SC 3530/04/2025
SMC A/6577/04/2025

4.A.1 [FS]: REPORT ON FINANCIAL RESULTS FOR THE MONTH OF MARCH 2025 AS REQUIRED BY SECTION 71 & 52(d) OF THE MUNICIPAL FINANCE MANAGEMENT ACT

9/1/2/2

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the report on the Financial Results for the month of March 2025 of the 2024/2025 financial year as required by Section 71 & 52(d) of the Municipal Finance Management Act, be approved.

2. That it be noted that R1 467 698 bad debts were written off in March 2025.

3. That it be noted that the cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure identified during the month of March 2025 amounted to R37 755.20.

4. That the UIFW be referred to MPAC and FDB for processing in terms of S32 and S171(1) and (4) of MFMA.

5. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

SC 3530/04/2025
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4.A.1 [FS]: REPORT ON FINANCIAL RESULTS FOR THE MONTH OF MARCH 2025 AS REQUIRED BY SECTION 71 & 52(d) OF THE MUNICIPAL FINANCE MANAGEMENT ACT

9/1/2/2

COMPETENCY: COUNCIL

PURPOSE

To report on the Financial Results for the month of March 2025, as required by Section 71 & 52(d) of the Municipal Finance Management Act.

RECOMMENDATIONS

1. That the report on the Financial Results for the month of March 2025 of the 2024/2025 financial year as required by Section 71 & 52(d) of the Municipal Finance Management Act, be approved.

2. That it be noted that R1 467 698 bad debts were written off in March 2025.

3. That it be noted that the cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure identified during the month of March 2025 amounted to R37 755.20.

4. That the UIFW be referred to MPAC and FDB for processing in terms of S32 and S171(1) and (4) of MFMA.

5. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

REPORT

This report is submitted in terms of the above-mentioned legislative requirements.

COMMENTS: MEETING OF THE MUNICIPAL MANAGER AND HEADS OF DEPARTMENT: 15 APRIL 2025

Resolved To Recommend

That the Item be referred to the Section 80 Finance Services Portfolio Committee.

COMMENTS: SECTION 80 FINANCE SERVICES PORTFOLIO COMMITTEE: 14 APRIL

The recommendations are supported.

PROUDLY MIDVAAL

This report provides in-year financial information as required by the Municipal Finance Management Act, 56 of 2003

IN-YEAR FINANCIAL REPORT: MARCH 2025

Submitted in terms of Sections 71 and 52(d) of the MFMA

TABLE OF CONTENTS

PART 1 – IN-YEAR REPORT

Mayor's report

Summary of whether the municipality's budget is being implemented in accordance with the service delivery and budget implementation plan

The tables below indicates the progress made on the implementation of the municipality's budget.

Material variances to the SDBIP:

There are no material variances to the SDBIP targets.

Revenue dashboard

Income	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget	Full Year Forecast
Revenue from Non-Exchange Transactions							
Property Rates	350,054,867	29,607,071	30,355,783	29,459,007	264,356,670	75.52%	352,475,560
Fines, Penalties and Forfeits	83,463,524	2,323,096	4,284,898	3,582,320	30,009,755	35.96%	40,013,006
Interest Non Exch-Prop Rates	18,596,230	1,606,470	1,413,126	1,633,789	13,882,888	74.65%	18,510,517
Operational Transfers Monetary	202,672,120	2,652,161	- 3,803,513	46,033,574	194,196,842	95.82%	202,672,120
Capital Transfers Monetary (Govt)	123,008,419	- 49,402	9,150,541	16,398,003	98,544,826	80.11%	123,008,419
Capital Transfers Monetary (Developers)	6,000,000	2,046,223	-	-	2,046,223	34.10%	6,000,000
Capital Transfers In Kind	1,300,000	-	-	-	1,300,000	100.00%	1,300,000
Revenue from Exchange Transactions							
Service Charges Electricity	626,640,131	42,863,297	43,844,840	45,376,425	442,413,566	70.60%	589,884,755
Service Charges Waste Management	66,299,799	5,328,085	5,416,587	5,291,882	48,222,039	72.73%	64,296,053
Service Charges WasteWater Management	70,427,561	5,813,707	5,942,617	5,766,496	52,490,339	74.53%	69,987,118
Service Charges Water	294,224,750	25,433,339	20,377,244	23,046,351	210,807,595	71.65%	281,076,794
Interest	71,980,391	5,658,803	5,307,546	5,345,277	52,312,065	72.68%	69,749,420
Operational Revenue	4,751,193	35,424	379,293	76,779	1,274,483	26.82%	1,699,310
Rental from Fixed Assets	1,160,775	90,396	93,732	89,347	829,359	71.45%	1,105,812
Sales of Goods and Rendering of Services	9,190,500	525,617	745,547	523,260	5,367,807	58.41%	7,157,076
TOTAL INCOME	**1,929,770,260**	**123,934,289**	**123,508,240**	**182,622,508**	**1,418,054,457**	**73.48%**	**1,828,935,961**
Total Income Excluding Capital Revenue	**1,799,461,841**	**121,937,467**	**114,357,699**	**166,224,505**	**1,316,163,408**	**73.14%**	**1,698,627,542**

Expenditure dashboard

Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget	Full Year Forecast
Salaries and Allowances							
Senior Managers	10,638,765	626,777	626,777	627,928	6,491,930	61.02%	8,655,907
Municipal Staff	414,420,811	32,631,734	32,576,465	32,516,148	295,938,642	71.41%	394,584,857
Councillors Allowances	16,283,555	1,213,890	1,184,014	1,237,956	11,697,592	71.84%	15,596,789
Contracted Services							
Outsourced Services	115,699,094	9,267,704	10,756,480	8,060,691	68,516,145	59.22%	91,354,860
Consultants and Professional Services	33,545,498	178,139	263,266	676,358	7,471,535	22.27%	9,962,046
Contractors	85,936,571	1,627,038	3,008,088	9,203,735	47,275,500	55.01%	63,034,000
Operational Cost	120,906,361	4,164,055	4,757,422	7,246,223	71,908,668	59.47%	95,878,223
Inventory	35,311,255	2,035,775	1,935,242	2,631,203	18,661,755	52.85%	24,882,340
Bulk Purchases							
Electricity	566,242,237	36,778,795	35,332,437	27,373,928	394,069,151	69.59%	525,425,535
Water	186,209,286	15,718,275	16,796,545	14,609,145	145,848,237	78.32%	194,464,316
Interest Paid	24,657,772	364,775	303,332	322,486	13,952,423	56.58%	18,603,231
Operating Leases	-	-	-	-	-	0.00%	-
Debt Impairment	102,749,772	1,471,763	1,300,729	1,467,698	9,460,286	9.21%	102,749,772
Transfers and Subsidies	2,661,920	-	63,345	203,784	1,269,054	47.67%	1,692,072
Depreciation and Amortisation	121,799,129	517,574	19,007,343	10,060,714	87,450,742	71.80%	116,600,990
Loss on Disposal of Assets	-	-	-	4,204,301	4,204,301	0.00%	5,605,735
Traffic fines impairment	50,309,840	1,929,700	3,791,400	2,706,400	24,355,250	48.41%	32,473,667
Inv - Physical & Net-Rel Value Losses	-	-	-	-	1,985	0.00%	2,647
TOTAL EXPENDITURE	**1,887,371,866**	**108,525,993**	**131,702,886**	**123,148,696**	**1,208,573,197**	**64.03%**	**1,701,566,986**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Capex dashboard

