 15 working days after the end of the quarter Q2: Not Evaluated Q3: Not Evaluated Q4: Considered by Council on 28 Aug 2025	(1) Operational and reporting processes were revisited during 2024/2025 (2) Compliance to the revisited processes to be monitored quarterly and where required corrective measures to be considered by the Municipal Manager to ensure timeous responses by the relevant responsible departments, effective 1 Jul 2025	Not Fully Effective

KPA 2
SAFE & HEALTHY ENVIRONMENTS

To create a sustainable environment safe from harm

KFA 5
Safety & Security

To improve the safety of the community in both rural and suburban areas

KFA 6
Emergency Services

To ensure adequate prevention measures as well as prompt response to emergencies

KFA 7
Disaster Management

To outline policy and procedures for proactive disaster prevention and mitigation

KFA 8
Environmental Health

To ensure healthy living environments

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls = Vehicle Fires, Structural Fires, Special Services & MVAs, quarterly Definitions: 1st Response Time = Time call received "Time Out" = Time leaving the premises	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	90%	99,71%	99,71%	The achievement of the target to dispatch emergency vehicles within 3 minutes was 99.71%	Target Exceeded	None	Outstanding Performance
2	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	95%	99,88%	98,88%	Approved Budget: R2 000 000.00 Actual Budget Spent: R1 997 601.71 % Expenditure: 99.88%	Target Exceeded	None	Outstanding Performance
3	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3 = Updated, reviewed and submitted with Draft IDP by 15 Mar 2025 4 = Public participation finalised by 30 Apr 2025 5 = Annually Reviewed Disaster Management Plan approved (considering the public participation outcome) with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3	3	3	Reviewed Disaster Management Plan approved as Annexure of the IDP for the forth-coming financial year approved per Council resolution C3533/05/2025 dated 29 May 2025	Expected targets for the indicator were all achieved	None	Outstanding Performance
4	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter (3) Evidence of non-compliance notices and reports to GDARDE available	3 = 3 Inspections conducted at identified industries 4 = Identified contraveners served with non-compliance notices 5 = Identified contraveners served with non-compliance notices and reported to GDARDE in case of non-compliance	4	4	4	(1) The identified high-risk industries/polluters within the Midvaal Region were approved by Council per Council Resolution MC B/5246/06/2024 dated 11 Jun 2024, to be assisted to comply with the provisions of the National Environmental Management Act (NEMA): (1) Tekfalt Binders (Bitumen Manufacturers) (2) African Pegmatite (Milling and Drying of minerals) (3) Alliance Fuel (Bulk fuel handling) Alliance Fuel was closed and replaced with Flexilube	The expected inspections were conducted and identified contraveners served with non-compliance notices. The identified contraveners were reported to the Gauteng Provincial Department for Agriculture and Rural Development Quarterly reports were submitted to the Mayoral Committee, namely: (1) MC B/5281/11/2024 dated 12 Nov 2024 (2) MC B/5304/02/2025 dated 18 Feb 2025 (3) MC B/5322/05/2025 dated 18 May 2025 (4) MC A/6612/06/2025 dated 17 Jun 2025	The Council Resolution during Jun 2025 approved the identified industries for the 2025/2026-financial year, however a close-out report for the 2024/205-financial year was not included	Outstanding Performance
5	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded (excluding test photos) versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	80%	81,73%	81.73%	Total speed infringements issued: 42 721 Successfully downloaded: 34 914 81.73%	Target Achieved	None	Fully Effective

6	PSR	KPI 054.2	KPA 2	KFA 05	Number of Fire Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number Fire By-law enforcement compliance inspections planned (2) Number of Fire By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned fire enforcement inspections conducted per quarter 4 = 7 planned fire enforcement inspections conducted plus 1 additional fire enforcement inspection conducted per quarter 5 = 7 planned fire enforcement inspections conducted plus 2 additional fire enforcement inspections conducted per quarter	28	40	40	(1) Quarterly Plan for number of Fire By-law enforcement compliance operations planned executed (2) Number of Fire By-law enforcement compliance inspections conducted for the 2024/2025-financial year: 40 (3) Outcome of inspections reported and signed by the Executive Director by the 10th working day after the end of the quarter	Target Exceeded	None	Outstanding Performance
7	ENG	KPI 054.3	KPA 2	KFA 05	Number of Water Regulations/By-laws enforcement inspections conducted	(1) Quarterly Plan for number of Water By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Water By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned water enforcement inspections conducted per quarter 4 = 7 planned water enforcement inspections conducted plus 1 additional water enforcement inspection conducted per quarter 5 = 7 planned water enforcement inspections conducted plus 2 additional water enforcement inspections conducted per quarter	28	31	31	Total number of Water By-Law enforcement inspections conducted for the 2024/2025-financial year = 31	The expected target exceeded	(1) Quarterly Plan approved by the Head of Department to be filed on Portfolio of Evidence (2) Signed, outcome of inspections reported to the Executive Director by the 10th working day to be filed on the Portfolio of Evidence	Outstanding Performance
8	ENG	KPI 054.4	KPA 2	KFA 05	Number of Electricity Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Electricity By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Electricity By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned electricity enforcement inspections conducted per quarter 4 = 7 planned electricity enforcement inspections conducted plus 1 additional electricity enforcement inspection conducted per quarter 5 = 7 planned electricity enforcement inspections conducted plus 2 additional electricity enforcement inspections conducted per quarter	28	32	32	Total number of Electricity By-Law enforcement inspections conducted for the 2024/2025-financial year = 32	The expected target exceeded	(1) Quarterly Plan approved by the Head of Department to be filed on Portfolio of Evidence (2) Signed, outcome of inspections reported to the Executive Director by the 10th working day to be filed on the Portfolio of Evidence	Outstanding Performance
9	ENG	KPI 054.5	KPA 2	KFA 05	Number of Sewer Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Sewer By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Sewer By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned sewer enforcement inspections conducted per quarter 4 = 7 planned sewer enforcement inspections conducted plus 1 additional sewer enforcement inspection per quarter 5 = 7 planned sewer enforcement inspections conducted plus 2 additional sewer enforcement inspections conducted per quarter	28	31	31	Total number of Sewer By-Law enforcement inspections conducted for the 2024/2025-financial year = 31	The expected target exceeded	(1) Quarterly Plan approved by the Head of Department to be filed on Portfolio of Evidence (2) Signed, outcome of inspections reported to the Executive Director by the 10th working day to be filed on the Portfolio of Evidence	Outstanding Performance
10	COMM	KPI 054.6	KPA 2	KFA 05	Number of Health Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Health By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Health By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 4 planned health enforcement inspections conducted per quarter 4 = 4 planned health enforcement inspections plus 1 additional health inspection conducted per quarter 5 = 4 planned health enforcement inspections conducted plus 2 additional health enforcement inspections conducted per quarter	16	30	30	(1) The President on 15 Nov 2024 issued a directive that measures needed to be taken to address the recurring foodborne illnesses that have claimed the lives of numerous children and led to the hospitalisation of many more across South Africa (2) The focus of Midvaal was changed to support the directive. Inspections done: 30	A total number of 30 inspections were conducted	Outcome of inspections reported and signed by the Executive Director by the 10th working day after the end of quarter to be filed	Outstanding Performance
11	PSR	KPI 054.7	KPA 2	KFA 05	Number of Traffic/Law enforcement operations conducted	(1) Quarterly Plan for number of Traffic/Law enforcement operations conducted (Approved operation by Head of Department) (2) Number of Traffic/Law enforcement approved operations conducted quarterly according to Plan (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned traffic/law enforcement operations conducted per quarter 4 = 7 planned traffic/law enforcement operations plus 1 additional enforcement operation conducted per quarter 5 = 7 planned traffic/law enforcement operations plus 2 additional enforcement operation conducted per quarter	28	37	37	(1) Quarterly Plan for number of Traffic By-law enforcement compliance operations planned executed (2) Number of Traffic By-law enforcement compliance inspections conducted for the 2024/2025-financial year: 37 (3) Outcome of inspections reported and signed by the Executive Director by the 10th working day after the end of the quarter	Target exceeded	None	Outstanding Performance

12	DP	KPI 075.1	KPA 2	KFA 05	Number of joint compliance (Building/Town Planning Regulations) operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) Execution of Year Planner quarterly (3) Submit quarterly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the quarter (4) Submit consolidated quarterly report into the reporting cycle by the 15th working day after the end of the quarter, to the Mayoral Committee	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	18	18	(1) The Approved Year Planner signed off by the Head of Department was distributed to all relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) The Year Planner was executed quarterly and a total number of joint operations for the 2024/2025-financial year was achieved, namely 18 (3) The quarterly outcome reports were submitted to the Executive Director: Development & Planning by the 10th working day after the end of the quarter (4) Consolidated quarterly reports were submitted into the reporting cycle by the 15th working day after the end of the quarter, to the Mayoral Committee	The agreed targets as per the indicator were achieved and the number of joint operations were exceeded	None	Outstanding Performance
13	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance (Fire Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	29	29	(1) The Approved Year Planner signed off by the Head of Department was distributed to all relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) The Year Planner was executed quarterly and a total number of joint operations for the 2024/2025-financial year was achieved, namely 29 (3) The monthly outcome reports were submitted to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	The agreed targets as per the indicator were achieved and the number of joint operations were exceeded	None	Outstanding Performance
14	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance (Water Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	12	12	(1) The Approved Year Planner signed off by the Head of Department was distributed to all relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) The Year Planner was executed quarterly and a total number of joint operations for the 2024/2025-financial year was achieved, namely 12 (3) The quarterly outcome reports were submitted to the Executive Director: Engineering by the 10th working day after the end of the month	The agreed targets as per the indicator were achieved and the number of joint operations were exceeded	None	Outstanding Performance
15	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance (Electricity Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	12	12	(1) The Approved Year Planner signed off by the Head of Department was distributed to all relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) The Year Planner was executed quarterly and a total number of joint operations for the 2024/2025-financial year was achieved, namely 12 (3) The quarterly outcome reports were submitted to the Executive Director: Engineering by the 10th working day after the end of the month	The agreed targets as per the indicator were achieved and the number of joint operations were exceeded	None	Outstanding Performance
16	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance (Sewer Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	11	11	(1) The Approved Year Planner signed off by the Head of Department was distributed to all relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) The Year Planner was executed quarterly and a total number of joint operations for the 2024/2025-financial year was achieved, namely 12 (3) The quarterly outcome reports were submitted to the Executive Director: Engineering by the 10th working day after the end of the month	The agreed targets as per the indicator were achieved and the number of joint operations were exceeded	None	Outstanding Performance

17	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance (Health Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	12	12	(1) Approved Year Planner dated 3 Oct 2024 from Development & Planning signed off by the Executive Director: Community Services (2) Year Planner executed quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	Number of planned joint operations conducted quarterly	Monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month to be filed for completeness	Outstanding Performance

KPA 3
COMMUNITY DEVELOPMENT

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KFA 9
Parks, Sport & Recreation

To create an ecosystem of sports and recreation activities

KFA 10
Libraries, Arts, Culture & Special Programmes

To promote the development of cultural and social programs to uplift the community

KFA 11
Health, ECD and Social

To promote the well- being of communities through provision of adequate social facilities and community development

KFA 12
Cemeteries & Crematoria

To provide accessible and adequate cemeteries and crematoria

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	3 = 1 planned programme as per the year planner implemented per quarter 4 = 1 planned programme plus 1 additional programme implemented with external stakeholders that does not require internal funding per quarter 5 = 1 planned programme plus 2 additional programmes implemented with external stakeholders that does not require internal funding per quarter	4	10	10	The programmes implemented were the following: Quarter 1 (1) Care & Services to Families: 13 Aug 2024 (2) Older Persons Function (Sedibeng Region): 30 Aug 2024 (3) Older Persons Programme: 20 Sep 2024 Quarter 2 (4) 16 Days of Violence Against Women & Children: 13 Nov 2024 (5) 16 Days of Activism Against Gender Based Violence: 27 Nov 2024 (6) Older Persons Programme: 4 Dec 2024 Quarter 3 (7) Disability Programme: 26 Mar 2025 (8) Youth Day Celebrations: 12 Jun 2025 Topic: Victim Empowerment Programmes, (9) Youth Day Celebrations: 18 & 19 Jun 2025 Topic: Introduction to Soft Skills & Self Awareness, Time Management Programmes supported: (10) Survivors Economic Empowerment and Mental Health Training Workshop: 5 Mar 2025	One programme per quarter was planned, however with the limited funding and resources available, the section exceeded the planned quarterly targets	None	Outstanding Performance
2	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at formalised, Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	3 = 12 inspections conducted per quarter 4 = 13 inspections conducted per quarter 5 = 16 inspections conducted per quarter	55	59	59	The number of compliance visits conducted at the 55 formalised Early Childhood Development Centres (ECDs) as per the Database, according to the MRR Monitoring Tool were 59 The Monitoring Tool was signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	The target as per the indicator was exceeded	None	Above Expectations
3	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	3 = 5 additional Day Mothers established per annum 4 = 6 additional Day Mothers established per annum 5 = 7 additional Day Mothers established per annum	5	11	11	The following new Day Mothers were established: (1) T. Sodwa - 1 Jul 2024 (2) V. Mzangwa - 1 Feb 2025 (3) L. Magubane - 1 Feb 2025 (4) N. Ngzulunga - 1 April 2025 Due to various reasons the following day mothers were established as replacements: (1) P. Maghishila - 1 Jul 2024 (2) M. Mosoeu - 1 Sep 2024 (3) T. Nhlapo - 1 Jan 2025 (4) M. Makhubo - 1 Feb 2025 (5) X. Stuurman - 1 Feb 2025 (6) M. Mohlabi - 1 Apr 2025 (7) N. Langalibalele - 1 Apr 2025	The planned target to establish 5 additional day mothers was achieved with the replacement of 7 new day motors	None	Outstanding Performance

4	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablution block signed off by the appointed consultant by 30 Jun 2025	3 = Project completed by 30 Jun 2025 and a completion certificate for ablution block inside the cemetery signed off by the appointed Consultant 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of May 2025	1	1	1	The appointed consultant, Plan Afrique Consulting, signed the Certificate of Practical Completion off on 30 Jun 2025. The scope of works included the construction of Ablution Facility and Caretaker's Block at the Kookrus Cemetery	The planned scope of works were completed	None	Fully Effective
5	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 28 Feb 2025 (2) Evidence of parks developed (Purchase Orders and paid Invoices)	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	2	3	3	The planned parks to be developed and completed included the following: (1) The Oval Park (Henley on Klip) completed on 29 Sep 2024 (2) The Vlei Park (Meyerton) was replaced by the Rothdene Circle completed on 30 Aug 2025 <u>Additional Park:</u> (3) The Japonica Park was completed as an additional project on 19 Sept 2024	The department managed to improve and develop 3 additional parks	None	Outstanding Performance
6	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	1	1	1	(1) Smart Start Day Mother Start-up Training conducted on 24 - 28 Feb 2025 (2) Conducted MRR Training at Sicelo Community Hall on 16 May 2025 (3) Growth Monitoring Assessment Report for Apr 2025 compiled & Develomental Milestones Report (3 - 4 year olds) signed by Deputy Director on 30 June 2025	The targets set for the indicator were achieved	None	Fully Effective

KPA 4
INSTITUTIONAL DEVELOPMENT

To transform and align the people, processes and systems of the municipality to achieve its objectives

KFA 13
Human Resources & Skills Development

To ensure adequate internal capacity and capability to deliver on the municipality's objectives

KFA 14
Monitoring & Evaluation & Performance Management

To develop and implement an effective and efficient perfor-mance management system

KFA 15
Information Technology

To enhance systems and technology to enable the municipality to deliver excellent customer experience

KFA 16
Policies, Processes and Procedures

To write and review processes and procedures to ensure the objectives of the municipality are achieved

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95% and above plus 70% satisfaction level	95%	98,36%	98,36%	(1) ICT Service Desk Reports signed off by Director: ICT within 5 working days monthly (1.1) Total number of calls logged: 4 948 (1.2) Total number of calls resolved within the expected time limit: 4 873 (1.3) % of calls resolved within 60 min (Baseline 95%): 98.36% (2) Average customer satisfaction rating reported as 92.25% of the 712 responses received	The expected 95% target to react to calls received exceeded	None	Outstanding Performance
2	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies catergorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policies to Council by 30 May 2025) (2.2) Non-financial policies (draft) by 30 April and submit final report into the reporting cycle to Council by 30 Jun 2025	3 = Conformance to the definition	1	1	1	Status quo report of Council's non-financial policies considered by Council per Council Resolution C3548/05/2025 dated 29 May 2025	Agreed target of the indicator achieved	None	Fully Effective
3	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	3 = Within 7 days	7	2,94	2,94	Number of legal actions received: 361 Number of legal actions referred to Finance: 316	Average turn-around to consider litigation actions maintained	None	Fully Effective
4	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)-performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	4	4	4	The 4 quarterly Section 52(d)-performance reports were reported to Council within 30 days after the end of each quarter as follows: Q1: C3391/10/2024 dated 31 Oct 2024 Q2: SC3443/01/2025 dated 23 Jan 2025 Q3: SC3530/04/2025 dated 30 Apr 2025 Q4: C3597/07/2025 dated 31 Jul 2025	The agreed performance matrix, namely primary, secondary and moderation by the Executive Mayor was achieved	None	Outstanding Performance

5	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	3 = Report submitted into reporting cycle (Confidential - only to Mayoral Committee) as per indicator definition	4	4	4	Quarterly report to the Mayoral Committee to be considered In Committee on critical emerging or current litigation matters with a value exceeding R500 000.00 reported to the Municipal Manager within 10 working days after the end of the quarter: Q1 Report submitted to the Municipal Manager on 03 Oct 2024 Q2 Report submitted to the Municipal Manager on 24 Dec 2024 Q3 Report submitted to the Municipal Manager on 11 Apr 2025 Q4 Report submitted to the Municipal Manager on 14 Jul 2025	The expected target as per the indicator was achieved quarterly	None	Fully Effective
6	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	90%	34,87%	34,87%	Target Not Achieved Budget Training & FMG: R3 029 628 Budget Spent: R1 056 703.94 % Spent: 34.87%	Target not achieved due to various reasons, other delays were caused by the procurement system	(1) The conditions of the existing bid allow for additional training providers to be included in the panel, as and when the need arises, to ensure that sufficient and appropriate providers are on the panel (2) The application for this process is currently underway	Not Fully Effective
7	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	1	1	1	Report considered by Mayoral Committee per Resolution MC A/6501/02/2025 dated 27 Feb 2025	The report was submitted as per the indicator definition	None	Fully Effective
8	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	1	1	1	The Payroll System was sourced, procured and implemented. The system went live on 9 Jun 2025	The system was implemented and functional as per the planned deployment date	None	Outstanding Performance
9	MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 and the Reviewed SDBIP approved by Council per Council Resolution C3475/02/2025 dated 27 Feb 2025 (Par 3) (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	3 = 70% - 75% 4 = 75.1 - 80% 5 = 85% and higher	85%	86,79%	86,79%	Consolidated organisational performance per department: 1. Corporate Services - 68.75% 2. Finance Services - 93.33% 3. Development & Planning - 100% 4. Community Services - 94.44% 5. Engineering Services - 86.96% 6. Municipal Manager - 85.75% 7. Public Safety & Roads - 86.67%	(1) The consolidated organisational performance of 86.79% achieved (2) Organisational consolidated outcome reported to Council per Council Resolution C3612/08/2025 dated 28 Aug 2025	Ongoing performance monitoring to be done	Outstanding Performance

KPA 5
FINANCIAL STABILITY

To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KFA 17
Financial Management

To manage the finan-ces of the municipality in a manner that will enhance its financial viability and maintain sustainability

KFA 18
Revenue Management

To protect and enhance the revenue position to enable the objectives of the municipality

KFA 19
Supply Chain Management

To develop and maintain and effective supply chain which uplifts local business and the youth

KFA 20
Assets, Equipment & Fleet Management

To adequately maintain the assets of the municipality

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2,50	3,83	3,83	Cash and Equivalents: R464 001 229.00 Monthly Cash Expenditure (Annual/12): R121 223 162.00 Actual Cash Expenditure for the year: R1 454 677 943.00 = 3.83	The expected target was exceeded	None	Above Expectations
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1.5 : 1	2,84	2,84	Current Assets as per monthly Section 71-MFMA Report: R943 138 409.00 Current Liabilities as per monthly Section 71-MFMA Report: R331 598 998.00	The expected target was exceeded	None	Above Expectations
3	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	12th	12th	The Auditor-General on 30 Nov 2025 issued the maintaining of the Clean Audit opinion per Section 126(3)(b) of the MFMA for the 2024/2025-financial year	The agreed target was achieved	None	Outstanding Performance
4	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	3 = 15 4 = 16 5 = >17	15	26,09	26,09	Total Operating Revenue: R1 836 678 126.00 Operating and Capital Grants: R338 157 594.00 Interest Payments: R24 827 535.00 Redemption Payments: R32 609 023.00 =26.09	The expected target was exceeded	None	Outstanding Performance
5	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	50%	49,75%	49,75%	Outstanding Service Debtors as per AFS (Gross): R676 415 817.00 Total revenue for services (Property Rates & Service Charges): R1 359 603 688.00 = 49.75%	The expected target was exceeded	None	Above Expectations
6	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	3 = 90% 4 = 90.1% - 90.99% 5 = >91%	90%	90,35%	90,35%	Amount collected as per Section 71-MFMA Report (Cash): R1 410 392 369.00 Amount billed as per Section 71-MFMA Report: R1 560 964 022.00 = % quarterly collection 90.35%	The expected target was exceeded	None	Above Expectations
7	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	3 = 99% 4 = 99.1% - 99.99% 5 = 100%	99%	100%	100%	Total registered indigents end Jul 2024: 5 918 Total registered indigents Jun 2025: 6 149 % provision of access to free basic services: 100%	The expected target was exceeded	None	Outstanding Performance
8	MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	91,57%	91,57%	Adjustments Budget: R273 801 053 Year-to-Date Actual Expenditure: R250 722 694.95 % Expenditure: 91.57%	The annual target was achieved, however delay in delivering and/or procurement of 10 approved capital items not finalised at year-end	None	Above Expectations
9	FIN	KPI 014.2	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	99,47%	99,47%	Adjustments Budget: R2 455 000 Year-to-Date Actual Expenditure: R2 442 104 % Expenditure: 99.47%	The departmental target of 90% expenditure achieved	None	Outstanding Performance

10	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	96,43%	96,43%	Adjustments Budget: R6 071 461 Year-to-Date Actual Expenditure: R5 854 526 % Expenditure: 96.43%	The departmental target of 90% expenditure achieved	None	Outstanding Performance
11	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	98,70%	98,70%	Adjustments Budget: R183 408 541 Year-to-Date Actual Expenditure: R181 024 851 % Expenditure: 98.70%	The departmental target of 90% expenditure achieved	None	Outstanding Performance
12	COMM	KPI 14.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	47,16%	47.16%	Adjustments Budget: R17 351 253 Year-to-Date Actual Expenditure: R8 182 653 % Expenditure: 47.16%	The departmental target of 90% expenditure could not be achieved due to the delay in supply and delivery of the Weighbridge valued at R4 m and the Woodchipper valued at R5 m, which could not be delivered in time before 30	Due care will be exercised when awarding tenders to import equipment and/or other related capital funded items in future	Not Fully Effective
13	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	82,49%	82.49%	Adjustments Budget: R64 514 798 Year-to-Date Actual Expenditure: R53 218 561 % Expenditure: 82.49%	The departmental target of 90% expenditure not achieved, due to delivery of vehicles not before 30 Jun 2025	(1) Adequate performance monitoring and reporting of service providers to commit to comply with expected delivery times to be exercised in future (2) Procurement processes to be sensitised to capital funded vehicles/equipment and projects in future	Not Fully Effective
14	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	3 = 20% 4 = 20.1% - 22% 5 = 22.1% and above	20%	67,57%	67,57%	Total awards (R-Value) compared to total expenditure for period under review (R-Value) = 67.57%	expected target of 20% exce	None	Outstanding Performance
15	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	10,93%	10,93%	Target Achieved Repairs & Maintenance Budget: R206 149 502.00 Approved Operating Budget: R1 886 881 692.00 = 10.93%	The expected target was exceeded	None	Above Expectations
16	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	3 = 30% 4 = 29% - 21% 5 = 20% and lower	30%	19,72%	19,72%	Debt (Short-Term Borrowings, Bank Overdraft, Short-Term Lease, Long- Term Borrowing & Long-Term Lease): R295 479 086.00 Total Operating Revenue minus Operating Conditional Grant: R1 498 520 532.00 = 19.72%	The expected target was exceeded	None	Outstanding Performance
17	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	3 = 15 working days 4 = 14 to 12 working days 5 = <12 working days	4	3	3	Q4 Compliance Report not submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee	Target not achieved for Q4	Management to ensure compliance with the defined definition of the indicator quarterly	Not Fully Effective
18	CORP	KPI 071.1	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	1	1	Procurement Plan, after the approval of the Budget, signed off by the Head of Department on 13 Jun 2024	The departmental Procurement Plan was signed of before 31 Jul 2024	None	Fully Effective
19	FIN	KPI 071.2	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	1	1	Procurement Plan, after the approval of the Budget, signed off by the Head of Department on 6 Jun 2024	The departmental Procurement Plan was signed of before 31 Jul 2024	None	Fully Effective
20	COMM	KPI 071.3	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	1	1	Procurement Plan, after the approval of the Budget, signed off by the Head of Department on 24 Jul 2024	The departmental Procurement Plan was signed of before 31 Jul 2024	None	Fully Effective

21	ENG	KPI 071.4	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	1	1	Procurement Plan, after the approval of the Budget, signed off by the Head of Department on 24 Jul 2024	The departmental Procurement Plan was signed of before 31 Jul 2024	None	Fully Effective
22	PSR	KPI 071.5	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	1	1	Procurement Plan, after the approval of the Budget, signed off by the Head of Department on 1 Jul 2024	The departmental Procurement Plan was signed of before 31 Jul 2024	None	Fully Effective
23	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	99,74%	99.74%	INEP: 100.11% MIG: 99.68% WSIG: 99.88% NHDG: 99.31% Ytd Actual: 398.981% ÷ 4 = 99.74%	Expected target of 95% exceeded	None	Outstanding Performance
24	MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	99,75%	99,75%	INEP Grant: 100.11% MIG Grant: 99.68% WSIG Grant: 99.88% NHDG Grant:: 99.31% DAC Grant: 98.77% FFRG Grant: 98.94% Total Grant Funding: R119 893 056.00 Actual Expenditure: R119 600 279.00 Total Expenditure: 99.75%	Expected target of 95% exceeded	None	Outstanding Performance
25	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	98,87%	98,87%	Target Exceeded Total Grant Funding: R2 200 000.00 Actual Expenditure: R2 175 246.00 Total Expenditure: 98.87%	Expected target of 95% exceeded	None	Outstanding Performance
26	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	98,76%	98,76%	Total Grant Funding: R5 951 253.00 Actual Expenditure: R5 878 017.00 Total Expenditure: 98.76%	Expected target of 95% exceeded	None	Outstanding Performance
27	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	96,43%	96,43%	Fourty Six Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement processes. Procurement processes for Eighteen items to start afresh	Only One item not procured in time	None	Outstanding Performance
28	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	100%	100%	Three Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement processes. Procurement process for One item to start afresh	Applicable procurement processes initiated	Portfolio of Evidence to be supplemented with: (1) Specifications signed off by the Head of Department (2) Proof of submission to the Bid Specifications Committee	Outstanding Performance
29	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	100%	100%	Sixteen Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement process	Applicable procurement processes initiated	Portfolio of Evidence to be supplemented with: (1) Specifications signed off by the Head of Department (2) Proof of submission to the Bid Specifications Committee	Outstanding Performance
30	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	96,30%	96,30%	Twenty Seven Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement process. Procurement process for Three items to start afresh	Only One item not procured in time	Portfolio of Evidence to be supplemented with: (1) Specifications signed off by the Head of Department (2) Proof of submission to the Bid Specifications Committee	Outstanding Performance

31	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	75%	75%	Eight Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement process. Procurement process for Three items to start afresh	Two items were not procured in time	Compliance with the signed off Procurement Plan to be monitored by the Head of Department effective Q1 of the 2025/2026-financial year	Not Fully Effective

		2022/2023	2023/2024	2024/2025
1.	Collection Rate (%)	97.34%	89.60%	90.35%
2.	Cost Coverage (Months)	5.14	4.31	3.83
3.	Budget Approved (Legislated)	26 May 2022	25 May 2023	23 May 2024
4.	Repair & Maintenance (Legislated)	11.66%	10.75%	10.93%
5.	Debt Coverage (Times)	20.98	34.06	26.09
6.	Liquidity Ratio (1 : 1)	3.23 : 1	2.96 : 1	2.84 : 1
7.	Outstanding Service Debtors (%)	35.13%	50.35%	49.75%
6.	Annual Total Borrowings to Total Revenue	12%	17.91%	19.72%

KPA 6
INFRASTRUCTURE & SUSTAINABLE LIVING ENVIRONMENTS

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KFA 21
Electricity, Energy Efficiency & Renewable Energy

To plan, construct and maintain electricity networks and to improve energy efficiency. To provide sustainable, reliable and affordable electricity to all residents

KFA 22
Roads & Stormwater Infrastructure

To plan, construct and maintain roads and stormwater infrastructure

KFA 23
Water & Sanitation Infrastructure

To plan, construct and maintain water and sanitation infrastructure. To provide sustainable, reliable and affordable water and sanitation services to all

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	1	1	1	The Completion Certificate issued in terms of 24.0, 25.0 or 26.0 of the JBCC Principal Building Agreement was signed 30 Jun 2025 by the principle agent as the agent for the employer, The Creative Axis Architects	Target for scope of works approved achieved	None	Fully Effective
2	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (- 9.49%) and lower	-10%	-7,28%	-7,28%	Total units purchased: 230 110 450.74 versus Total number of units sold: 213 348 075.40 = Total number of units loss: -16 762 375.34 (-7.28% loss)	The agreed target for the indicator was exceeded by 2.72%	None	Outstanding Performance
3	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	90%	98,85%	98,85%	Approved Budget: R986 504.00 Budget Spent: R967 911.50	Target Exceeded	None	Outstanding Performance
4	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	-30%	-33,75%	-33,75%	Water losses calculated in terms of the IWA Standards included: Billed metered customers (authorised consumption) Unbilled unmetered bulk meters Apparent & Real Water Losses Total water losses calculated at 4 915 485 = -33.75% water loss	The expected target for water losses not to exceed 30% not yet achieved	Implementation of the Water Demand Management Plan is continued with monthly	Not Fully Effective
5	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation per annum	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 68% 4 = 68.1% to 69.99% 5 = 70% and higher	68%	69,90%	69.90%	Total Number of Households with Property Rates: 26 176 Total Number of Households with Sewer Access: 18 296 69.90%	The year-end baseline for the 2023/2024-financial year exceeded	None	Above Expectations
6	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	3 = 20 4 = 21 - 25 5 = 26 and higher	20	54	54	The total number of additional households connected to basic sanitation is 54	The expected target of 20 additional connections exceeded	None	Outstanding Performance
7	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	84,27%	84,03%	84.03%	Total Number of Households with Property Rates: 26 176 Total Number of Households with Water Access: 21 996 84.03%	The number of households billed for property rates compared to the 2023/2024-financial year increased by 606, thus the reduction in the number of households with access to basic water (billed accounts). Water is provided by water tankers and/or communial water pipes	Sufficient budget provision to be considered for the installation of residential water connections during the next three-year budget planning process	Not Fully Effective
8	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	3 = 60 4 = 61 - 65 5 = 66 and higher	60	153	153	The total number of additional households connected to basic water is 153	The expected target of 60 additional connections exceeded	None	Outstanding Performance

9	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	64,13%	69,53%	69.53%	Total Number of Households with Property Rates: 26 176 Total Number of Households with Electricity Access: 18 199 69.53%	The year-end baseline for the 2023/2024-financial year exceeded	None	Outstanding Performance
10	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	3 = 200 4 = 201 - 205 5 = 205 and higher	200	618	618	The total number of additional households connected to basic electricity is 618	The expected target of 200 additional connections exceeded	None	Outstanding Performance
11	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	3 = 86.% 4 = 86.1% - 89.99% 5 = 90% and above	86%	88,04%	88,04%	Total number of households billed for property rates as per billing report: 26 176 Total number of households billed for domestic waste removal: 23 046 Percentage of households with access to basic level of solid waste removal: 88.04%	The baseline target of the previous financial year was exceeded by 2.04%	None	Above Expectations
12	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site by 30 Jun 2025	(1) Facilitate the resolution on the S24G Fine with the Gauteng Department of Agriculture & Rural Development (GDARDE): (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	1	1	(1.1)(a) 20 Jun 2024 - A meeting was held with GDARDE officials (1.1)(b) 03 Jul 2024 - Another bilateral meeting was held with GDARDE to discuss payment options (1.1)(c) 29 Jul 2024 - A meeting was held between the Ex Mayor, Member of the Mayoral Committee, Municipal Manager, Executive Director: Community Services & GDARDE MEC with her officials (2) Response received on 17 Sep 2024 from GDARDE indicated that only a court order can allow for reconsideration of the matter (1.2) The outcome was reported to Council per Council Resolution C3410/10/2024 dated 31 Oct 2024 (1.3) Council agreed, in terms of the outcome directive to pay the fine of R5 m and resolved to proceed with the Record 53 application	The expected targets for the indicator were achieved	None	Outstanding Performance
13	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate signed off by the Employer's agent by 30 Jun 2025 of gravel roads converted to tar roads: 1. Alma Road (Meyerton Farms) 2. Njala Street (Meyerton Farms) 3. Sebra Street (Meyerton Farms) 4. Bontebok Street (Meyerton Farms)	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	800 m	1.725 m	1.725 m	Certificate of Practical Completion dated 4 Dec 2024 issued by the Engineer, Engineering Aces, for the upgraded roads from gravel to Asphalt surface in Meyerton Farms, namely: 1. Alma Street - 582 m 2. Njala Street - 385 m 3. Sebra Street - 380 m 4. Bontebok Street - 378 m Certificate of Completion dated 10 Dec 2024 issued by the Engineer, Engineering Aces	(1) The expected target of 800 m exceeded (2) Additional budget approved during the Adjustments Budget to complete two additional roads, namely: (1) Sebra Street (2) Bontebok Street	None	Outstanding Performance
14	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (layer works correction/overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	90%	100%	100%	Allocated Budget: R17 098 045.00 Budget Spent: R17 098 045.00 Progress report submitted into the reporting cycle on 16 July 2025	The allocated roads were completed, namely: 1. Anchovy Road (Vaal Marina) 2. Morris Road (Meyerton Farms) 3. Rooibok Road (Randvaal) 4. Bloubok (between Rooibok & Springbok) Randvaal	None	Outstanding Performance

15	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually	Q2 - (1.1) Road identified from upgrade: To be confirmed in the new financial year - Bloubok, Takbok, Steenbok & Waterbok) (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	90%	99,18%	99,18%	Allocated Budget: R12 000 000.00 Budget Spent: R11 901 100.39	Target Exceeded	None	Outstanding Performance
16	COMM	KPI 063	KPA 6	KFA 24	Progress on feasibility study for the Development of the Regional Landfill Site and Cemetery Project in Doornkuil reported to Council by 30 Jun 2025	Council Resolution	3 = Submission of progress report to Council by 30 June 2025	1	1	1	The progress on the feasibility study was submitted into the reporting cycle on 5 Jun 2025 Council noted the progress report per Council Resolution SC3560/06/2025 dated 30 Jun 2025	The target as per the indicator was achieved	None	Fully Effective
17	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	3 = 100% converted by 24 Nov 2024	100%	100%	100%	A remaining total of 272 meters had to be converted by 24 Nov 2024. An accumulative total of 17 257 meters were converted to date.	Target Achieved	None	Fully Effective
18	MM	KPI 082	KPA 6	KFA 21	Report status quo to Council to establish a Public Private Partnership (PPP) for the electricity infrastructure by 30 Jun 2025	Council Resolution on status quo to establish a Public Private Partnership (PPP) for electricity infrastructure by 30 Jun 2025	3 = Status quo report considered by Council by 30 Jun 2025	1	1	1	The progress made to date in the implementation of the Public-Private Partnership (PPP) Project for the electricity distribution services was considered by Council per Council Resolution SC3570/06/2025 dated 30 Jun 2025	The requirement of the target has been achieved	None	Fully Effective

KPA 7
COMMUNICATION & CUSTOMER CARE

To deliver inclusive and excellent services to the community

KFA 24
Solid Waste Management

To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations

KFA 25
Project Management & Public Facilities

To plan, construct and maintain municipal and public facilities

KFA 26
Climate Change Adaptation and Mitigation

To provide a framework for the municipal response to climate change mitigation and adaptation

KFA 27
Communication & Marketing

To improve internal and external communication to enhance the perception of the municipality

KFA 28
Customer Relations

To provide a user-friendly platform for citizens to engage with the municipality

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	4	11	11	Planned Events: 10 Supported / Not Planned Events: 4 (1) Council Event Year Planner signed off by Head of Department on 4 Jul 2024 (2) Year Planner approved by Mayoral Committee per Resolution MC B/5267/08/2024 dated 13 Aug 2024 (3) Reviewed Events Year Planner approved by the Mayoral Committee per Resolution MC B/5277/10/2024 dated 15 Oct 2024	Events as per the Reviewed Events Year Planner executed	None	Outstanding Performance
2	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed monthly by the 10th working day 4 = (3) above plus quarterly analysis report to Mayoral Committee 5 = (3) and (4) above plus annual analytical report included in the Annual Report	4	3	3	(1) Monthly Customer Care complaints report distributed to Heads of Department (2) Consolidated Customer Care complaints report submitted to the Mayoral Committee for consideration	Target Not Achieved Monthly distribution to Heads of Department for the period Oct - Dec 2024 was done on 15 Jan 2025	(1) The prescribed definition of the indicator to be fully adhered to (2) Departmental corrective measures in terms of non-performance was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
3	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	100%	(1) Website was updated within 5 working days after the date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed off by the Executive Director: Corporate Services within 5 working days, after the end of each month	The target was not fully achieved, the monthly Section 75 MFMA Compliance Checklist not signed off within 5 working days after the end of the month for Jul 2024 and Aug 2024 by the Executive Director: Corporate Services	(1) Monthly Compliance Checklist in line with Section 75 of the MFMA to be revisited to reflect Section Owner and expected timeframe to comply by 30 Sep 2025. (2) Website not be reviewed to comply with Section 75 requirements by 30 Sep 2025	Not Fully Effective
4	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	56%	56%	Total number of complaints received: 3 179 Total number of complaints closed: 1 774 56%	The backlog of complaints experienced in Q3 due to the excessive rain during impacted negatively on achieving the target	Management in process to consider alternative actions to respond to backlog complaints to be implemented during the 2025/2026-financial year	Not Fully Effective

5	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of Engineering Services related complaints addressed quarterly	(1) Number of complaints (water, electricity and sewer/sanitation) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	94%	91,98%	Total number of complaints received: 26 674 Total number of complaints closed: 25 062 94%	Expected target of 75% exceeded	None	Outstanding Performance

KPA 8
ECONOMIC GROWTH & SPATIAL TRANSFORMATION

To facilitate sustainable economic empowerment for all communities within MLM and through the development of partnerships and innovation

KFA 29
Municipal Planning & Built Environment

To improve land use and building developments in line with legislation and policy

KFA 30
Spatial Planning and Investment

To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning development objectives

KFA 31
Local Economic Development

To facilitate and promote local economic growth development objectives

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027		REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3		2024/2025				
								2024/2025		YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	3 = 30 working days per quarter 4 = 11 - 29 working days per quarter 5 = 1 - 10 working days per quarter	30	8	8	(1) An average of 8 working days turn-around time were maintained (1.1) Number of building plans received: 668 (2) Report submitted to reflect: (2.1) Number of building plans considered: 1362 (including in the system from previous quarters) (2.2) Number of plans issued with non-approval: 824 (2.3.1) R-Value of building plans received: R4 819 206.75 (2.3.2) Total project valuation R1 499 596 749.00 (2.4) 232 552.47 sqm	An average of 8 working days turn-around time were maintained to consider building plan applications, compared to the norm of 30 working days	None	Outstanding Performance
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	3 = 1 - 20 applications considered within 8 months per quarter 4 = 1 - 20 applications considered in >7 but <8 months per quarter 5 = 1 - 20 & >20 applications considered in <7 months per quarter	8	4,32	4,32	166 applications considered within an average of 4.32 months. Registers signed off by the Executive Director: Development & Planning	An average of 4.32 months were maintained to consider land use applications	None	Outstanding Performance
3	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	90%	72%	72%	(1) Average percentage turn-around time of 15 working days maintained to consider land use applications = 44% (2) Average percentage turn-around time of 15 working days maintained to consider building plan applications = 100% Total average percentage maintained = 72%	The expected percentage turn-around time of 15 working days maintained to consider land use/building plan applications were not achieved Report to the Executive Director: Engineering Services to reflect building plans rejected, supported with a narrative report not submitted	(1) Change in management implemented with effect 7 May 2025 (2) Performance monitored monthly with effect 1 Jan 2025 (3) Achievement of expected turn-around time continously monitored by management	Not Fully Effective
4	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution) (Job created = 1 day's full work)	3 = 1 500 - 2 000 per annum 4 = 2 000 per annum 5 = >2 001 per annum	1500	3 433	3 433	(1) 2023/2024-financial year Annual Report submitted into reporting cycle on 20 Aug 2024 (2) 2023/2024-grant allocation received: R3 768 000.00 (increased by R1 215 000.00) 3) Total Number of jobs created: 3 433 (4) Full Time Equivalent (FTE's) created: 243 (5) Council Resolution C3381/08/2024 dated 29 Aug 2024	Annual target of 1 500 exceeded	None	Outstanding Performance
5	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (3) Number of threats received confirmed by the Call Centre quarterly	3 = 100% within 48 hours 4 = 100% within 25 - 47 hours 5 = 100% within 1 - 24 hours	100%	100%	100%	(1) 100% compliance with the 48 hours response time per land invasion threat maintained (1.1) Register maintained (2) Narrative Report on land invasion threats addressed compiled (3) 22 x Land Invasion complaints received and attented to	Expected response time of 48 hours maintained within an average of 11 hours	None	Outstanding Performance

6	DP	KPI 054.1	KPA 8	KFA 29	Number of Building and Land Use Regulations/By-law enforcement inspections conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 16 planned building and land use enforcement inspections conducted per quarter 4 = 16 planned building and land use enforcement inspections conducted plus 2 additional inspections conducted per quarter 5 = 16 planned building and land use enforcement inspections conducted plus 4 additional inspections conducted per quarter	64	108	108	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned compiled (2) Number of Building & Land Use By-law enforcement compliance inspections conducted for the 2024/2025-financial year: 108 (3) Outcome of inspections reported and signed by the Executive Director by the 10th working day after the end of the quarter	The expected targets for the indicator were achieved and the number of operations exceeded	None	Outstanding Performance
7	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activity surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Committee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	3 = 360 4 = 361 - 380 5 = 381 and above	360	815	815	Report on illegal building activities survey outcome and proposed actions reported to the Mayoral Committee quarterly: (1) Number of survey outcomes to identify illegal building activities within the MLM jurisdiction conducted: 815 (2) Proposed actions to be initiated in terms of non-compliance reported to the Mayoral Committee by submitting the report into the reporting cycle to the Mayoral Committee by the 15th working day after the end of the quarter	The expected targets for the indicator were achieved and the number of operations exceeded	None	Outstanding Performance
8	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calendar days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	3 = 14 days per quarter 4 = 9 - 13 days per quarter 5 = 1 - 8 days per quarter	100%	100%	100%	(1) Percentage turn-around time to issue Certificates of Occupancy (COO) maintained within an average of 10 calendar days for the total number of 245 COOs issued (2) The Registers were signed off by Executive Director by the 10th working day after the end of the quarter	The expected targets for the indicator were achieved and the number of operations exceeded	None	Above Expectations
9	DP	KPI 070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	(1) Report to the Heads of Department meeting on the implementation of measures to address illegal land uses and vacant land (2) Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter	4	4	4	(1) Report signed off by Executive Director: 30 Jun 2025 (2) Submitted into the reporting cycle on 01 Jul 2025	The target was achieved as agreed to	None	Fully Effective
10	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMEs/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	3 = 1 x session/workshop per quarter 4 = 2 x sessions/workshops per quarter 5 = 3 x sessions/workshops per quarter	4	9	9	(1) The Annual Training Programme for training of LED Stakeholders for the 2024/2025-financial year was compiled and signed off by the Executive Director: Development & Planning on 4 Oct 2024 (2) The relevant stakeholders were identified and listed in the programme (3) A total of 9 training sessions/workshops were conducted	The agreed targets as per the indicator were achieved and the number of training sessions/workshops exceeded	None	Outstanding Performance
11	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	3 = 1 x campaign per quarter 4 = 2 x campaigns per quarter 5 = 3 x campaigns per quarter	4	6	6	(1) The Annual Public Awareness Campaign Programme was compiled and signed by the Executive Director: Development & Planning on 3 Oct 2024 (2) The definition of the campaigns was explained and defined the identified stakeholders (3) A total number of 6 public awareness campaigns were conducted	The agreed targets as per the indicator were achieved and the number of public awareness campaigns were exceeded	None	Above Expectations

12. 5-YEAR COMPARISON WITH THE APPROVED INTEGRATED DEVELOPMENT PLAN (IDP) (2022 – 2027)

The Municipal Systems Act, Act 32 of 2000, compels municipalities to prepare Integrated Development Plans (IDP). The IDP serves as a tool for the facilitation and management of developments within the municipal area of jurisdiction. Conforming to the Act's requirements, MLM delegated the authority to the Municipal Manager.

The aim of the IDP for MLM is to present a coherent plan in order to achieve the Vision of MLM. The intention of this IDP is to link, integrate and co-ordinate development plans for MLM, which are aligned with National, Provincial and District development plans as well as planning requirements binding on the municipality, in terms of legislation.

The objectives of local government are set out in Section 152 of the Constitution as follows:

1. **To provide democratic and accountable government for local communities;**
2. **To ensure the provision of services to communities in a sustainable manner;**
3. **To promote social and economic development;**
4. **To promote a safe and healthy environment;**
5. **To encourage the involvement of communities and community organisations in the matters of local government.**

Chapter 5 of the MSA states that a municipality must undertake developmentally oriented planning, in the form of integrated development planning, ensuring the achievement of these objectives as per the Constitution. It must further also give effect to its developmental duties.

According to Section 25 of the MSA each municipal council must, after the start of its elected term, adopt a single, inclusive and strategic planning (IDP) for the development of the municipality which links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality. Resources and capacity must be aligned to enable the municipality to implement the said plan. The IDP should form the policy framework and general basis on which annual budgets will be based and should be aligned with National and Provincial Development Plans and planning requirements.

The Service Delivery and Budget Implementation Plan (SDBIP) is regulated by National Treasury Circular 13 dated 2005 and the Performance Management by Regulation 29089 dated 2006.

Chapter 3 to 5 of the IDP outlines in detail how the long-term Vision of MLM translates into an effective plan that aligns to the municipal budget, monitoring and evaluating mechanisms as well as timeframes for delivery.

The MLM Local Municipality per Council Resolution C2830/05/2022 dated 26 May 2022 approved the five-year Integrated Development Plan for the period 2022 - 2027. The IDP must annually be reviewed, in accordance with an assessment of its performance measurements in terms of Section 41 of the MSA. Annual review depends on changing circumstances and in accordance with prescribed processes.

The following reflects a comparison of performance between the 2017/2022-financial year and the 2024/2025-financial year. The actual performance achievement of the five-year performance targets is also reported.

TOTAL NUMBER OF KEY PERFORMANCE INDICATORS (KPIs)	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2017 - 2022		5-YEAR TARGET 2022 - 2027	2022 - 2027					
											YEAR 1		YEAR 2		YEAR 3	
											2022/2023		2023/2024		2024/2025	
								TARGET	ACTUAL		TARGET	ACTUAL	TARGET	ACTUAL	TARGET	ACTUAL
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted by the last day of the quarter. 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	-	New	20	4	4	4	4	4	3
2	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	3 = 30 working days per quarter 4 = 11 - 29 working days per quarter 5 = 1 - 10 working days per quarter	90%	100%	100%	100%	100%	100%	100%	30	8
3	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	3 = 1 - 20 applications considered within 8 months per quarter 4 = 1 - 20 applications considered in >7 but <8 months per quarter 5 = 1 - 20 & >20 applications considered in <7 months per quarter	8	5,01	8	6	5,07	8	6,25	8	4,32
4	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	New	New	100%	-	-	New	New	90%	72%

5	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution) (Job created = 1 day's full work)	3 = 1 500 - 2 000 per annum 4 = 2 000 per annum 5 = >2 001 per annum	6 000	7 561	6 600	1 200	2 959	1 500	3 044	1500	3 433
6	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	-	New	1	1	0	1	1	1	1
7	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2	5,32	2,50	2.5	5,14	2,50	4,31	2,50	3,83
8	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1 : 1	2.91 : 1	1.5 : 1	1.5 : 1	3.23 : 1	1.5 : 1	2,96	1.5 : 1	2,84
9	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	9th	Clean Audit	Clean Audit	10th	Clean Audit	11th	Clean Audit	12th
10	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	3 = 15 4 = 16 5 = >17	17	21,70	17	15	20,98	15	34,06	15	26,09
11	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	33%	35,48%	33%	50%	35,13%	50%	50,35%	50%	49,75%
12	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	3 = 90% 4 = 90.1% - 90.99% 5 = >91%	93%	92,60%	95%	92%	97,34%	92%	89,60%	90%	90,35%

13	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	3 = 99% 4 = 99.1% - 99.99% 5 = 100%	95%	99,91%	95%	99%	99,93%	99%	100%	99%	100%
14	MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	91,75%	90%	90%	80,56%	90%	94,54%	90%	91,57%
15	FIN	KPI 014.2	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	91,75%	90%	90%	80,56%	90%	94,54%	90%	99,47%
16	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	97,82%	90%	-	-	90%	91,61%	90%	96,43%
17	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	97,37%	90%	-	-	90%	96%	90%	98,70%
18	COMM	KPI 14.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	80,35%	90%	-	-	90%	91,25%	90%	47,16%
19	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	63,33%	90%	-	-	90%	93,17%	90%	82,49%
20	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	3 = 20% 4 = 20.1% - 22% 5 = 22.1% and above	-	New	20%	-	-	20%	38,12%	20%	67,57%

21	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	10,30%	8%	8%	11,66%	8%	10,75%	8%	10,93%
22	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	15	17	15	4	4	4	13	4	11
23	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	20	19	20	4	4	4	4	4	3
24	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	-	New	100%	95%	100%	90%	100%	90%	100%
25	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	-	New	100%	95%	87,50%	95%	100%	95%	100%

26	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95% and above plus 70% satisfaction level	90%	91,92%	90%	95%	98,78%	95%	98,34%	95%	98,36%
27	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies catergorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policies to Council by 30 May 2025) (2.2) Non-financial policies (draft) by 30 April and submit final report into the reporting cycle to Council by 30 Jun 2025	3 = Conformance to the definition	-	New	1	1	1	1	1	1	1
28	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	3 = Within 7 days	4	2,36	4	4	1,91	7	2,09	7	2,94
29	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)-performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	20	20	20	4	4	4	4	4	4
30	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	3 = Report submitted into reporting cycle (Confidential - only to Mayoral Committee) as per indicator definition	-	New	16	-	-	4	4	4	4

31	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed monthly by the 10th working day 4 = (3) above plus quarterly analysis report to Mayoral Committee 5 = (3) and (4) above plus annual analytical report included in the Annual Report	20	20	20	4	4	4	4	4	3
32	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	97,50%	100%	100%	100%	100%	100%	100%	100%
33	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(1) Meetings arranged according to Council approved Annual Year Planner (2) Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor	3 = Meetings arranged as per indicator definition	285	285	300	60	60	60	60	60	60
34	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	95%	93,82%	95%	95%	81,77%	95%	90,67%	90%	34,87%
35	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	5	6	5	1	1	1	1	1	1
36	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (- 9.49%) and lower	-11,50%	-9,85%	-11,50%	-11,50%	-15,89%	-10,00%	-12,06%	-10%	-7,28%
37	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	25 000 m^2	384 954.61 m^2	150 000 m^2	25 000 m^2	84 495.9 m^2	90%	100%	90%	98,85%

38	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	-20%	-36,47%	20%	-30,40%	-30,34%	-30,40%	-31,72%	-30%	-33,75%
39	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation per annum	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 68% 4 = 68.1% to 69.99% 5 = 70% and higher	67%	67,84%	67%	67,61%	68,21%	67,61%	69,35%	68%	69,90%
40	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	3 = 20 4 = 21 - 25 5 = 26 and higher	1 750	3 485	1 750	20	41	20	63	20	54
41	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	99%	83,70%	99%	84,27%	85,25%	84,27%	84,88%	84,27%	84,03%
42	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	3 = 60 4 = 61 - 65 5 = 66 and higher	1 750	4 898	1 750	119	205	60	194	60	153
43	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	79,30%	63,88%	79,30%	64,13%	66,22%	64,13%	68,87%	64,13%	69,53%
44	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	3 = 200 4 = 201 - 205 5 = 205 and higher	750	4 438	750	466	564	200	308	200	618
45	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	3 = 30% 4 = 29% - 21% 5 = 20% and lower	-	New	-	20%	12%	20%	17,91%	30%	19,72%
46	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls = Vehicle Fires, Structural Fires, Special Services & MVAs, quarterly Definitions: 1st Response Time = Time call received "Time Out" = Time leaving the premises	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	-	New	95%	90%	99,53%	90%	89,48%	90%	99,71%

47	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	40	54	20	4	4	4	4	95%	99,88%
48	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	3 = 1 planned programme as per the year planner implemented per quarter 4 = 1 planned programme plus 1 additional programme implemented with external stakeholders that does not require internal funding per quarter 5 = 1 planned programme plus 2 additional programmes implemented with external stakeholders that does not require internal funding per quarter	20	20	20	4	5	4	6	4	10
49	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at formalised, Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	3 = 12 inspections conducted per quarter 4 = 13 inspections conducted per quarter 5 = 16 inspections conducted per quarter	-	-	45	46	53	45	54	55	59
50	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	3 = 5 additional Day Mothers established per annum 4 = 6 additional Day Mothers established per annum 5 = 7 additional Day Mothers established per annum	30	95	30	5	9	5	12	5	11
51	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablution block signed off by the appointed consultant by 30 Jun 2025	3 = Project completed by 30 Jun 2025 and a completion certificate for ablution block inside the cemetery signed off by the appointed Consultant 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of May 2025	-	New	1	1	1	1	1	1	1
52	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	3 = 86.% 4 = 86.1% - 89.99% 5 = 90% and above	86%	86,50%	86%	86%	86,98%	86%	87,95%	86%	88,04%

53	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3 = Updated, reviewed and submitted with Draft IDP by 15 Mar 2025 4 = Public participation finalised by 30 Apr 2025 5 = Annually Reviewed Disaster Management Plan approved (considering the public participation outcome) with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	5	5	5	1	1	1	1	3	3
54	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter (3) Evidence of non-compliance notices and reports to GDARDE available	3 = 3 Inspections conducted at identified industries 4 = Identified contraveners served with non-compliance notices 5 = Identified contraveners served with non-compliance notices and reported to GDARDE in case of non-compliance	43	50	45	10	12	5	6	4	4
55	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (3) Number of threats received confirmed by the Call Centre quarterly	3 = 100% within 48 hours 4 = 100% within 25 - 47 hours 5 = 100% within 1 - 24 hours	90%	100%	90%	100%	100%	100%	81,82%	100%	100%
56	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded (excluding test photos) versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	85%	77%	80%	80%	83,80%	80%	85,99%	80%	81,73%
57	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site by 30 Jun 2025	(1) Facilitate the resolution on the S24G Fine with the Gauteng Department of Agriculture & Rural Development (GDARDE): (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	0	1	1	1	1	-	1	1
58	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate signed off by the Employer's agent by 30 Jun 2025 of gravel roads converted to tar roads: 1. Alma Road (Meyerton Farms) 2. Njala Street (Meyerton Farms) 3. Sebra Street (Meyerton Farms) 4. Bontebok Street (Meyerton Farms)	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	2 km	4.851 km	3 km	1.2 km	1.2 km	900 m	1.130 km	800 m	1.725 m

59	DP	KPI 054.1	KPA 8	KFA 29	Number of Building and Land Use Regulations/By-law enforcement inspections conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 16 planned building and land use enforcement inspections conducted per quarter 4 = 16 planned building and land use enforcement inspections conducted plus 2 additional inspections conducted per quarter 5 = 16 planned building and land use enforcement inspections conducted plus 4 additional inspections conducted per quarter	-	New	64	12	61	64	68	64	108
60	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activity surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Committee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	3 = 360 4 = 361 - 380 5 = 381 and above	-	New	4	1	1	4	4	360	815
61	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calendar days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	3 = 14 days per quarter 4 = 9 - 13 days per quarter 5 = 1 - 8 days per quarter	100%	100%	100%	100%	100%	100%	100%	100%	100%
62	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	3 = 15 working days 4 = 14 to 12 working days 5 = <12 working days	-	New	16	-	-	4	4	4	3
63	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	-	New	70%	-	-	-	New	75%	56%

64	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (layer works correction/overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	2 km	4.851 km	95%	1.2 km	1.2 km	90%	100%	90%	100%
65	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually	Q2 - (1.1) Road identified from upgrade: To be confirmed in the new financial year - Bloubok, Takbok, Steenbok & Waterbok) (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	2 km	4.851 km	7 km	1.2 km	1.2 km	90%	94%	90%	99,18%
66	COMM	KPI 063	KPA 6	KFA 24	Progress on feasibility study for the Development of the Regional Landfill Site and Cemetery Project in Doornkuil reported to Council by 30 Jun 2025	Council Resolution	3 = Submission of progress report to Council by 30 June 2025	-	New	3	-	-	3	2	1	1
67	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 28 Feb 2025 (2) Evidence of parks developed (Purchase Orders and paid Invoices)	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	-	New	2	-	-	2	3	2	3
68	PSR	KPI 054.2	KPA 2	KFA 05	Number of Fire Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number Fire By-law enforcement compliance inspections planned (2) Number of Fire By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned fire enforcement inspections conducted per quarter 4 = 7 planned fire enforcement inspections conducted plus 1 additional fire enforcement inspection conducted per quarter 5 = 7 planned fire enforcement inspections conducted plus 2 additional fire enforcement inspections conducted per quarter	-	New	20	-	-	24	34	28	40

69	ENG	KPI 054.3	KPA 2	KFA 05	Number of Water Regulations/By-laws enforcement inspections conducted	(1) Quarterly Plan for number of Water By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Water By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned water enforcement inspections conducted per quarter 4 = 7 planned water enforcement inspections conducted plus 1 additional water enforcement inspection conducted per quarter 5 = 7 planned water enforcement inspections conducted plus 2 additional water enforcement inspections conducted per quarter	-	New	20	-	-	24	34	28	31
70	ENG	KPI 054.4	KPA 2	KFA 05	Number of Electricity Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Electricity By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Electricity By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned electricity enforcement inspections conducted per quarter 4 = 7 planned electricity enforcement inspections conducted plus 1 additional electricity enforcement inspection conducted per quarter 5 = 7 planned electricity enforcement inspections conducted plus 2 additional electricity enforcement inspections conducted per quarter	-	New	20	-	-	24	34	28	32
71	ENG	KPI 054.5	KPA 2	KFA 05	Number of Sewer Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Sewer By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Sewer By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned sewer enforcement inspections conducted per quarter 4 = 7 planned sewer enforcement inspections conducted plus 1 additional sewer enforcement inspection per quarter 5 = 7 planned sewer enforcement inspections conducted plus 2 additional sewer enforcement inspections conducted per quarter	-	New	20	-	-	24	34	28	31
72	COMM	KPI 054.6	KPA 2	KFA 05	Number of Health Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Health By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Health By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 4 planned health enforcement inspections conducted per quarter 4 = 4 planned health enforcement inspections plus 1 additional health inspection conducted per quarter 5 = 4 planned health enforcement inspections conducted plus 2 additional health enforcement inspections conducted per quarter	-	New	20	-	-	24	34	16	30

73	PSR	KPI 054.7	KPA 2	KFA 05	Number of Traffic/Law enforcement operations conducted	(1) Quarterly Plan for number of Traffic/Law enforcement operations conducted (Approved operation by Head of Department) (2) Number of Traffic/Law enforcement approved operations conducted quarterly according to Plan (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned traffic/law enforcement operations conducted per quarter 4 = 7 planned traffic/law enforcement operations plus 1 additional enforcement operation conducted per quarter 5 = 7 planned traffic/law enforcement operations plus 2 additional enforcement operation conducted per quarter	-	New	20	-	-	24	34	28	37
74	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	-	New	12	-	-	9	9	1	1
75	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	3 = 100% converted by 24 Nov 2024	-	New	100%	-	-	100%	98,10%	100%	100%
76	DP	KPI 070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	(1) Report to the Heads of Department meeting on the Implementation of measures to address illegal land uses and vacant land (2) Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter	New	New	New	New	New	4	4	4	4
77	CORP	KPI 071.1	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	-	New	90%	-	-	-	-	1	1
78	FIN	KPI 071.2	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	-	New	90%	-	-	-	-	1	1
79	COMM	KPI 071.3	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	-	New	90%	-	-	-	-	1	1
80	ENG	KPI 071.4	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	-	New	90%	-	-	-	-	1	1
81	PSR	KPI 071.5	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	-	New	90%	-	-	-	-	1	1

82	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	-	-	90%	-	-	95%	99,92%	95%	99,74%
83	MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	-	-	90%	-	-	90%	99,33%	95%	99,75%
84	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	-	-	90%	-	-	95%	98,12%	95%	98,87%
85	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	-	-	90%	-	-	90%	93,80%	95%	98,76%
86	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	New	100%	-	-	100%	96%	90%	96,43%
87	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	New	100%	-	-	100%	100%	90%	100%
88	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	New	100%	-	-	90%	91,25%	90%	100%

89	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	New	100%	-	-	90%	93,17%	90%	96,30%
90	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	New	100%	-	-	90%	91,61%	90%	75%
91	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of Engineering Services related complaints addressed quarterly	(1) Number of complaints (water, electricity and sewer/sanitation) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	-	New	70%	-	-	70%	94,85%	75%	94%
92	COMM	KPI 074.3	KPA 1	KFA 28	Percentage of Community Services related complaints addressed quarterly	(1) Number of complaints (parks, waste and environmental health) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	-	New	70%	-	-	70%	93,46%	75%	81%
93	FIN	KPI 074.5	KPA 1	KFA 28	Percentage of Finance Services related complaints addressed quarterly	(1) Number of complaints (billing, meter reading and related complaints) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	-	New	70%	-	-	70%	96%	75%	75%

94	DP	KPI 075.1	KPA 2	KFA 05	Number of joint compliance (Building/Town Planning Regulations) operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) Execution of Year Planner quarterly (3) Submit quarterly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the quarter (4) Submit consolidated quarterly report into the reporting cycle by the 15th working day after the end of the quarter, to the Mayoral Committee	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	64	68	4	18
95	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance (Fire Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	-	-	4	29
96	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance (Water Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	6	-	4	12
97	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance (Electricity Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	6	-	4	12
98	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance (Sewer Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	6	-	4	11

99	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance (Health Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	-	New	6	-	-	6	14	4	12
100	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	-	New	2	-	-	2	2	1	1
101	COMM	KPI 079	KPA 3	KFA 10	Number of library events presented to the community quarterly	(1) Approved Year Planner by the Executive Director: Community Services by 31 Jul 2024 (2) Library events conducted according to approved Year Planner (Events that aligned with IFLA sustainable development goals: Promoting literacy and access to information)	3 = 2 planned events presented per quarter 4 = 2 planned events presented plus 1 additional event per quarter 5 = 2 planned events presented plus 2 or more events per quarter	-	New	16	-	-	4	9	8	20
102	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and Incident Report submitted and included in the Annual Report by 30 Aug 2024	-	New	20	-	-	2	2	4	2
103	MM	KPI 082	KPA 6	KFA 21	Report status quo to Council to establish a Public Private Partnership (PPP) for the electricity infrastructure by 30 Jun 2025	Council Resolution on status quo to establish a Public Private Partnership (PPP) for electricity infrastructure by 30 Jun 2025	3 = Status quo report considered by Council by 30 Jun 2025	-	New	1	-	-	3	0	1	1

104	MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 and the Reviewed SDBIP approved by Council per Council Resolution C3475/02/2025 dated 27 Feb 2025 (Par 3) (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	3 = 70% - 75% 4 = 75.1 - 80% 5 = 85% and higher	-	New	90%	-	-	85%	87,38%	85%	86,79%
105	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMEs/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	3 = 1 x session/workshop per quarter 4 = 2 x sessions/workshops per quarter 5 = 3 x sessions/workshops per quarter	-	New	90%	-	-	-	New	4	9
106	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	3 = 1 x campaign per quarter 4 = 2 x campaigns per quarter 5 = 3 x campaigns per quarter	-	New	90%	-	-	-	New	4	6

13. TARGETS NOT FULLY ACHIEVED DURING THE 2024/2025-FINANCIAL YEAR

The targets of the following Key Performance Indicators (KPIs) were not fully achieved during the 2024/2025-financial year. The relevant remedial actions were identified and included in the report:

Number of Targets not Achieved	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	YtD	YtD	YtD	YtD	YtD
								TARGET	ACTUAL	REASON FOR PERFORMANCE	REASON FOR ACHIEVEMENT	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted by the last day of the quarter. 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	4	3	The 4 quarterly reports, with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks by the last day of the month, after the end of the quarter were submitted into the reporting cycle and considered by Council as follows: Q1 (Q4 23/24FY): C3377/08/2024 Q2 (Q1 Report): C3426/11/2024 Q3 (Q2 Report): C3504/04/2025 Q4 (Q3 Report): C3550/05/2025	The turn-around target date for Q3 was not fully achieved as the report was only submitted 2 working days later than at the end of the quarter	The Q3 submission not within the approved turn-around time was considered an isolated incident The reporting processes and procedures were reconfirmed with the newly appointed Municipal Manager Other than compliance with the existing reporting procedures and processes, no additional remedial actions are required	Not Fully Effective
2	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	90%	72%	(1) Average percentage turn-around time of 15 working days maintained to consider land use applications = 44% (2) Average percentage turn-around time of 15 working days maintained to consider building plan applications = 100% Total average percentage maintained = 72%	The expected percentage turn-around time of 15 working days maintained to consider land use/building plan applications were not achieved Report to the Executive Director: Engineering Services to reflect building plans rejected, supported with a narrative report not submitted	(1) Change in management implemented with effect 7 May 2025 (2) Performance monitored monthly with effect 1 Jan 2025 (3) Achievement of expected turn-around time continously monitored by management	Not Fully Effective
3	COMM	KPI 14.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	47.16%	Adjustments Budget: R17 351 253 Year-to-Date Actual Expenditure: R8 182 653 % Expenditure: 47.16%	The departmental target of 90% expenditure could not be achieved due to the delay in supply and delivery of the Weighbridge valued at R4 m and the Woodchipper valued at R5 m, which could not be delivered in time before 30 Jun 2025	Due care will be exercised when awarding tenders to import equipment and/or other related capital funded items in future	Not Fully Effective
4	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	82.49%	Adjustments Budget: R64 514 798 Year-to-Date Actual Expenditure: R53 218 561 % Expenditure: 82.49%	The departmental target of 90% expenditure not achieved, due to delivery of vehicles not before 30 Jun 2025	(1) Adequate performance monitoring and reporting of service providers to commit to comply with expected delivery times to be exercised in future (2) Procurement processes to be sensitised to capital funded vehicles/equipment and projects in future	Not Fully Effective

5	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	4	3	Q1: Report submitted into the reporting cycle on 23 Jul 2024 (within one month after the end of the quarter) Considered by Council on 29 Aug 2024 per Resolution C3365/08/2024. Q2: Progress Report submitted into reporting cycle on 22 Oct 2024,(within one month after the end of the quarter) Considered by Mayoral Committee per Resolution MC A/6454/11/2024 dated 19 Nov 2024 Q3: Report submitted into the reporting cycle on 18 Feb 2025 (not within one month after the end of the quarter) Considered by Council on 29 May 2025 per Resolution C3532/05/2025 Q4: Progress Report submitted into reporting cycle on 29 April 2025 (C3532/05/2025)	4 Quarterly reports were considered by the Mayoral Committee, however the Q3-Report was not submitted within one month after the end of the quarter	Departmental corrective measures in terms of non-performance (not meeting the approved submission date) was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
6	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed monthly by the 10th working day 4 = (3) above plus quarterly analysis report to Mayoral Committee 5 = (3) and (4) above plus annual analytical report included in the Annual Report	4	3	(1) Monthly Customer Care complaints report distributed to Heads of Department (2) Consolidated Customer Care complaints report submitted to the Mayoral Committee for consideration	Target Not Achieved Monthly distribution to Heads of Department for the period Oct - Dec 2024 was done on 15 Jan 2025	(1) The prescribed definition of the indicator to be fully adhered to (2) Departmental corrective measures in terms of non-performance was formally addressed by the Head of the Department to the indicator owner to implement adequate corrective measures to prevent recurrence in future	Not Fully Effective
7	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	(1) Website was updated within 5 working days after the date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed off by the Executive Director: Corporate Services within 5 working days, after the end of each month	The target was not fully achieved, the monthly Section 75 MFMA Compliance Checklist not signed off within 5 working days after the end of the month for Jul 2024 and Aug 2024 by the Executive Director: Corporate Services	(1) Monthly Compliance Checklist in line with Section 75 of the MFMA to be revisited to reflect Section Owner and expected timeframe to comply by 30 Sep 2025. (2) Website not be reviewed to comply with Section 75 requirements by 30 Sep 2025	Not Fully Effective
8	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	90%	34,87%	Target Not Achieved Budget Training & FMG: R3 029 628 Budget Spent: R1 056 703.94 % Spent: 34.87%	Target not achieved due to various reasons, other delays were caused by the procurement system	(1) The conditions of the existing bid allow for additional training providers to be included in the panel, as and when the need arises, to ensure that sufficient and appropriate providers are on the panel (2) The application for this process is currently underway	Not Fully Effective
9	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	-30%	-33,75%	Water losses calculated in terms of the IWA Standards included: Billed metered customers (authorised consumption) Unbilled unmetered bulk meters Apparent & Real Water Losses Total water losses calculated at 4 915 485 = -33.75% water loss	The expected target for water losses not to exceed 30% not yet achieved	Implementation of the Water Demand Management Plan is continued with monthly	Not Fully Effective

10	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	84,27%	84.03%	Total Number of Households with Property Rates: 26 176 Total Number of Households with Water Access: 21 996 84.03%	The number of households billed for property rates compared to the 2023/2024-financial year increased by 606, thus the reduction in the number of households with access to basic water (billed accounts). Water is provided by water tankers and/or communial water pipes	Sufficient budget provision to be considered for the installation of residential water connections during the next three-year budget planning process	Not Fully Effective
11	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	3 = 15 working days 4 = 14 to 12 working days 5 = <12 working days	4	3	Q4 Compliance Report not submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee	Target not achieved for Q4	Management to ensure compliance with the defined definition of the indicator quarterly	Not Fully Effective
12	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	56%	Total number of complaints received: 3 179 Total number of complaints closed: 1 774 56%	The backlog of complaints experienced in Q3 due to the excessive rain during impacted negatively on achieving the target	Management in process to consider alternative actions to respond to backlog complaints to be implemented during the 2025/2026-financial year	Not Fully Effective
13	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	75%	Eight Capital items approved per the signed Procurement Plan to be procured according to the applicable procurement process. Procurement process for Three items to start afresh	Two items were not procured in time	Compliance with the signed off Procurement Plan to be monitored by the Head of Department effective Q1 of the 2025/2026-financial year	Not Fully Effective
14	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and Incident Report submitted and included in the Annual Report by 30 Aug 2024	4	2	Q1 Insurance Claims progress reported to the Senior Management Committee, withdrawn from the agenda Q2 Insurance Claims progress reported to the Senior Management Committee, referred for the updating of incomplete information, prior further consideration Q3 Insurance Claims progress not reported, due to completion of progress report Q4 Insurance Claims progress considered by Council per Council Resolution C3626/08/2025 dated 28 Aug 2025	Target Not Achieved Q1: Item not submitted within 15 working days after the end of the quarter Q2: Not Evaluated Q3: Not Evaluated Q4: Considered by Council on 28 Aug 2025	(1) Operational and reporting processes were revisited during 2024/2025 (2) Compliance to the revisited processes to be monitored quarterly and where required corrective measures to be considered by the Municipal Manager to ensure timeous responses by the relevant responsible departments, effective 1 Jul 2025	Not Fully Effective

14. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY

The Capital Budget approved per Ward, compared to the previous financial years, is reflected in the table below:

CAPEX PER WARD	2022/2023	2023/2024	2024/2025
Ward 1 Vaal Marina Koolfontein Mooilande Koppiesfontein	4 378 505	**4 635 062**	1 175 153
Ward 2 Glen Donald Risiville Duncanville	12 433 753	**-**	2 500 000
Ward 3 Meyerton-Suid Kookfontein Rothdene	1 000 000	**-**	-
Ward 4 Boschhoek Schoongezicht Henley-on-Klip Slangfontein	355 000	**176 876**	173 000
Ward 5 Drumblade Pendale Valley Settlements Highbury Ophir Estates Walkers Fruit Farms	-	**3 112 324**	-
Ward 6 Doornkuil Schapenvreugd	7 575 178	**12 845 333**	10 498 257
Ward 7 Alewynspoort Eye of Africa Nooitgedacht Elandsfontein Walkerville	-	**-**	-

Ward 8 Meyerton Farms Klipriviersval	20 384 500	**10 216 750**	13 872 703
Ward 9 Meyerton Ext 2	1 769 118	**2 676 180**	4 174 097
Ward 10 Noldick Meyerton Ext 1& 3 Sybrand van Niekerk Park	300 000	**2 201 720**	7 173 000
Ward 11 Golfview De Deur Homestead Apple Orchard Small Holdings Ophir Estates	12 720 329	**11 798 908**	22 445 923
Ward 12 Garthdale Gardenvale Klipwater Rietspruit	-	**-**	-
Ward 13 Henley-on-Klip Vorsterpark Riversdale Buyscelia Homelands	-	**-**	-
Ward 14 Golf Park Meyerton X6	200 000	**300 000**	-
Ward 15	5 399 817	**477 014**	**173 000**
Head Office	7 083 194	**31 146 444**	**9 501 334**
Whole of Municipality	116 333 445	**182 711 370**	**202 114 586**
TOTAL	**189 932 839**	**262 297 981**	**273 801 053**

The detailed expenditure per Ward for the previous financial year, is reported as follows:
Note: HO = Head Office

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	01106460020F5H40ZZHO	HO	CORP	CORPORATE	Equipment	OFFICE FURNITURE	943 626	941 170	99.74%
2	01106460020F5L09ZZHO	HO	CORP	CORPORATE	Equipment	RECORDING EQUIPMENT	16 000	15 136	94.60%
3	01306191420F5L71ZZHO	HO	CORP	MARKETING	Projects	WEBSITE REDESIGN	430 100	430 100	100%
4	01306470020F5L78ZZHO	HO	CORP	MARKETING	Projects	COMPLAINTS KIOSK	57 000	57 000	100%
5	01356191420F5K47ZZHO	HO	CORP	ICT	Projects	SOFTWARE APPLICATION	551 950	551 950	100%
6	01356460020F5H03ZZHO	HO	CORP	ICT	Equipment	AIR CONDITIONERS	800	-	0%
7	01356470020F5H27ZZHO	HO	CORP	ICT	Projects	NETWORKS & COMPUTER RELATED HARDWARE	1 388 627	1 371 002	98.73%
8	01356470020F5K89ZZHO	HO	CORP	ICT	Equipment	LAPTOPS & DESKTOPS (MOBILE DEVELOPMENT REFURBISH)	1 444 623	1 444 623	100%
9	02156460020F5G66ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	STORES EQUIPMENT & SHELVING	2 000 000	1 997 008	99.85%
10	05056600420GBL48ZZHO	HO	COMM	MEYERTON LIBRARY	Vehicles	MOTOR VEHICLE	715 722	715 722	100%
11	12056456020F5K06ZZHO	HO	ENG	WATER	Equipment	MACHINERY AND EQUIPMENT (NEW)	620 251	586 725	94.59%
12	01256474020F5R93ZZHO	HO	CORP	COUNCIL BUILDINGS	Projects	BUILDING UPGRADE	450 000	448 920	99.76%
13	01306473520F5RA1ZZHO	HO	CORP	MARKETING	Equipment	BILLBOARD	202 900	29 950	14.76%
14	01306473520F5RA2ZZHO	HO	CORP	MARKETING	Equipment	EQUIPMENT	224 735	203 605	90.60%
15	02056460020F5R87ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	SECURITY ACCESS DOORS	55 000	46 488	84.52%
16	02156474020F5R97ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	BUILDING EXTENSION	400 000	398 608	99.65%
							9 501 334	9 238 006	97.23