NON-CURRENT ASSETS	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
Capital Annuity Loans	67,077,896	-	4,916,981	12,872,600	33,627,338	50.13%
Capital Leases	25,793,372	-	2,626,330	-	2,626,330	10.18%
Capital Operational Revenue	55,886,729	211,874	4,666,298	6,944,679	24,786,100	44.35%
Private enterprises in kind	1,300,000	-	-	-	1,300,000	100.00%
Capital Monetary Developers Contributio	6,000,000	-	749,969	573,390	3,369,582	56.16%
Donations Received	-	-	-	-	-	
Sub-Total	**156,057,997**	**211,874**	**12,959,578**	**20,390,670**	**65,709,351**	**42.11%**
Capital Monetary INEP	25,989,565	-	3,331,491	6,214,369	23,073,332	88.78%
Capital Monetary MIG	39,232,803	-	4,639,397	4,064,137	29,772,560	75.89%
Capital Monetary WSIG	30,599,000	-	-	295,056	26,051,579	85.14%
Capital Monetary NHDG	8,695,652	-	151,651	587,956	4,618,001	53.11%
Capital Monetary DAC	5,951,253	- 50,414	930,424	603,218	2,337,223	39.27%
Capital Monetary FFRG	2,200,000	-	-	1,334,950	1,334,950	60.68%
Sub-Total	**112,668,273**	**- 50,414**	**9,052,963**	**13,099,686**	**87,187,646**	**77.38%**
TOTAL CAPITAL	**268,726,270**	**161,460**	**22,012,541**	**33,490,355**	**152,896,997**	**56.90%**

Repairs and maintenance for Capex dashboard

Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% spend
O_MAI_NINF_CM_PL_FURNITURE AND OFFICE EQUIPMENT	446,871	-	-	3,539	10,839	2.43%
O_MAI_NINF_PM_CB_TRANSPORT ASSETS	15,338,645	41,860	1,811,782	1,764,145	10,862,363	70.82%
O_MAI_NINF_CM_PL_TRANSPORT ASSETS	4,965,495	346,835	409,144	354,218	3,408,374	68.64%
O_MAI_NINF_PM_IB_OA_OPS BLD'S_MUNICIPAL OFFICES_BUILDINGS	6,979,987	107,658	- 4,617,650	935,407	2,620,102	37.54%
O_MAI_NINF_PM_IB_CA_COMMFAC_LIBRARIES_BUILDINGS	2,660,770	114,934	155,656	294,580	1,339,188	50.33%
O_MAI_INF_CM_PL_SI_CAPITAL SPARES	16,614,152	1,267,857	1,331,185	1,215,370	11,536,675	69.44%
O_MAI_INF_PM_IB_SI_PUMP STATION_CIVIL STRUCTURE	2,967,451	100,562	255,000	-	1,758,610	59.26%
O_MAI_INF_CM_PL_SI_WASTE WATER TREATMENT_PIPE WORK	9,764,896	325,562	971,299	408,366	4,867,678	49.85%
O_MAI_INF_CM_PL_SI_WASTE WATER TREATMENT_EXTERNAL FACILITIES	15,890,532	1,328,316	1,303,566	1,316,609	12,209,818	76.84%
O_MAI_INF_CM_PL_ROADS INFRASTRUCTURE_CAPITAL SPARES	19,420,801	1,418,332	1,635,643	1,471,437	13,990,958	72.04%
O_MAI_INF_PM_IB_ROADS INFRASTRUCTURE_ROAD STRUCTURES_CIVIL STRUCTURE	16,056,181	951,200	1,648,844	2,531,215	6,896,621	42.95%
O_MAI_INF_CM_PL_WSI_CAPITAL SPARES	24,468,478	1,870,508	1,891,195	1,941,241	17,363,942	70.96%
O_MAI_INF_PM_IB_WSI_DISTRIBUTION_PIPE WORK	10,377,102	352,063	1,359,666	657,765	5,788,640	55.78%
O_MAI_INF_CM_PL_EI_CAPITAL SPARES	25,025,233	1,901,545	1,830,091	1,852,186	18,064,318	72.18%
O_MAI_INF_CM_PL_EI_MV NETWORKS_MV NETWORK EQUIPMENT	16,983,356	3,045	1,153,096	2,422,893	13,166,227	77.52%
O_MAI_INF_PM_CB_ICI_DATA CENTRES_ELECTRICAL EQUIPMENT	-	12,978	- 1,333,545	-	-	0.00%
O_MAI_INF_PM_IB_WSI_WATER TREATMENT_EARTHWORKS	4,389,260	-	661,170	330,595	2,581,105	58.81%
O_MAI_INF_PM_CB_EI_CAPITAL SPARES	2,000,000	-	-	196,160	196,160	9.81%
O_MAI_INF_CM_PL_EI_LV NETWORKS_PUBLIC LIGHTING	710,502	-	-	74,110	74,110	10.43%
O_MAI_INF_PM_CB_WSI_BOREHOLES_SERVICE CONNECTIONS ON SITE	681,850	-	-	-	71,803	10.53%
O_MAI_NINF_CM_PL_CA_COMMFAC_CENTRES_EXTERNAL FACILITIES	5,127,813	-	2,170,873	923,236	3,094,109	60.34%
O_MAI_INF_PM_IB_SWD_LANDFILL SITES_LAND	100,000	-	-	-	-	0.00%
	200,969,375	10,143,254	12,637,014	18,693,063	129,901,642	64.64%

Collection rates

Summary of risks facing the municipality

The emerging risks are as follows:

1. The collection rate achieved for the month of March is 93.29% against a budgeted rate of 90%.The year to date collection rate is 90.31%.

2. Capital spending level is being monitored to ensure at least a 90% spending level is achieved to optimise service delivery. The year to date spending is at 56.90% overall. Expenditure on Grant Funding budget is 77.38%. The capex spend is monitored weekly at heads of department meeting and monitored closely at Mayoral Committee. Specifications are being submitted to ensure timeous awards of tenders. Outstanding invoices are being submitted for payment.

3. Spending on repairs is being monitored to ensure assets of Council are well maintained to avoid any service interuptions. The year to date spending is 64.64%.

Resolutions

1. That the report on the Financial Results for the month of March 2025 of the 2024/2025 financial year as required by Section 71 & 52(d) of the Municipal Finance Management Act be noted.

2. That it be noted that bad debts of R1 467 698 were written off in March 2025.

3. That the cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure identified during the month of March 2025 amounted to R37 755.20.

4. That the UIFW be referred to MPAC and FDB for processing in terms of S32 and S171(1) and (4) of MFMA.

5. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

Executive summary

Municipality's Financial Performance

Section 71 of the MFMA requires that the Accounting Officer of the municipality, by no later than 10 working days after the end of each month, submit to the Mayor of the municipality a report on the municipality's budget and the implementation thereof.

Section 52(d) of the MFMA requires that the Executive Mayor tables a report on the performance of the municipality to Council within 30 days after the end of the quarter.

Section 32 of the MFMA requires the Accounting Officer to promptly inform the MEC for Local Government in the province and the Auditor General in writing of any unauthorised, irregular or fruitless and wasteful expenditure and the steps that have been taken to recover or rectify such expenditure as well as steps taken to prevent a recurrence of such expenditure.

Section 32(2) further requires that the UIFW be investigated by Council committee to determine whether it is recoverable or not. The Council committee (MPAC) must submit a report with recommendations to the Council about UIFW.

Council's Indigent Management Policy as approved for the 2024/2025 financial year provides that the outstanding balance on the account of an approved indigent be written off against the provision for bad debts. These write-offs are reported to Council on a monthly basis. There were 49 new indigents approved for the month of March 2025 of the 2024/2025 financial year.

This report is submitted in terms of the abovementioned legislative requirements.

Revenue

	March		YTD		YTD %
TOTAL REVENUE	R	182 622 508	R	1 418 054 457	73.48%
Services					
Property rates	R	29 459 007	R	264 356 670	75.52%
Electricity	R	45 376 425	R	442 413 566	70.60%
Waste Management	R	5 291 882	R	48 222 039	72.73%
Wastewater Management	R	5 766 496	R	52 490 339	74.53%
Water	R	23 046 351	R	210 807 595	71.65%
Grants					
Operational	R	46 033 574	R	194 196 842	95.82%
Capital			R	112 668 273	
Transfers - Conditions met			R	87 187 646	77.38%

Revenue

Income of R182.6m was realised for the month of March 2025. The year to date revenue is R1.42bn, which equates to 73.48% of the annual budgeted revenue. The norm for month 9 of the financial year is 74.97% (1/12th of the year's income = 8.33%). The revenue to date is in line with the expected norm.