Note: WM – Whole Municipality

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	03056474020NDJ43ZZWM	WM	ENG	PMU	Projects	ECONOMIC INFRASTR / URBAN REGENERATION	8 695 652	8 635 718	99.31%
2	05056473520GBR77ZZWM	WM	COMM	MEYERTON LIBRARY	Projects	RENEWABLE ENERGY FOR LIBRARIES	618 780	618 766	100%
3	05056473520GBR78ZZWM	WM	COMM	MEYERTON LIBRARY	Projects	CANTILEVER LIFT	111 100	111 084	99.99%
4	07106420420GRJ28ZZWM	WM	PSR	FIRE	Projects	WATER TANKER	2 200 000	2 175 246	98.87%
5	07106460020F5H29ZZWM	WM	PSR	FIRE	Projects	REPLACEMENT OF CCTV CAMERAS	400 000	399 796	99.95%
6	07106460020F5H41ZZWM	WM	PSR	FIRE	Equipment	RADIOS AND REPEATER	150 000	144 390	96.26%
7	07106460020F5H44ZZWM	WM	PSR	FIRE	Projects	CCTV CAMERAS (NEW)	1 220 000	1 215 888	99.66%
8	08056420420F4J17ZZWM	WM	PSR	PARKS	Vehicles	LDV'S (REPLACEMENTS)	1 150 203	914 432	79.50%
9	08056456020F5H08ZZWM	WM	COMM	PARKS	Equipment	CHAINSAWS	80 000	45 835	57.29%
10	08056456020F5K06ZZWM	WM	COMM	PARKS	Equipment	NEW MACHINERY AND EQUIPMENT	400 000	396 816	99.20%
11	08056473520F5J65ZZWM	WM	COMM	PARKS	Projects	PARKS & INFRASTRUCTURE DEVELOPMENT	1 500 000	1 499 147	99.94%
12	08056473520FGL70ZZWM	WM	ENG	PARKS	Projects	PARKS & INFRASTRUCTURE DEVELOPMENT	8 769 481	8 769 480	100%
13	08206473520FPL40ZZWM	WM	ENG	CEMETERIES	Projects	MIDVAAL CEMETERIES UPGRADE & EXTENSION	5 000 000	4 952 416	99.05%
14	10056449420FQK68ZZWM	WM	ENG	SANITATION - SEWER	Projects	SEWER CONNECTIONS (NEW)	2 000 000	1 959 843	97.99%
15	10056456020FPK46ZZWM	WM	ENG	SANITATION - SEWER	Projects	RENEWABLE ENERGY	5 635 000	5 625 008	99.82%

16	10056456420F5K05ZZWM	WM	ENG	SANITATION - SEWER	Equipment	COMBINATION HIGH PRESSURE JETTY MACHINE	650 000	549 998	84.62%
17	10106449420FPD13ZZWM	WM	ENG	PURIFICATION	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	8 227 974	8 046 498	97.79%
18	11056456020F5H14ZZWM	WM	PSR	ROADS	Vehicles	ROLLER COMPACTOR	270 000	270 000	100%
19	11056456020F5K50ZZWM	WM	PSR	ROADS	Equipment	EQUIPMENT t	122 790	122 790	100%
20	11056472420FGD94ZZWM	WM	ENG	ROADS	Projects	GRAVEL TO TAR (MIG) NEW	17 654 178	17 653 784	100%
21	11056472420FPL54ZZWM	WM	PSR	ROADS	Projects	ROADS REHABILITATION	17 098 045	17 098 045	100%
22	11056472420FPL55ZZWM	WM	PSR	ROADS	Projects	GRAVEL TO TAR	12 000 000	11 901 100	99.18%
23	11056600420F5G43ZZWM	WM	PSR	ROADS	Vehicles	4 TON TRUCK	1 400 710	-	0%
24	11106600420F4L49ZZWM	WM	PSR	MECHANICAL WORKSHOP	Vehicles	MOTOR VEHICLE (SEDAN)	2 200 000	2 068 512	94.02%
25	12056191420F5L36ZZWM	WM	ENG	WATER	Projects	SOFTWARE APPLICATION	1 972 800	1 972 800	100%
26	12056444420FNJ44ZZWM	WM	ENG	WATER	Projects	AGED BULK WATER PIPE REPLACEMENT	24 099 000	24 090 462	99.96%
27	12056444420FNJ45ZZWM	WM	ENG	WATER	Projects	REFURBISHMENT/REPLACEMENT - SUPPLY VALVES	2 500 000	2 498 208	99.93%
28	12056444420FNJ46ZZWM	WM	ENG	WATER	Projects	BULK WATER METERS	1 300 000	1 274 262	98.02%
29	12056446020F5D89ZZWM	WM	ENG	WATER	Projects	WATER METER REPLACEMENT PROGRAMME	10 003 300	10 003 300	100%
30	12056446020FNL69ZZWM	WM	ENG	WATER	Projects	WATER METER REPLACEMENT PROGRAMME	2 000 000	1 999 470	99.97%
31	12056446020FNR47ZZWM	WM	ENG	WATER	Projects	PRESSURE MANAGEMENT INFRASTRUCTURE	700 000	699 536	99.93%
32	12056446420F5L74ZZWM	WM	ENG	WATER	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	3 246 700	3 162 222	97.40%
33	12056446420F5L75ZZWM	WM	ENG	WATER	Projects	CHLORINE BOOSTER STATION	1 229 749	1 229 735	100%
34	12056448020FPL56ZZWM	WM	ENG	WATER	Projects	TELEMETRY OF WATER SUPPLY & DISTRIBUTION	2 365 000	2 360 100	99.79%
35	12056474020F5L79ZZWM	WM	ENG	WATER	Projects	FENCING	1 150 000	1 147 422	99.78%
36	13056420420F4K30ZZWM	WM	PSR	ELECTRICAL	Vehicles	LAND CRUISERS	850 000	-	0%
37	13056430020FQH78ZZWM	WM	ENG	ELECTRICAL	Projects	ELECTRICITY METERING	1 000 000	999 640	99.96%
38	13056430020FQH80ZZWM	WM	ENG	ELECTRICAL	Projects	CONNECTIONS (NEW)	1 000 000	963 169	96.32%
39	13056430020FQK67ZZWM	WM	ENG	ELECTRICAL	Projects	HIGHMAST & STREET LIGHTS: UNSERVICED AREAS	2 000 000	1 999 790	99.99%
40	13056432020FPL67ZZWM	WM	ENG	ELECTRICAL	Projects	CONTROL ROOM	1 348 629	1 348 629	100%
41	13056433020FPK61ZZWM	WM	ENG	ELECTRICAL	Projects	TRANSFORMERS	3 170 071	3 030 562	95.60%
42	13056456420F5K05ZZWM	WM	ENG	ELECTRICAL	Equipment	EQUIPMENT & TOOLS	500 000	463 602	92.72%
43	13056600420F4L12ZZWM	WM	PSR	ELECTRICAL	Vehicles	CHERRY PICKER	3 793 169	2 626 330	69.24%
44	14056421420F4L66ZZWM	WM	PSR	LANDFILL	Vehicles	LOW BED TRAILER	1 420 000	-	0%
45	14056450020F5K92ZZWM	WM	ENG	LANDFILL	Projects	ADDITIONAL LANDFILL SITE	1 114 000	550 292	49.40%
46	14056450020F5K94ZZWM	WM	ENG	LANDFILL	Projects	SAVANNA CITY TRANSFER STATIONS	1 000 000	643 312	64.33%
47	14056450020F5L45ZZWM	WM	COMM	LANDFILL	Projects	WEIGHBRIDGE	4 000 000	-	0%
48	14056450020F5L77ZZWM	WM	COMM	LANDFILL	Equipment	WOODCHIPPER	5 000 000	-	0%
49	14056600420F4L24ZZWM	WM	PSR	LANDFILL	Vehicles	FRONT-END LOADER	2 709 749	2 089 325	77.10%
50	15056470020FGJ82ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	LAPTOPS	84 562	65 008	76.88%
51	17056420420F4J07ZZWM	WM	PSR	SOLID WASTE	Vehicles	COMPACTOR (REFUSE TRUCK)	3 970 251	2 997 283	75.49%
52	17056420420F4K72ZZWM	WM	PSR	SOLID WASTE	Vehicles	4 TON TRUCK X2	1 500 000	-	0%
53	17056420420F4L82ZZWM	WM	PSR	SOLID WASTE	Vehicles	EXCAVATOR	3 400 000	3 179 275	93.51%
54	17056420420F4L83ZZWM	WM	PSR	SOLID WASTE	Vehicles	GRAB TRUCK	2 000 000	-	0%
55	01106400320F5R99ZZWM	WM	CORP	CORPORATE	Projects	STRATEGIC LAND PURCHASES	361 100	361 071	99.99%

56	01306473520F5L52ZZWM	WM	ENG	MARKETING	Equipment	DIGITAL BILLBOARDS	500 000	500 000	100%
57	07056470020F5R89ZZWM	WM	PSR	FIRE	Equipment	COMPUTER HARDWARE	100 000	-	0%
58	07106456420F5R96ZZWM	WM	PSR	TRAFFIC	Equipment	EQUIPMENT AND TOOLS	15 000	8 885	59.23%
59	07106470020F5R89ZZWM	WM	PSR	TRAFFIC	Equipment	COMPUTER HARDWARE	30 000	28 032	93.44%
60	07106474020F5R95ZZWM	WM	PSR	TRAFFIC	Equipment	BA CYLINDERS	70 000	65 746	93.92%
61	10106446420F5R84ZZWM	WM	ENG	PURIFICATION	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	150 000	131 489	87.66%
62	11056420420F4R83ZZWM	WM	PSR	ROADS	Equipment	WATER TANKER	2 800 000	2 282 109	81.50%
63	11056472420F5R90ZZWM	WM	PSR	ROADS	Projects	ROAD REHABILITATION	986 504	975 196	98.85%
64	12056444420FGR82ZZWM	WM	ENG	WATER	Projects	AGED BULK WATER PIPE REPLACEMENT	4 639 400	4 639 397	100%
65	13056434020FPR98ZZWM	WM	ENG	ELECTRICAL	Projects	STRENGTHENING OF ELECTRICITY SUPPLY	481 300	481 261	99.99%
66	15056460020FGR88ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	OFFICE EQUIPMENT (PHONES AND FURNITURE)	66 925	-	0%
67	15056473520FGRA3ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	EQUIPMENT	75 000	15 200	20.27%
68	11056456020F5RA6ZZWM	WM	PSR	ROADS	Vehicles	12 TON ROLLER	1 406 500	1 406 500	100%
69	17056450020F5H19ZZWM	WM	ENG	SOLID WASTE	Projects	BLACKWOOD TRANSFER STATION REFURBISHMENT	2 451 964	2 451 915	100%
							202 114 586	179 915 129	89.02

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05356473520GAH58ZZ01	1	COMM	BANTU BONKE LIBRARY	Equipment	BANTU BONKE LIBRARY BOOKS	175 153	163 307	93.24%
2	12056448020FPL57ZZ01	1	ENG	WATER	Projects	REFURBISHMENT VAAL MARINA WATERTREATMENT PLANT	1 000 000	926 698	92.67%
							1 175 153	1 090 005	92.75

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	12056444420FPH89ZZ02	2	ENG	WATER	Projects	RISIVILLE WATER NETWORK (NEW)	2 500 000	2 404 887	96.20%
							2 500 000	2 404 887	96.20

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05206473520GAH63ZZ04	4	COMM	RANDVAAL LIBRARY	Equipment	RANDVAAL LIBRARY BOOKS	173 000	172 802	99.89%
							173 000	172 802	99.89

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05306473520GAH61ZZ06	6	COMM	LAKESIDE LIBRARY	Equipment	LAKESIDE LIBRARY BOOKS	223 000	220 955	99.08%
2	05306473520GBR76ZZ06	6	COMM	LAKESIDE LIBRARY	Projects	LAKESIDE LIBRARY CARPORTS	282 000	281 195	99.71%
3	05306473520GBR80ZZ06	6	COMM	LAKESIDE LIBRARY	Projects	LAKESIDE LIBRARY FENCE	50 000	46 241	92.48%
4	08156473520FGJ42ZZ06	6	ENG	SPORT & RECREATION	Projects	LAKESIDE SPORT CENTRE (MIG)	7 943 257	7 943 257	100%
5	08156473520F5C68ZZ06	6	ENG	SPORT & RECREATION	Projects	LAKESIDE SPORT CENTRE (MIG)	2 000 000	1 999 761	99.99%
							10 498 257	10 491 409	99.93

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	13056430020FTJ30ZZ08	8	ENG	ELECTRICAL	Projects	SICELO ELECTRIFICATION NETWORK	13 872 703	13 872 703	100%
							13 872 703	13 872 703	100.00

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05056151020GBH74ZZ09	9	COMM	MEYERTON LIBRARY	Projects	RFID SECURITY SYSTEM	108 000	107 848	99.86%
2	05056460020GBJ67ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	LIBRARY FURNITURE & EQUIPMENT	400 000	399 490	99.87%
3	05056470020GBH68ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	ICT HARDWARE (COMPUTORS)	1 691 220	1 682 303	99.47%
4	05056473520GAH62ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	MEYERTON LIBRARY BOOKS	223 000	222 972	99.99%
5	05056473520GBH62ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	MEYERTON LIBRARY BOOKS	500 000	465 775	93.15%
6	11056473520FPRA4ZZ09	9	PSR	ROADS	Projects	SIDEWALK PROJECT	1 251 877	1 249 681	99.82%
							4 174 097	4 128 068	98.90

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05256473520GAH64ZZ10	10	COMM	SICELO LIBRARY	Equipment	SICELO LIBRARY BOOKS	173 000	172 934	99.96%
2	10056449420FPL68ZZ10	10	ENG	SANITATION - SEWER	Projects	UPGRADING SEWER OUTFLOW BELL ROAD (RAILWAY LINE)	7 000 000	6 697 847	95.68%
							7 173 000	6 870 781	95.79

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05156473520GAH59ZZ11	11	COMM	DE DEUR LIBRARY	Equipment	DE DEUR LIBRARY BOOKS	100 000	99 901	99.90%
2	08156456020F5K06ZZ11	11	COMM	SPORT & RECREATION	Equipment	MACHINERY AND EQUIPMENT (NEW)	120 000	64 238	53.53%
3	13056430020FTJ29ZZ11	11	ENG	ELECTRICAL	Projects	SAVANNA CITY ELECTRIFICATION NETWORK	16 343 819	16 343 819	100%
4	13056430020FTL80ZZ11	11	ENG	ELECTRICAL	Projects	SAVANNA CITY ELECTRIFICATION EXTENSIONS 3 & 4	847 826	847 826	100%
5	15056474020F5R81ZZ11	11	ENG	ENGINEERING ADMIN	Projects	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	3 200 000	3 187 800	99.62%
6	15056474020HCR81ZZ11	11	ENG	ENGINEERING ADMIN	Projects	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	1 300 000	1 300 000	100%
7	05156473520GBR91ZZ11	11	COMM	DE DEUR LIBRARY	Equipment	DE DEUR LIBRARY FENCE	234 278	234 000	99.88%
8	08156623420F5R94ZZ11	11	COMM	SPORT & RECREATION	Projects	BOREHOLE	300 000	298 600	99.53%
							22 445 923	22 376 184	99.69

No	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05106473520GAH60ZZ15	15	COMM	HENLEY ON KLIP LIBRARY	Equipment	HENLEY ON KLIP LIBRARY BOOKS	173 000	162 723	94.06%
							173 000	162 723	94.06

Comparing the actual expenditure per category of budget, namely equipment, vehicles and projects is reported as follows:

CATEGORY	NUMBER OF ITEMS	TOTAL BUDGET	ACTUAL EXPENDITURE	% ACHIEVEMENT
1. Vehicles	14	26 786 304	16 267 379	60.73%
2. Equipment	35	18 282 863	11 971 017	65.48%
3. Projects	63	228 731 886	222 484 299	97.27%
Total	**112**	**273 801 053.00**	**250 722 695.00**	**91.57%**

New vehicles purchased:

NO	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	05056600420GBL48ZZHO	HO	COMM	MEYERTON LIBRARY	Vehicles	MOTOR VEHICLE	715 722	715 722	100%
2	08056420420F4J17ZZWM	WM	PSR	PARKS	Vehicles	LDV'S (REPLACEMENTS)	1 150 203	914 432	79.50%
3	11056456020F5H14ZZWM	WM	PSR	ROADS	Vehicles	ROLLER COMPACTOR	270 000	270 000	100%
4	11056600420F5G43ZZWM	WM	PSR	ROADS	Vehicles	4 TON TRUCK	1 400 710	-	0%
5	11106600420F4L49ZZWM	WM	PSR	MECHANICAL WORKSHOP	Vehicles	MOTOR VEHICLE (SEDAN)	2 200 000	2 068 512	94.02%
6	13056420420F4K30ZZWM	WM	PSR	ELECTRICAL	Vehicles	LAND CRUISERS	850 000	-	0%
7	13056600420F4L12ZZWM	WM	PSR	ELECTRICAL	Vehicles	CHERRY PICKER	3 793 169	2 626 330	69.24%
8	14056421420F4L66ZZWM	WM	PSR	LANDFILL	Vehicles	LOW BED TRAILER	1 420 000	-	0%
9	14056600420F4L24ZZWM	WM	PSR	LANDFILL	Vehicles	FRONT-END LOADER	2 709 749	2 089 325	77.10%
10	17056420420F4J07ZZWM	WM	PSR	SOLID WASTE	Vehicles	COMPACTOR (REFUSE TRUCK)	3 970 251	2 997 283	75.49%
11	17056420420F4K72ZZWM	WM	PSR	SOLID WASTE	Vehicles	4 TON TRUCK X2	1 500 000	-	0%
12	17056420420F4L82ZZWM	WM	PSR	SOLID WASTE	Vehicles	EXCAVATOR	3 400 000	3 179 275	93.51%
13	17056420420F4L83ZZWM	WM	PSR	SOLID WASTE	Vehicles	GRAB TRUCK	2 000 000	-	0%
14	11056456020F5RA6ZZWM	WM	PSR	ROADS	Vehicles	12 TON ROLLER	1 406 500	1 406 500	100%
							26 786 304	16 267 379	60.73

New equipment purchased:

NO	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	01106460020F5H40ZZHO	HO	CORP	CORPORATE	Equipment	OFFICE FURNITURE	943 626	941 170	99.74%
2	01106460020F5L09ZZHO	HO	CORP	CORPORATE	Equipment	RECORDING EQUIPMENT	16 000	15 136	94.60%
3	01356460020F5H03ZZHO	HO	CORP	ICT	Equipment	AIR CONDITIONERS	800	-	0%
4	01356470020F5K89ZZHO	HO	CORP	ICT	Equipment	LAPTOPS & DESKTOPS (MOBILE DEVELOPMENT REFURBISH)	1 444 623	1 444 623	100%
5	05056460020GBJ67ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	LIBRARY FURNITURE & EQUIPMENT	400 000	399 490	99.87%
6	05056470020GBH68ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	ICT HARDWARE (COMPUTORS)	1 691 220	1 682 303	99.47%
7	05056473520GAH62ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	MEYERTON LIBRARY BOOKS	223 000	222 972	99.99%
8	05056473520GBH62ZZ09	9	COMM	MEYERTON LIBRARY	Equipment	MEYERTON LIBRARY BOOKS	500 000	465 775	93.15%
9	05106473520GAH60ZZ15	15	COMM	HENLEY ON KLIP LIBRARY	Equipment	HENLEY ON KLIP LIBRARY BOOKS	173 000	162 723	94.06%
10	05156473520GAH59ZZ11	11	COMM	DE DEUR LIBRARY	Equipment	DE DEUR LIBRARY BOOKS	100 000	99 901	99.90%
11	05206473520GAH63ZZ04	4	COMM	RANDVAAL LIBRARY	Equipment	RANDVAAL LIBRARY BOOKS	173 000	172 802	99.89%
12	05256473520GAH64ZZ10	10	COMM	SICELO LIBRARY	Equipment	SICELO LIBRARY BOOKS	173 000	172 934	99.96%
13	05306473520GAH61ZZ06	6	COMM	LAKESIDE LIBRARY	Equipment	LAKESIDE LIBRARY BOOKS	223 000	220 955	99.08%
14	05356473520GAH58ZZ01	1	COMM	BANTU BONKE LIBRARY	Equipment	BANTU BONKE LIBRARY BOOKS	175 153	163 307	93.24%
15	07106460020F5H41ZZWM	WM	PSR	FIRE	Equipment	RADIOS AND REPEATER	150 000	144 390	96.26%
16	08056456020F5H08ZZWM	WM	COMM	PARKS	Equipment	CHAINSAWS	80 000	45 835	57.29%
17	08056456020F5K06ZZWM	WM	COMM	PARKS	Equipment	NEW MACHINERY AND EQUIPMENT	400 000	396 816	99.20%
18	08156456020F5K06ZZ11	11	COMM	SPORT & RECREATION	Equipment	MACHINERY AND EQUIPMENT (NEW)	120 000	64 238	53.53%
19	10056456420F5K05ZZWM	WM	ENG	SANITATION - SEWER	Equipment	COMBINATION HIGH PRESSURE JETTY MACHINE	650 000	549 998	84.62%
20	11056456020F5K50ZZWM	WM	PSR	ROADS	Equipment	EQUIPMENT	122 790	122 790	100%
21	12056456020F5K06ZZHO	HO	ENG	WATER	Equipment	MACHINERY AND EQUIPMENT (NEW)	620 251	586 725	94.59%
22	13056456420F5K05ZZWM	WM	ENG	ELECTRICAL	Equipment	EQUIPMENT & TOOLS	500 000	463 602	92.72%
23	14056450020F5L77ZZWM	WM	COMM	LANDFILL	Equipment	WOODCHIPPER	5 000 000	-	0%
24	15056470020FGJ82ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	LAPTOPS	84 562	65 008	76.88%
25	01306473520F5L52ZZWM	WM	ENG	MARKETING	Equipment	DIGITAL BILLBOARDS	500 000	500 000	100%
26	01306473520F5RA1ZZHO	HO	CORP	MARKETING	Equipment	BILLBOARD	202 900	29 950	14.76%
27	01306473520F5RA2ZZHO	HO	CORP	MARKETING	Equipment	EQUIPMENT	224 735	203 605	90.60%
28	05156473520GBR91ZZ11	11	COMM	DE DEUR LIBRARY	Equipment	DE DEUR LIBRARY FENCE	234 278	234 000	99.88%
29	07056470020F5R89ZZWM	WM	PSR	FIRE	Equipment	COMPUTER HARDWARE	100 000	-	0%
30	07106456420F5R96ZZWM	WM	PSR	TRAFFIC	Equipment	EQUIPMENT AND TOOLS	15 000	8 885	59.23%
31	07106470020F5R89ZZWM	WM	PSR	TRAFFIC	Equipment	COMPUTER HARDWARE	30 000	28 032	93.44%
32	07106474020F5R95ZZWM	WM	PSR	TRAFFIC	Equipment	BA CYLINDERS	70 000	65 746	93.92%
33	11056420420F4R83ZZWM	WM	PSR	ROADS	Equipment	WATER TANKER	2 800 000	2 282 109	81.50%
34	15056460020FGR88ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	OFFICE EQUIPMENT (PHONES AND FURNITURE)	66 925	-	0%
35	15056473520FGRA3ZZWM	WM	ENG	ENGINEERING ADMIN	Equipment	EQUIPMENT	75 000	15 200	20.27%
							18 282 863	11 971 017	65.48

New projects:

NO	Vote Number	Ward	Dept	Section	Category	Description	Expenditure		
							Current Budget	Actual	Actual %
1	01306191420F5L71ZZHO	HO	CORP	MARKETING	Projects	WEBSITE REDESIGN	430 100	430 100	100%
2	01306470020F5L78ZZHO	HO	CORP	MARKETING	Projects	COMPLAINTS KIOSK	57 000	57 000	100%
3	01356191420F5K47ZZHO	HO	CORP	ICT	Projects	SOFTWARE APPLICATION	551 950	551 950	100%
4	01356470020F5H27ZZHO	HO	CORP	ICT	Projects	NETWORKS & COMPUTER RELATED HARDWARE	1 388 627	1 371 002	98.73%
5	02156460020F5G66ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	STORES EQUIPMENT & SHELVING	2 000 000	1 997 008	99.85%
6	03056474020NDJ43ZZWM	WM	ENG	PMU	Projects	ECONOMIC INFRASTR / URBAN REGENERATION	8 695 652	8 635 718	99.31%
7	05056151020GBH74ZZ09	9	COMM	MEYERTON LIBRARY	Projects	RFID SECURITY SYSTEM	108 000	107 848	99.86%
8	05056473520GBR77ZZWM	WM	COMM	MEYERTON LIBRARY	Projects	RENEWABLE ENERGY FOR LIBRARIES	618 780	618 766	100%
9	05056473520GBR78ZZWM	WM	COMM	MEYERTON LIBRARY	Projects	CANTILEVER LIFT	111 100	111 084	99.99%
10	05306473520GBR76ZZ06	6	COMM	LAKESIDE LIBRARY	Projects	LAKESIDE LIBRARY CARPORTS	282 000	281 195	99.71%
11	05306473520GBR80ZZ06	6	COMM	LAKESIDE LIBRARY	Projects	LAKESIDE LIBRARY FENCE	50 000	46 241	92.48%
12	07106420420GRJ28ZZWM	WM	PSR	FIRE	Projects	WATER TANKER	2 200 000	2 175 246	98.87%
13	07106460020F5H29ZZWM	WM	PSR	FIRE	Projects	REPLACEMENT OF CCTV CAMERAS	400 000	399 796	99.95%
14	07106460020F5H44ZZWM	WM	PSR	FIRE	Projects	CCTV CAMERAS (NEW)	1 220 000	1 215 888	99.66%
15	08056473520F5J65ZZWM	WM	COMM	PARKS	Projects	PARKS & INFRASTRUCTURE DEVELOPMENT	1 500 000	1 499 147	99.94%
16	08056473520FGL70ZZWM	WM	ENG	PARKS	Projects	PARKS & INFRASTRUCTURE DEVELOPMENT	8 769 481	8 769 480	100%
17	08156473520FGJ42ZZ06	6	ENG	SPORT & RECREATION	Projects	LAKESIDE SPORT CENTRE (MIG)	7 943 257	7 943 257	100%
18	08206473520FPL40ZZWM	WM	ENG	CEMETERIES	Projects	MIDVAAL CEMETERIES UPGRADE & EXTENSION	5 000 000	4 952 416	99.05%
19	10056449420FPL68ZZ10	10	ENG	SANITATION - SEWER	Projects	UPGRADING SEWER OUTFLOW BELL ROAD (RAILWAY LINE)	7 000 000	6 697 847	95.68%
20	10056449420FQK68ZZWM	WM	ENG	SANITATION - SEWER	Projects	SEWER CONNECTIONS (NEW)	2 000 000	1 959 843	97.99%
21	10056456020FPK46ZZWM	WM	ENG	SANITATION - SEWER	Projects	RENEWABLE ENERGY	5 635 000	5 625 008	99.82%
22	10106449420FPD13ZZWM	WM	ENG	PURIFICATION	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	8 227 974	8 046 498	97.79%
23	11056472420FGD94ZZWM	WM	ENG	ROADS	Projects	GRAVEL TO TAR (MIG) NEW	17 654 178	17 653 784	100%
24	11056472420FPL54ZZWM	WM	PSR	ROADS	Projects	ROADS REHABILITATION	17 098 045	17 098 045	100%
25	11056472420FPL55ZZWM	WM	PSR	ROADS	Projects	GRAVEL TO TAR	12 000 000	11 901 100	99.18%
26	12056191420F5L36ZZWM	WM	ENG	WATER	Projects	SOFTWARE APPLICATION	1 972 800	1 972 800	100%
27	12056444420FNJ44ZZWM	WM	ENG	WATER	Projects	AGED BULK WATER PIPE REPLACEMENT	24 099 000	24 090 462	99.96%
28	12056444420FNJ45ZZWM	WM	ENG	WATER	Projects	REFURBISHMENT/REPLACEMENT - SUPPLY VALVES	2 500 000	2 498 208	99.93%
29	12056444420FNJ46ZZWM	WM	ENG	WATER	Projects	BULK WATER METERS	1 300 000	1 274 262	98.02%
30	12056444420FPH89ZZ02	2	ENG	WATER	Projects	RISIVILLE WATER NETWORK (NEW)	2 500 000	2 404 887	96.20%
31	12056446020F5D89ZZWM	WM	ENG	WATER	Projects	WATER METER REPLACEMENT PROGRAMME	10 003 300	10 003 300	100%
32	12056446020FNL69ZZWM	WM	ENG	WATER	Projects	WATER METER REPLACEMENT PROGRAMME	2 000 000	1 999 470	99.97%
33	12056446020FNR47ZZWM	WM	ENG	WATER	Projects	PRESSURE MANAGEMENT INFRASTRUCTURE	700 000	699 536	99.93%
34	12056446420F5L74ZZWM	WM	ENG	WATER	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	3 246 700	3 162 222	97.40%
35	12056446420F5L75ZZWM	WM	ENG	WATER	Projects	CHLORINE BOOSTER STATION	1 229 749	1 229 735	100%

36	12056448020FPL56ZZWM	WM	ENG	WATER	Projects	TELEMETRY OF WATER SUPPLY & DISTRIBUTION	2 365 000	2 360 100	99.79%
37	12056448020FPL57ZZ01	1	ENG	WATER	Projects	REFURBISHMENT VAAL MARINA WATERTREATMENT PLANT	1 000 000	926 698	92.67%
38	12056474020F5L79ZZWM	WM	ENG	WATER	Projects	FENCING	1 150 000	1 147 422	99.78%
39	13056430020FQH78ZZWM	WM	ENG	ELECTRICAL	Projects	ELECTRICITY METERING	1 000 000	999 640	99.96%
40	13056430020FQH80ZZWM	WM	ENG	ELECTRICAL	Projects	CONNECTIONS (NEW)	1 000 000	963 169	96.32%
41	13056430020FQK67ZZWM	WM	ENG	ELECTRICAL	Projects	HIGHMAST & STREET LIGHTS: UNSERVICED AREAS	2 000 000	1 999 790	99.99%
42	13056430020FTJ29ZZ11	11	ENG	ELECTRICAL	Projects	SAVANNA CITY ELECTRIFICATION NETWORK	16 343 819	16 343 819	100%
43	13056430020FTJ30ZZ08	8	ENG	ELECTRICAL	Projects	SICELO ELECTRIFICATION NETWORK	13 872 703	13 872 703	100%
44	13056430020FTL80ZZ11	11	ENG	ELECTRICAL	Projects	SAVANNA CITY ELECTRIFICATION EXTENSIONS 3 & 4	847 826	847 826	100%
45	13056432020FPL67ZZWM	WM	ENG	ELECTRICAL	Projects	CONTROL ROOM	1 348 629	1 348 629	100%
46	13056433020FPK61ZZWM	WM	ENG	ELECTRICAL	Projects	TRANSFORMERS	3 170 071	3 030 562	95.60%
47	14056450020F5K92ZZWM	WM	ENG	LANDFILL	Projects	ADDITIONAL LANDFILL SITE	1 114 000	550 292	49.40%
48	14056450020F5K94ZZWM	WM	ENG	LANDFILL	Projects	SAVANNA CITY TRANSFER STATIONS	1 000 000	643 312	64.33%
49	14056450020F5L45ZZWM	WM	COMM	LANDFILL	Projects	WEIGHBRIDGE	4 000 000	-	0%
50	15056474020F5R81ZZ11	11	ENG	ENGINEERING ADMIN	Projects	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	3 200 000	3 187 800	99.62%
51	15056474020HCR81ZZ11	11	ENG	ENGINEERING ADMIN	Projects	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	1 300 000	1 300 000	100%
52	01106400320F5R99ZZWM	WM	CORP	CORPORATE	Projects	STRATEGIC LAND PURCHASES	361 100	361 071	99.99%
53	01256474020F5R93ZZHO	HO	CORP	COUNCIL BUILDINGS	Projects	BUILDING UPGRADE	450 000	448 920	99.76%
54	02056460020F5R87ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	SECURITY ACCESS DOORS	55 000	46 488	84.52%
55	02156474020F5R97ZZHO	HO	FIN	FINANCE EXPENDITURE	Projects	BUILDING EXTENSION	400 000	398 608	99.65%
56	08156473520F5C68ZZ06	6	ENG	SPORT & RECREATION	Projects	LAKESIDE SPORT CENTRE (MIG)	2 000 000	1 999 761	99.99%
57	08156623420F5R94ZZ11	11	COMM	SPORT & RECREATION	Projects	BOREHOLE	300 000	298 600	99.53%
58	10106446420F5R84ZZWM	WM	ENG	PURIFICATION	Projects	PUMPSTATION REFURBISHMENT AND UPGRADE	150 000	131 489	87.66%
59	11056472420F5R90ZZWM	WM	PSR	ROADS	Projects	ROAD REHABILITATION	986 504	975 196	98.85%
60	11056473520FPRA4ZZ09	9	PSR	ROADS	Projects	SIDEWALK PROJECT	1 251 877	1 249 681	99.82%
61	12056444420FGR82ZZWM	WM	ENG	WATER	Projects	AGED BULK WATER PIPE REPLACEMENT	4 639 400	4 639 397	100%
62	13056434020FPR98ZZWM	WM	ENG	ELECTRICAL	Projects	STRENGTHENING OF ELECTRICITY SUPPLY	481 300	481 261	99.99%
63	17056450020F5H19ZZWM	WM	ENG	SOLID WASTE	Projects	BLACKWOOD TRANSFER STATION REFURBISHMENT	2 451 964	2 451 915	100%
							228 731 886	222 484 299	97.27

15. PERFORMANCE OF EXTERNAL SERVICE PROVIDERS

Section 46(1)(a) of the Local Government: Municipal Systems Act, Act 32 of 2000, legislates the reporting of the performance of the municipality and of each external service provider during the financial year.

A "service provider" is defined as follows:

"service provider means a person or institution or any combination of persons and institutions which provide a municipal service"

MLM has not appointed a service provider to provide a municipal service on its behalf.

However, in terms of Section 116 of the Local Government: Municipal Finance Management Act, Act 56 of 2003, the Accounting Officer of a municipality or municipal entity must:

(a) take all reasonable steps to ensure that a contract or agreement procured through the supply chain management policy of the municipality or municipal entity is properly enforced;

(b) monitor on a monthly basis the performance of the contractor under the contract or agreement;

(c) establish capacity in the administration of the municipality or municipal entity:

  (i) to assist the Accounting Officer in carrying out the duties set out in Paragraphs (a) and (b); and

  (ii) to oversee the day-to-day management of the contract or agreement; and

(d) regularly report to the Council of the municipality or the board of directors of the entity, as may be appropriate, on the management of the contract or agreement and the performance of the contractor.

MLM has implemented monitoring and reporting mechanisms in order to comply with the legislated requirements.

In case of poor-, non- and/or under-performance appropriate and relevant remedial actions are implemented, monitored and reported.

In the case where poor-, non- and/or under-performance is not being addressed satisfactorily, contracts in this regard are cancelled, after due processes were followed.

16. GENERAL KEY PERFORMANCE INDICATORS / PERFORMANCE

The Local Government Municipal Systems Act, 2000 (Act 32 of 2000) prescribes certain general key performance indicators to be included in the performance management system. The results of these ratios are as follows:

Section	Indicator	2022	2023	2024	2025
10(a)	**Percentage of households with access to basic level of:** **Total Number of Households** (Access = Total Number of properties on Valuation Roll versus Total Number of properties Billed per relevant services)	**38 046**	**38 046**	**38 046**	**38 046**
	Water	83.70%	85.25%	84.88%	83.03%
	Sanitation	67.84%	68.21%	69.35%	69.90%
	Electricity	63.88%	66.22%	68.87%	69.53%
	Solid Waste Removal	86.76%	86.98%	87.95%	88.04%
10(b)	Percentage of households earning less than R1 100 per month with access to free basic services **Note:** The 100 % refers to number of households who have registered as indigents (earning less than R6 000 per month) and are entitled to free basic services.	99.91% of 4 536 registered indigents (earning less than R5 500 per month)	99.93% of 4 551 registered indigents (earning less than R6 000 per month)	100% of 5 849 Registered indigents (earning less than a combined income of 3 times maximum old age pension per month)	100% of 6 149 Registered indigents (earning less than a combined income of 3 times maximum old age pension per month)
10(c)	Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	92.34%	88.86%	94.54%	91.57%
10(d)	Number of jobs created through municipality's local economic development initiatives including capital projects • Work Opportunities • Full Time Equivalent (FTE)	 2 759 221.73	 2 959 221.91	 3 044 243.22	 3 433 353

10(e)	Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	5	6	5	6
10(f)	Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan	81%	81.77%	97%	33.50%
10(g)	**Financial Viability**				
	Debt Coverage	21.70 Times	20.98 Times	34.06 Times	26.09 Times
	Total (net) outstanding service debtors to revenue	35.48%	45.56%	50.35%	49.75%
	Cost Coverage	5.30 Months	5.14 Months	4.31 Months	3.83 Months

17. AWARDS & VARIOUS ACHIEVEMENTS

There were also several results which indicated that MLM remains a top performing municipality. The municipality gave access to basic municipal services to most of its community and can assist in local economic development projects that maintain the unemployment rate at below both Gauteng and National levels.

The MLM received awards in various categories and acknowledgements of various achievements.

2015 - 2021	**Golden Arrow Award by PMR Africa - Midvaal received awards for the following categories** - Most pro-active mayor - Doing the most for job creation - Social upliftment - Combat Crime - Doing the most to attract foreign investment - Attract local investment - Clean the environment - Infrastructure Development - Job Creation - 1st place in the category Overall Service to Residents	**2023**	**Golden Arrow Awards by PMR Africa – Midvaal received awards for the following categories** • Most pro-active Mayor • Doing the most for Job Creation • Social Upliftment • Attract Foreign Investment • To Fight Crime • Clean the Environment • Develop and Enhance Infrastructure
2013 – 2023	**Auditor-General (SA)** Midvaal achieved 12 clean audits		

2017 **2021/2022**	**SALGA** Midvaal received an award for Good Governance Clean Audit Opinion Improved Revenue Collection & Debt Management Good Record Keeping	**2022/2023**	**SALGA** • Best Overall Performance • Only unqualified Clean Audit Opinion for 2021/2022 • Improved Revenue Collection and Debt Management for 2021/2022 • Winner only municipality to apply financial consequence management • Only municipality to pay service providers within 30 days • 1st Runner-up for Good Record Keeping for 2021/2022 • 2nd Runner-up for spending 80% of Capex for 2021/2022 • 2nd Runner-up Municipal Grants for Service Delivery at 86% • AAA+ Credit Rating by Banks • Zero Eskom Debt outstanding – - Received an award for best payer • Zero Rand Water Debt outstanding – Received award for best payer
2014 2015 2017 2018	**Annual Municipal Financial Sustainability Index compiled by Ratings Afrika** Midvaal ranked as the top performing municipality in Gauteng	**2022/2023**	**Annual Municipal Financial Sustainability Index compiled by Ratings Afrika** Most Financially Sustainable Municipality in South Africa for a second year in a row
2014	**Sedibeng Regional Survey Business Excellence Awards, conducted by PMR Africa** Midvaal won the award for "*The Institution doing the most to clean the environment*"		
2014	Midvaal awarded Blue Drop Status	**July 2024**	**Department of Water & Sanitation** Blue Drop Green Drop No Drop
2018	**GCRO Survey** Best Performing Municipality in terms of Service Delivery Satisfaction		

18. AUDIT OPINION

Midvaal has an excellent record of achieving unqualified audits. Since the establishment of the Midvaal Local Municipality in 2000, the municipality had two qualified audit opinions with unqualified audits in the other years.

The municipality achieved clean audits from 2013/2014 to 2024/2025-financial years. A combination of factors allowed Midvaal to obtain a clean audit.