The fines, penalties and forfeits income includes R29 682 493 which relates to traffic revenue. This is the amount of traffic fines issued as required by iGRAP1 and not what was collected. An amount of R24 355 250 has been impaired.

Grant Funds

The DORA grants are paid out in tranches annually. Unspent capital grants are accounted as a liability and not revenue.

Operational grants income recognised for the year to date is 95.82% of the budget.

Expenditure

	March		YTD		YTD %
TOTAL EXPENDITURE	**R**	**123 148 696**	**R**	**1 208 573 197**	**64.03%**
Personnel cost					
Remuneration of Senior Management	R	627 928	R	6 491 930	61.02%
Employee Cost	R	32 516 148	R	295 938 642	71.41%
Remuneration of Councillors	R	1 237 956	R	11 697 592	71.84%
Contracted services	R	17 940 784	R	123 263 179	52.41%
Bulk purchases					
Electricity	R	27 373 928	R	394 069 151	69.59%
Water	R	14 609 145	R	145 848 237	78.32%
Distribution losses				Norm	
Electricity				10%	5.56%
Water				up to 30%	38.62%
Repairs and Maintenance	R	18 693 063	R	129 901 642	64.64%

Expenditure totalling R123.1m was incurred during March 2025. Year to date expenditure is R1.21bn which represents 64.03% of the annual budget. The norm for 9 months of the financial year is 74.97% (1/12th of the year's income = 8.3%). The expenditure to date is slightly below the expected norm.

This includes the following non-cash items:

- Depreciation R 87 450 742
- Traffic fines impairment R 24 355 250
- Bad debts written off R 9 460 286
- Loss on diposal of assets R 4 204 301
- Inventory losses R 1 985

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Overtime	Month	Year to Date
Total Cost of overtime	**R 2 288 078**	**R 19 370 589**
Percentage salary budget	**0.56%**	**4.77%**
Analysis by Municipal Classification:	R2 288 078	R19 370 589
Municipal Manager	0.00%	0.00%
Council	0.99%	1.09%
Corporate Services	5.42%	5.03%
Financial Services	0.65%	0.72%
Development & Planning	0.00%	0.00%
Community Services	31.40%	29.08%
Public Safey & Roads	41.41%	39.60%
Engineering Services	20.12%	24.49%

Contracted services

Expenditure on contracted services and operational cost are still low at 54.81% of the budget. It should be noted that most of the contracted services are utilised towards the end of the financial year.

Repairs and maintenance per department

REPAIRS AND MAINTENANCE PER DEPT	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget	Full Year Forecast
Municipal Manager	1,864	-	-	-	-	0.00%	-
Council	76,615	-	17,824	7,737	39,583	51.66%	52,777
Corporate Services	5,435,459	120,636	- 1,303,775	935,407	2,426,531	44.64%	3,235,374
Financial Services	106,962	-	18,953	2,738	29,642	27.71%	39,523
Development & Planning	37,043	-	485	-	6,920	18.68%	9,226
Community Services	13,889,545	17,239	2,972,754	1,886,174	9,122,698	65.68%	12,163,598
Public Safety and Roads	42,164,513	2,490,067	3,712,781	4,561,778	24,235,604	57.48%	32,314,139
Engineering Services	139,257,374	7,515,312	7,217,993	11,299,229	94,040,664	67.53%	125,387,552
TOTAL R & M EXPENDITURE	**200,969,375**	**10,143,254**	**12,637,014**	**18,693,063**	**129,901,642**	**64.64%**	**173,202,189**

Repairs and Maintenance expenditure for the year to date is 64.64%.
Assets are maintained on an on-going basis.

Finance cost

Interest on loans are paid bi-annually in February and June. Interest expenditure is not accrued in this report and only interest paid is reflected as expenditure.

The interest payments to date is at 56.58% (R13 952 423).

PART 2 – SUPPORTING DOCUMENTATION

Debtor's analysis

Collection rate	Actual	
	March	Year to Date
Collection rate	93.29%	90.31%
Bad debts written off	R 1,467,698	R 9,460,286
Provision for impairment	R 0	R 0

Debtors age analysis

Debtor Age Analysis	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Per service							
Water	24,765,317	6,546,083	7,473,900	8,015,042	6,088,022	134,800,146	187,688,511
Electricity	23,353,094	6,368,114	1,914,640	1,152,681	947,828	15,186,057	48,922,414
Rates	21,577,332	10,065,140	6,848,169	6,024,677	7,820,867	181,505,369	233,841,554
Sewerage	4,604,353	1,872,917	1,597,475	1,500,435	1,428,279	42,640,189	53,643,649
Refuse	4,141,002	1,846,598	1,588,755	1,498,155	1,422,192	43,533,601	54,030,303
Interest	4,184,331	3,700,114	3,819,643	3,665,396	3,648,491	94,395,275	113,413,250
Other	2,894,700	1,251,402	1,262,314	1,509,473	1,178,882	39,601,170	47,697,941
TOTAL	85,520,129	31,650,368	24,504,896	23,365,860	22,534,562	551,661,806	739,237,621

Debtor Age Analysis Per cust group	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Organs of state	3,245,117	1,690,817	1,541,953	1,410,698	1,037,282	26,708,819	35,634,685
Business	26,699,555	8,605,157	1,347,109	1,679,177	1,539,455	42,546,476	82,416,929
Residential	55,575,457	21,354,395	21,615,835	20,275,985	19,957,825	482,406,512	621,186,008
Total	85,520,129	31,650,368	24,504,896	23,365,860	22,534,562	551,661,806	739,237,621

"Other"consists of health services subsidy and disconnections.

Reconcilliation between debtor's age analysis and statement of financial position:

Outstandings debtors as per AFS classification including VAT:	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Exchange Transactions							
Sundries							
Interest	4,184,331	3,700,114	3,819,643	3,665,396	3,648,491	94,395,275	113,413,250
Fire	17,045	-	-	49,316	327,592	2,162,047	2,556,001
Sundries	2,876,774	1,250,521	1,261,333	1,459,277	850,409	37,045,234	44,743,549
Total Sundries	7,078,151	4,950,635	5,080,976	5,173,989	4,826,493	133,602,556	160,712,800
Services							
Electricity	23,363,447	6,368,114	1,914,640	1,152,681	947,828	15,187,211	48,933,921
Water	24,754,964	6,546,083	7,473,900	8,015,042	6,088,022	134,798,992	187,677,003
Refuse	4,141,002	1,846,598	1,588,755	1,498,155	1,422,192	43,533,601	54,030,303
Sewerage	4,604,353	1,872,917	1,597,475	1,500,435	1,428,279	42,640,189	53,643,649
Total Services	56,863,766	16,633,712	12,574,770	12,166,313	9,886,321	236,159,993	344,284,876
Total Exchange Transactions	63,941,917	21,584,347	17,655,747	17,340,302	14,712,814	369,762,549	504,997,676
Non-Exchange Transactions							
Sundries							
Rental	881	881	981	881	881	393,888	398,391
Property Rates	21,577,332	10,065,140	6,848,169	6,024,677	7,820,867	181,505,369	233,841,554
Total Non-Exchange Transactions	21,578,212	10,066,021	6,849,150	6,025,558	7,821,748	181,899,258	234,239,946
Total Debtors - Vat Inclusive	85,520,129	31,650,368	24,504,896	23,365,860	22,534,562	551,661,806	739,237,621
Debtors with credit balances	-45,309,937						-45,309,937
Grand total	40,210,192	31,650,368	24,504,896	23,365,860	22,534,562	551,661,806	693,927,684

The municipality continues with all credit control and debt management initiatives to households and businesses. Government departments that are in arrears are reported to the Provincial and National Treasury to intervene.

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Account balances

Account balances	> 90 DAYS	MARCH
HOD's	-	1 135
Staff: Level 1 - 6	15 441	29 540
Staff accounts	64 746	165 231
Councillors accounts	-	6 579
Total		**202 485**

Staff accounts:

Staff Accounts	January 2025	February 2025	March 2025	%
Handovers				0%
Arrangements	67 512	78 957	73 709	45%
Current	100 400	85 452	66 719	40%
30 Days	9 180	22 528	10 984	7%
60 Days	4 807	5 996	22 782	14%
90 Days	429	4 241	5 152	3%
120 + Days	62 343	59 507	59 594	36%
Total	**177 159**	**177 724**	**165 231**	**100%**

Senior Managers and Level 1 – 6 in arrears more than 90 days

MANAGEMENT ACCOUNTS					
		20250331	90 +	TOTAL	REMARKS
NAME	LEVEL	DEPT	20251231		
NTULI NL&R	5	FINANCIAL SERVICES	15 440.84	15 643.00	Arrangement
SUBTOTAL: LEVEL 1-6			15 440.84	15 643.00	
GRAND TOTAL			15 440.84	15 643.00	

Councillors municipal accounts in arrears more than 90 days

None

Creditor's analysis

The municipality aims to pay all creditor invoices, which are not in dispute with the relevant creditor within 30 days. The creditors reflected below are only trade creditor's payable during the year. Other amounts included in the trade and other payables line on the Statement of Financial Position include retentions, accrued leave, hall deposits and receipts in advance. These are not paid out within 30 days but as per the conditions set in the contract agreements insofar as retention is concerned and property registration dates for the payments received in advance.

Item	Detail	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	-
0100	Bulk Electricity	36,665,702	0	0	0	0	0	36,665,702
0200	Bulk Water	15,549,515	0	0	0	0	0	15,549,515
0300	PAYE deductions	0	0	0	0	0	0	0
0400	VAT (output less input)	0	0	0	0	0	0	0
0500	Pensions / Retirement deductions	0	0	0	0	0	0	0
0600	Loan repayments	0	0	0	0	0	0	0
0700	Trade Creditors	3,422,763	0	0	0	0	0	3,422,763
0800	Auditor General		0	0	0	0	0	0
0900	Other		0	0	0	0	0	0
1000	Total	55,637,980	0	0	0	0	0	55,637,980

Reconcilliation between creditor's age analysis and statement of financial position:

Account Name	Amount
Trade Creditors	3,422,763
Bulk purchases	52,215,217
Total	**55,637,980**

Investment portfolio analysis

Investments for the quarter as at 31 March 2025 are as follows:

INVESTMENTS PORTFOLIO: MARCH 2025

Account Number	Details	Interest Rate	Investment term	Market Value Beginning	Accrued Interest	Deposits	Withdrawals	Market Value End
037 288 516 210-306	NEDBANK DAILY CALL	7.250%	Call	43,567,733.00	584,412.16	127,269,000.00	(135,625,412.16)	35,815,733.00
037 288 516 210-350	NEDBANK 7 DAY'S CALL	7.550%	7 Days	118,631,000.00	770,985.73	102,930,000.00	(77,790,985.73)	142,541,000.00
037 288 516 210-354	NEDBANK FIXED R125m	8.875%	8 months	129,498,287.67	942,208.90	-	-	130,440,496.57
037 288 516 210-355	NEDBANK FIXED R30m	8.875%	7 months	31,079,589.05	226,130.14	-	-	31,305,719.19
TOTAL INVESTMENTS: NEDBANK				320,796,609.72	2,523,736.95	230,199,000.00	(213,416,397.91)	340,102,948.76

Account Number	Details	Interest Rate	Investment term	Market Value Beginning	Accrued Interest	Deposits	Withdrawals	Market Value End
628471688-010	STD BANK (89 DAYS)	8.35%	3 Months	30,075,493.15	212,753.42	-	-	30,288,246.58
628471688-012	STD BANK (120 DAYS)	8.40%	4 Months	30,075,945.21	214,027.40	-	-	30,289,972.60
TOTAL INVESTMENTS: STD BANK				60,151,438.36	426,780.82	-	-	60,578,219.18

Account Number	Details		Investment term	Market Value Beginning	Accrued Interest	Deposits	Withdrawals	Market Value End
20-8167-8230	ABSA 9 Months (273 days)	8.54%	9 Months	53,031,890.41	405,123.29	-	-	53,437,013.69
TOTAL INVESTMENTS: ABSA				53,031,890.40	405,123.29	-	-	53,437,013.69

037 288 516 210-336	NEDBANK DAILY CALL	7.25%	Call	60,000.00	369.52	-	(369.52)	60,000.00
037 288 516 210-337	NEDBANK DAILY CALL	7.25%	Call	240,000.00	1,477.77	-	(1,477.77)	240,000.00
037 288 516 210-349	NEDBANK DAILY CALL - ESKOM GUARANTEE	8%	Call	48,397,000.00	298,006.10	-	(298,006.10)	48,397,000.00
9,098,688,360	ABSA ESKOM GUARANTEE	6.72%	Call	323,924.04	1,565.48	-	-	325,489.52
TOTAL GUARANTEES				49,020,924.04	301,418.87	-	(299,853.39)	49,022,489.52
Total Municipal Investment Portfolio				483,000,862.52	3,657,059.93	230,199,000.00	(213,716,251.30)	503,140,671.15

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Allocation of grant and subsidies

		2023/2024 Roll-Over	2024/2025		2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
DETAILS		Approved	Original Allocation	Gazetted Adjustment	Total Availabe	Amount Received to Date	Transferred to Revenue	Unspent Against Received	Unspent Against Total Allocation
NATIONAL TREASURY (CONDITIONAL GRANTS)									
Municipal Infrastructure Grant	MIG	(R101 744)	R46 465 000	(R122 000)	R46 343 000	R46 343 000	R35 264 770	(R11 078 230)	(R11 078 230)
Financial Management Grant	FMG		R1 800 000		R1 800 000	1 800 000.00	R381 030	(R1 418 970)	(R1 418 970)
Expanded Public Works Programme	EPWP		R1 619 000		R1 619 000	1 619 000.00	R1 619 000	R0	R0
Integrated National Electrification Programme	INEP		R29 888 000	R5 836 000	R35 724 000	35 724 000.00	R25 285 857	(R10 438 143)	(R10 438 143)
Neighbourhood Development Partnership Grant	NDPG		R10 000 000		R10 000 000	10 000 000.00	R5 964 103	(R4 035 897)	(R4 035 897)
Water Services Infrastructure Grant	WSIG		R32 599 000		R32 599 000	32 599 000.00	R32 257 074	(R341 926)	(R341 926)
		(R101 744)	R122 371 000		R128 085 000	R128 085 000	R100 771 834	(R27 313 166)	(R27 313 166)

		2023/2024 Roll-Over	2024/2025		2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
DETAILS		Approved	Allocation		Total Available	Amount Received to Date	Transferred to Revenue	Unspent Against Received	Unspent Against Total Allocation
PROVINCIAL GRANTS (CONDITIONAL GRANTS)									
Fire Services Grant	FFRS		2 200 000.00		2 200 000.00	2 200 000.00	1 535 192.50	(R664 808)	(664 807.50)
Libraries Plan	GDSCAR		21 072 000.00		21 072 000.00	21 072 000.00	13 000 903.11	(R8 071 097)	(8 071 096.89)
		-	23 272 000.00		23 272 000.00	23 272 000.00	14 536 095.61	(8 735 905.00)	(8 735 904.39)
TOTAL CONDITIONAL GRANTS FOR THE YEAR		R (101 744.00)	145 643 000.00		151 357 000.00	151 357 000.00	115 307 929.61 -	36 049 071.00	R (36 049 070.39)

EQUITABLE SHARE									
NATIONAL TREASURY (UNCONDITIONAL GRANTS)		2023/2024 Roll-Over	2024/2025		2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
		Approved	Allocation		Total Availabe	Amount Received to Date	Transferred to Revenue	Still to be Received	Still to be Received
Equitable Share			172 049 000.00		172 049 000.00	172 049 000.00	71 687 000.00		
		-	172 049 000.00		172 049 000.00	172 049 000.00	71 687 000.00	-	-

There were no changes in the allocations during the month.