19. GENERAL

The Annual Performance Report, Annexure U, to the Annual Report (AR) consists of a combination of information contained in the Annual Financial Statements (AFS), Service Delivery & Budget Implementation Plan (SDBIP) and also the Annual Report (AR).

It is therefore recommended that all these reports are read together, as the one report supplements the other.

Alderman P.J. Teixeira
EXECUTIVE MAYOR

Mr. P. Magodi
MUNICIPAL MANAGER

ANNEXURE V – ANNUAL FINANCIAL STATEMENTS (SEPARATE DOCUMENT)

Midvaal Local Municipality
(Demarcation code GT422)
Annual Financial Statements
for the year ended 30 June 2025
Auditor-General of South Africa (AGSA)
Chartered Accountants (S.A.)
Registered Auditors

Midvaal Local Municipality

Annual Financial Statements for the year ended 30 June 2025

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Abbreviations

AGSA	Auditor-General of South Africa
ASB	Accounting Standards Board
CFO	Chief Financial Officer
DBSA	Development Bank of South Africa
DORA	Division of Revenue Act
DPCI	Directorate for Priority Crime Investigation
ED	Executive Director
GFS	Government Finance Statistics
GRAP	Generally Recognised Accounting Practice
ICT	Information and Communication Technology
INEP	Integrated Electrification Programme
IWA	International Water Association
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MMC	Member of Mayoral Committee
MPAC	Municipal Public Accounts Committee
MPRA	Municipal Property Rates Act
mSCOA	Municipal Standard Chart of Accounts
NEMA	National Environmental Management Act
NDPG	Neighbourhood Development Partnership Grant
PPE	Property, Plant and Equipment
SALGA	South African Local Government Association
SAPS	South African Police Service
SARS	South African Revenue Service
SCM	Supply Chain Management
VAT	Value-Added Tax
WSIG	Water and Sanitation Infrastructure Grant

General Information

Legal form of entity	The municipality, in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Nature of business and principal activities	The main business operations of the municipality is to engage in local government activities, which includes planning and promotion of integrated development planning, land use management, economic and environmental development and supplying of the following services to the community. General Services - All types of services rendered by the municipality, excluding the supply of housing to the community. Waste Management Services - the collection and disposal of waste. Electricity Services - Electricity is bought in bulk from Eskom and distributed to the consumers of the municipality in licensed areas. Waste Water Management - Collection and purification of waste water. Water Services - Supply of purified water.
Legislation governing the municipality's operations	Constitution of the Republic of South Africa (Act 108 of 1998) Municipal Finance Management Act (Act 56 of 2003) Local Government: Municipal Systems Act (Act 32 of 2000) Local Government: Municipal Structures Act (Act 117 of 1998) Municipal Property Rates Act (Act of 6 2004) Division of Revenue Act (Act 1 of 2007)

Executive mayor and chairperson of mayoral committee

Portfolio	Councillor
Executive mayor and chairperson of mayoral committee	Ald. Peter John Teixira
Speaker	Cllr. Alan Ross McLoughlin
Chief WIP	Ald. Philippus Christoffel Pretorius
MMC - Corporate	Cllr. Mokete Ishmael Motsamai
MMC - Community	Cllr. Mary-Anne Myburg
MMC - Engineering	Cllr. Reginald James Hubbard
MMC - Development and Planning	Cllr. Thembekile Martha Modiba
MMC - Finance	Ald. Patricia Daphne Pretorius
MMC - Public Safety and Roads	Cllr. Chantal Lynette Gomes

Executive management

Position	Name
Municipal Manager	Mr P Magodi
Chief Financial Officer (CFO)	Mr ZN Mhlongo
Executive Director: Engineering	Mr D Mukwevho (Acting)
Executive Director: Corporate Services	Mr S Cave
Executive Director: Development and Planning	Mr K Mokwena
Executive Director: Community Services	Ms T Mnguni
Executive Director: Public Safety and Roads	Mr E Lensley

General Information

Council Members

Nr	Surname	Initials	Nr	Surname	Initials
1	Swart	P	2	Janse van Rensburg	S
3	Jordaan	EJ	4	Myburgh	M
5	Pretorius	PD	6	Sithole	TS
7	Visser	LTH	8	Ndebele	MM
9	Hubbard	RJ	10	Mokhomo	DT
11	Maimane	MA	12	Kruger	MC
13	Viljoen	JG	14	Pretorius	PC
15	Dickinson	AH			

Grading of local authority	Grade 4 Local Municipality
Registered head office	25 Mitchell Street Meyerton Gauteng 1961
Postal address	P.O.Box 9 Meyerton 1960
Bankers	Nedbank
Auditors	Auditor-General of South Africa (AGSA)
Demarcation code	GT422
Legal representative	Panel of attorneys appointed for cost effectiveness: Lusenga Attorney Inc, Seleka Attorneys Inc, Madhlopa & Thenga Inc, Klopper Jonker Inc, AV Theron & Swanepoel, Madiba Motsai Masitemyame & Githiri Attorneys, Katlego Ralikhuvhana Mokgola Inc, Ramatshila-Mugeri Attorney, Mamatela Attorneys, Enderstein Malumbete Inc, Mkhabela Huntley Attorneys Inc, Blignaut Neerhoo Inc, Mudau & Netshipise Attorneys, Cheadle Thompson & Haysom Inc, Majang & Associates Inc, Mmakola Matsimela Inc, Matabena Inc

Accounting Officer's Responsibilities and Approval

The Accounting Officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and are given unrestricted access to all financial records and related data.

The annual financial statements were prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) as well as relevant interpretations, guidelines and directives issued by the Accounting Standards Board. The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent management judgements and estimates.

I, as the accounting officer acknowledges that I am ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable us to meet these responsibilities, we have set standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. In the year under review , the systems of internal control have been boosted by municipal ICT infrastructure upgrade and migration. The improved firewall protections, access protocols, encryptions and password complexities have enabled the accounting officer to fulfil this responsibility. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operational risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

I am of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. This assurance is further supported by the fact that all MSCOA version and patch upgrades were implemented in line with National Treasury's requirements. However, any system of internal financial control can provide only reasonable, and not absolute assurance against material misstatement or deficit.

I have reviewed the municipality's cash flow forecast for the year to 30 June 2026 and, in the light of this review and the current financial position, I am satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future. An assessment to this effect has been confirmed by Gauteng Provincial Treasury, as an independent structure and Ratings Afrika being a ratings agency that specialises in ratings and gauging financial soundness and governance. The annual financial statements are prepared on the basis that the municipality is a going concern and that Midvaal Local Municipality has neither the intention nor the need to liquidate or curtail materially the scale of its operations.

Although, I am primarily responsible for the financial affairs of the municipality, this is supported by the municipality's senior management team, external auditors and other oversight governance structures of Council.

I certify that the salaries, allowances and benefits of councillors as disclosed in note 38 to these annual financial statements are within the upper limits of the framework envisaged in section 219 of the Constitution of the Republic of South Africa, read with the Remuneration of Public Office Bearers Act, Act 20 of 1998 and the Minister of Provincial and Local Governments determination in accordance with the Act.

The external auditor, being the Auditor General of South Africa, is responsible for independently reviewing and reporting on the municipality's annual financial statements. The annual financial statements have been examined by the municipality's external auditors and their report is presented separately.The annual financial statements set out on pages 14 to 116 which have been prepared on the going concern basis, were approved and signed by the accounting officer:

Accounting Officer
Mr. P Magodi

Meyerton

Sunday, 31 August 2025

Performance and Audit Committee Annual Report

REPORT OF THE AUDIT, PERFORMANCE, INTEGRITY & RISK MANAGEMENT COMMITTEE
During the financial year ended 30 June 2025, the Audit, Performance, Integrity and Risk Mangement Committee convened seven times to discharge its statutory responsibility in terms of the MFMA and its responsibilities in terms of its Charter.

1. Legislative Framework
Section 166(1) of the Local Government Municipality Finance Management Act, Act 56 of 2003 as amended, referred to as the MFMA, requires from each Municipality to have an Audit Committee.
In terms of Section 166(2)(a) of the MFMA, the Audit Committee is an independant advisory body which must amongst others advise the Municipal Council on matters relating to:
a. Internal financial control and internal audits
b. Risk management
c. Accounting policies
d. The adequacy, reliability and accuracy of financial reporting and information.
e. Performance management
f. Effective governance
g. Compliance with this Act, the Annual Division of Revenue Act, and any other applicable legislation
h. Performance evaluation, and
i. Any other issues referred to it by the Municipality, Audit, Performance, Integrity and Risk Management Committee Charter

2. Service delivery priorities
As part of the Committee's oversight role, service delivery was included as a standing item on the agenda of all meetings.This initiative aims to support and assist the Municipality in maintaining infrastructure effectively, thereby preventing unnecessary poor performance and avoiding potential uprising, protests, and unrests among community members.
The following matters will always be discussed under this item:
a. Maintenance of roads
b. Electricity shortage
c. Water shortage
d. Grass cutting
e. Beautifying of the municipal area
f. Implementation of new projects and monitoring thereof
g. Developments of significance in the Midvaal Local Municipality:
h. Land invasions in the area of Midvaal Local Municipality
i. Waste management (including Landfill Sites)
j. PPP - electricity

Significant progress has been achieved on various service delivery targets, such as reducing electricity losses, opening the Henley on Klip landfill site, and advancing the procurement process for the PPP in electricity.

3. Oversight over legislated functions

3.1. Internal Audit Function
The municipality began the process of insourcing the internal audit function by recruiting the Chief Audit Executive (CAE). Unfortunately, the CAE's resignation negatively impacted the transition. A service provider has been appointed to collaborate with the remaining internal staff to provide the internal audit function. The function has now stabilised, and the decision to fully insource or co-source will be reconsidered. The committee performed the following:
a. Approved the Internal Audit plan;
b. Ensured that the internal audit plan was risk based and addressed the strategic and operational risks of the municipality;
c. Ensured that Internal Audit adheres to the Global Internal Audit Standards and Code of Conduct;
d. Considered all the Chief Audit Executives Quaterly Reports and were satisfied that no material issues were identified;
e. Reviewed the Internal Audit Action plan and progress made;
No complaints relating to internal audit were received.

Performance and Audit Committee Annual Report

3.2. External Audit and Related Matters

The AG (Auditor General of South Africa) conducts the external audit of the municipality. The Committee played an oversight role in respect of the external audit process to ensure its effectiveness.
Amongst others the Committee:
a. Approved the AG's Engagement Letter;
b. Noted the AG's key focus areas for audit;
c. Noted the AG's audit strategy;
d. Reviewed the quality and effectiveness of the external audit process;
e. Reviewed the AG's Management Report and management's responses thereto;
f. Reviewed significant judgements and/or unadjusted differences resulting from the audit, as well as any reporting decisions made;
h. Noted the Emphasis of Matter Items raised by the AG and Managements responses thereto.

3.3. Risk Management Assurance and Ethics

The Committee formed an integral component of the risk management framework.
The following functions were performed:
a. Monitored financial reporting risks, internal financial controls, fraud risks and ICT risks, as these relate to financial reporting;
b. Oversight role in respect of risk management, combined assurance and ethics;
c. Reviewed the Organisational and Operational Risk Register;
d. Reviewed the Risk Management Policy, Risk Management Strategy and the Risk Management Implementation Plans;
e. Reviewed the Integrity Management: Strategy , Implementation Plan and Progress Reports;
f. Reviewed the Ethics Risk Register;
g. Reviewed the Quaterly Assurance and Improvement Programme Status Report;
h. Reviewed the Combined Assurance Framework, Combined Assurance Plan and Progress Reports;
i. Reviewed Risk Appetite and Tolerance Levels set;
j. Noted the Risk Maturity Improvement Plan and Progress made.

3.4. Annual Financial Statements and Annual Report

The Committee reviewed the Annual Financial Statements, Annual Report and the Performance Reports of the municipality as follows:
a. Provided inputs to the Annual Financial Statements prior to submission to the AG for audit;
b. Reviewed the principles, policies and accounting practices and standards adopted in the preparation of the annual financial statements and commented thereon;
c. Monitored compliance with all statutory/legal/regulatory requirements;

Furthermore no complaints relating to the accounting practices or the contents or auditing of the annual financial statements, or any related matter, were received by the Committee.

3.5. Compliance with MFMA, the Annual Division of Revenue Act, and any other applicable legislation

The committee noted the non compliance regarding the license conditions of the landfill site have been addressed and the payment of the administrative fine. The transaction has been recorded as a fruitless and wasteful expenditure and is being dealt with through MPAC.

3.6. Performance Management

The committee reviewed the following as part of its responsibilities on performance management:
a. Performance Reports on Predetermined Objectives;
b. Financial and Non-Financial Performance Reports;
c. Mid-year Performance Assessment.
The committee noted and commended management for achieving 87% on its performance targets.

Performance and Audit Committee Annual Report

Performance and Audit Committee members' attendance of the meetings

The committee convened seven times in the year under review to discharge its responsibilities.

Members	Designation	22 Aug 2024 1st Ordinary	28 Aug 2024 1st Special	24 Oct 2024 2nd Ordinary	27 Nov 2024 2nd Special	27 Jan 2025 3rd Ordinary	15 May 2025 4th Ordinary	02 June 2025 3rd Special
Mrs T.L Pino	Chairperson	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr A. Lambat	Member	Yes	Yes	Yes	Yes	Yes	Contract expired	Yes
Mr S. Maharaj	Member	Yes	Yes	No	Yes	Yes	Yes	Yes
Mr M. Radebe	Member	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Mr Y. Chamda	Member	Yes	No	Yes	Yes	No	Yes	Yes

Expression of gratitude

I would like to thank the members of the audit committee, Municipal manager and his team and the speaker and council for their support.

31/08/2025

Thandiwe Loraine Pino (MBA, MCIPS)
Chairperson of the Audit, Performance, Integrity and Risk Management Committee

Accounting Officer's Report

The Accounting Officer submits his report for the year ended 30 June 2025.

1. Review of activities

Main business and operations

Net surplus of the municipality was 64 554 141 (2024: surplus 33 753 138).

2. Going concern

I draw attention to the fact that at 30 June 2025, the municipality had an accumulated surplus of 2 697 359 681 and that the municipality's total assets exceed its liabilities by R2,624,458,720.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business. All impairments were measured and judged in line with past performances.

The municipality has assessed that no going concern issues have been noted and that the municipality can continue in operational existence for the foreseeable future.

The financial indicators are as follows:

	2024/25	**2023/24**
Current ratio (norm 2:1)	2.84:1	2.92:1
Cost coverage ratio (norm 3 months or more)	3.83 months	4.30 months
Creditors days (norm 30 days)	30 days	30 days
Debtors collection rate	90.35%	89.6%

3. Subsequent events

The Accounting Officer is not aware of any matter or circumstance arising since the end of the financial year, that may need to be adjusted for or disclosed in the Annual Financial Statements.

4. Accounting policies

The annual financial statements prepared in accordance with the Municipal Finance Management Act and effective standards of Generally Recognised Accounting Practices, including any interpretations of such Statements issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act, (Act No 56 of 2003).

Accounting policies for material transactions, events or conditions not covered by the GRAP reporting framework, have been developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 (Revised - March 2012) and the hierachy approved in Directive 5 issued by the Accounting Standards Board.

Accounting Officer's Report

5. Integrity management

Values reflect the core guidelines of Midvaal Local Municipal (MLM) and by following it enusres, we remain on the right path. A customer centric approach shapes the values of Midvaal. This defines the character of Midvaal Local Municipality and the foundation on which leadership and employees behave and conduct themselves and guides the way in which decisions are made. Furthermore, our change in approach requires us to prioritise values that create a new behaviour within Midvaal Local Municipality.

The Values of MLM are:
- Equity
- Accessibility and Communication
- Collaboration
- Innovation
- Safety and Security
- Forward-thinking
- Decisive decision making

Council's stance to fraud and corruption is zero tolerance. In line with this, the efficient application of instructions contained in the policies and procedures of Midvaal, is one of the most important duties to be applied by every employee in the execution of their daily tasks.

The Human Resource Value System is to provide a quality intergrated human resources service by creating a safe, healthy and supportive environment when MLM staff are valued, respected and able to realize their full potential.

These values include:
- Integrity
- Innovation
- Diversity
- Team Spirit
- Accountable
- Realizing Potential

Following a review of the existing integrity management maturity, MLM developed the Integrity Management Strategy and Implementation Plan.

We believe that by focusing on the following 5 key objectives we will improve the culture and manage our ethics risks:
1. Set a strong ethical tone with clear standards;
2. Develop a professional workforce in a respectful workplace;
3. Actively manage operational fraud, corruption and ethics risks;
4. Ensure effective consequence management; and
5. Work with communities and service providers.

The Ethics Management Framework refers to all interventions at stretegic , systems and operational levels, which is intended to improve ethics. The generic Ethics Management Framework, developed by The Ethics Institute and adopted by Midvaal, is aligned to the King III report on Good Corporate Governance and the Public Service Integrity Management Framework.

The 4 main pillars of this framework focus on the following:
1. Leadership Commitment
2. Governance Structures
3. Management of ethics
   3.1 Ethics Risk Assessment
   3.2 Ethics Strategy
   3.3 Code and Policies
   3.4 Instituionalisation (Creating an ethcial culture)
   3.5 Monitoring and Reporting
4. Independent assessment and external reporting

Accounting Officer's Report

5. Integrity management (continued)

The Integrity Management Policy & Plan, approved by Council Resolution C2359/08/2020 dated 27 August 2020 is still relevant with no amendments required to the policy for the period under review, due to no legislative changes and/or amendments.

The main principles included in the Policy and Plan are the following:

1. Creating a culture which is ethical and intolerant to fraud and corruption;
2. Deterrence of fraud and corruption;
3. Preventing fraud and corruption which cannot be deterred;
4. Detection of fraud and corruption;
5. Investigating detected fraud and corruption;
6. Taking appropriate action in the event of such irregularities, e.g. disciplinary action (consequence management), recovery of losses, to the extent required, and prosecution; and
7. Applying sanctions, that includes blacklisting and prohibition from further employment.

Council has a very strong attitude towards legislative compliance, specifically supply chain management principles and also the proper functioning of the Audit, Performance, Integrity & Risk Management Committee, referred to as the Committee, Municipal Public Accounts Committee (MPAC) and the Financial Disciplinary Board (FDB). These committees are functioning without councillor and/or political interference.

Where required, matters are reported to the relevant external authorities for further investigation. Appropriate and relevant consequence management is initiated to prevent recurrence, as and when required/identified.

The components of the Policy and Plan also focuses on the following:

1. The organisation;
2. Employees;
3. Stakeholders;
4. Enforcement;
5. Implementation.

All staff, including senior management and councillors, are obliged to annually declare specific personal assets and private business interests. These Annual Financial Declarations are subjected to verification and where identified life-style audits are done.

Declarations include the following:

1. Shares and other financial interests (not bank accounts with financial institutions);
2. Directorships and partnerships (also those held by the spouse and close family members);
3. Remunerated work outside of the municipality;
4. Consultancies and retainerships;
5. Sponsorships;
6. Gifts and hospitality from a source other than a family member (exceeding the value of R350 over a 12 month period);
7. Land and property registered in their name;
8. Vehicle(s) owned (registered) in their name;
9. Participation in elections.

All incidents reported via the Ethics Hotline are attended to in terms of Council's policy.

Accounting Officer's Report

5. Integrity management (continued)

The status of reported cases is as follows:

	2021/2022	2022/2023	2023/2024	2024/2025
Total Number of Cases reported	37	38	23	14
Total Number of Cases resolved	26	24	11	7
Total Number of Cases under investigation	11	14	12	7
% Resolved	70%	63%	48%	50%

The primary reported transgressions are summarized as follows:

1. Recruitment/Appointment related irregulaties
2. Meter tempering and/or illegal by-passing of electricity/water meters
3. Tender related irregularities
4. Transgression of Code of Conduct for Municipal Staff
5. Bribery
6. Fraudulent use of waste dumping permits
7. Illegal selling of prepaid electricity units

Consequence management principles are initiated, including criminal and/or civil prosecution according to Council's policies, processes and procedures, aligned with the relevant legislative requirements.

Frequent engagements are taking palce to follow up on matters reported for further investigation to other prosecuting authorities, i.e. Directorate for Priority Crime Investigation (DPCI) and the Commercial High Court.

6. Accounting Officer

The Accounting Officer of the municipality during the year and to the date of this report is as follows:

Name	Changes
AM Groenewald	Resigned Saturday, 30 November 2024
P Magodi	Appointed Tuesday, 01 April 2025

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	2025	2024 Restated*
Assets			
Current Assets			
Cash and cash equivalents	3	464 001 229	484 529 708
Trade and other receivables from exchange transactions	4	270 662 230	270 171 433
Receivables from non-exchange transactions	5	146 834 461	129 690 225
Inventory	6	36 250 570	22 859 269
VAT Receivable	7	25 389 919	24 070 199
Total Current Assets		**943 138 409**	**931 320 834**
Non-Current Assets			
Property, plant and equipment	8	2 383 139 805	2 274 301 042
Investment property	9	49 234 032	49 234 032
Intangible assets	10	12 693 324	11 389 921
Heritage assets	11	18 701	18 701
Total Non-Current Assets		**2 445 085 862**	**2 334 943 696**
Total Assets		**3 388 224 271**	**3 266 264 530**
Liabilities			
Current Liabilities			
Trade and other payables from exchange transactions	12	265 268 359	257 980 034
Borrowings	13	27 886 732	22 884 362
Consumer deposits	14	24 692 899	23 657 733
Lease liabilities	15	11 599 851	9 429 633
Unspent conditional grant	16	400 541	101 744
Income received in advance from developer contribution	17	1 750 616	8 075 234
Provisions	18	-	5 000 000
Total Current Liabilities		**331 598 998**	**327 128 740**
Non-Current Liabilities			
Borrowings	13	221 885 121	181 821 853
Provisions	18	80 071 601	75 464 725
Lease liabilities	15	34 107 382	27 731 681
Employee benefits	19	23 201 488	21 312 017
Total Non-Current Liabilities		**359 265 592**	**306 330 276**
Total Liabilities		**690 864 590**	**633 459 016**
Net Assets		**2 697 359 681**	**2 632 805 514**
Net assets presented by:			
Accumulated surplus		2 697 359 681	2 632 805 514

* See Note 47

Statement of Financial Performance

Figures in Rand	Note(s)	2025	2024 Restated*
Revenue			
Exchange Revenue			
Services charges – Electricity	20	592 323 057	487 421 178
Services charges – Water management	20	281 574 302	271 745 032
Services charges – Waste water management	20	70 006 471	66 825 276
Services charges – Waste management	20	64 379 446	61 185 921
Interests on investments	23	44 001 866	43 678 123
Interest earned from receivables	22	23 041 225	24 666 097
Sales of goods and rendering of services	21	7 600 058	8 113 252
Operational revenue	25	5 347 788	1 620 299
Hire of facilities	24	1 115 015	1 234 092
Total Exchange Revenue		**1 089 389 228**	**966 489 270**
Non-Exchange Revenue			
Property rates	26	351 320 412	322 760 372
Transfers and subsidies – Operational	28	202 090 733	189 554 633
Transfers and subsidies – Capital	28	136 066 861	105 067 308
Fines, penalties and forfeits	27	39 050 536	45 061 686
Interest earned from receivables	22	18 718 747	16 506 617
Inventory surplus	29	41 609	-
Total Non-Exchange Revenue		**747 288 898**	**678 950 616**
Total Revenue		**1 836 678 126**	**1 645 439 886**
Expenditure			
Bulk purchases	30	507 510 479	457 788 664
Employee related cost	31	408 908 286	368 363 734
Inventory consumed	37	206 456 250	196 242 852
Contracted services	32	194 128 151	193 610 889
Debt impairment	34	173 059 039	151 414 870
Depreciation and amortisation	33	118 100 432	104 439 880
Operational cost	35	95 620 496	99 371 307
Interest	36	31 907 704	21 671 576
Losses on disposal of fixed assets	39	19 206 402	2 332 928
Remuneration of councillors	38	15 452 341	15 167 639
Transfers and subsidies	40	1 774 405	1 278 205
Inventories (write-down)	29	-	4 204
Total Expenditure		**1 772 123 985**	**1 611 686 748**
Surplus for the year		**64 554 141**	**33 753 138**

* See Note 47

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus	Total net assets
Opening balance as previously reported	2 590 979 466	2 590 979 466
Adjustments		
Correction of errors	8 072 910	8 072 910
Balance at 01 July 2023 as restated*	**2 599 052 376**	**2 599 052 376**
Surplus for the year	33 753 138	33 753 138
Total changes	33 753 138	33 753 138
Opening balance as previously reported	2 632 531 657	2 632 531 657
Adjustments		
Correction of errors	273 883	273 883
Restated* Balance at 01 July 2024 as restated*	**2 632 805 540**	**2 632 805 540**
Surplus for the year	64 554 141	64 554 141
Total changes	64 554 141	64 554 141
Balance at 30 June 2025	**2 697 359 681**	**2 697 359 681**

Note(s)

* See Note 47

Cash Flow Statement

Figures in Rand	Note(s)	2025	2024 Restated*
Cash flows from operating activities			
Receipts			
Cash receipts from non exchange transactions		658 608 243	577 205 032
Cash receipts from exchange transactions		952 395 735	812 199 058
Interest		44 001 866	43 678 123
Payments			
Employees		(419 082 038)	(381 947 324)
Finance charges		(24 827 535)	(14 624 552)
Suppliers		(1 036 253 223)	(895 780 689)
Net cash from(used) operating activities	41	**174 843 047**	**140 729 648**
Cash flows from investing activities			
Receipts			
Proceeds on disposal of fixed and intangible assets		800 425	-
Payments			
Intangible assets		(3 815 921)	(5 588 148)
Capital assets		(235 078 922)	(218 480 800)
Net cash flows from investing activities		**(238 094 418)**	**(224 068 948)**
Cash flows from financing activities			
Receipts			
Increase in borrowing long-term		67 950 000	94 550 000
Increase in consumer deposits		-	-
Increase in finance lease liabilities		7 381 914	2 957 445
Payments			
Decrease in borrowing long-term		(22 884 362)	(17 258 029)
Decrease in finance lease liabilities		(9 724 660)	(7 782 815)
Net cash flows from financing activities		**42 722 892**	**72 466 601**
Net increase/(decrease) in cash		**(20 528 479)**	**(10 872 699)**
Cash and cash equivalents at year begin		484 529 708	495 402 407
		464 001 229	**484 529 708**

* See Note 47

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Budget on Accrual Basis

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
2025							
Financial performance							
Revenue							
Exchange revenue							
Service charges - Electricity	616 262 131	10 378 000	626 640 131	592 323 058	(34 317 073)	94.52 %	
Service charges - Water	294 204 750	20 000	294 224 750	281 574 301	(12 650 449)	95.70 %	
Service charges - Waste Water Management	71 007 561	(580 000)	70 427 561	70 006 471	(421 090)	99.40 %	
Service charges - Waste Management	66 299 799	-	66 299 799	64 379 447	(1 920 352)	97.10 %	
Sale of goods and rendering of services	8 140 500	1 050 000	9 190 500	7 600 058	(1 590 442)	82.69 %	Cleaning and removal revenue dropped due to no overgrown grass cuttings during 24/25. This is not a primary service for the municipality. Only undertaken on a needs basis.
Interest earned from receivables	25 251 512	(80 000)	25 171 512	23 041 225	(2 130 287)	91.54 %	
Interest earned from current and non current assets	44 208 879	2 600 000	46 808 879	44 001 866	(2 807 013)	94.00 %	
Rental from fixed assets	1 160 775	-	1 160 775	1 115 015	(45 760)	96.06 %	
Operational revenue	4 751 193	-	4 751 193	5 347 787	596 594	112.56 %	Insurance refunds were received and SDL fund received.
	1 131 287 100	**13 388 000**	**1 144 675 100**	**1 089 389 228**	**(55 285 872)**	**95.17 %**	
Non-exchange revenue							
Property rates	349 604 867	450 000	350 054 867	351 320 413	1 265 546	100.36 %	
Fines, penalties and forfeits	83 413 524	50 000	83 463 524	39 050 536	(44 412 988)	46.79 %	Department paid more attention to road blocks aimed at collecting previously issued fines rather than issuing new fines.
Transfer and subsidies - Operational	206 570 289	(3 413 718)	203 156 571	202 090 733	(1 065 838)	99.48 %	

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
Interest	16 396 230	2 200 000	18 596 230	18 718 747	122 517	100.66 %	
Inventory Surplus	-	-	-	41 609	41 609	- %	
	655 984 910	**(713 718)**	**655 271 192**	**611 222 038**	**(44 049 154)**	**93.28 %**	
Total Revenue (excl. capital transfers and contributions)	**1 787 272 010**	**12 674 282**	**1 799 946 292**	**1 700 611 266**	**(99 335 026)**	**94.48 %**	
Expenditure							
Employee costs	(423 685 589)	(1 281 081)	(424 966 670)	(408 908 287)	16 058 383	96.22 %	
Remuneration of councillors	(15 269 774)	(1 013 781)	(16 283 555)	(15 452 342)	831 213	94.90 %	
Bulk purchases - Electricity	(556 242 237)	18 520 000	(537 722 237)	(507 510 479)	30 211 758	94.38 %	
Inventory consumed	(216 072 852)	(10 512 728)	(226 585 580)	(206 456 250)	20 129 330	91.12 %	
Debt impairment	(153 059 612)	(20 406 000)	(173 465 612)	(173 059 039)	406 573	99.77 %	
Depreciation and amortisation	(118 782 647)	(2 041 757)	(120 824 404)	(118 100 432)	2 723 972	97.75 %	
Finance charges	(23 767 043)	(1 269 729)	(25 036 772)	(24 827 533)	209 239	99.16 %	
Contracted services	(250 143 595)	15 972 373	(234 171 222)	(194 128 150)	40 043 072	82.90 %	Lower use of consultants and contractors. Discontinuation of PPP resulted in savings on transaction advisor costs under contracted services.
Transfers and subsidies	(2 500 000)	458 080	(2 041 920)	(1 774 405)	267 515	86.90 %	Significant reduction in mayoral outreach programs due to contemplated policy changes. Some savings are due to delays in processing due to non-compliant documents submissions and some applications received late towards financial year end.
Operational costs	(113 496 606)	(12 287 114)	(125 783 720)	(102 700 665)	23 083 055	81.65 %	Cost containment measures
Losses on disposal of Assets	-	-	-	(19 206 402)	(19 206 402)	- %	
Total Expenditure	**(1 873 019 955)**	**(13 861 737)**	**(1 886 881 692)**	**(1 772 123 984)**	**114 757 708**	**93.92 %**	
Deficit	**(85 747 945)**	**(1 187 455)**	**(86 935 400)**	**(71 512 718)**	**15 422 682**	**82.26 %**	

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
Transfers and subsidies - capital (monetary allocations)	125 232 250	9 612 169	134 844 419	134 766 861	(77 558)	99.94 %	
Transfers and subsidies - capital (in-kind)	1 300 000	-	1 300 000	1 300 000	-	100.00 %	
Surplus for the year	**40 784 305**	**8 424 714**	**49 209 019**	**64 554 143**	**15 345 124**	**131.18 %**	
Financial position							
Assets							
Current assets							
Cash and cash equivalents	434 486 998	14 735 987	449 222 985	464 001 229	14 778 244	103.29 %	
Trade and other receivables from exchange transactions	315 058 339	-	315 058 339	270 662 230	(44 396 109)	85.91 %	
Receivables from non-exchange transactions	45 859 383	118 278 699	164 138 082	146 834 463	(17 303 619)	89.46 %	
Inventory	15 932 405	-	15 932 405	36 250 569	20 318 164	227.53 %	
VAT	15 776 294	(2 000)	15 774 294	25 389 919	9 615 625	160.96 %	
Total current assets	**827 113 419**	**133 012 686**	**960 126 105**	**943 138 410**	**(16 987 695)**	**98.23 %**	
Non-current assets							
Investment property	49 351 032	-	49 351 032	49 234 032	(117 000)	99.76 %	
Property, plant and equipment	2 220 041 044	184 755 318	2 404 796 362	2 383 139 805	(21 656 557)	99.10 %	
Heritage assets	18 701	-	18 701	18 701	-	100.00 %	
Intangible assets	22 748 244	(10 462 980)	12 285 264	12 693 324	408 060	103.32 %	
Total non-current assets	**2 292 159 021**	**174 292 338**	**2 466 451 359**	**2 445 085 862**	**(21 365 497)**	**99.13 %**	
Total assets	**3 119 272 440**	**307 305 024**	**3 426 577 464**	**3 388 224 272**	**(38 353 192)**	**98.88 %**	
Liabilities							
Current liabilities							
Financial liabilities	42 385 761	-	42 385 761	39 486 584	(2 899 177)	93.16 %	
Consumer deposits	20 757 337	3 500 000	24 257 337	24 692 899	435 562	101.80 %	

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
Trade and other payables from exchange transactions	72 171 082	75 052 545	147 223 627	265 268 359	118 044 732	180.18 %	
Unspent conditional grant	6 000 000	-	6 000 000	400 541	(5 599 459)	6.68 %	
Income received in advance from developer contribution	371 653	-	371 653	1 750 616	1 378 963	471.04 %	
Provision	17 687 000	-	17 687 000	-	(17 687 000)	- %	
Total current liabilities	**159 372 833**	**78 552 545**	**237 925 378**	**331 598 999**	**93 673 621**	**139.37 %**	
Non-current liabilities							
Financial liabilities	117 420 187	118 911 000	236 331 187	255 992 503	19 661 316	108.32 %	
Other non-current liabilities	99 350 277	-	99 350 277	103 273 089	3 922 812	103.95 %	
Total non-current liabilities	**216 770 464**	**118 911 000**	**335 681 464**	**359 265 592**	**23 584 128**	**107.03 %**	
Total liabilities	**376 143 297**	**197 463 545**	**573 606 842**	**690 864 591**	**117 257 749**	**120.44 %**	
Net assets	**2 743 129 143**	**109 841 479**	**2 852 970 622**	**2 697 359 681**	**(155 610 941)**	**94.55 %**	
Net assets							
Accumulated Surplus/(Deficit)	2 743 129 143	109 841 479	2 852 970 622	2 697 359 681	(155 610 941)	94.55 %	

Cash flow

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
Cash flow from operating activities							
Receipts							
Cash receipts from non-exchange transactions	651 341 882	50 000	651 391 882	658 608 243	7 216 361	101.11 %	
Cash receipts from exchange transactions	944 445 697	22 066 544	966 512 241	952 395 735	(14 116 506)	98.54 %	
Interest	44 208 879	2 600 000	46 808 879	44 001 866	(2 807 013)	94.00 %	
	1 639 996 458	**24 716 544**	**1 664 713 002**	**1 655 005 844**	**(9 707 158)**	**99.42 %**	
Payments							
Suppliers	(1 108 285 662)	22 942 444	(1 085 343 218)	(1 036 253 223)	49 089 995	95.48 %	
Finance charges	(23 767 042)	(1 269 730)	(25 036 772)	(24 827 535)	209 237	99.16 %	
Employees	(438 291 403)	(2 191 508)	(440 482 911)	(419 082 038)	21 400 873	95.14 %	
	(1 570 344 107)	**19 481 206**	**(1 550 862 901)**	**(1 480 162 796)**	**70 700 105**	**95.44 %**	
Net cash from/(used) operating activities	**69 652 351**	**44 197 750**	**113 850 101**	**174 843 048**	**60 992 947**	**153.57 %**	
Cash flow from investing activities							
Receipts							
Proceeds on disposal of PPE	402 073	-	402 073	800 425	398 352	199.07 %	
Payments							
Capital assets	(265 318 087)	(7 182 966)	(272 501 053)	(238 894 843)	33 606 210	87.67 %	
Net cash from/(used) investing activities	**(264 916 014)**	**(7 182 966)**	**(272 098 980)**	**(238 094 418)**	**34 004 562**	**87.50 %**	
Cash flow from financing activities							
Receipts							
Borrowing long term/refinancing	87 600 000	5 271 268	92 871 268	75 331 914	(17 539 354)	81.11 %	

Comparison of Budget and Actual Amounts for the year ended 30 June 2025

Figures in Rand	Original budget	*Budget adjustments	Final budget	Actual outcome	Variance	Actual outcome as % of final budget	Reason for the material variance
Payments							
Repayment of borrowing	(42 385 761)	-	(42 385 761)	(32 609 022)	9 776 739	76.93 %	
Net cash from/(used) financing activities	**45 214 239**	**5 271 268**	**50 485 507**	**42 722 892**	**(7 762 615)**	**84.62 %**	
Net Increase/ (Decrease) in cash held	**(150 049 424)**	**42 286 052**	**(107 763 372)**	**(20 528 478)**	**87 234 894**	**19.05 %**	
Cash/cash equivalents at the year begin:	156 986 938	156 413 055	313 399 993	484 529 708	171 129 715	154.60 %	
Cash/cash equivalents at the year end:	434 486 998	14 735 987	449 222 985	464 001 229	14 778 244	103.29 %	

Accounting Policies

The annual financial statements of Midvaal Local Municipality for the year ended 30 June 2025 were authorised for issue by the Accounting Officer on 31 August 2025.

Basis of presentation

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

The annual financial statements includes any interpretations, guidelines and directives issued by the Accounting Standards Board.

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise.

Offsetting

Assets, liabilities, revenues and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

The Statement of Financial Performance has been prepared to classify expenses by nature, whilst revenue is classified in a manner appropriate to the municipality's operations. The Cash Flow Statement has been prepared using the Direct Method.

1. Summary of significant accounting policies

1.1 Presentation currency

These annual financial statements are presented in South African Rand (ZAR), which is the municipality's functional and presentation currency. All monetary amounts are rounded to the nearest Rand.

1.2 Going concern assumption

These annual financial statements have been prepared on the going concern basis, based on management's assessment that the municipality has adequate resources and intends to continue operations for the foreseeable future, which is at least 12 months from the reporting date.

1.3 Materiality

Material omissions or misstatements are considered material if they could, individually or collectively, influence the decisions of users made on the basis of the financial statements. In assessing materiality, both the nature and magnitude of the item are considered in the context of the overall financial information presented.

Material variances are defined as any differences above 10% with a value limited to R1,000,000. Explanations for material differences between the approved and final budget are included in the Statement of Comparison of Budget and Actual Amounts.

Assessing whether an omission or misstatement could influence decisions of users, and so be material, requires consideration of the characteristics of those users. The Framework for the Preparation and Presentation of Financial Statements states that users are assumed to have a reasonable knowledge of government, its activities, accounting and a willingness to study the information with reasonable diligence. Therefore, the assessment takes into account how users with such attributes could reasonably be expected to be influenced in making and evaluating decisions.

1.4 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Receivables

The municipality assesses its trade receivables, for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the municipality makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables is considered first for individually significant receivables and then calculated on a portfolio basis, for the remaining balance, including those individually significant receivables for which no indicators of impairment were found. For amounts due to the municipality, significant financial difficulties of the receivable, probability that the receivable will enter bankruptcy and default of payments are all considered indicators of impairment.

Impairment of Traffic Fines

Assessing and recognising impairment of Receivables for Traffic Fines is an event that takes place subsequent to the initial recognition of revenue charged. The municipality assesses the probability of collecting revenue when accounts fall into arrears.

Allowance for slow moving, damaged and obsolete stock

An assessment is made of net realisable value or current replacement cost, where applicable, of inventory at the end of each reporting period. A write down of inventory to the lower of cost or current replacement cost, where applicable, is subsequently provided. Management has made estimates of the selling price and direct cost to sell on certain inventory items. The write down is included in surplus or deficit.

Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market (for example, over-the counter derivatives) is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.

Impairment testing

The municipality reviews and tests the carrying value of cash generating assets when events in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the discounted cash-flow projection assumption may change, which may then impact our estimations, and may then require a material adjustment to the carrying value of assets.

Expected future cash flows used to determine the value in use of assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors such as inflation and interest.

Judgements are made by management in applying the criteria to designate assets as non-cash-generating units or cash-generating units. The designation is made on the basis as described in accounting policy 1.13 - Impairment of non-cash-generating assets.

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Provisions

Provisions were raised and management determined an estimate based on the information available. The provision is discounted when the time value of money is material. Additional disclosure of these estimates of provisions are included in note 18 - Provisions

The provision for rehabilitation of the landfill site is recognised as and when the environmental liability arises. The provision is calculated by a qualified environmental engineer. The provision represents the best estimate or net present value of the future expected cash flows to rehabilitate the landfill site at year-end. To the extent that the obligations relate to an asset, it is capitalised as part of the cost of those assets. Any subsequent changes to an obligation that did not relate to the initial related asset are charged to the Statement of Financial Performance. Management referred to the following when making assumptions regarding provisions:

- Professional engineers were utilised to determine the cost of rehabilitation of landfill sites as well as the remaining useful life of each specific landfill site.

- Interest rates (investment rate) linked to prime was used to calculate the effect of the time value of money.

Leave accrual

The provision for staff leave is based on accrued leave at year-end. The uncertainty is when the leave will be taken or if employment will be terminated.

Prepaid electricity

Pre-paid electricity is only recognised as income as electricity is consumed. The estimate is based on pre-paid electricity sold at year-end, but still unused.

Estimates of unused consumption of prepaid metered services, based on the consumption history, are made at year-end. Sales for prepaid metered services are recognised as revenue upon receipt of payment for these services, except at year-end when estimates for unused consumption up to reporting date are reversed from revenue and accrued as payment for services received in advance. These accruals are reversed in the new financial year to revenue again, deemed to be consumed after 30 June. In respect of estimates of consumption between the last date of purchase and the reporting date, an accrual for payments received in advance is made based on the average monthly consumption of consumers on the reporting date.

Useful lives of property, plant and equipment and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the property, plant and equipment and other assets. This estimate involves a matter of judgement based on the experience of the municipality with similar assets, and whether the assets will be sold or used to the end of their economic lives and the condition at the time. The municipality considers all the facts and circumstances estimating the useful lives of assets, which included the consideration of financial, technical and other facts. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives and decrease the depreciation charge where useful lives are more than the previously estimated useful lives.

The estimation of residual values of assets is also based on management's judgement whether the assets will be sold or used to the end of their useful lives, and in what condition they will be at that time.

The policy is also applicable to certain intangible assets and investment property.

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Post-retirement benefits

The present value of the post-retirement and other long term benefit obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of post-retirement obligations.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the post retirement and long term benefit obligations. In determining the appropriate discount rate, the municipality considers the market yields at the reporting date on government bonds. Where there is no deep market in the government bonds with a sufficiently long maturity to match the estimated maturity of all the benefits paid, the municipality uses current market rates of the appropriate term to discount shorter payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve.

Due to the long-term nature of the plan, the estimates are subjected to significant uncertainty.

Other key assumptions for post retirement and other long-term obligations are based on current market conditions. Additional information is disclosed in Note 19.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

In the application of the municipality's accounting policies, which are described below, management is required to make judgement, estimates and assumption that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. The estimates and associated assumptions are based on historical experiences and other factors that are considered to reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

These estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Water inventory

The estimation of the water stock in the reservoirs is based on the measurement of water via electronic level sensors, where the level indicates the depth of the water in the reservoir, which is then converted into volumes, based on the total capacity of the relevant reservoir. Furthermore, the length and width of all pipes are also considered in determining the volume of water on hand at year-end.

Offsetting

Assets, liabilities, revenue and expenses were not offset, except where offsetting is either required or permitted by a Standard of GRAP.

1.5 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Accounting Policies

1.5 Investment property (continued)

Initial recognition and measurement

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Management applies the category below to distinguish Investment Property from Property Plant and Equipment:
- All properties held to earn market-related rentals or for capital appreciation or both and that are not used for administrative purposes and that will not be sold within the next 12 months are classified as investment properties;
- Land held for a currently undeterminded future use;
- A building owned (or held under a finance lease) and leased out under one or more operating lease;
- Leased properties that are held to provide social (community) service or that are necessary for employees to perform their job functions, but which also generates rental revenue are not seen as investment properties. The rental revenue generated is incidental to the purposes for which the property is held;
- A building that is vacant but is held to be leased out under one or more operating lease;
- Property that is being constructed or developed for future use as investment property.

Subsequent measurement – cost model

Investment property is carried at cost less any accumulated impairment losses.

Item	Useful life
Investment Property	Indefinite

Derecognition/Disposal

Investment properties are derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal. The gain or loss arising on the disposal of an investment property is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner occupied property (property, plant and equipment), the deemed cost for subsequent accounting is the fair value [or carrying amount if cost model is used] at the date of change in use. If owner-occupied property becomes an investment property, the municipality accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

Compensation from third parties for investment property that was impaired, lost or given up is recognised in surplus or deficit when the compensation becomes receivable.

1.6 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year.

Management applies the category below to distinguish Property, Plant and Equipment from Investment Property:

- Owner-occupied property (including held for future use);

- Owner-occupied property held for disposal;

- Property held by the municipality to fulfil their mandated function rather than rental or capital appreciation and;

- Property held by the municipality for a strategic purpose

Accounting Policies

1.6 Property, plant and equipment (continued)

Initial recognition

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Initial measurement

Property, plant and equipment are initially recognised at cost on its acquisition date. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by the municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

The cost of an item of property, plant and equipment acquired in exchange for a non-monetary assets or monetary assets, or a combination of monetary and non-monetary assets is measured at the fair value of the asset given up, unless the fair value of the asset received is more clearly evident. If the acquired item could not be measured at its fair value, its cost is measured at the carrying amount of the asset given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components} of property, plant and equipment.

Major spare parts and servicing equipment qualify as property, plant and equipment when the municipality expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with an item of property, plant and equipment, they are accounted for as property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Subsequent expenditure relating to property, plant and equipment is capitalised if it is probable that future economic benefits or potential service delivery associated with the subsequent expenditure will flow to the municipality and the cost or fair value of the subsequent expenditure can be reliably measured. Subsequent expenditure incurred on an asset is only capitalised when it increases the capacity or future economic benefits associated with the asset. Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component.

Accounting Policies

1.6 Property, plant and equipment (continued)

Depreciation

Land is not depreciated as it is regarded as having an unlimited life. Depreciation on assets other than land is calculated using the straight line method, to allocate their cost less their residual values over the estimated useful lives of the assets. Depreciation of an asset commences when the asset is ready for its intended use and ceases when the asset is derecognized. The depreciation method used reflects the pattern in which the assets' future economic benefits or service potential are expected to be consumed by the municipality. Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately. The depreciation rates are based on the following estimated useful lives:

Item	Depreciation method	Average useful life
Land		indefinite
Machinery and equipment		
• Office equipment	Straight-line	3 - 10
• Bins and containers	Straight-line	5 - 10
Furniture and office equipment	Straight-line	10
Transport assets		
• Specialised vehicles	Straight-line	10 -30
• Other vehicles	Straight-line	5
• Vehicles	Straight-line	5
IT equipment	Straight-line	3 - 10
• Water	Straight-line	5 - 55
Infrastructure		
• Buildings	Straight-line	30
• Water	Straight-line	5 - 55
• Water	Straight-line	5 - 55
• Water	Straight-line	5 - 55
• Sewerage	Straight-line	10 - 60
• Landfill site	Straight-line	17
Community		
• Buildings	Straight-line	30
• Recreational facilities	Straight-line	20 - 30
• Security	Straight-line	5
Other assets		
• Buildings	Straight-line	30
Motor vehicles leased	Straight-line	5

The useful lives, residual values and depreciation method are reviewed annually at the end of the financial year where there is any indication that the municipality's expectations about the residual amount and the useful life of an asset has changed since the preceding reporting date. Any adjustments arising from the annual review are applied prospectively.

The measurement and recognition of impairment losses are indicated in accounting policies 1.13 Impairment of cash-generating assets and 1.14 Impairment of non-cash generating assets.

Incomplete construction work is stated at historical cost. Depreciation only commences when the asset is ready for use.

Accounting Policies

1.6 Property, plant and equipment (continued)

Derecognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note 8).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 8).

Compensation from third parties for items of property, plant and equipment that were impaired, lost or given up is included in surplus or deficit when the compensation becomes receivable.

Site rehabilitation and restoration costs

The municipality has an obligation to rehabilitate and restore items of property, plant and equipment such obligations are referred to as "rehabilitation provisions". The cost of an item of property, plant and equipment includes the initial estimate of the costs of rehabilitation and restoring the site on which it is located, the obligation for which the municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period.

As the related asset is measured using the cost model: -

(a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
(b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
(c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

1.7 Intangible assets

Intangible assets are identifiable non-monetary assets without physical substance held for use in the production or supply of goods or services.

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

Initial recognition and measurement

An intangible asset is recognised when:

- It is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the entity.

- The cost or fair value of the asset can be measured reliably.

An intangible asset is measured initially at cost. Where an intangible asset is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Accounting Policies

1.7 Intangible assets (continued)

Subsequent measurement

Intangible assets are subsequently carried at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values. The amortisation charge for each period is recognised in surplus or deficit. Amortisation begins when the asset is available for use.

An intangible asset with an indefinite useful life shall not be amortised.

The municipality assessed at each reporting date whether there is any indication that the municipality's expectation about the residual value and the useful life of an intangible asset has changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

Derecognition

Intangible assets are derecognised:
- on disposal; or
- when no future economic benefits or service potential are expected from its use or disposal.

The gain or loss arising from the derecognition of intangible assets is determined as the difference between the sales proceeds and the carrying value and is included in surplus or deficit when the asset is derecognised.

Item	Amortisation method	Average useful life
Computer software	Straight-line	3 - 5 years
Servitudes		Indefinite

1.8 Heritage assets

A heritage asset is defined as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance, and is held and preserved indefinitely for the benefit of present and future generations.

The municipality has classified the mayoral chain as a heritage asset.

Initial recognition and measurement

The cost of an item of heritage assets is recognised as an asset if, and only if it is probable that future economic benefits or service potential associated with the item will flow to the municipality, and if the cost or fair value of the item can be measured reliably.

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

Derecognition

The carrying amount of an item of heritage assets is derecognised on disposal, or when no future economic benefits or service potential are expected from its use or disposal.

Gains or losses are calculated as the difference between the carrying value of assets (cost less accumulated impairment losses) and the disposal proceeds are included in the Statement of financial performance as a gain or loss on disposal of heritage assets.

Accounting Policies

1.8 Heritage assets (continued)

Impairment

A heritage asset shall not be depreciated but an entity shall assess at each reporting date whether there is an indication that it may be impaired. If any such indication exists, the entity shall estimate the recoverable amount or the recoverable service amount of the heritage asset.

In assessing whether there is an indication that an asset may be impaired, an entity shall consider, as a minimum, the following indications:

External sources of information
- During the period, a heritage asset's market value has declined significantly more than would be expected as a result of the passage of time or normal use
- The absence of an active market for a revalued heritage asset.

Internal sources of information
- Evidence is available of physical damage or deterioration of a heritage asset
- A decision to halt the construction of the heritage asset before it is complete or in a usable form

1.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

Initial recognition and measurement

A financial instrument is recognised, when the Municipality becomes a party to the contractual provisions of the instrument and are initially measured at fair value. In the case of a financial instrument not subsequently measured at fair value, transaction costs that are directly attribuable to the acquisition or issue of the financial instrument are added or deducted from the fair value, as appropriate on initial recognition.

1.9.1 Classification of financial instruments

Financial assets

Financial assets are:
- Cash;
- a residual interest of another municipality; or
- a contractual right to:;
  - receive cash or another financial asset; or
  - exchange financial assets or financial liabilities under conditions that are potentially favourable to the municipality

The municipality has the following types of financial assets as reflected on the face of the Statement of financial position or in the notes thereto:

Type of financial asset	Classification in terms of GRAP 104
Receipts from exchange transactions	Financial assets at amortised cost
Receipts from non-exchange transactions	Financial assets at amortised cost
Cash and cash equivalents	Financial assets at amortised cost

Cash includes cash on hand (including petty cash) and cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the Cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts. The municipality categorises cash and cash equivalents as financial assets at amortised cost.

Receipts from exchange transactions exclude prepayments and advances.

Receivables from non-exchange transactions exclude Fines, Property rates, and VAT as these form part of statutory receivables (1.10)

Accounting Policies

1.9 Financial instruments (continued)

Subsequent measurement for financial assets

Receivables are subsequently measured at amortised cost using the effective interest rate method, less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest method.

A provision for impairment of receivables is established when there is objective evidence that the Municipality will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate. Changes in the carrying amount of the provision is recognised in the Statement of Financial Performance. When a receivable is considered uncollectible, it is written off against the provision. Any gains or losses arising from the change in fair value of investments measured at fair value are recognised in the Statement of Financial Performance.

Financial liabilities

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the municipality.

A financial asset is past due when a counterparty has failed to make payment when contractually due.

The municipality has the following types of financial liabilities as reflected on the face of the Statement of financial position or in the notes thereto:

Type of financial liability	Classification in terms of GRAP 104
Borrowings	Financial liability at amortised cost
Current portion of borrowings	Financial liability at amortised cost
Finance lease liability	Financial liability at amortised cost
Current portion of finance lease liability	Financial liability at amortised cost
Trade and other payables from exchange transactions	Financial liability at amortised cost
Consumer deposits	Financial liability at amortised cost

1.9.2 Initial and subsequent measurement

Initial recognition and measurement

A financial instrument is recognised, when the municipality becomes a party to the contractual provisions of the instrument, and are initially measured at fair value. In the case of a financial instrument not subsequently measured at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial instruments are added or deducted from the fair value, as appropriate on initial recognition.

Subsequent measurement – Financial liabilities

Financial liabilities consist of payables, interest bearing loans and bank overdrafts. These liabilities are subsequently measured at amortised cost, using the effective interest rate method. Finance costs are expensed in the Statement of financial performance in the period in which they are incurred except where stated otherwise (see accounting policy on borrowing costs).

1.9.3 Impairment of financial assets

Receivables

For receivables, an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the receivable's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition (if practically determinable). Where the effective interest rate at initial recognition is not practically determinable the government bond rate is used as the risk-free rate and adjusted for any risks specific to the receivables.

Accounting Policies

1.9 Financial instruments (continued)

The carrying amount of the financial assets is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in the Statement of financial performance.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the Statement of financial performance to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

1.9.4 Derecognition

Financial assets

The municipality derecognises financial assets only when the contractual rights to the cash flows from the asset expires or it transfers the financial assets and substantially all the risks and rewards of ownership of the asset to another entity, except when Council approves the write-off of financial assets due to non-recoverability.

Financial liabilities

The municipality derecognises financial liabilities when, and only when, the municipality's obligations are discharged, cancelled or they expire.

1.10 Statutory receivables

1.10.1 Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

The municipality has the following major categories under the ambit of statutory receivables:

- VAT receivables
- Property rates debtors
- Traffic fine debtors

1.10.2 Recognition

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

1.10.3 Initial and subsequent measurement

The municipality initially measures statutory receivables at their transaction amount.

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

1.10.4 Impairment

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

Accounting Policies

1.10 Statutory receivables (continued)

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses is recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk-free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Rates debtors are assessed individually thereafter collectively, considering factors such as payment histories and ratios,qualitative factors (correspondence from attorneys).

Assessing and recognising impairment of receivabes for traffic fines is an event that takes place subsequent to the initial recognition of revenue charged. The municipality assesses the probability of collecting revenue when accounts fall into arrears.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the Statement of financial performance to the extent that the carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

1.10.5 Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

- the rights to the cash flows from the receivable are settled, expire or are waived;
- the municipality transfers control of the statutory receivable and substantially all the risks and rewards of ownership of the asset to another entity; or
- the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
  - derecognise the receivable; and
  - recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.10.6 Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Accounting Policies

1.10 Statutory receivables (continued)

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable. (policy 1.20)

1.10.7 Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the municipality applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers) (policy 1.20).

1.11 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the municipality assesses the classification of each element separately. The leased assets are subsequently measured at cost, less accumulated depreciation and accumulated impairment losses.

Municipality as lessee - Finance leases

Initial recognition and measurement

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. Any initial direct costs of the lessee are added to the amount reconised as an asset. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the municipality's incremental borrowing rate.

Subsequent measurement

Subsequent to the initial recognition, the leased assets are accounted for in accordance with the stated accounting policies applicable to property, plant and equipment or intangible assets. The lease liability is reduced by the lease payments, which are allocated between the finance cost and the capital repayment using the municipality's incremental borrowing rate. Finance costs are expensed when incurred. The accounting policies relating to derecognition of financial instruments are applied to lease payables. The lease asset is depreciated as per stated accounting policy applicable to property, plant and equipment on note 1.6.

Municipality as lessee - Operating leases

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Any contingent rents are expensed in the period in which they are incurred.

1.12 Inventories

Inventories are assets in the form of materials or supplies to be consumed or distributed in the rendering of services or held for distribution in the ordinary course of operations.

Inventories are recognised as an asset if it is probable that future economic benefits or service potential associated with the item will flow to the municipality and the cost of the inventories can be measured reliably.

Accounting Policies

1.12 Inventories (continued)

Initial recognition and measurement

Inventories are initially measured at cost. Cost comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventories to their present location and condition. Where inventories are acquired through a non-exchange transaction, their costs are their fair value as at the date of acquisition.

Subsequent measurement

Subsequently inventories are measured at the lower of cost and net realisable value unless distributed through a non-exchange transaction or consumed in the production process of goods to be distributed at no charge or for a nominal charge, in which case they are measured at the lower of cost and current replacement cost.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset. The cost of inventories is assigned using the first-in, first-out (FIFO) formula, except for water which is determined at cost at the reporting date due to it being measured at the lower of cost and current replacement cost.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Redundant and slow-moving inventories are identified and written down/written off. Inventories identified for write down/write off, but for which a council resolution to authorise the write down/write off, has not yet been obtained, are provided for as a provision for obsolete stock. Differences arising on the valuation of inventory are recognised in the statement of financial performance in the year in which they arise.

Water inventory

Water is regarded as inventory when the Municipality purchases water in bulk with the intention to resell it to the consumers or to use it internally, or where the Municipality has incurred purification costs on water obtained from natural resources (rain, rivers, springs, boreholes). However, water in dams, that are filled by natural resources and that has not yet been treated and is under the control of the Municipality but cannot be measured reliably as there is no cost attached to the water, and it is therefore not recognised in the Statement of Financial Position.

The basis of determining the cost of water purcased and not yet sold at Statement of Financial Position date comprises all costs of purchase, cost of conversion and other costs incurred in bringing the inventory to its present location and condition, net of trade discounts and rebates. Water is valued by using the weighted average method, at the lowest of purified cost and net realisable value, insofar as it is stored and controlled in the reservoirs at year-end.

1.13 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or a cash-generating asset as a cash-generating unit. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:

- its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that
- the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate commercial return, the municipality designates the asset as a non-cash-generating asset and applies the accounting policy on Impairment of Non-cash-generating assets, rather than this accounting policy.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

In assessing whether there is any indication that an asset may be impaired, an entity shall consider, as a minimum, the following indications:

External sources of information

(a) During the period, an asset's market value has declined significantly more than would be expected as a result of the passage of time or normal use.

(b) Significant changes with an adverse effect on the entity have taken place during the period, or will take place in the near future, in the technological, market, economic or legal environment in which the entity operates or in the market to which an asset is dedicated.

(c) Market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating an asset's value in use and decrease the asset's recoverable amount materially.

Internal sources of information

(d) Evidence is available of obsolescence or physical damage of an asset.

(e) Significant changes with an adverse effect on the entity have taken place during the period, or are expected to take place in the near future, in the extent to which, or manner in which, an asset is used or is expected to be used. These changed include the asset becoming idle, plans to discontinue or restructure the operation to which an asset belongs, plans to dispose of an asset before the previously expected date, and reassessing the useful life of an asset as finite rather than indefinite.

(f) A decision to halt the construction of the asset before it is complete or in a useable condition.

(g) Evidence is available from internal reporting that indicates that the economic performance of an asset is,or will be, worse than expected.

The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Basis for estimates of future cash flows

In measuring value in use the municipality:

- base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
- base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
- estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

- projections of cash inflows from the continuing use of the asset;
- projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
- net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

- cash inflows or outflows from financing activities; and
- income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current prime rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

The best evidence of fair value less cost to sell is the price in a binding sale agreement in an arm's length transaction adjusted for the incremental cost that would be directly attributable to the disposal of the asset.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset’s revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

- the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
- the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:

- its fair value less costs to sell (if determinable);
- its value in use (if determinable); and
- zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

Accounting Policies

1.13 Impairment of cash-generating assets (continued)

Reversal of impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

1.14 Impairment of non-cash-generating assets

Non-cash-generating assets are assets other than cash-generating assets.

Judgements made by management in applying the criteria to designate assets as non-cash-generating assets or cash-generating assets, are as follows:

* Assets acquired by the municipality are mainly used as per the municipality's mandate for service delivery purposes to customers that pay for the services but also to indigents. As the assets that are used for service delivery are similar, assets that generate cash flows cannot be distinguished from the non-cash generating assets and therefore are distinguished as non-cash generating.
* In the event that the assets that generate cash flows can be clearly identified the assets will be designated as cash-generating.

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

Accounting Policies

1.14 Impairment of non-cash-generating assets (continued)

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

The recoverable service amount is the higher of a non-cash generating asset's fair value less costs to sell and its value in use. Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable and willing parties, less the costs of disposal.

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset’s gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an “optimised” basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

Restoration cost approach

Restoration cost is the cost of restoring the service potential of an asset to its pre-impaired level. The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment. The latter cost is determined as the depreciated reproduction or replacement cost of the asset, whichever is lower.

Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset’s revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Accounting Policies

1.14 Impairment of non-cash-generating assets (continued)

Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

1.15 Disclosure in term of Section 45 of the municipal Supply Chain Management Regulation

The notes to the annual financial statements of a municipality must disclose particulars of any award of more than R2 000 to a person who is a spouse, child, or parent of such a person in the service of the state, or has been in the service of the state in the previous twelve months.

1.16 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Remuneration to employees is recognised in the Statement of financial performance as the services are rendered, except for non-accumulating benefits which are only recognised when the specific event occurs.

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

The municipality provides retirement benefits for its employees and councillors, and has both defined benefit and defined post-employment plans

Accounting Policies

1.16 Employee benefits (continued)

Post-employment benefits: Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

Defined benefit plans are post-employment plans other than defined contribution plans. Under these plans, the employer has a legal or constructive obligation to provide agreed benefits to current or former employees.

The entity recognizes a net defined benefit liability or asset in its statement of financial position. This is calculated as the present value of the defined benefit obligation minus the fair value of any plan assets.

The obligation is measured using the Projected Unit Credit Method, which considers each period of service as giving rise to an additional unit of benefit entitlement.

Components of Defined Benefit Cost:

Defined benefit cost is made up of the following components:
1) Service costs
2) Net interest revenue/expense
3) Remeasurements

1) Service cost
Service cost comprises the following costs:
a) Service cost
b) Settlement
c) Past service cost, made up of:
   i. Plan amendments
   ii. Curtailments

The remeasurements of the net defined liability (asset), to be recognised in surplus or deficit, comprise:
actuarial gains and losses
return on plan asset, excluding amounts in net interest on the net defined benefit liability (asset); and
any change in the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability

Recognition and measurement: Plan assets

Fair Value of plan assets:

The fair value of any plan assets is deducted from the present value of the defined benefit obligation in determining the deficit or surplus.

Plan assets exclude unpaid contributions due from the reporting entity to the fund, as well as any non-transferable financial instruments issued by the entity and held by the fund. Plan assets are reduced by any liabilities of the fund that do not relate to employment benefits, for example, payables and liabilities resulting from derivative financial instruments.
The municipality has an obligation to provide Post-retirement Health Care Benefits to certain of its retirees. According to the rules of the Medical Aid Funds with which the municipality is associated, a member (who is on the current Conditions of Service), on retirement, is entitled to remain a continued member of the Medical Aid Fund, in which case the municipality is liable for a certain portion of the medical aid membership fee. Not all Medical Aid Funds with which the municipality is associated, provide for continued membership.

The defined benefit liability is the aggregate of the present value of the defined benefit obligation and unrecognised actuarial gains and losses, reduced by unrecognised past service costs. The plan is unfunded. The defined benefit obligation is calculated using the projected unit credit method, incorporating actuarial assumptions and a discount rate based on the government bond rate. Valuations of these obligations are carried out by independent qualified actuaries regularly, as may be required for fair presentation.

Actuarial gains or losses recognised immediately in the Statement of financial performance.

Accounting Policies

1.16 Employee benefits (continued)

Long-service employee benefits

The municipality has an obligation to provide Long-service Employee Benefits to all of its employees. According to the rules of the Long-service Allowance Scheme, which the entity instituted and operates, an employee (who is on the current Conditions of Service), is entitled to a cash allowance, calculated in terms of the rules of the scheme, after 10, 15, 20, 25 and 30 years of continued service.

Long service employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

The municipality has an obligation to provide long term service allowance benefits to all of its employees.

The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.
- Payments made by the municipality are set-off against the liability

The municipality shall recognise the net total of the following amounts as expense or revenue, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- net interest cost is disclosed as part of the employee related cost in the financial statements
- the expected return on any plan assets and on any reimbursement right recognised as an asset;
- actuarial gains and losses, which shall all be recognised immediately;
- past service cost, which shall all be recognised immediately; and
- the effect of any curtailments or settlements.

Post-employment benefits: Defined contribution plans

The municipality's contributions to the defined contribution funds are established in terms of the rules governing those plans. Contributions are recognised in Surplus and Deficit in the period in which the service is rendered by the relevant employees. The municipality has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Leave pay

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total accrued leave days at year end and is shown as an accrual in the Statement of financial position.

Bonus provisions

The entity recognises the expected cost of bonuses as a provision only when the entity has a present legal or constructive obligation to make such payment and a reliable estimate can be made at reporting date.

1.17 Provisions

Provisions are liabilities of uncertain timings or amounts

Provisions are recognised when the municipality has a present (legal or constructive) obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the provision can be made.

Accounting Policies

1.17 Provisions (continued)

Measurement
The best estimate of the expenditure required to settle the present obligation is the amount that an Municipality would rationally pay to settle the obligation at the reporting date or to transfer it to a third party at that time and are determined by the judgment of the management of the municipality, supplemented by experience of similar transactions and, in some cases, reports from independent experts.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses.

Provisions are reviewed at reporting date and the amount of a provision is the present value of the expenditure expected to be required to settle the obligation. When the effect of discounting is material, provisions are determined by discounting the expected future cash flows that reflect current market assessments of the time value of money. The impact of the periodic unwinding of the discount is recognised in the Statement of Financial Performance as a finance cost as it occurs.

The discount rate (or rates) shall be a pre-tax rate (or rates) that reflect(s) current market assessments of the time value of money and the risks specific to the liability. The discount rate(s) shall not reflect risks for which future cash flow estimates have been adjusted.

If it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, the provision shall be reversed.

Environmental rehabilitation provisions

Estimated long-term environmental provisions, comprising rehabilitation and landfill site closure, are based on the municipality's policy, taking into account current technological, environmental and regulatory requirements. The provision for rehabilitation is recognised as and when the environmental liability arises. To the extent that the obligations relate to the asset, they are capitalised as part of the cost of those assets. Any subsequent changes to an obligation that did not relate to the initial related asset are charged to the Statement of Financial Performance.

At year end a provision is raised for the rehabilitation of landfill sites. The provision is the net present value of the future cash flows to rehabilitate damaged land at year end.

As the related asset is measured using the cost model

- changes in the liability is added to, or deducted from, the cost of the related asset in the current period;
- the amount deducted from the cost of the asset does not exceed it carrying amount. If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit;
- if the adjustments results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may be fully recoverable. If there is such an indication, the municipality tests the asset for the impairment by estimating its recoverable amount or recoverable service amount, and accounts for any impairment loss, in accordance with the accounting policy on impairment of assets as described in the accounting policy on impairment of cash-generating assets and/ or impairment of non-cash generating assets.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability is recognised in surplus or deficit as they occur.

Unspent conditional grants

Unspent conditional grants are liabilities that are separately reflected on the Statement of Financial Position. They represent unspent government grants, subsidies and contributions from government organs. Unspent conditional grants are not considered to be financial instruments as there are no contractual arrangements as required by GRAP104. The revenue received is driven from legislation. Once the conditional grant becomes repayable to the donor due to conditions not met, the remaining portion of the unspent grant is reclassified as payables, which is considered a financial instrument. This liability always must be cash-backed.

The following provisions are set for the creation of utilisation of this creditor:
Unspent conditional grants are recognised as a liability when the grant is received. When grant conditions are met an amount equal to the conditions met are transferred to revenue in the Statement of Financial Performance.

The cash which backs up the creditor is invested until it is utilised.

Accounting Policies

1.18 Contingent assets and contingent liabilities

Contingent liabilities represent a possible obligation that arises from past events and whose existence will be confirmed only by an occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the municipality.

A contingent liability can also arise as a result of a present obligation that arises from past events but which is not recognised as a liability either because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measured with sufficient reliability.

Contingent assets represent possible assets that arise from past events and whose existence will be confirmed only by an occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the municipality.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in the notes to the municipality.

1.19 Commitments

Items are classified as commitments when a municipality has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancellable or only cancellable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.20 Revenue

Revenue, excluding value-added taxation where applicable, is derived from a variety of sources which include rates levied, grants from other tiers of government and revenue from service charges and other operational activities.

Recognition and measurement

The municipality recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the municipality and when specific criteria have been met for each of the municipalities' activities as described below. Services rendered are recognised by reference to the stage of completion of the transaction at the reporting date. Services rendered are recognised also when transaction costs and cost to complete can be measured reliably.

Revenue is measured at the fair value of the consideration received or receivable.

Revenue from exchange transactions refers to revenue that accrued to the municipality directly in return for services rendered / goods sold, the value of which approximates the consideration received or receivable.

Revenue from non-exchange transactions refers to transactions where the municipality received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Accounting Policies

1.20 Revenue (continued)

1.20.1 Revenue from exchange transactions

Service charges

Service charges relating to electricity and water are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption, based on the consumption history, are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced, except at year-end when estimates of consumption up to year-end are recorded as revenue without it being invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period. In respect of estimates of consumption between the last reading date and the reporting date, an accrual is made based on the average monthly consumption of consumers.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the number of refuse containers on each property, regardless of whether or not all containers are emptied during the month.

Service charges from sewerage and sanitation are based on the type of service and the number of sewer connections on all developed property, using the tariffs approved by Council and are levied monthly.

In circumstances where services cannot readily be measured and quantified, a flat rate service charge is levied monthly on such properties.

Pre-paid electricity

Revenue from the sale of electricity pre-paid meter cards are recognised at the point of sale. Revenue from the sale of electricity prepaid meter cards are recognised based on an estimate of the prepaid electricity consumed as at the reporting date.

Interest earned and rentals received

Interest and rentals are recognised on a time proportion basis that takes into account the effective yield on the investment. .

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Tariff charges

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant authorised tariff.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the buyer the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue recognition of unclaimed deposits

Unclaimed deposits older than three (3) years are recognised as revenue.

Accounting Policies

1.20 Revenue (continued)

1.20.2 Revenue from non-exchange transactions

Property rates

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportion basis with reference to the principal amount receivable and effective interest rate applicable. A composite rating system charging different rate tariffs is employed. Rebates are granted to certain categories of ratepayers and are deducted from revenue.

Fines

Fines constitute both spot fines and camera fines. Fines are recognised when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset. It is measured at the best estimate, based on past experience, of the amount of revenue the municipality is entitled to collect.

Subsequent to initial recognition and measurement, the municipality assess the collectability of the revenue and recognises a separate impairment loss where appropriate.

Government grants and subsidies

Unconditional grants

Equitable share allocations are recognised in revenue at the start of the financial year.

Conditional grants

Conditional grants recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. Where the agreement contains a stipulation to return the asset, other future economic benefits or service potential, in the event of non-compliance to these stipulations and would be enforced by the transferor, a liability is recognised to the extent that the criteria, conditions or obligations have not been met. Where such requirements are not enforceable, or where past experience has indicated that the transferor has never enforced the requirement to return the transferred asset, other future economic benefits or service potential when breaches have occurred, the stipulation will be considered a restriction and is recognised as revenue.

Interest earned on grants received and invested is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the creditor and if it is the municipality's interest it is recognised as interest earned in the Statement of financial performance.

Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent where the obligations have not been met, a liability is recognised.

Services received in-kind

Services in kind are recognised at its fair value when it is significant to the operations and/or service delivery objectives and when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably. If the services in-kind are not significant to the operations and/or service delivery objectives and/or do not satisfy the criteria for recognition, only the nature and type of services in-kind received during the reporting period is disclosed.

Revenue from recovery of unauthorised, irregular, fruitless and wasteful expenditure

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act 56 of 2003) and is recognised when the recovery thereof from the responsible councillors or officials is virtually certain. Such revenue is based on legislated procedures.

1.21 Borrowing costs

Borrowing costs are interest and other expenses incurred by an municipality in connection with the borrowing of funds.

Accounting Policies

1.21 Borrowing costs (continued)

Borrowing costs are recognised as an expense in the Statement of Financial Performance in the period in which they are incurred.

1.22 Current year comparatives

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are also reclassified and restated, unless such comparative reclassification and / or restatement is not required by a Standard of GRAP. The nature and reason for such reclassifications and restatements are also disclosed.

Where material accounting errors, which relate to prior periods, have been identified in the current year, the correction is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable and the prior year comparatives are restated accordingly.

The presentation and classification of items in the current year is consistent with prior periods, except where otherwise indicated.

1.23 Unauthorised expenditure

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA), defines Unauthorised expenditure as follows:

- Overspending of the total amount appropriated in the municipality's approved budget;
- Overspending of the total amount appropriated for a vote in the approved budget;
- Expenditure from a vote unrelated to the department or functional area covered by the vote;
- Expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;
- Spending of an allocation referred to in the above paragraphs of the definition of "allocation" otherwise than in accordance with any conditions of the allocation; or
- A grant by the municipality otherwise than in accordance with this Act.

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) also defines a Vote as:

- One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

The municipality uses the Municipal Standard Chart of Accounts (mSCOA) Functions and Sub-functions, previously the Government Finance Statistics (GFS) functions, as well as departments as the main groupings of segments of the municipality's budget segments within the municipality are grouped per department to facilitate greater accountability and budget implementation by the respective Executive Directors as well as per mSCOA classification to facilitate comparisons on a higher level.

All expenditure relating to unauthorised expenditure is recognised as an expense in the Statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the Statement of financial performance. If the expenditure is not condoned by the Council it is treated as an asset until it is recovered or written off as irrecoverable.

1.24 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial preformance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

Additional disclosure for fruitless and wasteful expenditure is disclosed in note 50.2.

1.25 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act 56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the municipality's supply chain management policy.

Accounting Policies

1.25 Irregular expenditure (continued)

Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of financial performance and where recovered, it is subsequently accounted for as revenue in the Statement of financial performance.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Additional disclosure for irregular expenditure is disclosed in note 50.1.

1.26 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met. Reports are used to identify reportable segments and the review thereof, eg. monthly section 71 reports.

The municipality reports a measure of assets and liabilities for each reportable segment if such an amount is regularly provided to management."

The municipality does not disclose the geographical areas in which it operates as it is not relevant for decision-making purposes.

Measurement

The municipality uses section 71 reports to assess performance. The measurement basis per the monthly reports is the same as the annual financial statements.

1.27 Budget information

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives.

Accounting Policies

1.27 Budget information (continued)

The approved budget covers the fiscal period from 2023/07/01 to 2024/06/30.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

Comparative budget information is not required.

In general, a difference of 10% or more with a value limited to R1,000,000 is considered material, although the surrounding circumstances are taken into account if it could influence the decisions or assessments of the users of the annual financial statements in determining whether a difference between the budgeted and actual amount is material.

All comparisons of the budget and actual amounts shall be presented on a comparative basis to the budget. Comparative information includes the following:

- the approved and final amounts;
- actual amounts and final budget amounts.

1.28 Related parties and related party transactions

Individuals as well as their close family members, and/or entities are related parties if one party has the ability, directly or indirectly, to control or jointly control the other party or exercise significant influence over the other party in making financial and/or operating decisions. Management is regarded as a related party and comprises the councillors, Executive Mayor, Mayoral Committee members, Municipal Manager, executive directors and all other managers reporting directly to the Municipal Manager or as designated by the Municipal Manager.

Close members of the family of a individual are those family members who may be expected to influence or be influenced by that individual in their dealings with the municipality. An individual is considered to be a close member of the family of another individual if they are married or live together in a relationship similar to a marriage; or if they are separated by no more than two degrees of natural or legal consanguinity or affinity.

Remuneration of management includes remuneration derived for services provided to the municipality in their capacity as members of the management team or employees. Benefits derived directly or indirectly from the municipality for services in any capacity other than as an employee or a member of management do not meet the definition of remuneration.

In the case of permanent employees acting in management positions, only the remuneration received additionally for acting in that position is disclosed.

Remuneration of management excludes any consideration provided solely as a reimbursement for expenditure incurred by those persons for the benefit of the municipality.

The municipality operates in an economic environment currently dominated by entities directly or indirectly owned by the South African government. As a result of the Constitutional independence of all three spheres of government in South Africa, only parties within the same sphere of government will be considered to be related parties. Only transactions with such parties which are not at arm's length and not on normal commercial terms are disclosed.

Only transactions with related parties not at arm's lenght or not in the ordinary course of business are disclosed.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity’s financial statements to understand the effect of related party transactions on its annual financial statements.

1.29 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Accounting Policies

1.29 Events after reporting date (continued)

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.30 Value Added Tax

The municipality is registered with the South Afrcan Revenue Service (SARS) for Value Added Tax on the payments basis, in accordance with Section 15(2)(a) of the Value-Added Tax Act No 89 of 1991.

Revenue, expenses and assets are recognised net of the amounts of value-added tax. The net amount of value-added tax recoverable from, or payable to SARS is included as part of receivables or payables in the Statement of Financial Position,

1.31 Accumulated surplus

The accumulated surplus represents the net difference between the total assets and the total liabilities of the municipality. Any surplus realised during a specific financial year is credited against the accumulated surplus.