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Councillor allowances and employee benefits

The salaries and benefits of councillors and employees are detailed below:

Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
Employee Related Cost						
Senior Management						
SM - Salaries Allow And Serv Benefits						
MM - Salaries Allow And Serv Benefits						
SM MM: Sal & All - Basic Salary	1 425 782	-	-	-	671 032	47.06%
SM MM: Allow - Cellular & Telephone	24 000	-	-	-	10 000	41.67%
SM MM: Sal & All - Perform Based Bonus	166 180	-	-	-	-	0.00%
SM MM: SRB - Long Service	292 478	-	-	-	146 239	50.00%
CFO - Salaries Allow And Serv Benefits						
SM CFO: Sal & All - Basic Salary	1 298 003	103 016	103 016	103 016	927 145	71.43%
SM CFO: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D05: Sal & All - Perform Based Bonus	136 000	-	-	-	-	0.00%
SM CFO: Allow - Travel Or Motor Vehicle	120 000	10 000	10 000	12 211	95 275	79.40%
HOD CORP- Salaries Allow And Serv Benefits						
HOD: Sal & All - Basic Salary	1 235 003	98 016	98 016	98 016	882 145	71.43%
HOD: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D02: Sal & All - Perform Based Bonus	136 000	-	-	-	-	0.00%
HOD: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD D&P - Salaries Allow And Serv Benefits						
HOD D&P: Sal & All - Basic Salary	818 107	62 742	62 742	62 742	562 244	68.72%
HOD D&P: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
HOD D&P: Bonus	110 000	-	-	-	-	0.00%
HOD D&P: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD CS - Salaries Allow And Serv Benefits						
HOD CS: Sal & All - Basic Salary	822 623	63 119	63 119	63 119	569 839	69.27%
HOD CS: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D04: Sal & All - Perform Based Bonus	110 000	-	-	-	-	0.00%
HOD CS: Allow - Travel Or Motor Vehicle	156 000	13 000	13 000	13 000	117 000	75.00%
HOD ES - Salaries Allow And Serv Benefits						
HOD ES: Sal & All - Basic Salary	1 051 294	83 436	83 436	83 436	750 925	71.43%
HOD ES: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
HOD ES: Bonus	136 000	-	-	-	-	0.00%
HOD ES: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD Public Safety and Roads - Salaries Allow And Serv Benefits						
HOD Public Safety and Roads: Sal & All - Basic Salary	920 349	67 435	67 435	66 375	605 857	65.83%
HOD Public Safety and Roads: Allow - Cellular & Telephone	110 000	-	-	-	-	0.00%
HOD Public Safety and Roads: Bonus	24 000	2 000	2 000	2 000	18 000	75.00%
HOD Public Safety and Roads : Allow - Travel Or Motor Vehicle	152 000	14 000	14 000	14 000	126 000	82.89%
Employee Related Cost						
Senior Management						
SM - Social Contributions						
MM - Social Contributions						
SM MM: Soc Contr: Medical	49 060	-	-	-	20 442	41.67%
SM MM: Soc Contr: Uif	2 125	-	-	-	1 063	50.01%
SM MM: Soc Contr: Bargaining Council	137	-	-	-	60	43.61%
CFO - Social Contributions						
SM CFO: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
SM CFO: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
DPS - Social Contributions						
HOD: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
DCH - Social Contributions						
HOD D&P: Soc Contr: Medical	34 214	2 236	2 236	2 236	22 550	65.91%
HOD D&P: Soc Contr: Pension Funds	92 988	7 380	7 380	7 380	66 420	71.43%
HOD D&P: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
DSC - Social Contributions						
HOD CS: Soc Contr: Medical	42 616	3 847	3 847	3 847	32 848	77.08%
HOD CS: Soc Contr: Pension Funds	95 040	7 380	7 380	7 380	66 420	69.89%
HOD CS: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD CS: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
D06 - Social Contributions						
HOD ES: Soc Contr: Pension Funds	183 708	14 580	14 580	14 580	131 220	71.43%
HOD ES: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD ES: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
HOD Public Safety and Roads - Social Contributions						
HOD Public Safety and Roads:Soc Contr:Medical	55 155	4 609	4 609	4 609	39 362	71.37%
HOD Public Safety and Roads: Soc Contr:Pensions Funds	166 320	13 860	13 860	13 860	124 740	75.00%
HOD Public Safety and Roads: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD Public Safety and Roads :Soc Contr: Bargaining Council	143	12	12	12	108	75.21%

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
Employee Related Cost						
MM - Salaries Allow And Serv Benefits						
Municipal Staff						
MS - Salaries Allow And Serv Benefits						
MS: Sal & All: Basic Salary & Wages	255 738 419	20 364 410	20 362 160	20 370 732	187 400 722	73.28%
MS: All - Cellular & Telephone	2 655 944	897 928	184 162	184 481	2 355 402	88.68%
MS: Hb & Inc: Housing Benefits	2 362 997	177 690	179 918	179 918	1 609 319	68.10%
MS: All - Leave Pay	8 934 334	278 846	153 841	250 491	2 334 927	26.13%
MS: All - Travel Or Motor Vehicle	14 713 109	1 171 846	1 182 423	1 193 686	10 455 722	71.06%
MS: Overtime - Non Structured	25 070 200	2 039 026	2 240 298	2 288 078	19 370 589	77.27%
MS: Payments - Shift Add Remuneration	2 998 000	230 101	129 214	85 219	1 159 851	38.69%
MS: SRB - Annual Bonus	19 422 792	962 549	1 606 736	1 395 988	13 749 594	70.79%
MS: SRB - Standby Allowance	10 180 914	725 612	680 947	669 648	6 274 574	61.63%
MS - Social Contributions						
MS: Soc Contr - Bargaining Council	124 162	9 381	9 357	9 357	84 498	68.06%
MS: Soc Contr - Group Life Insurance	145 307	10 965	10 965	11 130	101 185	69.64%
MS: Soc Contr - Medical	23 783 312	1 944 372	2 024 957	2 005 156	16 651 158	70.01%
MS: Soc Contr - Pension	46 521 909	3 675 564	3 668 462	3 729 438	33 097 934	71.14%
MS: Soc Contr - Unemployment Insur Fund	1 769 412	143 445	143 024	142 826	1 293 168	73.08%
Remuneration Of Councillors						
Roc - Allowances & Serv Related Benefits						
Speaker - Allowances & Srb						
Speaker: Basic Salary	841 888	65 621	65 621	65 621	613 527	72.88%
Speaker: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Whip - Allowances & Srb						
Whip: Travelling Allowance	110 077	8 580	8 580	8 580	75 950	69.00%
Whip: Basic Salary	330 228	25 740	25 740	25 740	245 126	74.23%
Whip: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Exec Mayor - Allowances & Srb						
Exec Mayor: Basic Salary	1 052 363	82 027	82 027	82 027	766 909	72.87%
Exec Mayor: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Exco - Allowances & Srb						
Exco: Travelling Allowance	1 162 922	30 774	30 774	30 774	272 416	23.43%
Exco: Basic Salary	3 574 774	338 512	338 512	338 512	3 141 034	87.87%
Exco: Cell Phone Allowance	282 024	23 502	23 502	23 502	242 448	85.97%
Other Council - Allowances & Srb						
Oth Council: Travelling Allowance	915 834	64 896	58 406	70 252	592 380	64.68%
Oth Council: Basic Salary	4 564 033	479 295	298 111	332 932	3 400 364	74.50%
Oth Council: Cell Phone Allowance	758 268	78 340	54 838	62 113	579 157	76.38%
Section 79 - Allowance & Srb						
Sect 79 Chair: Travelling Allowance	421 573	24 985	24 985	24 985	180 798	42.89%
Sect 79 Chair: Basic Salary	1 910 339	- 20 133	141 582	141 582	1 340 714	70.18%
Sect 79 Chair: Cell Phone Allowance	225 420	-	19 585	19 585	141 012	62.56%