Prior year adjustments, relating to income and expenditure are credited/debited against accumulated surplus/(deficit) when retrospective adjustments are made.

1.32 Cash and cash equivalents

Cash includes cash with banks (including call deposits). Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash and are subject to an insignificant risk of change in value. Cash and cash equivalents are carried at amortised cost. Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred. Amounts owing in respect of bank overdrafts are carried at amortised cost.

1.33 Consumer deposits

The municipality recognises consumer deposits as a current liability when the municipality becomes a party to the contract i.e. when the deposit is made. The consumer deposit is recognised as a liability as the municipality has an obligation to pay the money back to the consumer once the consumer account is closed. As the timing of when a consumer will close their account is unknown, the consumer deposits are classified as a current liability.

Consumer deposits are levied in line with council's policy to consumers when services are initially connected.

When services are terminated, the outstanding deposit is utilised against any arrear accounts the consumer might be liable for on that date. Any excess deposit after all debt is settled is refunded to the specific consumer.

1.34 Change in accounting policies, estimates and errors

Changes in accounting estimates are applied prospectively in accordance with GRAP 3 requirements.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with GRAP 3 requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the municipality shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

Details of changes in accounting policies, changes in estimates and correction of errors are disclosed in the notes to the annual financial statements where applicable.

Figures in Rand	2025	2024 Restated*

2. New standards and interpretations

2.1 Standards, amendments to standards and interpretations issued, but not yet effective or relevant

The following standards and interpretations have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2025 or later periods but are not relevant to its operations:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
• GRAP 1 (amended): Presentation of Financial Statements (Going Concern)	Effective date to be determined	The impact of the standards are not material.
• GRAP 103 (amended): Heritage Assets	Effective date to be determined	The impact of the standards are not material.
• GRAP 104 (as revised): Financial Instruments	01 April 2025	Unable to reliably estimate the impact

3. Cash and cash equivalents

3.1 Cash and cash equivalents

Cash and cash equivalents consist of the following:

Call deposits and investments		
Bank guarantee	49 027 672	49 007 901
Call account - Nedbank	394 533 802	423 694 000
Cash at bank		
Bank account	20 437 535	11 825 087
Cash on hand	2 220	2 720
Total cash and cash equivalents	**464 001 229**	**484 529 708**

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Call accounts are held with primary bank and are redeemable at any given time.

Cash at banks include an amount of R400,541 (2024: R101 744) held to fund unspent conditional grants.

Bank Guarantees

Institution	Deposit held by :		
Nedbank	Eskom	48 397 000	48 397 000
Nedbank	Eskom	240 000	240 000
Nedbank	South African Post Office	60 000	60 000
Absa	Eskom and SAPO	330 672	310 901
		49 027 672	**49 007 901**

		2025	2024 Restated*

3. Cash and cash equivalents (continued)

3.2 Bank accounts

The municipality has the following bank accounts:

Nedbank Limited	Cheque - Account Number 1224797477	2 714 421	2 007 368
Nedbank Limited	Cheque - Account Number 1224797469	17 723 114	9 817 719
Total		**20 437 535**	**11 825 087**

Credit quality of cash at bank and short term deposits (excluding cash on hand)

The credit quality of cash at bank and short-term deposits, excluding cash on hand, that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or historical information about counterparty default rates.

3.3 Difference between cash book and bank statement

2025

	Cash book	Bank statement	Difference
Nedbank Limited	2 714 421	2 714 421	-
Nedbank Limited	17 723 114	17 033 392	689 722
	20 437 535	**19 747 813**	**689 722**

2024

	Cash book	Bank statement	Difference
Nedbank Limited	2 007 368	2 007 368	-
Nedbank Limited	9 817 719	8 934 090	883 629
	11 825 087	**10 941 458**	**883 629**

A reconciling list is available for inspection of the difference between the cashbook balance and bank statement. These include undeposited receipts.

Guarantees held in lieu of electricity and water deposits

Bhawan Family Holdings	1 199 326	1 199 326
Heineken SA (Pty) Ltd	7 109 000	7 109 000
Ontec Systems (Pty) Ltd	13 000 000	13 000 000
Alley Roads - Riverstone Mall	8 478 708	-
	29 787 034	**21 308 326**

4. Trade and other receivables from exchange transactions

Trading service and customer service debtors	4.1	252 181 292	248 160 315
Other receivables from exchange transactions	4.2	18 480 938	22 011 118
Total		**270 662 230**	**270 171 433**

* See Note 47

4. Trade and other receivables from exchange transactions (continued)

4.1 Trading service and customer service debtors

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Electricity	64 928 483	(13 590 374)	**51 338 109**	51 948 078	(10 057 910)	**41 890 168**
Waste management	58 359 852	(32 746 607)	**25 613 245**	55 668 127	(28 329 288)	**27 338 839**
Waste water management	52 961 954	(29 890 551)	**23 071 403**	52 375 616	(26 203 981)	**26 171 635**
Water	195 890 004	(85 745 983)	**110 144 021**	193 173 069	(75 477 197)	**117 695 872**
Sundries	62 033 666	(20 019 152)	**42 014 514**	53 297 065	(18 233 264)	**35 063 801**
Total	**434 173 959**	**(181 992 667)**	**252 181 292**	**406 461 955**	**(158 301 640)**	**248 160 315**

The average credit period for trading service and customer service debtors is 30 days. No interest is charged on trade receivables for the first 30 days from the date of the invoice. Thereafter interest is charged at the prime rate per annum on the outstanding balance. The municipality strictly enforces its approved credit control policy to ensure the recovery of trading service and customer service debtors.

The management of the municipality is of the opinion that the carrying value of trading service and customer service debtors approximate their fair values.

The fair value of trading service and customer service debtors was determined after considering the standard terms and conditions of agreements entered into between the municipality and trading service and customer service debtors as well as the current payment ratio's of the municipality's trading service and customer service debtors.

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

4.1.1 Ageing of trading service and customer service debtors

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							
Electricity	**51 338 109**	38 260 371	1 212 458	1 526 079	491 958	3 843 002	6 004 241
Waste management	**25 613 245**	6 316 907	1 641 920	1 408 114	1 287 287	6 714 808	8 244 209
Waste water management	**23 071 403**	6 580 254	1 385 307	1 189 443	1 086 915	5 084 538	7 744 946
Water	**110 144 021**	38 050 482	6 149 826	7 807 611	3 830 312	27 164 095	27 141 695
Sundries	**42 014 514**	7 848 530	1 387 591	1 842 255	1 352 752	19 290 503	10 292 883
Total ageing by debt type	**252 181 292**	**97 056 544**	**11 777 102**	**13 773 502**	**8 049 224**	**62 096 946**	**59 427 974**
Ageing per customer group							
Organs of state	**37 425 963**	4 111 281	1 460 332	1 251 432	1 104 082	17 510 435	11 988 401
Commercial customers	**38 733 154**	27 472 984	1 177 059	1 597 326	277 725	6 003 449	2 204 611
Households	**176 022 175**	65 472 279	9 139 711	10 924 744	6 667 417	38 583 062	45 234 962
Total ageing per customer group	**252 181 292**	**97 056 544**	**11 777 102**	**13 773 502**	**8 049 224**	**62 096 946**	**59 427 974**

Notes to the Annual Financial Statements

Figures in Rand

4. Trade and other receivables from exchange transactions (continued)

2024

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							
Electricity	**41 890 168**	29 689 078	1 034 889	1 715 639	706 379	3 261 096	5 483 087
Waste management	**27 338 839**	6 603 306	1 832 398	1 694 013	1 530 757	8 769 244	6 909 121
Waste water management	**26 171 635**	6 766 919	1 715 303	1 554 300	1 462 508	8 282 840	6 389 765
Water	**117 695 872**	40 192 224	5 671 346	5 703 729	6 161 496	24 767 264	35 199 813
Sundries	**35 063 801**	19 096 125	1 461 113	864 319	700 763	4 027 665	8 913 816
Total ageing by debt type	**248 160 315**	**102 347 652**	**11 715 049**	**11 532 000**	**10 561 903**	**49 108 109**	**62 895 602**
Ageing per customer group							
Organs of state	**41 876 192**	19 223 426	1 182 162	361 101	451 696	2 874 342	17 783 465
Commercial customers	**34 671 328**	25 349 273	648 327	1 444 548	1 451 055	3 861 973	1 916 152
Households	**171 612 795**	57 774 953	9 884 560	9 726 351	8 659 152	42 371 794	43 195 985
Total ageing per customer group	**248 160 315**	**102 347 652**	**11 715 049**	**11 532 000**	**10 561 903**	**49 108 109**	**62 895 602**

4. Trade and other receivables from exchange transactions (continued)

4.1.2 Impairment reconciliation of trading service and customer service debtors

	2025				2024			
	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance
Electricity	10 057 910	4 479 752	(947 288)	**13 590 374**	6 479 411	4 927 497	(1 348 998)	**10 057 910**
Waste management	28 329 288	14 959 222	(10 541 903)	**32 746 607**	18 285 245	13 181 605	(3 137 562)	**28 329 288**
Waste water management	26 203 981	16 967 565	(13 280 995)	**29 890 551**	16 756 658	13 442 764	(3 995 441)	**26 203 981**
Water	75 477 197	82 014 138	(71 745 352)	**85 745 983**	53 625 132	59 603 940	(37 751 875)	**75 477 197**
Sundries	18 233 264	5 156 698	(3 370 810)	**20 019 152**	13 930 591	5 256 644	(953 971)	**18 233 264**
Total	**158 301 640**	**123 577 375**	**(99 886 348)**	**181 992 667**	**109 077 037**	**96 412 450**	**(47 187 847)**	**158 301 640**

The impairment provision was calculated after individually assessing trading service and customer service debtors and by estimating the probability of future payment ratios, using a formula-based approach by considering the historical payment ratios and other characteristics found per groups of consumer debtors.

In determining the recoverability of a trading service and customer service debtors, the municipality considers any change in the credit quality of the trading service and customer service debtors from the date credit was initially granted up to the reporting date. The concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, the management believe that there is no further credit provision required in excess of the debt impairment.

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4. Trade and other receivables from exchange transactions (continued)

4.1.3 Ageing of impaired trading service and customer service debtors

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							
Electricity	**13 590 374**	3 229 211	453 430	903 489	281 540	1 935 872	6 786 832
Waste water management	**29 890 551**	57 651	74 271	139 626	166 614	3 625 403	25 826 986
Waste management	**32 746 607**	65 614	86 263	161 571	200 415	3 658 280	28 574 464
Water	**85 745 983**	1 136 884	575 152	2 090 619	704 247	11 857 136	69 381 945
Sundries	**20 019 152**	582 892	43 063	140 274	92 566	1 178 367	17 981 990
Total by debt type	**181 992 667**	**5 072 252**	**1 232 179**	**3 435 579**	**1 445 382**	**22 255 058**	**148 552 217**
Ageing per customer group							
Commercial customers	**14 125 924**	3 500 800	371 885	819 768	22 521	1 773 180	7 637 770
Households	**167 866 743**	1 571 452	860 294	2 615 811	1 422 861	20 481 878	140 914 447
Total by customer group	**181 992 667**	**5 072 252**	**1 232 179**	**3 435 579**	**1 445 382**	**22 255 058**	**148 552 217**

Notes to the Annual Financial Statements

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4. Trade and other receivables from exchange transactions (continued)

2024

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Ageing by debt type							
Electricity	**10 057 910**	2 873 963	260 097	460 543	408 046	1 549 271	4 505 990
Waste water management	**26 203 981**	35 013	65 584	132 157	140 909	2 983 105	22 847 213
Waste management	**28 329 288**	46 051	79 540	183 790	153 675	3 101 901	24 764 331
Water	**75 477 197**	1 353 150	685 375	740 241	1 105 491	12 095 460	59 497 480
Sundries	**18 233 264**	31 516	39 538	140 996	147 812	2 192 620	15 680 782
Total by debt type	**158 301 640**	**4 339 693**	**1 130 134**	**1 657 727**	**1 955 933**	**21 922 357**	**127 295 796**
Ageing per customer group							
Organs of state	**18 166**	4 286	-	-	-	-	13 880
Commercial customers	**7 009 340**	3 016 012	142 050	55 499	266 225	890 289	2 639 265
Households	**148 274 134**	1 319 395	988 084	1 602 228	1 689 708	21 032 068	121 642 651
Total by customer group	**155 301 640**	**4 339 693**	**1 130 134**	**1 657 727**	**1 955 933**	**21 922 357**	**124 295 796**

	2025	2024 Restated*

4. Trade and other receivables from exchange transactions (continued)

4.1.4 Trading service and customer service debtors pledged as security

No consumer receivables were pledged as security.

4.1.5 Credit quality of trading service and customer service debtors

The credit quality of trade and other receivables that are neither past nor due nor impaired can be assessed by reference to external c
about counterparty default rates.

4.2 Other receivables from exchange transactions

	2025		2024	
	Gross	**Total**	**Gross**	**Total**
Prepayments and advances	12 602 205	**12 602 205**	10 486 131	**10 486 131**
Deposits held in trust	-	**-**	570 121	**570 121**
Sundry Debtors	5 878 733	**5 878 733**	10 954 866	**10 954 866**
Total	**18 480 938**	**18 480 938**	**22 011 118**	**22 011 118**

4.2.1 Ageing of other receivables from exchange transactions

2025

		Not due	Past due
	Total	**Current**	**120+ days**
Prepayments and advances	**12 602 205**	12 602 205	-
Sundry Debtors	**5 878 733**	5 396 537	482 196
Total	**18 480 938**	**17 998 742**	**482 196**

2024

		Not due
	Total	**Current**
Prepayments and advances	**10 486 131**	10 486 131
Sundry Debtors	**10 954 866**	10 954 866
Land sale debtors	**570 121**	570 121
Total	**22 011 118**	**22 011 118**

* See Note 47

5. Receivables from non-exchange transactions

Consumer receivable	5.1	141 994 662	122 090 172
Other receivables	5.2	4 839 799	7 600 053
Total		**146 834 461**	**129 690 225**

5.1 Consumer receivable

	2025			2024		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Property rates	284 545 693	(142 551 031)	**141 994 662**	243 073 555	(120 983 383)	**122 090 172**

5.1.1 Ageing of consumer receivable

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Property rates	**141 994 662**	35 517 545	7 595 932	6 620 260	6 589 260	36 317 030	49 354 635

Notes to the Annual Financial Statements

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5. Receivables from non-exchange transactions (continued)

Property rates

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Commercial customers	**15 939 837**	7 926 070	592 823	480 976	1 149 547	2 218 732	3 571 689
Organs of state	**9 914 377**	839 615	281 962	253 124	247 226	2 069 960	6 222 490
Households	**116 140 448**	26 751 860	6 721 147	5 886 160	5 192 487	32 028 338	39 560 456
Total	**141 994 662**	**35 517 545**	**7 595 932**	**6 620 260**	**6 589 260**	**36 317 030**	**49 354 635**

2024

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Property rates	**122 090 172**	30 575 615	8 035 649	6 215 198	5 871 622	29 670 760	41 721 328

Property rates

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Commercial customers	**11 288 074**	4 539 592	1 434 648	403 461	276 975	1 414 986	3 218 412
Organs of state	**10 994 997**	753 896	323 689	302 062	295 348	1 998 092	7 321 910
Households	**99 807 101**	25 282 127	6 277 312	5 509 675	5 299 299	26 257 682	31 181 006
Total	**122 090 172**	**30 575 615**	**8 035 649**	**6 215 198**	**5 871 622**	**29 670 760**	**41 721 328**

Notes to the Annual Financial Statements

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5. Receivables from non-exchange transactions (continued)

5.1.2 Impairment reconciliation of consumer receivable

	2025				2024			
	Opening balance	**Impairment raised**	**Impairment reversed / debt written off**	**Closing balance**	**Opening balance**	**Impairment raised**	**Impairment reversed / debt written off**	**Closing balance**
Property rates	120 983 383	27 951 355	(6 383 707)	**142 551 031**	92 382 539	33 665 396	(5 064 552)	**120 983 383**

5. Receivables from non-exchange transactions (continued)

5.1.3 Ageing of impaired consumer receivable

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Property rates	**142 551 031**	258 586	416 218	909 920	1 333 821	11 984 615	127 647 871

Property rates

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Commercial customers	**7 767 434**	16 634	12 760	35 189	407 646	809 987	6 485 218
Households	**134 783 597**	241 952	403 458	874 731	926 175	11 174 628	121 162 653
Total	**142 551 031**	**258 586**	**416 218**	**909 920**	**1 333 821**	**11 984 615**	**127 647 871**

2024

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Property rates	**120 983 383**	167 820	562 196	732 139	830 323	15 279 696	103 411 209

Notes to the Annual Financial Statements

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5. Receivables from non-exchange transactions (continued)

Property rates

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Commercial customers	**1 219 878**	10 829	206 252	38 562	58 635	885 834	19 766
Households	**119 763 505**	156 991	355 944	693 577	771 688	14 393 862	103 391 443
Total	**120 983 383**	**167 820**	**562 196**	**732 139**	**830 323**	**15 279 696**	**103 411 209**

5.2 Other receivables

	2025			**2024**		
	Gross	**Impairment**	**Total**	**Gross**	**Impairment**	**Total**
Fines	276 580 693	(272 806 541)	**3 774 152**	253 730 343	(247 195 937)	**6 534 406**
Fruitless and Wasteful Expenditure	1 065 647	-	**1 065 647**	1 065 647	-	**1 065 647**
Total	**277 646 340**	**(272 806 541)**	**4 839 799**	**254 795 990**	**(247 195 937)**	**7 600 053**

Notes to the Annual Financial Statements

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5. Receivables from non-exchange transactions (continued)

5.2.1 Ageing of other receivables

2025

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Fines	**3 774 152**	84 878	200 994	175 368	191 099	142 670	2 979 143
Fruitless and Wasteful Expenditure	**1 065 647**	-	-	-	-	-	1 065 647
Total	**4 839 799**	**84 878**	**200 994**	**175 368**	**191 099**	**142 670**	**4 044 790**

2024

		Not due			Past due		
	Total	**Current**	**30 days**	**60 days**	**90 days**	**120 days**	**120+ days**
Fines	**6 534 406**	85 375	102 086	188 383	209 966	1 354 870	4 593 726
Fruitless and Wasteful Expenditure	**1 065 647**	1 065 647	-	-	-	-	-
Total	**7 600 053**	**1 151 022**	**102 086**	**188 383**	**209 966**	**1 354 870**	**4 593 726**

5. Receivables from non-exchange transactions (continued)

5.2.2 Impairment reconciliation of other receivables

	2025				2024			
	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance	Opening balance	Impairment raised	Impairment reversed / debt written off	Closing balance
Fines	247 195 938	34 897 915	(9 287 312)	**272 806 541**	222 719 772	40 504 451	(16 028 286)	**247 195 937**

5.2.3 Ageing of impaired other receivables

2025

		Not due	Past due				
	Total	Current	30 days	60 days	90 days	120 days	120+ days
Fines	**272 806 541**	1 582 672	3 747 806	3 269 982	3 563 301	2 660 280	257 982 500

2024

		Not due	Past due				
	Total	Current	30 days	60 days	90 days	120 days	120+ days
Fines	**247 195 937**	1 646 375	1 968 614	3 632 767	4 048 984	26 127 280	209 771 917

	2025	2024 Restated*

5. Receivables from non-exchange transactions (continued)

Property rates

Property rates receivables are statutory receivables and arise from property taxes levied on property owners based on the valuation of properties per the valuation roll in accordance with the Municipal Property Rates Act, No 6 of 2004 and Midvaal Local Municipality's Property Rates Policy. A general valuation is performed every 5 years, with supplementary valuations inbetween.

The average credit period for property rates receivables is 30 days. No interest is charged for the first 30 days from the date of the invoice. Thereafter interest is charged at the prime rate per annum on the outstanding balance. The municipality strictly enforces its approved credit control policy to ensure the recovery of property rates receivables.

The management of the municipality is of the opinion that the carrying value of property rates receivables approximate their fair values.

The impairment provision was calculated after individually assessing property rates receivables and by estimating the probability of future payment ratios, using a formula-based approach by considering the historical payment ratios and other characteristics found per groups of property rates debtors.

In determining the recoverability of a receivable, the municipality considers any change in the credit quality of the receivable from the date credit was initially granted up to the reporting date. The concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, the management believe that there is no further credit provision required in addition to the debt impairment.

Traffic fines

Traffic fines receivables are statutory receivables and arise from traffic infringements commited and fines issued as a result, in terms of the National Road Traffic Regulations of 2000 and the National Road Traffic Act 93 of 1996, as well as the Criminal Procedure Act, No 501 of 1977.

The traffic fines must be issued within 30 days of offence, after which it is payable. No interest is charged.

The management of the municipality is of the opinion that the carrying value of Traffic fines receivables approximate their fair values.

The impairment provision was calculated after collectively assessing Traffic fines receivables and by calculating the historical payment ratios and assuming that future payment ratios would be similar to the historical payment ratios.

The provision for doubtful debts on traffic fines receivables exist predominantly due to the possibility that these debts will not be recovered were assessed individually for impairment.

* See Note 47

		2025	2024 Restated*
6. Inventory			
Water	6.1	1 215 834	929 667
Water maintenance stock		7 792 583	7 668 471
Electricity maintenance stock		27 242 153	14 261 131
Total Inventories		**36 250 570**	**22 859 269**

6.1 Water

Summary

Opening balance	929 667	927 331
System input volume	181 778 059	167 888 779
Authorised consumption	(118 389 355)	(110 118 746)
Unavoidable annual real losses	(63 102 537)	(57 767 697)
Closing balance	**1 215 834**	**929 667**

6.1.1 Water losses

	2025		2024	
	ML	**Amount**	**ML**	**Amount**
Opening balance of water stock	74 373	929 668	81 007	927 332
Units purchased	13 668 652	181 778 059	13 486 821	167 888 779
Units sold	(8 904 749)	(118 389 356)	(8 850 520)	(110 118 746)
Closing balance of water stock	(91 969)	(1 215 834)	(74 373)	(929 668)
Total loss	**4 746 307**	**63 102 537**	**4 642 935**	**57 767 697**
Comprising of:				
Technical losses	2 884 331	38 347 412	2 628 830	32 708 070
Non-technical losses	1 861 976	24 755 125	2 014 105	25 059 627
Total	**4 746 307**	**63 102 537**	**4 642 935**	**57 767 697**
Percentage loss:				
Technical losses		21.13 %		19.48 %
Non-technical losses		13.64 %		14.93 %
Total		**34.77 %**		**34.41 %**

Reasons for the losses

The municiplaity is of the view that the methodology outlined in MFMA Circular 71 is an over simplification and does not take into account various components in the calculation.

The municipality has also disclosed the water loss calculation as outlined by the International Water Association (IWA) which is a more detailed and comprehensive calculation. The calculations have been verified by experts in the field, in line with the IWA guideline which is a more reliable and accurate calculation:

Water Loss (based on IWA guidelines)	33.75%	31.72%

- Frequent burst pipes due to old decapitated water infrastructure
- Illegal water connections or theft of water
- Meter reading (accounting for water used by our customers)

* See Note 47

	2025	2024 Restated*

6. Inventory (continued)

Action taken

The municipality has taken the following actions to mitigate against the reoccurrence of such losses:
- Implementation of the approved 5-year Water Conservation and Water Demand Management Plan/Strategy
- Consumer meter audits to address meters that are not read and meters that are bypassed.
- Replacement of old infrastructure.

6.2 Inventory pledged as security

No portion of inventories have been pledged as security.

The municipality is required to report on water losses in terms of MFMA Circular 71 issued by National Treasury, and has been reported accordingly.

7. VAT Receivable

Input Accrual	15 588 787	18 092 078
VAT Control (Receivable)	9 801 132	5 978 121
Total	**25 389 919**	**24 070 199**

VAT is received and paid as required by the Value Added Tax Act no.89 of 1991 (VAT Act).

VAT is applied to all relevant goods and services as stated in the VAT Act and the amount thereof is determined in terms of the VAT Act. The Input Accrual of R15 588 787 is not a statutory receivable at year end.

VAT is submitted and paid on a monthly basis. Interest is charged on outstanding VAT amounts.

VAT receivable from SARS is not impaired as SARS has sufficient funds to pay any outstanding amounts.

8. Property, plant and equipment

8.1 Reconciliation summary

	2025			2024		
	Cost / Valuation	**Accumulated depreciation and accumulated impairment**	**Carrying value**	**Cost / Valuation**	**Accumulated depreciation and accumulated impairment**	**Carrying value**
Land	115 828 564	-	**115 828 564**	116 531 564	-	**116 531 564**
Transport Assets	88 369 530	(59 072 465)	**29 297 065**	86 880 822	(56 369 234)	**30 511 588**
Machinery and Equipment	75 713 115	(33 813 611)	**41 899 504**	66 338 344	(29 641 537)	**36 696 807**
Furniture and Office Equipment	31 175 264	(14 341 583)	**16 833 681**	28 838 026	(13 206 419)	**15 631 607**
Computer Equipment	36 689 049	(23 631 146)	**13 057 903**	32 948 627	(19 343 319)	**13 605 308**
Infrastructure Assets	3 628 324 725	(1 667 759 070)	**1 960 565 655**	3 483 891 251	(1 596 566 445)	**1 887 324 806**
Community Assets	234 808 996	(76 683 198)	**158 125 798**	201 462 557	(71 408 852)	**130 053 705**
Leased Assets	71 974 588	(25 461 987)	**46 512 601**	61 367 663	(18 881 733)	**42 485 930**
Other assets						
Landfill Site	15 789 696	(14 770 662)	**1 019 034**	18 262 989	(16 803 262)	**1 459 727**
Total	**4 298 673 527**	**(1 915 533 722)**	**2 383 139 805**	**4 096 521 843**	**(1 822 220 801)**	**2 274 301 042**

* See Note 47

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8. Property, plant and equipment (continued)

8.2 Reconciliation of carrying value

2025

	Opening balance	Additions	Disposals	Revaluations	Depreciation	Total
Land	116 531 564	-	(703 000)	-	-	**115 828 564**
Transport Assets	30 511 588	2 890 968	(110 943)	-	(3 994 548)	**29 297 065**
Machinery and Equipment	36 696 807	12 204 935	(720 189)	-	(6 282 049)	**41 899 504**
Furniture and Office Equipment	15 631 607	5 174 026	(949 784)	-	(3 022 168)	**16 833 681**
Computer Equipment	13 605 308	4 605 556	(20 786)	-	(5 132 175)	**13 057 903**
Infrastructure Assets	1 887 324 806	176 272 439	(15 686 673)	-	(87 344 917)	**1 960 565 655**
Community Assets	130 053 705	34 870 187	(1 417 972)	-	(5 380 122)	**158 125 798**
Leased Assets	42 485 930	10 888 665	(258 284)	-	(6 603 710)	**46 512 601**
Other assets						
Landfill Site	1 459 727	-	-	(2 473 293)	2 032 600	**1 019 034**
Total	**2 274 301 042**	**246 906 776**	**(19 867 631)**	**(2 473 293)**	**(115 727 089)**	**2 383 139 805**

2024

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8. Property, plant and equipment (continued)

	Opening balance	Additions	Disposals	Revaluations	Transfers made	Depreciation	Total
Land	116 531 564	-	-	-	-	-	**116 531 564**
Transport Assets	16 220 569	8 289 821	(33 694)	-	9 337 373	(3 302 481)	**30 511 588**
Machinery and Equipment	23 875 564	18 617 065	(612 152)	-	68 273	(5 251 943)	**36 696 807**
Furniture and Office Equipment	13 427 660	5 579 971	(654 021)	-	-	(2 722 003)	**15 631 607**
Computer Equipment	12 711 298	4 816 918	(97 242)	-	793 539	(4 619 205)	**13 605 308**
Infrastructure Assets	1 805 947 708	156 184 720	(927 444)	-	7 577 327	(81 457 505)	**1 887 324 806**
Community Assets	114 473 401	28 861 486	(8 371)	-	(8 370 867)	(4 901 944)	**130 053 705**
Leased Assets	37 032 472	20 031 799	-	-	(9 405 645)	(5 172 696)	**42 485 930**
Other assets							
Landfill Site	3 366 431	-	-	(8 303 324)	-	6 396 620	**1 459 727**
Total	**2 143 586 667**	**242 381 780**	**(2 332 924)**	**(8 303 324)**	**-**	**(101 031 157)**	**2 274 301 042**

	2025	2024 Restated*

8. Property, plant and equipment (continued)

8.3 Construction work-in-progress

Reconcilliation of Work in Progress (WIP) 2025	Opening Balance	Additions	Transferred to completed assets	Reclassifications	Total
Community	48 686 543	33 760 860	(26 926 857)	-	55 520 546
Infrastructure	267 199 293	167 845 306	(100 352 035)	-	334 692 564
Intangible assets	303 631	-	(303 631)	-	-
Computer equipment	-	1 070 115	(151 072)	-	919 043
Machinery	12 105 230	618 766	(12 105 230)	-	618 766
Furniture and office equipment	3 525 787	2 921 993	(6 447 780)	-	-
	331 820 484	**206 217 040**	**(146 286 605)**	**-**	**391 750 919**

Reconcilliation of Work in Progress (WIP) 2024	Opening Balance	Additions	Transferred to completed assets	Reclassifications	Total
Community	30 436 080	23 742 944	(5 492 481)	-	48 686 543
Infrastructure	229 631 071	149 490 541	(111 922 319)	-	267 199 293
Intangible assets	303 631	-	-	-	303 631
Computer equipment	3 825	-	(3 825)	-	-
Transport assets	4 406 462	413 970	(4 820 432)	-	-
Machinery	622 947	11 981 822	(567 812)	68 273	12 105 230
Leased assets	2 112 575	-	(2 044 302)	(68 273)	-
Furniture and office equipment	1 452 452	2 073 335	-	-	3 525 787
	268 969 043	**187 702 612**	**(124 851 171)**	**-**	**331 820 484**

8.4 Property, plant and equipment pledged as security

No portion of property,plant and equipment has been pledged as security for liabilities, other than obligations under finance leases that are secured by the lessor's right over the leased assets.

8.5 Maintenance of property, plant and equipment

Expenditure incurred to repair and maintain property, plant and equipment		
Employee related costs	101 751 102	91 088 126
Contracted services	76 688 235	78 918 310
Sale of goods/inventory	863	142 835
Hire charges	11 733 103	10 601 927
	190 173 303	**180 751 198**

8.6 Funding of property, plant and equipment acquisitions

* See Note 47

	2025	2024 Restated*
8. Property, plant and equipment (continued)		
Infrastructure assets		
Accumulated surplus	17 376 546	9 164 015
Annuity loans	61 726 135	72 217 495
DSCAR	561 436	180 000
Developers contribution	5 922 442	3 721 413
INEP	31 064 348	21 212 000
MIG	22 293 181	16 133 581
NDPG	6 766 413	15 371 292
WSIG	30 561 938	18 184 924
	176 272 439	**156 184 720**
Community assets		
Accumulated surplus	11 891 548	9 825 846
Annuity loans	4 396 596	6 415 319
MIG	16 712 737	12 620 321
NDPG	1 869 306	-
	34 870 187	**28 861 486**
Leased assets		
Finance leases	10 888 665	20 031 799
Transport assets		
Accumulated surplus	-	651 834
Functional Fire and Rescue Grant	2 175 246	5 500 482
DSCAR	715 722	2 137 505
	2 890 968	**8 289 821**
Computer equipment		
Accumulated surplus	2 858 245	3 086 183
DSCAR	1 682 303	1 725 235
MIG	65 008	5 500
	4 605 556	**4 816 918**
Furniture and equipment		
Accumulated surplus	4 674 554	4 948 700
DSCAR	499 472	574 753
MIG	-	56 518
	5 174 026	**5 579 971**
Machinery and Equipment		
Accumulated surplus	3 202 029	5 612 808
DSCAR	1 203 491	2 715 044
MIG	15 200	-
Finance leases	5 268 601	-
Donations	1 300 000	-
Loans	1 215 594	10 289 213
	12 204 915	**18 617 065**
Total	**246 906 756**	**242 381 780**
Borrowing costs capitalised		

* See Note 47

	2025	2024 Restated*

8. Property, plant and equipment (continued)

There are no borrowing costs that have been capitalised to the property, plant and equipment value.

Assets held as inventory

In addition to the property, plant and equipment above, the municipality has land on which RDP houses have been built. The land is still registered in the deeds office in the name of the municipality. The municipality does not have control over these properties and it is therefore not recognised as assets as it does not comply with the definition of assets as per GRAP 17. Total value: R17 852 000 (2024: R9 895 000)

9. Investment property

9.1 Reconciliation of carrying value

Opening carrying value		
Cost	49 234 032	49 234 032
Closing carrying value	49 234 032	49 234 032

Criteria used to distinguish investment property from owner-occupied property and from property held for sale in the ordinary course of business is set out in the accounting policy note of investment property.

There are no restrictions on the realisability of investment property of the remittance of revenue and proceeds of disposal.

A register containing the information required by section 63 of the MFMA is available for inspection at the registered office of the municipality.

Council resolved that land amounting to R355 000 be transferred, however, the property has not yet been transferred as at 30 June 2025.

9.1.1 Investment property under construction

No investment property is in the process of being constructed or developed.

9.2 Investment property pledged as security

All of the municipality's investment property is held under freehold interests and no investment property had been pledged as security for any liabilities of the municipality.

* See Note 47

		2025	2024 Restated*

10. Intangible assets

10.1 Reconciliation of carrying value

2025

		Computer software	Service, operating and land rights	Total
Opening carrying value as at 01 July 2024				
Cost		12 362 638	3 406 252	15 768 890
Accumulated depreciation and impairment		(4 378 969)	-	(4 378 969)
		7 983 669	**3 406 252**	**11 389 921**
Additions from acquisitions		3 454 850	361 071	3 815 921
Amortisation	33	(2 373 343)	-	(2 373 343)
		1 081 507	**361 071**	**1 442 578**
Carrying value of disposals / transfers				
Cost		(710 528)	-	(710 528)
Accumulated depreciation and impairment		571 353	-	571 353
		(139 175)	**-**	**(139 175)**
		8 926 001	**3 767 323**	**12 693 324**
Cost		15 106 960	3 767 323	18 874 283
Accumulated amortisation and impairment		(6 180 959)	-	(6 180 959)
Closing carrying value as at 30 June 2025		**8 926 001**	**3 767 323**	**12 693 324**

2024

		Computer software	Service, operating and land rights	Total
Opening carrying value as at 01 July 2023				
Cost		6 774 490	3 406 252	10 180 742
Accumulated depreciation and impairment		(970 253)	-	(970 253)
		5 804 237	**3 406 252**	**9 210 489**
Additions from acquisitions		5 588 148	-	5 588 148
Amortisation	33	(3 408 716)	-	(3 408 716)
		2 179 432	**-**	**2 179 432**
		7 983 669	**3 406 252**	**11 389 921**
Cost		12 362 638	3 406 252	15 768 890
Accumulated amortisation and impairment		(4 378 969)	-	(4 378 969)
Closing carrying value as at 30 June 2024		**7 983 669**	**3 406 252**	**11 389 921**

10.2 Intangible assets pledged as security

No portion of intangible assets has been pledged as security for liabilities.

A register containing information required by section 63 of the MFMA is available for inspection at the registered office of the municipality.

* See Note 47

	2025	2024 Restated*

10. Intangible assets (continued)

10.3 Funding of intangible asset additions

Additions to intangible assets were funded from the following sources:

Computer software		
Accumulated surplus	3 454 850	5 588 148
Servitudes		
Accumulated surplus	361 071	-

11. Heritage assets

11.1 Reconciliation of carrying value

2025

	Mayoral chain	Total
Opening carrying value as at 01 July 2024		
Cost	18 701	18 701

2024

	Mayoral chain	Total
Opening carrying value as at 01 July 2023		
Cost	18 701	18 701

11.2 Heritage assets pledged as security

No portion of heritage assets has been pledged as security for liabilities.

12. Trade and other payables from exchange transactions

Contractors	12.1	20 141 374	20 502 185
Employee benefits	12.2	22 959 718	19 570 600
Other payables	12.3	222 167 267	217 907 249
Total		**265 268 359**	**257 980 034**

12.1 Contractors

Retentions	20 141 374	20 502 185

12.2 Employee benefits

Leave accrual	22 959 718	19 570 600

* See Note 47

	2025	2024 Restated*

12. Trade and other payables from exchange transactions (continued)

12.3 Other payables

Payables and accruals	137 267 705	147 595 074
Unallocated deposits	7 068 500	6 476 109
Advance payments	54 365 670	39 807 969
Output VAT Accrual	42 303 839	40 328 239
Output VAT: Provision for Debt Impairment	(18 838 447)	(16 300 142)
Total	**222 167 267**	**217 907 249**

The average credit period on purchases is 30 days from the receipt of the statement, as determined by the MFMA. No interest is charged for the first 30 days from the date of receipt of the invoice. Thereafter interest is charged in accordance with the credit policies of the various individual creditors that the municipality deals with. The municipality has financial risk policies in place to ensure that all payables are paid within the credit time frame.

The management of the municipality is of the opinion that the carrying value of creditors approximate their fair values.

Payables are recognised net of trade discounts.

13. Borrowings

Total borrowings

Annuity and bullet loans	249 771 853	204 706 215
Less: Current portion transferred to current liabilities	(27 886 732)	(22 884 362)
Total non-current borrowings	**221 885 121**	**181 821 853**

13.1 Summary of arrangements

Annuity loans are repaid over periods varying from 10 to 30 (2024: 10 to 30) years and at interest rates varying from 6.75% to 13.54% (2024: 6.75% to 13.54%) per annum.

Annuity loans are not secured.

The fair value of borrowings was determined after considering the standard terms and conditions of agreements entered into between the municipality and the relevant financing institutions.

All loans were obtained in terms of section 45 and 46 of the MFMA.

Current Liabilities		
ABSA	1 673 344	1 512 471
First National Bank	1 531 106	1 382 432
Nedbank	1 048 775	924 117
Standard Bank	22 490 792	16 462 292
Development bank of South Africa	1 142 715	2 603 050
	27 886 732	**22 884 362**

* See Note 47

		2025	2024 Restated*
13. Borrowings (continued)			
Non current liabilities			
ABSA		1 368 550	3 041 895
First National Bank		13 330 448	14 861 553
Nedbank		12 049 419	13 098 195
Standard Bank		188 953 271	143 494 064
Development Bank of South Africa		6 183 433	7 326 146
		221 885 121	**181 821 853**

Details of loans	Redeemable	Balance at 30 June 2024	Received during the period	Redeemed during the period	Balance at 30 June 2025
ABSA - 0387231331	12 000 000	4 554 366	-	1 512 471	3 041 895
DBSA - L-029-M-103600/1	15 700 000	1 127 463	-	1 127 463	-
DBSA - L-030-M-103600/2	12 650 000	6 533 792	-	903 854	5 629 938
DBSA - L-031-M-103600/3	1 500 000	1 253 436	-	31 622	1 221 814
DBSA - L-032-M-103600/4	8 800 000	452 584	-	452 584	-
DBSA - L-033-M-103600/5	1 350 000	561 922	-	87 528	474 395
Standard Bank - 22044108	43 700 000	19 992 033	-	5 020 118	14 971 915
Standard Bank - 009733922	21 900 000	13 531 457	-	2 207 459	11 323 998
Standard Bank - 009733923	21 500 000	15 018 810	-	1 991 145	13 027 665
Standard Bank - 009733924	21 500 000	16 864 056	-	1 837 797	15 026 259
FNB	18 600 000	16 243 985	-	1 382 432	14 861 554
Nedbank	14 720 000	14 022 312	-	924 117	13 098 194
Standard Bank	94 550 000	94 550 000	-	5 405 773	89 144 226
Standard Bank	67 950 000	-	67 950 000	-	67 950 000
	356 420 000	**204 706 216**	**67 950 000**	**22 884 363**	**249 771 853**

14. Consumer deposits			
Electricity		24 587 728	23 564 907
Rental properties		105 171	92 826
Total		**24 692 899**	**23 657 733**

Deposits are released on termination of the contract or when the contractual services are delivered.

The carrying amount of consumer deposits approximates its fair value.

15. Lease liabilities			
Finance lease liabilities	15.1	45 707 233	37 161 314
Less: Transferred to current liabilities		(11 599 851)	(9 429 633)
Total non-current liabilities		**34 107 382**	**27 731 681**

15.1 Obligation under finance leases

The municipality as lessee

Total future minimum lease payments		
Payable within 1 year	15 699 629	13 021 366
Payable within 2 to 5 years	39 944 217	32 975 997
Total minimum lease payments	**55 643 846**	**45 997 363**
Less: Future finance charges	(9 936 613)	(8 836 049)

* See Note 47

	2025	2024 Restated*
15. Lease liabilities (continued)		
Total	**45 707 233**	**37 161 314**
Present value of minimum lease payments		
Payable within 1 year	11 599 851	9 429 633
Payable within 2 to 5 years	34 107 382	27 731 681
Total	**45 707 233**	**37 161 314**
Current liability	11 599 851	9 429 633
Non-current liability	34 107 382	27 731 681

It is the municipality's policy to purchase certain motor vehicles and equipment under finance leases.

The average lease term is 5 years and the average borrowing rate is between 6.5% - 12.54% (2024 : 6.5% - 12.54%). All leases have fixed repayments and no arrangements have been entered into for contingent rent.

The municipality's obligations under finance leases are secured by the lessor's charge over the leased assets.

* See Note 47

16. Unspent conditional grant

		2025					2024			
		Opening balance	**Funds received**	**Transfer to revenue**	**Repayment unspent grants**	**Closing balance**	**Opening balance**	**Funds received**	**Transfer to revenue**	**Closing balance**
Capital										
Monetary Allocations	16.1	101 744	147 938 000	(147 938 000)	(101 744)	**-**	11 764 412	106 187 000	(117 849 668)	**101 744**
Operational										
Monetary Allocations	16.2	-	3 903 451	(3 502 910)	-	**400 541**	-	5 318 000	(5 318 000)	**-**
Total		**101 744**	**151 841 451**	**(151 440 910)**	**(101 744)**	**400 541**	**11 764 412**	**111 505 000**	**(123 167 668)**	**101 744**

16. Unspent conditional grant (continued)

16.1 Unspent capital monetary allocations

	2025				2024			
	Opening balance	**Funds received**	**Transfer to revenue**	**Repayment unspent grants**	**Opening balance**	**Funds received**	**Transfer to revenue**	**Closing balance**
National Government								
Integrated National Electrification Programme Grant	-	35 724 000	(35 724 000)	-	-	21 212 000	(21 212 000)	**-**
Municipal Infrastructure Grant	101 744	46 343 000	(46 343 000)	(101 744)	-	34 885 000	(34 783 256)	**101 744**
Neighbourhood Development Partnership Grant	-	10 000 000	(10 000 000)	-	6 551 292	8 820 000	(15 371 292)	**-**
Water Services Infrastructure Grant	-	32 599 000	(32 599 000)	-	-	19 712 000	(19 712 000)	**-**
Total	**101 744**	**124 666 000**	**(124 666 000)**	**(101 744)**	**6 551 292**	**84 629 000**	**(91 078 548)**	**101 744**
Provincial Government								
Libraries recapitalisation	-	21 072 000	(21 072 000)	-	1 594 410	19 358 000	(20 952 410)	**-**
Functional Fire Rescue Grant	-	2 200 000	(2 200 000)	-	3 618 710	2 200 000	(5 818 710)	**-**
Total	**-**	**23 272 000**	**(23 272 000)**	**-**	**5 213 120**	**21 558 000**	**(26 771 120)**	**-**
Total unspent capital monetary allocations	**101 744**	**147 938 000**	**(147 938 000)**	**(101 744)**	**11 764 412**	**106 187 000**	**(117 849 668)**	**101 744**

16. Unspent conditional grant (continued)

16.2 Unspent operational monetary allocations

	2025				2024			
	Opening balance	**Funds received**	**Transfer to revenue**	**Closing balance**	**Opening balance**	**Funds received**	**Transfer to revenue**	
District Municipalities								
Sedibeng - HIV/AIDS	-	484 451	(83 910)	**400 541**	-	-	-	
National Government								
Expanded Public Works Programme Integrated Grant	-	1 619 000	(1 619 000)	**-**	-	3 768 000	(3 768 000)	
Local Government Financial Management Grant	-	1 800 000	(1 800 000)	**-**	-	1 550 000	(1 550 000)	
Total	**-**	**3 419 000**	**(3 419 000)**	**-**	**-**	**5 318 000**	**(5 318 000)**	
Total unspent operational monetary allocations	**-**	**3 903 451**	**(3 502 910)**	**400 541**	**-**	**5 318 000**	**(5 318 000)**	

		2025	2024 Restated*
17. Income received in advance from developer contribution			
Unspent developer contribution		1 750 616	8 075 234
18. Provisions (Current and non-current)			
Provisions for landfill site fine	18.1	-	5 000 000
Provision for landfill rehabilitation	18.2	80 071 601	75 464 725
Total		**80 071 601**	**80 464 725**
Split between current and non-current			
Current		-	5 000 000
Non-current		80 071 601	75 464 725
Total		**80 071 601**	**80 464 725**
18.1 Provisions for landfill site fine			
Opening Balance		5 000 000	-
Additional provisions raised		-	5 000 000
Reductions (Payments, remeasurement etc.)		(5 000 000)	-
Closing balance		**-**	**5 000 000**

The fine arose on the non-compliance with the National Environmental Management Act for the Walkerville Landfill site. Council has taken a decision to pay the fine in order to speed up possible issuing of licence for the Walkerville Landfill site. The fine has been paid.

18.2 Provision for landfill rehabilitation			
Opening Balance		75 464 725	76 721 025
Increases (Passage of Time/Discounted Rate)	36	7 080 169	7 047 024
Reversals -Adjustment for change in discount rate		(2 473 293)	(8 303 324)
Closing balance		**80 071 601**	**75 464 725**

The landfill rehabilitation provision is intended for the rehabilitation of the current operational sites which are evaluated at each year-end to reflect the best estimate at reporting date. The sites under consideration are the Henley on Klip, Vaal Marina and Walkerville landfill sites. The valuation for the landfill sites was performed by Mr. Rofhiwa Khaukanani B Eng (Hons) Technology management employed by Infratec (Pty) Ltd. Mr. Khaukanani is a registered member of the Engineering Council of South Africa (ECSA), World Partner in Asset Management (WPiAM) as well as The Association of Energy Engineers (AEE).

Key financial assumptions used in this calculation were as follows:

	Henley on Klip landfill	Vaal Marina landfill	Walkerville landfill
CPI	4.4 %	4.4 %	4.4 %
Discount rate	9.7 %	9.7 %	9.7 %
Nett effective discount rate	5.3 %	5.3 %	5.3 %

The 2025 amount of the discounted landfill closure provision of R80 071 601 (2024 : R75 464 724) represents a increase of R4 606 877 (2024 : decrease R1 256 300). Composition of this change relate to changes in the CPI, discount rate and unit costs. The interest charge relating to the assessment amounts to R7 080 169 (2024 : R7 047 024). The 2025 amount is a discounted amount based on the expected remaining life of the landfill site and based on the size of the area that had been used for waste disposal as at 30 June 2025. The size of the landfill sites used up until now and estimated remaining useful lives are as follows:

* See Note 47

		2025	2024 Restated*

18. Provisions (Current and non-current) (continued)

	Henley on Klip landfill	Vaal Marina landfill	Walkerville landfill
Approximate size used until 30 June 2025	1 110 922 cubm	127 905 cubm	288 031 cubm
Remaining useful lives	3 years	6 year	10 years

19. Employee benefits

Non-current employee benefits			
Post employment health care benefits	19.1	5 721 566	5 457 405
Long-service awards benefits	19.2	17 479 922	15 854 612
		23 201 488	**21 312 017**

19.1 Post employment health care benefits

The municipality provides certain post-retirement medical benefits by funding the medical aid contributions of qualifying retired members of the municipality. According to the rules of the Medical Aid Funds, with which the municipality is associated, a member aged 55 or older on 1 January 2005 with atleast 25 years of service is entitled to remain a continued member of such medical aid fund on retirement, in which case the municipality is liable for 50% of the medical aid membership fee. The municipality operates an unfunded defined benefit plan for these qualifying employees.

The most recent actuarial valuations of the present value of the defined benefit obligation were carried out at 30 June 2025 by Mr DT Mureriwa of One Pangaea. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Projected Unit Credit Method.

The Post Employee Health Care Benefit Plan is a defined benefit plan, of which the members are made up as follow:

	Number	**Number**
Continuation members (Retirees)	11	12

The liability in respect of past service has been estimated as follow:

Continuation members (Retirees)	5 721 566	5 457 405
Non-current	5 721 566	5 457 405

The principal assumptions used for the purposes of the actuarial valuations were as follow:

* See Note 47

	2025	2024 Restated*

19. Employee benefits (continued)

Rates of interest

Discount rate	9.59 %	11.30 %
Consumer Price Inflation (CPI)	4.33 %	5.90 %
Health care cost inflation rate	5.83 %	7.40 %
Net effective discount rate	3.55 %	3.63 %

GRAP 25 defines the determination of the investment return assumption to be used as follows:

The discount rate that reflects the time value of money is best approximated by reference to market yields at the reporting date on government bonds. Where there is no deep market in government bonds with a sufficiently long maturity to match the estimated maturity of all the benefit payments, an entity uses current market rates of the appropriate term to discount shorter term payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve. The currency and term of the government bonds should be consistent with the currency and estimated term of the obligation.

Maturity Analysis

30/06/2025	575 563
30/06/2026	574 726
30/06/2027	573 819
30/06/2028	572 838
30/06/2029	571 777
30/06/2030	570 630
30/06/2031	569 393
30/06/2032	568 060
30/06/2033	566 624
30/06/2034	565 081

Normal retirement age

The average retirement age for all active employees was assumed to be 62 years. This assumption implicitly allows for ill-health and early retirements. The normal retirement age (NRA) for all active employees was assumed to be 65 years.

Amounts recognised in the statement of financial position

The amounts recognised in the statement of financial position is as follows:

Opening balance	5 457 405	4 539 106
Net Interest expense	586 718	505 519
Actual benefit payments	(460 761)	(482 297)
Remeasurement over the financial year	138 204	895 077
Total benefit liability	**5 721 566**	**5 457 405**

Amounts recognised in the statement of financial performance

The amounts recognised in the statement of financial performance is as follows:

The service cost was nil as there were no active employees eligible for the post-employment medical subsidy during the actuarial valuation period.

* See Note 47

		2025	2024 Restated*
19. Employee benefits (continued)			
Remeasurement over the financial year consists of the following :			
Financial assumptions		87 726	(39 207)
Demographic assumptions		50 478	934 284
		138 204	**895 077**
Net Interest expense		586 718	505 519
Remeasurements over the financial year		138 204	895 077
Total post-retirement benefit included in employee related costs	31	**724 922**	**1 400 596**
Movements in the present value of the defined benefit obligation			
Opening balance		5 457 405	4 539 106
Net Interest expense		586 718	505 519
Actual employer benefit payments		(460 761)	(482 297)
Remeasurements over the financial year		138 204	895 077
Present value of fund obligation at the end of the year		**5 721 566**	**5 457 405**

History of experienced adjustments

The effect of a 1% movement in the assumed rate of health care cost inflation is as follow:

	+1% Increase	**+1% Decrease**
Effect on the defined benefit obligation	6 180 809	5 310 314
Effect on the aggregate of the interest cost	565 083	481 853

19.2 Long-service awards benefits

Provision for long-service awards	19.2.1	17 479 922	15 854 612
Non-current		17 479 922	15 854 612

* See Note 47

	2025	2024 Restated*

19. Employee benefits (continued)

Long-service awards

During the 2024/2025 financial year, Midvaal employees accrued an extra year of service and as a result, the liability increased by R1,625,310.

The most recent actuarial valuations of the present value of the defined benefit obligation were carried out at 30 June 2025 by Mr DT Mureriwa of One Pangaea. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Projected Unit Credit Method. Accrued liabilities are defined as the actuarial present value of all benefits expected to be paid in future based on service accrued to the valuation date and awards projected to retirement date. In determining these liabilities, due allowance has been made for future award increases.

At year end 822 (2024: 822) employees were eligible for Long Services Awards.

The principal assumptions used for the purposes of the actuarial valuations were as follow:

Discount rates used	9.28 %	10.66 %
Consumer price inflation	4.10 %	5.50 %
Salary increase rate	5.01 %	6.50 %
Net discount rate	3.97 %	3.91 %

GRAP 25 defines the determination of the Discount Rate Assumption to be used as follow:

The discount rate that reflects the time value of money is best approximated by reference to market yields at the reporting date on government bonds. Where there is no deep market in government bonds with a sufficiently long maturity to match the estimated maturity of all the benefit payments, an entity uses current market rates of the appropriate term to discount shorter term payments, and estimates the discount rate for longer maturities by extrapolating current market rates along the yield curve.

The Actuaries used the nominal and real zero curves as at 30 June 2025 supplied by the JSE to determine the discount rates and CPI assumptions at each relevant time period. In the event that the valuation is performed prior to the effective valuation date, they used the prevailing yield at the time of performing their calculations.

Maturity Analysis

30/06/2025	1 523 180
30/06/2026	2 153 164
30/06/2027	3 193 218
30/06/2028	2 690 603
30/06/2029	1 900 970
30/06/2030	2 135 756
30/06/2031	3 030 929
30/06/2032	4 292 287
30/06/2033	3 607 032
30/06/2034	2 925 369

Amounts recognised in the statement of financial position

The amounts recognised in the statement of financial position are as follow:

Present value of unfunded obligations	17 479 922	15 854 612

* See Note 47

		2025	2024 Restated*

19. Employee benefits (continued)

Amounts recognised in the statement of financial performance

The amounts recognised in the statement of financial performance are as follow:

Service cost		1 583 186	1 518 059
Net Interest expense		1 627 957	1 507 158
Remeasurements over the financial year :		(242 123)	(128 866)
Total expense included in employee related costs	31	**2 969 020**	**2 896 351**

Remeasurements over the financial year		
Financial Assumptions	(145 276)	(75 531)
Demographic Assumptions	(96 847)	(53 335)
	(242 123)	**(128 866)**

19.2.1 Provision for long-service awards benefits

Movements in the present value of the defined benefit obligation		
Opening Balance	15 854 612	14 778 679
Service cost	1 583 186	1 518 059
Increases (Passage of Time/Discounted Rate)	(242 123)	(128 866)
Expected benefit payments	(1 343 710)	(1 820 418)
Net Interest expense	1 627 957	1 507 158
Closing balance	**17 479 922**	**15 854 612**
Non-current	17 479 922	15 854 612

The effect of a 1% movement in the salary increase rate are as follow on the ensuing years assumptions:

	1% Decrease	**1% Increase**
Effect on the defined benefit obligation	18 574 160	16 498 006
Effect on the aggregate of the current service cost	1 828 682	1 580 389
Effect on the aggregate of the interest cost	1 474 570	1 617 909

20. Services charges

Electricity		
Exchange - Consumption	592 323 057	487 421 178
Waste management		
Exchange - Consumption	64 379 446	61 185 921
Waste water management		
Exchange - Consumption	70 006 471	66 825 276
Water management		
Exchange - Consumption	281 574 302	271 745 032
Total	**1 008 283 276**	**887 177 407**

* See Note 47

		2025	2024 Restated*
21. Sales of goods and rendering of services			
Advertisements		24 908	51 288
Building Plan Approval		288 298	381 436
Cemetery and Burial		719 214	894 826
Cleaning and Removal		559 780	1 189 964
Clearance Certificates		191 157	182 073
Entrance Fees		193 750	236 287
Escort Fees		93 070	3 946
Fire Services		1 850 369	1 442 337
Photo copies, Faxes and Telephone charges		2 530	4 319
Sale of Goods		76 525	51 132
Town Planning and Servitudes		3 600 457	3 675 644
Total		**7 600 058**	**8 113 252**
22. Interest earned from receivables			
Exchange receivables	22.1	23 041 225	24 666 097
Non-exchange receivables	22.2	18 718 747	16 506 617
Total		**41 759 972**	**41 172 714**
22.1 Interest earned from exchange receivables			
Consumer receivables			
Electricity		2 049 577	2 163 140
Water		13 771 501	14 200 949
Waste water management		3 253 246	3 760 404
Waste management		3 563 640	3 935 201
Sundries		403 261	606 403
		23 041 225	**24 666 097**
22.2 Interest earned from non-exchange receivables			
Consumer receivables			
Property rates		18 718 747	16 506 617
23. Interests on investments			
Short-term investments and call accounts		44 001 866	43 678 123
24. Hire of facilities			
Hiring fees		1 115 015	1 234 092

* See Note 47

	2025	2024 Restated*

25. Operational revenue

Administrative Handling Fees	1 309 886	1 026 287
Breakages and Losses Recovered	681	1 335
Settlement claim	-	500 000
Incidental Cash Surpluses	5 093	11 546
Insurance Refund	2 501 282	-
Wayleave fee	40 814	5 000
Request for information	-	78
Skills Development Levy Refund	1 303 640	-
Staff and Councillors Recoveries	186 392	76 053
Total	**5 347 788**	**1 620 299**

26. Property rates

Agricultural property	9 665 655	8 686 564
Business and commercial properties	27 096 119	22 593 280
Industrial properties	60 483 115	58 763 799
Mining properties	33 229	31 055
Public service purposes properties	12 404 956	12 150 437
Residential properties	241 637 338	220 535 237
Total	**351 320 412**	**322 760 372**

The valuation roll was compiled in terms of the Municipal Property Rates Act, Act 6 of 2004 (MPRA) which is used as a basis to levy property rates. The valuation came into effect on 1 July 2025. All objections were referred to the valuer for his comments and letters of outcome. Supplementary valuations are attended to in line with the MPRA. Reconciliations between the valuation roll and billing are completed on a monthly basis.

Valuations on buildings are performed every 5 years. The current valuation roll is effective until 30 June 2030. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

Rates are levied on a monthly basis and interest is levied after due date.

Valuation as at 30 June 2025	**R'000**	**R'000**
Agricultural property	3 390 818	-
Business and commercial properties	4 198 001	3 943 775
Municipal properties	457 541	447 761
Other categories	2 997 863	2 986 268
Residential properties	20 923 388	20 511 481
Small Holdings	-	3 236 263
State-owned properties	556 789	747 642
Total property valuations	**32 524 400**	**31 873 190**

A uniform rate for the same class and type of property was applied with the implementation of the Property Rates Act. A rate on different categories was applied to property valuations to determine assessment rates. Rebates of 85% are applied to pensioners.

Rates are levied for property owners on a monthly basis for monthly rate payers and are payable on the 7th of each month.

* See Note 47

		2025	2024 Restated*
27. Fines, penalties and forfeits			
Fines	27.1	39 050 536	45 061 686
27.1 Fines			
Traffic fines			
Municipal fines		38 721 100	44 902 800
Other fines			
Wayleave fines		173 913	-
Overdue books		94 071	120 478
Pound fees		61 452	38 408
		329 436	**158 886**
Total		**39 050 536**	**45 061 686**
28. Transfers and subsidies - Revenue			
Operational			
Monetary allocations	28.1.2	202 090 733	189 554 633
Capital			
Allocations in-kind	28.2	1 300 000	-
Monetary allocations	28.3.2	134 766 861	105 067 308
Total transfers and subsidies: Capital		**136 066 861**	**105 067 308**
Total		**338 157 594**	**294 621 941**
28.1 Monetary allocations: Operational			
Provincial and District subsidy		7 529 408	7 193 861
National governments		7 391 834	8 463 772
National revenue fund		172 048 744	160 539 000
Provincial government		15 120 747	13 358 000
Total		**202 090 733**	**189 554 633**
28.1.1 National governments			
Expanded Public Works Programme Integrated Grant		1 619 000	3 768 000
Local Government Financial Management Grant		1 800 000	1 550 000
Municipal Infrastructure Grant		1 972 834	1 645 772
Water Services Infrastructure Grant		2 000 000	1 500 000
		7 391 834	**8 463 772**
28.1.2 Provincial government			
DSARC		15 120 747	13 358 000
28.2 Allocations in-kind: Capital			
Private enterprises		1 300 000	-

* See Note 47

	2025	2024 Restated*

28. Transfers and subsidies - Revenue (continued)

28.3 Monetary allocations: Capital

National governments	120 693 166	87 932 775
Private enterprises	5 922 442	3 721 413
Provincial government	8 151 253	13 413 120
Total	**134 766 861**	**105 067 308**

28.3.1 National government

Integrated National Electrification Programme	35 724 000	21 212 000
Municipal Infrastructure Grant	44 370 166	33 137 483
Neighbourhood Development Partnership Grant	10 000 000	15 371 292
Water Services Infrastructure Grant	30 599 000	18 212 000
	120 693 166	**87 932 775**

28.3.2 Provincial government

DSARC	5 951 253	7 594 410
Functional Fire Rescue Grant	2 200 000	5 818 710
	8 151 253	**13 413 120**

29. Inventory surplus / (write down)

Inventory	41 609	(4 204)

30. Bulk purchases

Electricity: Eskom	507 510 479	457 788 664

30.1 Electricity losses

	2025		2024	
	KWH	**Amount**	**KWH**	**Amount**
Units purchased	230 110 416	507 510 479	229 676 854	457 788 664
Units sold	(213 348 075)	(470 540 992)	(201 983 766)	(402 591 190)
Total loss	**16 762 341**	**36 969 487**	**27 693 088**	**55 197 474**
Comprising of:				
Technical losses	5 586 888	12 321 930	9 230 106	18 397 318
Non-technical losses	11 175 453	24 647 557	18 462 982	36 800 156
Total	**16 762 341**	**36 969 487**	**27 693 088**	**55 197 474**

Percentage loss:		
Technical losses	2.43 %	4.02 %
Non-technical losses	4.85 %	8.04 %
Total	**7.28 %**	**12.06 %**

* See Note 47

		2025	2024 Restated*
30. Bulk purchases (continued)			
Cost of free basic services			
Cost of free basic water		8 403 892	5 318 717
Cost of free basic electricity		6 442 842	5 167 434
		14 846 734	**10 486 151**
Electricity bulk purchases			
Cost of electricity billed		464 098 151	397 423 756
Electricity technical losses		12 321 930	18 397 318
Electricity non-technical losses		24 647 556	36 800 156
Free basic electricity		6 442 842	5 167 434
		507 510 479	**457 788 664**
31. Employee related cost			
Senior management	31.1	9 016 687	7 948 172
Municipal staff	31.2	399 891 599	360 415 562
Total		**408 908 286**	**368 363 734**

* See Note 47

31. Employee related cost (continued)

31.1 Senior management costs

2025

	Municipal manager	Chief financial officer	ED Corporate Services	ED Development & Planning	ED Community Services	ED Engineering Services	ED Public Safety & Roads	Total
Basic salary	943 461	1 236 194	1 176 194	750 468	759 195	750 925	807 103	6 423 540
Bonuses	116 326	81 508	108 677	82 282	54 621	122 262	54 814	620 490
Service-related benefits - Leave Pay	146 239	-	-	-	-	-	-	146 239
Allowances	61 000	149 275	204 000	204 000	180 000	153 000	192 000	1 143 275
Bargaining council	96	143	143	-	143	108	143	776
Medical	20 442	-	-	29 257	44 388	-	53 190	147 277
Pension	46 440	-	-	88 560	88 560	131 220	166 320	521 100
Unemployment insurance	1 771	2 125	2 125	2 125	2 125	1 594	2 125	13 990
	1 335 775	**1 469 245**	**1 491 139**	**1 156 692**	**1 129 032**	**1 159 109**	**1 275 695**	**9 016 687**

2024

	Municipal manager	Chief financial officer	ED Corporate Services	ED Development & Planning	ED Community Services	ED Engineering Services	ED Public Safety & Roads	Total
Basic salary	1 643 769	1 187 666	1 106 625	311 439	355 931	1 040 518	393 727	6 039 675
Bonuses	160 872	97 580	48 790	43 460	27 915	104 278	54 910	537 805
Allowances	27 883	151 647	204 000	119 000	120 000	204 000	98 020	924 550
Bargaining council	137	137	137	-	91	137	68	707
Medical	36 119	-	-	13 203	28 598	-	25 535	103 455
Pension	-	-	-	50 400	57 600	142 560	79 200	329 760
Unemployment insurance	2 125	2 125	2 125	1 240	1 417	2 125	1 063	12 220
	1 870 905	**1 439 155**	**1 361 677**	**538 742**	**591 552**	**1 493 618**	**652 523**	**7 948 172**

		2025	2024 Restated*
31. Employee related cost (continued)			
31.2 Municipal staff costs			
Basic salary		249 003 372	224 570 959
Service-related benefits		63 267 562	53 588 817
Allowances		18 369 872	17 901 294
Bargaining council		112 740	103 901
Group life insurance		133 579	143 200
Medical		22 949 650	21 015 989
Pension		44 328 400	41 427 047
Unemployment insurance fund		1 726 424	1 664 355
Total		**399 891 599**	**360 415 562**
Acting allowances for Sec 56 appointments			
Municipal Manager		92 217	-
Executive Director Engineering		20 179	-
Executivr Director Development and Planning		-	33 029
Executive Director Roads and Public Safety		-	31 920
Executive Director Community Services		-	63 332
		112 396	**128 281**
32. Contracted services			
Consultants and professional services	32.1	12 691 986	20 729 293
Contractors	32.2	78 844 859	80 762 301
Outsourced services	32.3	102 591 306	92 119 295
Total		**194 128 151**	**193 610 889**
32.1 Consultants and professional services			
Business advisory services			
Accounting and auditing		569 225	601 401
Business and financial management		4 663 478	8 156 986
Communications		-	39 551
Forensic investigators		-	147 918
Human resources		1 988 302	2 936 339
Management fee		807 826	-
Project management		2 155 001	5 812 474
Research and advisory		776 371	759 772
Total business advisory services		**10 960 203**	**18 454 441**
Legal services			
Collection		13 866	59 774
Legal advice and litigation		1 287 719	2 114 773
Total legal services		**1 301 585**	**2 174 547**
Infrastructure and planning services			
Town planner infrastructure and planning		430 198	100 305
Total consultants and professional services		**12 691 986**	**20 729 293**

* See Note 47

	2025	2024 Restated*
32. Contracted services (continued)		
32.2 Contractors		
General services		
Artists and performers	1 000	22 460
Catering services	382 535	319 016
Chipping	-	1 658
Employee wellness	36 976	43 194
Fire services	1 907	7 055
Medical services	5 723	24 872
Pest control and fumigation	329 910	337 090
Plants, flowers and other decorations	464 171	103 984
Safeguard and security	11 695	68 877
Sports and recreation	170 279	298 190
Stage and sound crew	3 600	9 600
Tracing agents and debt collectors	695 151	569 095
Transportation	53 677	38 900
Total general services	**2 156 624**	**1 843 991**
Maintenance services		
Maintenance of buildings and facilities	7 775 948	8 884 490
Maintenance of equipment	2 657 909	2 360 129
Maintenance of unspecified assets	66 254 378	67 673 691
Total maintenance service	**76 688 235**	**78 918 310**
Total contractor	**78 844 859**	**80 762 301**
32.3 Outsourced services		
Business and advisory services		
Occupational Health and Safety	389 834	454 404
Valuer	2 103 631	404 608
Total business and advisory services	**2 493 465**	**859 012**
General services		
Burial Services	1 341 222	1 271 112
Call Centre	1 373 070	1 391 548
Catering Services	1 060 914	697 439
Clearing and Grass Cutting Services	5 794 374	5 460 600
Hygiene Services	1 548 117	1 233 900
Illegal Dumping	1 203 749	1 455 655
Meter Management	1 028 129	1 015 810
Personnel and Labour	11 684 436	9 396 179
Refuse Removal	19 646 889	17 868 840
Removal of Structures and Illegal Signs	3 390 883	2 871 040
Traffic Fines Management	774 814	346 200
Transport Services	69 800	37 850
Total general services	**48 916 397**	**43 046 173**

* See Note 47

		2025	2024 Restated*
32. Contracted services (continued)			
Trading services			
Connection/Dis-connection: Electricity		4 193 333	4 099 250
Connection/Dis-connection: Restricted water flow		1 998 050	1 497 825
Connection/Dis-connection: Water		8 841 713	7 816 839
Security Services		36 148 348	34 800 196
Total trading services		**51 181 444**	**48 214 110**
Total outsourced services		**102 591 306**	**92 119 295**
33. Depreciation and amortisation			
Amortisation			
Intangible assets	10.1	2 345 519	3 408 716
Depreciation			
Property, plant and equipment	8.2	115 754 913	101 031 164
Total		**118 100 432**	**104 439 880**
34. Debt impairment			
Impairment provision		173 059 039	151 414 870
35. Operational cost			
Achievements and Awards		127 902	223 202
Advertising, Publicity and Marketing		7 768 664	7 354 317
Bank Charges, Facility and Card Fees		744 355	682 405
Bargaining Council		4 145 640	4 032 688
Bursaries (Employees)		1 187 326	1 271 442
Cleaning Services		14 332	15 913
Commission		4 171 273	3 127 381
Communication		865 292	1 399 683
Courier and Delivery Services		335 595	362 720
Electricity Compliance Certificate		-	61 402
Entertainment		21 296	22 653
External Audit Fees		3 817 377	3 682 245
External Computer Service		25 289 555	27 703 615
Fines and Penalties		-	5 000 000
Hire Charges		21 253 615	20 164 373
Insurance Underwriting		8 587 409	8 314 658
Licences		1 529 380	1 255 099
Printing, Publications and Books		510 579	824 114
Professional Bodies, Membership and Subscription		511 944	380 812
Registration Fees		433 954	391 172
Remuneration to Ward Committees		739 000	779 500
Skills Development Fund Levy		3 510 784	3 173 794
Toll Gate Fees		4 984	(396)
Travel and Subsistence		877 689	1 241 307
Uniform and Protective Clothing		6 589 123	5 577 855
Vehicle Tracking		584 815	544 850
Workmen's Compensation Fund		1 998 613	1 784 503
Total		**95 620 496**	**99 371 307**

* See Note 47

		2025	2024 Restated*
36. Interest			
36.1 Interest cost			
Annuity loans	13	21 241 599	12 541 703
Finance leases	15.1	3 585 936	2 082 849
Interest costs non-current provisions	18	7 080 169	7 047 024
Total		**31 907 704**	**21 671 576**
37. Inventory consumed			
Water consumed or billed		181 491 893	167 888 779
Consumables		18 379 433	19 993 941
Materials and supplies		6 584 924	8 360 132
Total		**206 456 250**	**196 242 852**
38. Remuneration of councillors			
Executive Mayor	38.1	1 059 993	1 040 254
Chief whip	38.2	471 040	463 692
Speaker	38.3	857 394	842 114
Mayoral committee	38.4	4 834 260	4 753 656
Section 79 committee chairperson	38.5	2 221 271	2 155 083
All other councillors	38.6	6 008 383	5 912 840
Total		**15 452 341**	**15 167 639**
38.1 Executive Mayor			
Allowances and service related benefits			
Basic salary		1 012 989	990 646
Cell phone allowance		47 004	49 608
		1 059 993	**1 040 254**
38.2 Chief whip			
Allowances and service related benefits			
Travelling allowance		101 690	103 521
Basic salary		322 346	310 563
Cell phone allowance		47 004	49 608
		471 040	**463 692**
38.3 Speaker			
Allowances and service related benefits			
Basic salary		810 390	792 506
Cell phone allowance		47 004	49 608
		857 394	**842 114**

* See Note 47

		2025	2024 Restated*

38. Remuneration of councillors (continued)

38.4 Mayoral committee

Allowances and service related benefits			
Basic salary		4 156 569	4 270 341
Cell phone allowance		312 954	297 648
Travelling allowance		364 737	185 667
		4 834 260	**4 753 656**

38.5 Section 79 committee chairperson

Allowances and service related benefits			
Basic salary		1 765 460	1 616 400
Cell phone allowance		199 767	236 940
Travelling allowance		256 044	301 743
		2 221 271	**2 155 083**

38.6 All other councillors

Allowances and service related benefits			
Basic salary		4 450 945	4 093 894
Cell phone allowance		771 090	804 828
Travelling allowance		786 348	1 014 118
		6 008 383	**5 912 840**

		Amount outstanding for more than 90 days	
Name of the councillor which at any time during the relevant financial year was in arrears for more than 90 days			
Councillor PM Lehloka		-	8 582
Councillor NL Bushula		51 624	-
		51 624	**8 582**

39. Gain/(Loss) on disposal of fixed and intangible assets

Gains/(losses) on disposals		(19 206 402)	(2 332 928)

40. Transfers and subsidies

Operational			
Mayoral Donations	40.1	1 774 405	1 278 205

40.1 Monetary allocations: Operational

Mayoral donations	1 774 405	1 278 205

* See Note 47

	2025	2024 Restated*
41. Net cash from/(used) operating activities		
Surplus for the year	64 554 141	33 753 138
Adjustments for:		
Depreciation and amortisation	118 100 432	104 439 880
Debt impairment	70 869 278	102 301 613
(Gains) / Losses on disposal of assets	19 206 402	2 332 928
Increase / (Decrease) in provisions	2 080 169	12 047 023
Inventory losses	(41 609)	4 204
Employee benefits	1 889 471	1 994 232
Donation & Prepayments	(3 416 074)	248 004
Movement in working capital		
(Increase) / Decrease in receivables from non-exchange transactions	(64 322 488)	(64 508 860)
(Increase) / Decrease in inventory	(13 349 692)	902 960
(Increase) / Decrease in receivables from exchange transactions	(7 508 049)	(83 874 627)
VAT receivable	(1 319 720)	(6 184 792)
Increase / (Decrease) in trade and other payables	6 908 560	45 950 076
Increase / (Decrease) in unspent conditional grants and receipts trade and other payable non-exchange transactions	298 797	(11 662 668)
Unspent developers contribution	(6 324 618)	1 703 581
Increase / (Decrease) in consumer deposits	1 035 166	1 282 956
Net cash flows from operating activities	**174 843 047**	**140 729 648**

42. Financial instruments

42.1 Fair value of financial instruments

The management of the municipality is of the opinion that the carrying value of Financial Assets and Financial Liabilities recorded at amortised cost in the annual financial statements approximate their fair values. In accordance with GRAP 104 the Fair Values of Financial Assets and Financial Liabilities, together with the carrying amounts shown in the Statement of financial position, are as follow:

* See Note 47

		2025	2024 Restated*

42. Financial instruments (continued)

		2025		2024	
		Carrying amount	**Amortised cost**	**Carrying amount**	**Amortised cost**
Financial assets					
Amortised cost					
Trade and other receivables from exchange transactions	4	258 060 025	258 060 025	259 685 302	259 685 302
Cash and cash equivalents	3	464 001 229	464 001 229	484 529 708	484 529 708
		722 061 254	**722 061 254**	**744 215 010**	**744 215 010**
Financial liabilities					
Amortised cost					
Unsecured bank facilities:					
Borrowings	13	221 885 121	221 885 121	181 821 853	181 821 853
Lease liabilities	15	34 107 382	34 107 382	27 731 681	27 731 681
		255 992 503	**255 992 503**	**209 553 534**	**209 553 534**
Trade and other payables:					
Consumer deposits	14	24 692 899	24 692 899	23 657 733	23 657 733
Trade and other payables from exchange transactions	12	187 942 971	187 942 971	198 601 465	198 601 465
Current portion of borrowings	13	27 886 732	27 886 732	22 884 362	22 884 362
Current portion of lease liabilities	15	11 599 851	11 599 851	9 429 633	9 429 633
		252 122 453	**252 122 453**	**254 573 193**	**254 573 193**
Total financial liabilities		**508 114 956**	**508 114 956**	**377 010 193**	**377 010 193**
Total financial instruments		**213 946 298**	**213 946 298**	**336 465 960**	**336 465 960**

42.2 Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Council. The municipality manages liquidity risk by effectively managing its working capital, capital expenditure, external borrowings and cash flows. Standby credit facilities are available with the municipality's main banker to cater for any unexpected temporary shortfall in operating funds.

30 June 2025

	Within 1 year	**2 to 5 years**	**5 years +**	**Total**
Maturity analysis				
Trade and other payables from exchange transactions	241 802 979	-	-	241 802 979
Borrowing	27 886 732	113 565 867	80 432 522	221 885 121
Consumer deposits	24 692 899	-	-	24 692 899
Finance lease obligation	11 599 851	34 107 382	-	45 707 233
	305 982 461	**147 673 249**	**80 432 522**	**534 088 232**

* See Note 47

	2025	2024 Restated*

42. Financial instruments (continued)

30 June 2024

	Within 1 year	2 to 5 years	5 years +	Total
Maturity analysis				
Trade and other payables from exchange transactions	242 024 845	-	-	242 024 845
Borrowing	22 884 362	115 618 314	66 203 540	204 706 216
Consumer deposits	23 657 733	-	-	23 657 733
Finance lease obligations	9 429 633	27 731 680	-	37 161 313
	297 996 573	**143 349 994**	**66 203 540**	**507 550 107**

The municipality expects to meet its other obligations from operating cash flows and proceeds of maturing financial assets. The municipality expects to maintain its current debt to equity ratio. This will be achieved through the annual increase in tariffs to maintain the accumulated surplus, as well as the increased use of unsecured bank loan facilities.

42.3 Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the municipality.

Potential concentrations of credit risk consist mainly of fixed deposit investments, long-term debtors, consumer debtors, other debtors, short-term investment deposits and bank and cash balances.

The municipality manages credit risk in its borrowing and investing activities by only dealing with well established financial institutions of high credit standing, and by spreading its exposure over a range of such institutions in accordance with its approved investment policies. Credit risk relating to consumer debtors is managed in accordance with the municipality's credit control and debt collection policy. The municipality's credit exposure is spread over a large number and wide variety of consumers and is not concentrated in any particular sector or geographical area. Adequate provision has been made for anticipated doubtful debts. Additional information relating to the analysis of consumer debtors is given in the accounting policies and Note 5 to the annual financial statements.

The municipality does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The municipality defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings.

The carrying amount of financial assets recorded in the annual financial statements, which is net of impairment losses, represents the municipality's maximum exposure to credit risk without taking account of the value of any collateral obtained.