Material variances to the service delivery and budget implementation plan

None

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Projection of capital expenditure by project broken down per month:

Project Description	Original Budget	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
AGED BULK WATER PIPE REPLACEMENT	24 099 000	24 099 000	-	-	-	24 090 462	99.96%
BULK WATER METERS	1 500 000	1 500 000	-	-	-	-	0.00%
CHAINSAWS	80 000	80 000	-	-	-	45 835	57.29%
COMPACTOR (REFUSE TRUCK)	2 800 000	4 200 000	-	-	-	-	0.00%
ECONOMIC INFRASTR / URBAN REGENERATION	10 000 000	8 695 652	-	151 651	587 956	4 618 001	53.11%
ELECTRICITY METERING	1 000 000	1 000 000	-	-	-	545 655	54.57%
EQUIPMENT	150 000	150 000	-	-	-	59 046	39.36%
EQUIPMENT & TOOLS	250 000	650 000	24 450	-	-	249 999	38.46%
GRAVEL TO TAR (MIG)NEW	10 086 957	17 610 178	-	-	3 119 050	12 664 976	71.92%
HIGHMAST & STREET LIGHTS: UNSERVICED AR	2 000 000	2 000 000	-	-	-	1 500 568	75.03%
ITC HARDWARE (COMPUTORS) - NEW	1 900 000	1 900 000	-50 414	-	375 180	921 734	48.51%
LAKESIDE SPORT CENTRE (MIG)	7 343 257	7 343 257	-	-	945 087	6 668 403	90.81%
LAND CRUISERS	850 000	850 000	-	-	-	-	0.00%
LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH	1 500 000	1 444 623	-	175 430	-	1 432 063	99.13%
LDV'S (REPLACEMENTS)	1 000 000	-	-	-	-	-	0.00%
LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	400 000	400 000	-	10 242	4 434	45 164	11.29%
MEYERTON LIBRARY BOOKS (DAC)	500 000	500 000	-	21 823	34 497	77 940	15.59%
NETWORKS&COMPUTER RELATED HARDWARE	1 650 000	1 395 627	-	300 432	89 540	1 381 011	98.95%
NEW CCTV CAMERAS	1 250 000	1 220 000	-	10 076	284 684	1 215 888	99.66%
NEW CONNECTIONS	1 000 000	1 000 000	-	749 969	-	749 969	75.00%
OFFICE FURNITURE	500 000	820 626	-	-	-	69 639	8.49%
PRESSURE MANAGEMENT INFRASTRUCTURE	500 000	500 000	-	-	-	-	0.00%
PUMPSTATION REFURBISHMENT AND UPGRADE -	7 000 000	8 227 974	-	1 426 750	2 005 133	3 530 843	42.91%
RADIOS AND REPEATER	350 000	150 000	-	-	111 992	116 392	77.59%
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	2 500 000	2 500 000	-	-	-	-	0.00%
REPLACEMENT OF CCTV CAMERAS	400 000	400 000	-	-	131 465	352 509	88.13%
RFID SECURITY SYSTEM-MEYERTON	300 000	100 000	-	-	-	-	0.00%
RISSIVILLE WATER NETWORK (NEW)	2 500 000	2 500 000	-	-	777 809	777 809	31.11%
ROLLER COMPACTOR	250 000	270 000	-	-	-	270 000	100.00%
SAVANNA CITY ELECTR. NETWORK	11 655 392	16 343 819	-	511 347	6 214 369	13 806 156	84.47%
SAVANNA TRANSFER STATIONS	1 000 000	1 000 000	-	-	-	-	0.00%
SEWER CONNECTIONS NEW	2 000 000	2 000 000	-	-	573 390	573 390	28.67%
SICELO ELECTRIFICATION NETWORK	10 117 608	8 797 920	-	2 765 624	-	8 603 499	97.79%
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 217 830	600 000	-	-	-	-	0.00%
SOFTWARE APPLICATION	1 000 000	551 950	-	-	-	551 950	100.00%
STORES EQUIPMENT & SHELVING	2 000 000	2 000 000	3 750	-	-	3 750	0.19%
WATER METER REPLACEMENT PROGRAMME	5 000 000	9 500 000	-	-	3 487 400	4 999 400	52.63%
PARKS & INFRASTRUCTURE DEVELOPMENT	1 500 000	1 500 000	-	189 597	-	1 499 147	99.94%
EQUIPMENT & TOOLS	500 000	500 000	183 674	-	-	464 714	92.94%
RECORDING EQUIPMENT	20 000	20 000	-	-	-	-	0.00%
NEW MACHINERY AND EQUIPMENT	400 000	400 000	-	-	-	349 416	87.35%
NEW MACHINERY AND EQUIPMENT	150 000	120 000	-	-	-	50 212	41.84%
UPGRADE & EXTENSION CEMETERIES MIDVAAL	5 000 000	5 000 000	-	-	681 223	1 237 043	24.74%
RENEWABLE ENERGY	5 000 000	5 635 000	-	1 767 513	1 689 000	3 456 513	61.34%
GRADER	2 800 000	-	-	-	-	-	0.00%
SOFTWARE APPLICATION	2 000 000	1 972 800	-	-	986 400	1 972 800	100.00%
NEW MACHINERY AND EQUIPMENT	1 500 000	620 251	-	-	-	1 191	0.19%
TRANSFORMERS	1 500 000	2 710 000	-	749 969	-	1 363 943	50.33%
CHERRY PICKER	2 250 000	4 943 372	-	2 626 330	-	2 626 330	53.13%
ADDITIONAL LANDFILL SITE	7 500 000	1 114 000	-	-	-	10 000	0.90%
REFURB VAAL MARINA WATERTREATMENT PLANT	1 000 000	1 000 000	-	918 500	-	918 500	91.85%
TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3 000 000	2 365 000	-	-	1 864 000	1 864 000	78.82%
GRAVEL TO TAR	12 000 000	12 000 000	-	-	4 704 316	4 704 316	39.20%
ROADS REHABILITATION	15 000 000	17 098 045	-	-	-	14 569 004	85.21%
WEBSITE REDESIGN	450 000	430 100	-	215 050	-	430 100	100.00%
COMPLAINTS KIOSK	70 000	57 000	-	-	57 000	57 000	100.00%
AIR CONS	100 000	17 800	-	-	-	17 800	100.00%
MEYERTON LIBRARY BOOKS (DAC)	300 000	223 000	-	14 330	44 286	67 036	30.06%
RENEWABLE ENERGY FOR LIBRARIES	400 000	400 000	-	-	-	-	0.00%
CANTILEVER LIFT	200 000	111 100	-	-	-	111 084	99.99%
MOTOR VEHICLE	900 000	715 722	-	715 722	-	715 722	100.00%
HOK LIBRARY BOOKS (DAC)	250 000	173 000	-	-	-	8 421	4.87%

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Project Description	Original Budget	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
DE DEUR LIBRARY BOOKS (DAC)	200 000	100 000	-	-	12 970	21 391	21.39%
RANDVAAL LIBRARY BOOKS (DAC)	250 000	173 000	-	15 708	85 610	109 739	63.43%
ELECTRICAL FENCE RANDVAAL LIBRARY	50 000	50 000	-	-	-	-	0.00%
SICELO LIBRARY BOOKS (DAC)	250 000	173 000	-	-	-	20 050	11.59%
LAKESIDE LIBRARY BOOKS (DAC)	300 000	223 000	-	-	-	20 050	8.99%
CARPORTS FOR LAKESIDE LIBRARY	300 000	300 000	-	152 600	-	152 600	50.87%
ELECTRIC FENCE LAKESIDE LIBRARY	50 000	50 000	-	-	46 241	46 241	92.48%
BANTU BONKE LIBRARY BOOKS (DAC)	250 000	175 153	-	-	-	20 050	11.45%
WATER TANKER - NEW	2 200 000	2 200 000	-	-	1 334 950	1 334 950	60.68%
TRUCK	3 300 000	-	-	-	-	-	0.00%
BOBCAT	600 000	-	-	-	-	-	0.00%
PARKS & INFRASTRUCTURE DEVELOPMENT	8 695 652	8 695 652	-	-	-	5 799 785	66.70%
AUTOMATION OF INDUSTRIAL METER READING	4 500 000	-	-	-	-	-	0.00%
SEWERAGE EXTENSION	600 000	-	-	-	-	-	0.00%
UPGR SEWER OUTFLOW BELL RD-RAILWAY LINE	5 000 000	5 000 000	-	54 248	488 235	542 483	10.85%
4 TON TRUCK	1 800 000	1 300 000	-	-	-	-	0.00%
12 TON ROLLER	1 500 000	1 480 000	-	1 406 500	-	1 406 500	95.03%
MOTOR VEHICLE (SEDAN)	600 000	2 200 000	-	-	-	-	0.00%
WATER METER REPLACEMENT PROGRAMME	2 000 000	2 000 000	-	-	295 056	1 961 117	98.06%
PUMPSTATION REFURBISHMENT AND UPGRADE -	3 000 000	3 600 000	-	-	-	1 882 626	52.30%
CHLORINE BOOSTER STATION	1 000 000	1 229 749	-	-	45 000	45 000	3.66%
FENCING	1 000 000	1 150 000	-	1 069 721	-	1 069 721	93.02%
SAVANNA CITY ELECTR. EXT 3&4	975 000	847 826	-	54 521	-	663 677	78.28%
SAVANNA CITY ELECTR. DOORNKUIL	7 140 000	-	-	-	-	-	0.00%
CONTROL ROOM	7 500 000	2 290 000	-	-	662 885	662 885	28.95%
LOW BED TRAILER	1 800 000	1 100 000	-	-	-	-	0.00%
WEIGHBRIDGE	4 000 000	4 000 000	-	-	-	-	0.00%
SCHOONGEZICHT LANDFILL SITE	2 500 000	-	-	-	-	-	0.00%
WOODCHIPPER	5 000 000	5 000 000	-	-	-	-	0.00%
FRONT END LOADER	3 500 000	2 800 000	-	-	-	-	0.00%
LAPTOPS	217 391	158 391	-	-	-	-	0.00%
HEINEKEN CONTAINER SKILLS DEV CENTRE	3 200 000	3 200 000	-	938 420	-	2 670 121	83.44%
HEINEKEN CONTAINER SKILLS DEV CENTRE	1 300 000	1 300 000	-	-	-	1 300 000	100.00%
4 TON TRUCK X2	1 200 000	1 500 000	-	-	-	-	0.00%
EXCAVATOR	400 000	3 400 000	-	-	-	-	0.00%
GRAB TRUCK	2 000 000	2 000 000	-	-	-	-	0.00%
SECURITY ACCESS DOORS	-	100 000	-	-	-	-	0.00%
BUILDING EXTENSION	-	400 000	-	-	-	-	0.00%
FENCE FOR DE DEUR LIBRARY DAC FUNDED	-	184 278	-	-	-	-	0.00%
COMPUTER HARDWARE	-	100 000	-	-	-	-	0.00%
EQUIPMENT AND TOOLS	-	15 000	-	-	-	-	0.00%
COMPUTER HARDWARE	-	30 000	-	-	-	-	0.00%
BA CYLINDERS	-	70 000	-	-	-	-	0.00%
PUMPSTATION REFURBISHMENT AND UPGRADE -	-	150 000	-	-	-	-	0.00%
REHABILITATION OF ROTHDENE PUMPSTATION LOA	-	2 000 000	-	-	-	-	0.00%
LAKESIDE SPORT CENTRE	-	2 000 000	-	-	135 000	135 000	6.75%
BOREHOLE	-	300 000	-	-	-	-	0.00%
PUMPSTATION REFURBISHMENT AND UPGRADE -	-	150 000	-	-	-	-	0.00%
WATER TANKER	-	2 800 000	-	-	-	-	0.00%
ROAD REHABILITATION	-	986 504	-	-	-	-	0.00%
SIDEWALK PROJECT	-	1 251 877	-	-	-	-	0.00%
REFURBISHMENT-BLACKWOOD TRANFER STATION	-	2 451 964	-	-	1 616 198	1 616 198	65.91%
OFFICE EQUIPMENT (PHONES AND FURN)	-	110 925	-	-	-	-	0.00%
EQUIPMENT	-	75 000	-	-	-	-	0.00%
STRATEGIC LAND PURCHASES	-	361 100	-	361 071	-	361 071	99.99%
BUILDING UPGRADE	-	500 000	-	-	-	-	0.00%
DIGITAL BILLBOARDS	-	500 000	-	-	-	-	0.00%
BILLBOARD	-	202 900	-	-	-	-	0.00%
EQUIPMENT	-	224 735	-	-	-	-	0.00%
AGED BULK WATER PIPE REPLACEMENT	-	4 639 400	-	4 639 397	-	4 639 397	100.00%
TOTAL CAPITAL	**266 618 087**	**268 726 270**	**161 460**	**22 012 541**	**33 490 355**	**152 896 997**	**56.90%**

Cause of variations from the approved annual budget and the impact on any contractual agreements and the overall budget, if any

Not applicable

Impact of material deviations on annual performance agreements of the municipal manager and senior managers

Not applicable

Capital programme performance

Capital expenditure by month per department:

Refer to tables above.

Summary of capital expenditure by asset class and sub-class. This is included in the report as schedules C1-C7.

Other supporting documents

Distribution Losses

	Percentage for the year-to date	Norm
Non-revenue water	38.62%	30%
Electricity	5.56%	10%

Water Distribution Losses (Non Revenue Water)										
Month	Op/Clo	Purchase Kl		Sold Kl		Loss Kl		Loss %	
	Balance	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024
JULY	74 343.42	1 276 395.42	1 125 242.94	743 843.40	609 589.54	-532 552.02	-515 653.40	-41.72	-45.83
AUG		1 209 904.00	1 144 662.00	707 839.64	673 037.75	-502 064.36	-471 624.25	-41.50	-41.20
SEPT		1 205 730.00	1 080 257.00	733 481.66	690 650.88	-472 248.34	-389 606.12	-39.17	-36.07
OCT		1 311 514.00	1 039 700.00	794 458.63	808 643.98	-517 055.37	-231 056.02	-39.42	-22.22
NOV		1 186 847.00	1 128 509.00	638 753.21	676 372.40	-548 093.79	-452 136.60	-46.18	-40.06
DEC		1 215 923.00	1 161 499.60	749 876.53	737 650.30	-466 046.47	-423 849.30	-38.33	-36.49
JAN		1 245 948.00	1 143 503.00	822 308.50	824 136.74	-423 639.50	-319 366.26	-34.00	-27.93
FEB		1 123 531.00	1 090 956.00	668 640.79	734 178.85	-454 890.21	-356 777.15	-40.49	-32.70
MAR		1 032 875.00	1 164 866.00	775 144.17	767 351.13	-257 730.83	-397 514.87	-24.95	-34.13
APR			1 065 413.00		763 382.79		-302 030.21		-28.35
MAY			1 201 644.00		760 807.37		-440 836.63		-36.69
JUNE	- 74 343.42		1 147 231.58		779 667.40		-367 564.18		-32.04
TOTALS		10 808 667.42	13 493 484.12	6 634 346.53	8 825 469.13	-4 174 320.89	-4 668 015.00	-38.62%	-34.48