The maximum credit and interest risk exposure in respect of the relevant financial instruments is as follow:

Trade and other receivables from exchange transactions	4	234 594 636	235 657 205
Bank and cash balances	3	464 001 229	484 529 708
Maximum credit and interest risk exposure		**698 595 865**	**720 186 913**

43. Capital commitments

Commitments in respect of capital expenditure:

All capital commitments include VAT.

* See Note 47

Notes to the Annual Financial Statements

	2025	2024 Restated*

43. Capital commitments (continued)

Authorised capital expenditure

Already contracted for but not provided for		
• Infrastructure	5 520 000	13 184 154
Total capital commitments		
Already contracted for but not provided for	5 520 000	13 184 154

* See Note 47

	2025	2024 Restated*
44. Contingent liabilities/ (Contingent assets)		
LNS Laboratory Supplies CC Case # 772/2024	19 425	-
Claim for damage as a result of alleged pothole. The matter is dormant.		
Mr and Mrs Fereira Erf 702 Golf park Case # 158465 - 842641	9 250 917	9 250 917
Property damages by a broken sewer pipe. The matter is in active litigation. Experts are appointed and are in the progress of providing a final report.		
Jay Mothobi Inc Case # 2024/072183	171 187	-
Claim based on Section 118 refund.		
Busisiwe Tsiki/Midvaal Case #573/2024	-	41 964
Claim for damage as a result of alleged pothole. Midvaal has filed Notice of intention to defend. The matter is finalised.		
Outsurance / L Bodemer Case # 168680 - 851884	247 647	247 647
Car damaged by ditch. Attorney requested contract documents for the construction of the road.		
Cupido E.C Case # 1712/2022	25 000	-
Claim for damage as a result of alleged pothole.		
Thakgoga Case # 94324/19	813 782	-
Midvaal claiming damages, Thakgoga has introduced a counterclaim.		
Nkewu Transport CC Case # 171601 - 854231	288 291	288 291
Vehicle damaged by potholes. Matter was set-down for condonation. No further steps have been taken by the plaintiff's attorneys.		
King Price Insurance/ MA Makhananise Case #166791 - 850230	122 494	122 494
Vehicle damaged by potholes. Matter was set-down for condonation. No activity from plaintiff.		
Luigi Giacomozzi Case # 158465 - 842641	9 470 000	9 470 000
Property damaged as a result of leaking sewer pipes and sinkholes. Experts are appointed and are in the progress of providing a final report.		
Toptrack Thirty Five (Pty) Ltd Case # 158465 -842641	11 730 000	11 730 000
Property damages as a result of leaking sewer pipes / sinkholes. Experts are appointed and are in the progress of providing a final report.		
DV Brussouw and JMM Brussouw Case # 158465 -842641	2 000 000	2 000 000
Property damages as a result of leaking sewer pipe. Experts are appointed and are in the progress of providing a final report.		

* See Note 47

	2025	2024 Restated*
44. Contingent liabilities / (Contingent assets) (continued)		
C Khan Case # AON001-000055356	-	25,013
Vehicle damaged on gravel road. Case has been closed.		
TE Ramovha Case # 894096	2,600,136	-
House damaged by a burst water pipe.		
YPN351GP/DX93RZGP Case # 905214	8,350	-
Vehicle collided with municipal vehicle.		
Wesizwe Risk Solutions (Pty) Ltd Case # AIP322075	-	119,308
Municipal vehicle collided with the third party's vehicle. Matter is settled and is now closed.		
King Price Insurance/AN Mdletye Case # CKP3093211/1	109,603	-
Vehicle damaged by potholes.		
King Price Insurance/M Mdletye Case # CKP2984297/1	26,340	-
Vehicle damaged by potholes.		
Irmarie Spamers Case #354/2024	47,448	47,448
Claim for damage as a result of alleged pothole. Midvaal is awaiting Plaintiff's discovery affidavit - matter is dormant.		
Erane Viljoen/Midvaal Case #1345/2023	94,384	94,384
Claim for damage as a result of alleged pothole. Matter is dormant.		
BM Meyer Case #896434	-	21,992
Fell in a manhole and got injured. Claim has been closed and settlement has bee made		
ABSA RT46 Vehicle Maintenance #2024/078605	358,000	-
Based on RT46 contract, nonpayment. Litigation is ongoing.		
Discovery/ Ngoako Mohale Case #850272	211,837	211,837
Vehicle damaged by a pothole. Currently awaiting pre-trial notices. No movement on the matter.		
XRS 198 GP - M Khauoe Case #884378	-	99,850
Collided with third party vehicle. Claim was closed and settled.		
Former Employee (Contingent asset)	(505,138)	(505,138)
Recovery of financial loss.		
	37,089,703	**33,266,007**

* See Note 47

	2025	2024 Restated*

45. Related party disclosures

45.1 Nature of related party relationships

Related party	**Nature of relationship**
Accounting Officer	Refer to accounting officer's report note 6
Councillors	Refer to acconting officer's page for Councillor names The remuneration to Councillors have been included in note 38
Close family member of management	There were no transactions between close family members of management
Joint venture of key management	None
Associate of close family member of key management	None
Post employment benefit plan for employees of entity and/or other related parties	Refer to note 19
Members of management	No other payments were made outside the contractual employment payments from employment for remuneration refer to note 31

46. Deviations from SCM regulations - SCM Regulation 36

Emergency	372 613	890 019
Sole providers / accredited agents	392 896	3 203 969
Impractical or impossible to follow process	19 619 524	25 382 392
Total amount approved by the accounting officer and noted by council	**20 385 033**	**29 476 380**

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the audited annual financial statements.

The majority of items mentioned were due to circumstances where it was impractical or impossible to follow a competitive bidding process.

47. Prior period error and reclassification

The following reclassifications occurred which are set out below:

As per the MSCOA chart, water purchases was moved from bulk purchases to inventory consumed. This includes both the water sold as well as the water losses.

According to the National Treasury template, transfers and subsidies were reclassified between operational and capital on the face of the Statement of Financial Performance.

The prior period error arose from:

In the year prior to 23/24, the R8,072,910 received from the 60% deduction in prepaid electricity from the vending supplier was incorrectly debited to the revenue instead of the advance payment account. The revenue was understated and the creditors were overstated.

There were assets that have been depreciating without taking realisable value into account which lead to an overstatement of depreciation.

Reclassification of Output VAT in accordance with Fact Sheet 11.

* See Note 47

		2025	2024 Restated*

47. Prior period error and reclassification (continued)

47.1 Adjustments of Statement of financial performance items

2024

	Note	As previously reported	Correction of error	Re-classification	Restated
Revenue					
Exchange revenue					
Services charges – Electricity	20	487 421 178	-	-	**487 421 178**
Services charges – Waste management	20	61 185 921	-	-	**61 185 921**
Services charges – Waste water management	20	66 825 276	-	-	**66 825 276**
Services charges – Water management	20	271 745 032	-	-	**271 745 032**
Interests on investments	21	8 113 252	-	-	**8 113 252**
Interest earned from receivables	22	24 666 097	-	-	**24 666 097**
Interests on investments	23	43 678 123	-	-	**43 678 123**
Hire of facilities	24	1 234 092	-	-	**1 234 092**
Operational revenue	25	1 620 299	-	-	**1 620 299**
		966 489 270	**-**	**-**	**966 489 270**
Non-exchange revenue					
Property rates	26	322 760 372	-	-	**322 760 372**
Fines, penalties and forfeits	27	45 061 686	-	-	**45 061 686**
Transfers and subsidies – Operational	28	294 621 941	-	(105 067 308)	**189 554 633**
Transfers and subsidies – Capital	28	-	-	105 067 308	**105 067 308**
Interest earned from receivables	22	16 506 617	-	-	**16 506 617**
		678 950 616	**-**	**-**	**678 950 616**
Total revenue		**1 645 439 886**	**-**	**-**	**1 645 439 886**
Expenditure					
Employee related cost	31	368 363 734	-	-	**368 363 734**
Remuneration of councillors	38	15 167 639	-	-	**15 167 639**
Bulk purchases	30	625 677 443	-	(167 888 779)	**457 788 664**
Inventory consumed	37	28 354 073	-	167 888 779	**196 242 852**
Depreciation and amortisation	33	104 713 764	(273 884)	-	**104 439 880**
Interest	36	21 671 576	-	-	**21 671 576**
Contracted services	32	193 610 889	-	-	**193 610 889**
Transfers and subsidies	40	1 278 205	-	-	**1 278 205**
Debt impairment	34	151 414 870	-	-	**151 414 870**
Operational cost	35	99 371 307	-	-	**99 371 307**
Losses	39	(2 332 928)	-	-	**(2 332 928)**
Inventories (write-down)	29	(4 204)	-	-	**(4 204)**
Total expenditure		**1 607 286 368**	**(273 884)**	**-**	**1 607 012 484**
Surplus for the year		**38 153 518**	**273 884**	**-**	**38 427 402**

* See Note 47

		2025	2024 Restated*

47. Prior period error and reclassification (continued)

47.2 Adjustments of Statement of financial position items

2024

	Note	Previously reported	Correction of error	Re-classification	Restated
Assets					
Current assets					
Cash and cash equivalents	3	484 529 708	-	-	**484 529 708**
Trade and other receivables from exchange transactions	4	246 143 336	-	24 028 097	**270 171 433**
Receivables from non-exchange transactions	5	129 690 225	-	-	**129 690 225**
Inventory	6	22 859 269	-	-	**22 859 269**
VAT Receivable	7	24 070 199	-	-	**24 070 199**
		907 292 737	**-**	**24 028 097**	**931 320 834**
Non-current assets					
Investment property	9	49 234 032	-	-	**49 234 032**
Property, plant and equipment	8	2 274 027 156	273 886	-	**2 274 301 042**
Heritage assets	11	18 701	-	-	**18 701**
Intangible assets	10	11 389 921	-	-	**11 389 921**
		2 334 669 810	**273 886**	**-**	**2 334 943 696**
Total assets		**3 241 962 547**	**273 886**	**24 028 097**	**3 266 264 530**
Liabilities					
Current liabilities					
Borrowings	13	(22 884 362)	-	-	**(22 884 362)**
Lease liabilities	15	9 429 633	-	-	**9 429 633**
Consumer deposits	14	23 657 733	-	-	**23 657 733**
Trade and other payables from exchange transactions	12	242 024 840	(8 072 903)	24 028 097	**257 980 034**
Trade and other payables from non-exchange transactions	16	101 744	-	-	**101 744**
Provisions	18	5 000 000	-	-	**5 000 000**
Income received in advance from developer contribution	17	8 075 234	-	-	**8 075 234**
		265 404 822	**(8 072 903)**	**24 028 097**	**281 360 016**
Non-current liabilities					
Borrowings	13	181 821 853	-	-	**181 821 853**
Lease liabilities	15	27 731 681	-	-	**27 731 681**
Employee benefits	19	21 312 017	-	-	**21 312 017**
Provisions	18	75 464 725	-	-	**75 464 725**
		306 330 276	**-**	**-**	**306 330 276**
Total liabilities		**571 735 098**	**(8 072 903)**	**24 028 097**	**587 690 292**
Net assets					
Accumulated surplus		2 624 458 720	8 346 794	-	**2 632 805 514**

48. Going concern

We draw attention to the fact that at 30 June 2025, the municipality had an accumulated surplus of 2 697 359 681 and that the municipality's total assets exceed its liabilities by 2 697 359 681.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

* See Note 47

Notes to the Annual Financial Statements

	2025	2024 Restated*

48. Going concern (continued)

The ability of the municipality to continue as a going concern is dependent on a number of factors. The most significant of these is that the accounting officer continue to procure funding for the ongoing operations for the municipality and that the subordination agreement referred to in note of these annual financial statements will remain in force for so long as it takes to restore the solvency of the municipality.

49. Non-adjusting events after the reporting date

No events after the reporting date were identified by management that will affect the operations of the municipality or the results of those operations significantly.

* See Note 47

	2025	2024 Restated*

50. Unauthorised, irregular, fruitless and wasteful expenditure

50.1 Irregular expenditure

Opening balance as previously reported	4 039 504	3 098 167
Add: Irregular expenditure - current	474 494	-
Add: Irregular expenditure – prior period	-	941 337
Closing balance	**4 513 998**	**4 039 504**

Incident	Disciplinary steps/criminal proceedings		
Pricing schedule indicated a monthly rate, however invoices were paid on a weekly tariff structure.		-	196 260
Contract expired and services continued up until November and Section 36 Deviation was never authorized by then HOD and Municipal Manager		-	380 614
Department used a supplier on panel without sourcing request for quotations as per TORs of the tender thus giving instructions to do work to bidder whose tax matters are not in order.		-	234 727
Department used a supplier on panel without sourcing request for quotations as per TORs of the tender thus giving instructions to do work to bidder whose tax matters are not in order.		-	129 736
Non-Complaince with S13(b) and (c) of the SCM Regulations		178 550	-
MFMA Regulation 36 form not approved by the CFO and the Municipal Manager		6 486	-
Service provider was not registered on CSD and tax compliance could not be confirmed		28 875	-
Purchase Order was issued to a service provider who did not submit a quotation		35 113	-
Councillor incorrectly remunerated as a S79 Chairperson instead of an ordinary Councillor		163 830	-
Strip, quote and repair work completed without S36 deviation form being completed		7 820	-
Service Provider instructed to provide services before the SCM process was completed		53 820	-
Total		**474 494**	**941 337**

* See Note 47

	2025	2024 Restated*

50. Unauthorised, irregular, fruitless and wasteful expenditure (continued)

50.2 Fruitless and wasteful expenditure

Opening balance as previously reported	1 408 672	1 315 873
Add: Fruitless and wasteful expenditure – current	5 123 568	30 450
Add: Fruitless and wasteful expenditure expenditure – prior period	-	62 349
Closing balance	**6 532 240**	**1 408 672**

Incident	Disciplinary steps/criminal proceedings		
D&P Strat Plan was cancelled but venue hire was incurred		21 562	-
This amount was an overpayment of salary.		-	62 349
Non-attendence by MMC. Authorisation declined by the Executive Mayor as due procedures in terms of Council's policy were not followed.		-	10 231
Non-attendance by the MM due to illness (medical certificate submitted).		-	4 544
Late check in at accomodation.		-	2 556
Cancellation fee due to non-attendance of polygraph interview.		-	2 650
Penalty on late payment of vehicle licences		102 006	10 469
S24G Administrative fine for Landfill Site		5 000 000	-
Total		**5 123 568**	**92 799**

There are investigations which are still pending finalisation as at the date of audit submission. These matters will be reported on as part of the submission of the next audit, pending the completion during that financial year.

51. Additional disclosure in terms of Municipal Finance Management Act

SALGA Contributions

Current year subscription / fee	4 223 991	4 145 640
Amount paid - current year	(4 223 991)	(4 145 640)
Amount approved by the director and noted by council	**-**	**-**

Audit fees

Current year subscription / fee	3 817 377	4 268 498
Amount paid - current year	(3 817 377)	(4 268 498)
Amount approved by the director and noted by council	**-**	**-**

PAYE, UIF and SDL

Amount paid - current year	65 668 477	57 008 103

Pension deductions

* See Note 47

	2025	2024 Restated*

51. Additional disclosure in terms of Municipal Finance Management Act (continued)

Amount paid - current year	62 993 630	58 361 325

Medical aid deductions

Amount paid - current year	38 837 830	34 155 462

52. Budget information

The budget has been prepared on the accrual basis of accounting in accordance with the prescripts of the Municipal budget regulations as well as MFMA budget circulars. In accordance with the Municipal budget regulations, the classification basis the municipality presents its budget is per economic as well as per functional classification (per Vote (Department) and GFS classification). It should be noted that minor budget differences between the basis the budget is prepared (accrual basis and prescripts of NT guidance) and actual financial results (accrual basis in accordance with GRAP) exists, mainly related to technical GRAP adjustments required. These differences are not material and as the basis of preparation is the same (accrual basis) no restatements have been made to the financial information compared to the budgeted amounts, but where found to be material is explained below:

Explanation of variances between approved and final budget amounts

The reason for the variances between the approved and final budgets are mainly due to reallocations made within the approved budget parameters allowed for by the Virement Policy of Midvaal Local Municipality as approved by Council.

Explanation of variances greater than 10%: Final Budget and Actual Amounts.

53. Additional disclosure in terms of the Broad-Based Black Economic Empowerment Act

Information on compliance with the Broad-Based Black Economic Empowerment Act (B-BBEE) is included in the Annual Report under the section titled Employment Equity.

54. Segment information

General information

Identification of segments

The municipality is organised and reports to management on the basis of four major functional areas: Community and public safety, Economic and environmental services, Trading services and Governance and administration.. The segments were organised around the type of service delivered and the target market.

Information reported about these segments is used by management as a basis for evaluating the segments' performances and for making decisions about the allocation of resources. The disclosure of information about these segments is also considered appropriate for external reporting purposes.

Reportable segments are identified based on activities performed of the municipality that generates economic benefits or service potential including internal services that contribute to achieving the municipality's objectives without necessarily generating net cash inflows.

Segmental reporting was based and identified on the MFMA s71 monthly budget statements/reports that are reviewed by senior management and Council to make strategic decisions andin monitoring segment performance. The disclosure of information about segments in these reports are organised around the type of service delivered, in a standardised format namely the C2 schedule. This is considered appropriate for external reporting purposes to achieve the objectives of GRAP 18.

Separate financial and other relevant information on geographical areas in which the municipality operates is not available as the municipality only operates in the Gauteng Province, and within its demarcated boundaries.

* See Note 47

	2025	2024 Restated*

54. Segment information (continued)

Aggregated segments

Segments were aggregated on the basis of services delivered as management considered that the economic characteristics of the segments were sufficiently similar to warrant aggregation.

Types of goods and/or services by segment

These reportable segments as well as the goods and/or services for each segment are set out below:

Reportable segment	Goods and/or services
Community and public safety	Primary services providing community safety, crime prevention and law enforcement
Economic and environmental services	Urban and development planning in accordance with the relevant laws and regulations. Environmental planning and protection for long term sustainability.
Trading services	Primary basic service provision including water, electricity, sanitation and refuse.
Governance and administration	Support services in relation to financial management and financial governance decision making.

Segment surplus or deficit, assets and liabilities

By function

Figures in Rand	Community and public safety	Economic and environmental services	Trading services	Governance and administration	Total
2025					
Segment revenue					
External revenue from non-exchange transactions	85 850 837	33 875 091	176 633 829	432 210 394	728 570 151
External revenue from exchange transactions	3 613 242	3 913 663	1 008 583 060	6 236 172	1 022 346 137
Interests on investments	-	-	-	44 001 866	44 001 866
Interest earned from receivables	-	-	-	41 759 972	41 759 972
	89 464 079	**37 788 754**	**1 185 216 889**	**524 208 404**	**1 836 678 126**
Segment expenses					
Total segment expenses	175 453 251	84 035 666	1 066 921 435	276 499 095	1 602 909 447
Depreciation, amortisation and impairment	15 160 815	29 910 369	63 704 193	9 325 055	118 100 432
Loss on disposal of assets	2 605 382	13 933 552	1 760 897	906 571	19 206 402
Interest expense	1 337 226	4 766 745	24 567 897	1 235 836	31 907 704
	194 556 674	**132 646 332**	**1 156 954 422**	**287 966 557**	**1 772 123 985**
Surplus for the year	**(105 092 595)**	**(94 857 578)**	**28 262 467**	**236 241 847**	**64 554 141**
Other information					
Segment assets	203 565 794	562 002 552	1 587 581 666	1 035 074 259	3 388 224 271
Segment liabilities	(12 872 960)	21 560 037	131 179 852	550 997 661	690 864 590
Additions to non-current assets	42 822 025	54 827 465	129 696 401	23 376 806	250 722 697

* See Note 47

				2025	2024 Restated*

54. Segment information (continued)

2024

Segment revenue					
External revenue from non-exchange transactions	92 944 069	19 181 694	143 717 192	406 601 044	662 443 999
External revenue from exchange transactions	3 973 745	4 111 947	887 222 625	2 836 733	898 145 050
Interests on investments	-	-	-	43 678 123	43 678 123
Interest earned from receivables	-	-	-	41 172 714	41 172 714
	96 917 814	**23 293 641**	**1 030 939 817**	**494 288 614**	**1 645 439 886**
Segment expenses					
Total segment expenses	174 097 288	85 651 415	944 299 379	279 190 078	1 483 238 160
Depreciation, amortisation and impairment	13 156 847	27 689 699	54 502 337	9 090 997	104 439 880
Loss on disposal of assets	1 041 918	99 028	1 054 652	141 534	2 337 132
Interest expense	649 840	1 784 099	19 086 109	151 528	21 671 576
	188 945 893	**115 224 241**	**1 018 942 477**	**288 574 137**	**1 611 686 748**
Surplus for the year	**(92 028 079)**	**(91 930 600)**	**11 997 340**	**205 714 477**	**33 753 138**
Other information					
Segment assets	160 934 007	534 821 000	1 535 724 575	1 033 193 238	3 264 672 820
Segment liabilities	-	23 970 717	162 843 528	443 460 630	630 274 875
Additions to non-current assets	60 350 205	32 899 512	127 200 131	27 520 080	247 969 928

* See Note 47

ANNEXURE W

OPCA ACTION PLAN

Midvaal Local Municipality
OPCA Plan - External Audit Findings

As per Management Letter and Audit report 2024 - 2025

FINDINGS NOT YET RESOLVED

Control no.	Detailed Finding	Root Cause	Area	Resp. ED	Audit Recommendation	Management Comments	Official(s) delegated to	Key tasks that need to be performed	Target Date
1	**COAF 1. AOPO: Difference between reported achievement and supporting schedules** **Overstatement of reported achievement** During the audit of KPA 6: Infrastructure & Sustainable Living Environments for the 2024-25 financial year, we identified that the detail listings submitted for audit did not agree with the reported achievements on the Annual Performance Report (APR) for three (3) indicators. Consequently, the achievements against the targets were overstated. **Understatement of reported achievement** During the audit of KPA 6: Infrastructure & Sustainable Living Environments for the 2024-25 financial year, we identified that the detail listings submitted for audit did not agree with the reported achievements on the APR for two (2) indicators. Consequently, the achievements against the targets were understated.	Management did not prepare regular, accurate and complete performance reports that are supported and evidenced by reliable information. This has resulted in misstatements reported on the APR.	PMS	ED: Corporate Services	Management should implement adequate controls over the reporting of information on the APR, to ensure that the listings agree with the information reported. Management should adjust the annual performance report to indicate the correct achievements.	1. **KPI 034 – Number of additional formal households with access to basic level of sanitation per annum** The finding is noted. It was brought to the attention of the Auditor-General by management that the achievement reported was overstated by 6, due to an additional exercise done by management on the Midvaal Geospatial Viewer. The corrected supporting evidence is attached and the Annual Performance Report restated. 2. **KPI 036 – Number of additional formal households with access to basic level of water per annum** The finding is noted. It was brought to the attention of the Auditor-General by management that the achievement reported was overstated by 3. The relevant supporting evidence reflecting the root cause and the corrected evidence is attached. 3. **KPI 038 – Number of additional formal households with access to basic level of electricity per annum** The finding is noted. It was brought to the attention of the Auditor-General by management that the achievement reported was overstated by 1. The relevant supporting evidence reflecting the root cause and the corrected evidence is attached. 4. **KPI 060.2 – Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually** The difference of 0.02% in the reported achievement, due to rounding is noted. Reported achievement was 99.20% versus the listing of 99.18%. 5. **KPI 031 – Percentage of allocated budget spent to reseal tarred roads** The reported figure (98.12%) was based on the SOLAR Report dated 11 July 2025. On 15 Jul 2025 payment to the amount of R7 284.79 was processed, which was also considered in the Annual Financial Statements on 18 Aug 2025. This payment resulted in an expenditure of 98.85%. 6. **KPI 053 – Number of km/m of gravel road converted to tarred road** During the Adjustments Budget dated 27 Feb 2025 per Council Resolution C3475/02/2025 an additional amount was approved for the gravel to tar project. Management omitted to report the performance achieved against the increased budget.	R van Greune	1. Management will in future ensure that Residential and Commercial connections are reported separately, i.e. to maintain two separate connection registers to prevent any possible calculation errors. 2. Monthly performance reports to be submitted by the relevant indicator owners. 3. The departmental performance reports with the applicable listings will be subjected to quarterly auditing to detect any differences earlier. 4. The Annual Performance Report has been updated as per this response. 5. The "no rounding" principle will be reiterated once again. 6. Corrective measures, in terms of payments processed after the issuing of the Section 71-report at year-end, will be discussed with the Chief Financial Officer to agree to appropriate corrective actions.	2025/07/01
2	**COAF 08: Instances of fruitless and wasteful expenditure were not investigated to determine if any person is liable for the expenditure** During the audit of consequence management for the financial year ended 30 June 2025, we identified that the investigations were not conducted for some of the instances of fruitless and wasteful expenditure disclosed in the prior year. As a result, the municipality did not comply with the requirements of Sections 62(1)(d) and 32(2) of the Municipal Finance Management Act (MFMA), which obligate the accounting officer to prevent such expenditure and ensure that it is properly investigated and recovered or appropriately written off.	• Inadequate monitoring and oversight of consequence management processes by both the accounting officer and council. • Weak internal controls relating to tracking and follow-up of reported fruitless and wasteful expenditure. **Leadership** The accounting officer was unable to ensure that fruitless and wasteful expenditure incurred in the prior year was investigated timeously and recovery was actioned to implement adequate consequence management.	PMS	ED: Corporate Services	• Leadership should ensure that the investigations for fruitless and wasteful expenditure are done timeously and complies with applicable laws and regulations • The accounting officer should implement a tracking mechanism to monitor progress of all consequence management actions • The council should review investigation outcomes and take appropriate actions, including recovery from liable officials or approval of write-offs where justified.	**Management comment on audit finding:** Management noted the finding and is in agreement with the Auditor-General (SA). **Management comment on internal control deficiencies:** Due to various operational challenges, namely the restructuring, changes in roles and responsibilities and working processes and procedures within the Office of the Municipal Manager the desired results could not be achieved. These challenges have been addressed and management is in the process of addressing the prior year reported UIFW Expenditure. **Management comment on recommendation:** Management can confirm that the relevant tracking mechanisms to monitor progress of all consequence management actions are in place and investigation outcomes are attended without any delay. The tracking mechanisms since identifying, reporting, investigation and recommendation of any relevant disciplinary and/or possible recovery processes are in place. This also includes the implementation of the recommended consequence management.	R van Greune	The number of pending (reported) matters until 31 Dec 2025 is 18. Progress is reported as follows: 1. Number of reports finalised by the FDB and commented on by the Municipal Manager for consideration by MPAC during Jan 2026: 6 2. Number of reports currently in process to be investigated and finalised by the FDB: 9 3. Number of incidents reported, awaiting end-user department reports: 3	2026/03/31

Matters that do not have a direct impact on the audit outcome or a significant impact on auditee performance, but were communicated to assist with improving processes and mitigating risks. **INTERNAL CONTROLS**									
3	**COAF 09. ICT Governance Framework not approved for the period under review** The audit team obtained the draft IT Governance Policy Framework, last reviewed in June 2020. The draft policy indicated on page 18 of 70 that the municipality has adopted King IV, COBIT, and ISO/IEC 38500 as the guiding frameworks for its IT governance environment. However, despite the presence of these frameworks, the policy remains in a draft state and has not received formal approval. Upon further inspection, it was noted that the draft policy is comprehensive and includes several key components of IT governance. These include documented IT governance processes, IT reporting and accountability structures, IT compliance to relevant laws and regulations, IT risk management and IT controls, IT strategy integration within the strategic business planning process, IT benefits realisation, and IT value and performance measurement processes. This demonstrates that management has drafted a policy containing the essential elements of an effective IT governance framework.	There was no effective control to ensure that all IT governance policies, particularly the ICT Governance Framework, were periodically reviewed, updated, and formally approved by the appropriate oversight structures (e.g., Mayoral Committee, ICT Steering Committee). The absence of a Policy Master Register contributes to inconsistent tracking of ICT policies, leading to oversights in review and approval cycles. ICT governance oversight is weakened due to the framework not being properly endorsed and embedded across the organisation.	ICT	Director: ICT	Management should consider the following recommendations: Prioritise the Finalisation and Approval of the ICT Governance Framework by: • Reviewing, updating and submitting the ICT Governance Framework to the relevant governance structures (e.g., ICT Steering Committee, Mayoral Committee) for formal approval. • Ensure that the framework aligns with adopted standards (King IV, COBIT, ISO/IEC 38500) and reflects the current ICT environment and organisational structure. • Stipulates the frequency of approving the policies and procedures, which is between one to three years. • Determine the approval levels for the policies and procedures which may vary. Policies usually undergo a more extensive process of committee approvals as opposed to procedures which can be approved by the Head of Department. Develop and Maintain an ICT Policy Master Register Embed Governance Awareness Across ICT and Business Units • Communicate the approved ICT Governance Framework across relevant departments to ensure consistent adoption and accountability.	ICT agrees with the finding. The ICT Governance Framework was drafted and submitted for internal review; however, the formal approval processes were not finalised within the period under review due to delays in stakeholder consultations and alignment with updated municipal strategic documents. Non-compliance was due to delays in securing all stakeholder inputs, as well as competing organisational priorities that affected the timeline for review and approval.	S Mnguni	1. The ICT Governance Framework will be finalised, The framework is in its final stages of refinement (70%). 2. The documents will be submitted to the reporting cycle for comments on the week of the 19th January 2026. 3. After the comments are addressed it will tabled for Council approval. 4. Once approved, ICT will implement an annual review cycle to ensure continuous compliance with governance standards such as COBIT and MFMA ICT requirements.	2026/06/30
4	**COAF 10. Inability to obtain system generated application change logs due to legacy system limitations** During the 2024/25 audit, system-generated application-level change logs for Payday, Solar, Cashdrawer, and the Traffic Contravention Software System (TCMS) could not be obtained for testing. This issue has been consistently reported in prior financial years (2021/22 and 2022/23). The municipality indicated that these applications are legacy systems that do not have built-in capabilities to generate detailed change logs at the application layer. In previous years, Midvaal deployed AD Plus as a compensating control to record activities performed on the operating systems. However, AD Plus logs capture every event across the server environment and do not have the functionality to distinguish or filter logs related specifically to application-level program changes. Therefore, it was not possible to isolate and verify system changes for these applications. Management additionally implemented another compensating control whereby service provider activities were monitored through video recordings when accessing application systems. However, no evidence was provided to demonstrate that these recordings were periodically reviewed, logged, or used for oversight. For the current year, the audit confirmed that vendors' privileged access is controlled through a Privileged Access Management (PAM) tool, which logs activity performed during vendor sessions. While this tool enabled visibility into vendor actions, the logs remain insufficient to confirm the completeness of all changes.	The following internal control deficiencies were noted: • The municipality does not have the capability to generate audit-ready, system-generated application change logs for key legacy systems. • There is no structured risk acceptance process in place to formally acknowledge and govern the risks arising from the legacy systems' limitations. • Absence of authenticated system logs impairs the ability of management and auditors to validate the design and operating effectiveness of change management controls.	ICT	ED: Corporate Services	Management should consider the following recommendations: *Implement a Formal Risk Acceptance Process* • Document, evaluate, and present the risks associated with legacy systems' inability to produce application-level change logs. • Ensure risk acceptance is approved at the appropriate governance level (e.g., ICT Steering Committee, Accounting Officer). •Risk acceptance decisions should include: - Justification for retaining legacy systems, - Compensating controls to mitigate identified risks, - Timelines for system replacement or enhancement (if necessary), and - periodic review of the accepted risk. *Evaluate Long-Term System Options* • Perform an assessment of legacy applications to determine feasibility of: - Introducing change-logging functionality, - Integrating third-party audit-logging tools, or - Planning for system replacement where appropriate.	ICT agrees with the finding as the current legacy system does not have the technical capability to generate or retain detailed application change logs required for audit purposes. The legacy system's architecture and outdated audit-trail capabilities do not support system-generated change logs. This limitation has existed historically and could not be remedied without system redesign or upgrade.	S Mnguni	Implement a Formal Risk Acceptance Process. This finding will be added to the risk register to formalise the risk acceptance process and will be monitored with other risks identified.	2026/06/30

5	**COAF 11. Inadequate user account management and failure to disable terminated and duplicate user accounts** During the review of user access on all critical systems we noted that on the Solar and TCMS applications for the period under audit, where user accounts belonging to terminated employees or users with changed responsibilities remained active. These weaknesses persisted despite evidence from management's access review indicating that the accounts should have been removed. *Terminations* On Solar, it was observed that user accounts belonging to "TSHEPISO" and "VINCENTS" were reviewed with a comment stating, "Remove employee resigned," yet the accounts remained active in the application. Similarly, for TCMS, the audit identified that the account belonging to Mr. SC Rammalo, who was terminated on 30 June 2025, was still active at the time of the review September 2025. Although activity logs were obtained and no malicious activity was noted, the continued availability of these accounts presents a control weakness. *Duplicates* Audit further identified duplicate or redundant user accounts on TCMS and Solar. On TCMS, Ronel van der Merwe had two accounts: one as a payments cashier and another as a system administrator. Management explained that the cash-office account remained active after Ronel's promotion, as the previous account was not deactivated. Activity logs showed no malicious use. On Solar, Heidi Ward had two user accounts, cash4 and cash5. The cash4 account was previously used at the now-dissolved Rand Vaal Engineering office and was not removed due to historical transactional records linked to the account. Cash5 was created when she resumed cashier duties after a colleague stepped down for medical reasons. Additionally, Gwenith Abe had two accounts, Cash6 and Cashier9. Cash6 was created for cashing activities at the swimming pool facilities, while Cashier9 was incorrectly created and subsequently replaced by Cash6.	The following internal control deficiencies were noted: • The municipality does not consistently implement timely deactivation of user accounts belonging to resigned, terminated, or transferred employees. • Duplicate user accounts are not adequately managed or disabled, leading to redundant access and weakening the principle of least privilege. • There is no structured tracking process to ensure that corrective actions identified during access reviews are implemented in the systems. • Some systems retain old accounts to preserve historical transactional data, but no formal mechanism exists to enforce restricted access or convert accounts to non-active archival status.	ICT	ED: Corporate Services	Management should consider the following recommendations: *Enforce Timely User Account Deactivation* • Immediately disable all accounts belonging to terminated or resigned employees in Solar, TCMS and other related systems. • Implement a process requiring HR termination notifications to trigger automatic or same-day deactivation procedures. *Strengthen User Access Review Processes* • Ensure that user access review comments accurately reflect system actions and that all accounts marked for removal are independently validated as disabled. • Introduce reconciliation steps between access review forms and system user listings. *Address and Manage Duplicate Accounts* • Review all duplicate accounts and disable or archive those no longer required. • Where historical accounts must be retained for audit trail purposes, convert them to inactive / locked status so that they cannot authenticate to the system. *Enhance System and Process Controls* • For legacy systems that cannot automatically handle user lifecycle controls, implement compensating measures such as: - Manual deactivation checklists, - Restricted access profiles for historical accounts,	ICT agrees with the finding because the review confirmed that some terminated and duplicate user accounts were not timeously disabled due to gaps in the user account management process and delays in receiving termination notifications. Non-compliance resulted from manual processes, delayed communication of staff exits, and the absence of an automated workflow to ensure immediate disabling of accounts.	S Mnguni	Implement a formalised User Account Management Procedure aligned to ICT Governance Framework. Enforce mandatory HR to ICT termination notifications within 24 hours of an employee exit. Conduct Monthly audits of all active accounts across systems (AD, SOLAR, Email, etc.). Integrate HR termination workflows with ICT to automate account deactivation where possible.	2026/06/30
6	**Audit of infrastructure delivery (Meyerton Wastewater treatment works)** **COAF 12: Groundwater Monitoring** It is noted that the Wastewater Treatment Works (WWTW) is not implementing groundwater monitoring as required. There are no boreholes being sampled, no monitoring records for the current financial year, and no evidence of reporting submitted to the Department of Water and Sanitation (DWS).	• Lack of a structured environmental monitoring programme at the WWTW. • Absence of designated personnel or service provider to undertake groundwater monitoring. • Inadequate oversight and enforcement of WUL conditions.	Water and Sanitation	ED: Engineering	• Management should immediately develop and implement a Groundwater Monitoring Programme, aligned with the Water Use Licence requirements. • Monitoring boreholes must be rehabilitated or installed if missing. • A qualified internal team or external service provider should be appointed to conduct periodic sampling, analysis, and reporting to DWS as per WUL conditions. • Monitoring results must be reviewed quarterly by management and corrective action taken where deviations are detected.	Midvaal LM agrees with the audit finding. Midvaal LM agrees with the root cause.	R Madimutsa	1. Drill at least 3 monitoring boreholes by 15 June 2026 2. Develop Tender specification for borehole monitoring by 30 January 2026 3. Appoint service provider by 30 June 2026 4. Implement ground water monitoring by 1 July 2026	2026/07/01
7	**COAF 13: Bio-Monitoring** It is noted that the WWTW is not conducting any bio-monitoring of the receiving water resource downstream of the effluent discharge point. There are no records, no sampling results, and no reports submitted for the current financial year. This indicates that the WWTW is not performing required aquatic ecosystem assessments.	• Lack of an established bio-monitoring programme. • No appointed internal specialist or external environmental consultant. • Lack of oversight regarding WUL compliance.	Water and Sanitation	ED: Engineering	• The municipality should develop and implement a bio-monitoring programme aligned with the Water Use Licence specifications. • Appoint a qualified aquatic ecologist or environmental service provider to conduct SASS5, habitat and water quality assessments at required intervals. • Review all bio-monitoring results quarterly and implement corrective action where ecosystem health declines.	Midvaal LM agrees with the audit finding on biomonitoring, however there is monitoring of downstream and upstream on the river system. Midvaal LM agrees with the root cause.	R Madimutsa	1. Develop Tender specification for bio-monitoring by 30 January 2026 2. Appoint service provider by 30 June 2026 Implement for bio-monitoring by 1 July 2026	2026/07/01
8	**COAF 14: Effluent quality** It is noted that the WWTW is receiving influent volumes above its hydraulic design capacity of 10 Ml/day. The results above show that inflow per day exceeds the plant's design capacity. As a result of the overloading, the WWTW is consistently failing to meet effluent discharge limits. Below is a snippet from lab test results in the WWTW Compliance Monthly Report dated June 2025.	•The WWTW has insufficient hydraulic and organic treatment capacity to handle current inflows. •Population growth, industrial discharges, inflow and infiltration have exceeded original design assumptions. •Delays in upgrading the WWTW.	Water and Sanitation	ED: Engineering	• Prioritise the upgrade of the WWTW to meet current and projected flow demands. • Develop a hydraulic loading management plan that aligns inflows with the design capacity. • Ensure strict monitoring of daily inflow volumes and implement operational adjustments during peak flows.	Midvaal LM agrees with the audit finding. Midvaal LM agrees with the root cause.	R Madimutsa	Monitor theRand Water progress on the construction of the wastewater treatment plant upgrade. Upon completion, monitor the compliance of the effluent over a period of time	2026/06/30