Electricity Distribution Losses										
Month		Purchase Units		Sold Units		Loss Units		Loss %	
		2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024
JULY		21 022 545.00	21 509 862.00	18 355 611.80	16 058 166.70	-2 666 933.20	-5 451 695.30	-12.69	-25.35
AUG		20 079 559.00	21 095 872.50	18 130 028.60	17 411 454.00	-1 949 530.40	-3 684 418.50	-9.71	-17.47
SEPT		19 283 953.50	17 789 563.00	17 998 805.90	16 473 807.00	-1 285 147.60	-1 315 756.00	-6.66	-7.40
OCT		19 552 735.00	19 429 212.50	18 809 513.90	15 565 951.60	-743 221.10	-3 863 260.90	-3.80	-19.88
NOV		18 989 268.50	18 540 994.30	17 822 960.60	16 957 190.30	-1 166 307.90	-1 583 804.00	-6.14	-8.54
DEC		17 386 588.50	17 397 840.70	18 948 791.10	15 948 211.10	1 562 202.60	-1 449 629.60	8.99	-8.33
JAN		18 069 430.00	18 015 123.50	16 437 649.50	15 756 213.90	-1 631 780.50	-2 258 909.60	-9.03	-12.54
FEB		17 322 990.50	13 821 654.20	16 299 486.90	16 247 785.50	-1 023 503.60	2 426 131.30	-5.91	17.55
MAR		18 755 822.37	18 643 837.50	18 179 204.60	17 039 835.00	-576 617.77	-1 604 002.50	-3.07	-8.60
APR			19 024 014.83		16 741 945.20		-2 282 069.63		-12.00
MAY			19 896 870.50		16 965 049.10		-2 931 821.40		-14.74
JUNE			20 726 992.00		20 818 156.20		91 164.20		0.44
TOTALS		170 462 892.37	225 891 837.53	160 982 052.90	201 983 765.60	-9 480 839.47	-23 908 071.93	-5.56%	-9.74

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Virements Processed

Account no	Description	Date	Additional	Reduced
01102301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	17 000
01102323604F1MRCZZHO	INVENTORY - COPY CHARGES	20250328	17 000	-
01302323604F1MRCZZHO	INVENTORY - COPY CHARGES	20250328	10 000	-
02052260420F1MRCZZHO	OS: B&A VALUER	20250328	-	14 617
02052301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	11 100	-
02102265110F2MRCZZHO	OS: CONNECT/DIS-CONNECTION: ELECTICITY	20250331	-	400 000
02102285700F1MRCZZHO	CONTR: TRACING AGENTS & DEBT COLLECTORS	20250331	400 000	-
02102300930F1MRCZZHO	OC: COURIER & DELIVERY SERVICES	20250328	14 617	-
02102301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	13 500	-
02152301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	11 100
02152301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	13 500
02202281210F1P17ZZHO	CONTR: EMPLOYEE WELLNESS	20250328	100 000	-
02202281210F1P19ZZHO	CONTR: EMPLOYEE WELLNESS	20250328	-	100 000
02202301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	10 000
02202301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	4 500
02202323604F1MRCZZHO	INVENTORY - COPY CHARGES	20250328	4 500	-
04102265400G2MRCZZWM	OS: SECURITY SERVICES	20250320	15 000	-
04102270380G2MRCZZWM	C&PS: B&A MEDICAL EXAMINATIONS	20250320	-	15 000
0505232061FF1MRCZZWM	INV - CONSUMABL STORES -ZERO RATED FLEE	20250331	10 008	-
0705232061FF3MRCZZWM	INV - CONSUMABL STORES -ZERO RATED FLEE	20250331	-	10 008
11052323604F1MRCZZWM	INVENTORY - COPY CHARGES	20250328	-	8 000
13052260630F7P47ZZWM	OS: CLEARING & GRASS CUTTING SERVICES	20250331	459 498	-
13052285710F7Q70ZZWM	CONTR: TRAFFIC & STREET LIGHTS	20250331	-	459 498
15052300140F1Q72ZZHO	OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	20250313	-	10 000
15052301870F1Q72ZZHO	OC: HIRE CHARGES	20250313	10 000	-
15052301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	-	7 000
15052301871F1MRCZZHO	RENTAL OF OFFICE MACHINERY	20250328	7 000	-
15052323604F1MRCZZHO	INVENTORY - COPY CHARGES	20250328	8 000	-
			1 080 223	1 080 223

Unauthorised, Irregular, Fruitless and Wasteful Expenditure

Register of Unauthorised, Irregular, Fruitless and Wasteful Expenditure: 2024/2025 Financial Year

Name of Municipality: Midvaal Local Municipality

No.	Date of discovery	Date Reported to the Accounting Officer	Transaction details: Date of Payment	Payment Number	Amount	Amount Written off	Balance	Description of Incident	Person Liable (Official or Political Office Bearer)	Type of Fruitless Expenditure	Status: UI	DP	CC	TR	P	WO	General comments
1	11-Oct-24	11-Oct-24	10-Oct-24	E 102 138	8 486.00	-	8 486.00	MFMA Regulation 28 form not approved by the CFO and the Municipal Manager	Station Officer (Fire Department)	Irregular	X						Item to be Submitted to MPAC
2	20-Dec-24	20-Dec-24	31-Oct-24	N/A	163 829.66	-	163 829.66	Cllr SMM Janse Van Rensburg was incorrectly remunerated as a S79 Chairperson instead of an ordinary Councillor from November 2022 to December 2024	Cllr SMM Janse Van Rensburg	Irregular					X		Item to be Submitted to MPAC
3	21-Nov-24	13-Dec-24	13-Dec-24	E 100 020	178 550.00		178 550.00	Non-Compliance with 31(3) (b) and (c) of the SCM Regulations	Office of the Municipal Manager	Irregular	X						Item to be Submitted to MPAC
4	31-Oct-2024	31-Oct-24	13-Dec-24	E 102 898	5 000 000.00		5 000 000.00	S24G Administrative fine for Walkerville Landfill Site	Community Services	Fruitless & Wasteful	X						Item to be Submitted to MPAC
5	25-Mar-25	07-Apr-25	04-Jul-24	E 100 313	2 882.40		2 882.40	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
6	25-Mar-25	07-Apr-25	10-Oct-24	E 101 746	1 735.80		1 735.80	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
7	25-Mar-25	07-Apr-25	21-Jan-25	E 103 435	1 105.00		1 105.00	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
8	25-Mar-25	07-Apr-25	21-Jan-25	E 103 555	12 750.00		12 750.00	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
9	25-Mar-25	07-Apr-25	16-Jan-25	E 103 260	8 731.80		8 731.80	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
10	25-Mar-25	07-Apr-25	11-Nov-24	E 102 466	10 550.20		10 550.20	Late Payment charge for late renewal of motor vehicle licences	Fleet Coordinator	Fruitless & Wasteful	X						Item to be Submitted to MPAC
					5 386 620.86	-	5 386 620.86										

Abbreviations:	
UI:	Irregular expenditure Under Investigation
DP:	Disciplinary process initiated against responsible person
CC:	Criminal charges laid with SAPS
TR:	Transferred to receivables for recovery
P:	Paid or in process of paying in installments
WO:	Written-off by council as irrecoverable

- That the cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure identified during the month of March 2025 amounted to R37 755.20
- That the year to date is at R5 386 620.86

Indigents
As at 31 March 2025, Midvaal had 6 109 registered indigents.

Monthly financial statements

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Midvaal Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Position as at 30 June 2025

Figures in Rand	Note(s)	2025	2024 Restated*
Assets			
Current Assets			
Cash and cash equivalents	2	511 468 326	484 529 708
Receivables from exchange transactions	3	301 937 608	246 143 336
Receivables from non-exchange transactions	4	171 876 501	129 690 224
Inventories	5	31 379 396	22 859 268
Value-added-tax	6	5 461 703	24 070 198
Total Current Assets		**1 022 123 534**	**907 292 734**
Non-Current Assets			
Property, plant and equipment	7	2 333 902 156	2 274 027 158
Investment property	8	49 234 032	49 234 032
Intangible assets	9	13 039 355	11 389 921
Heritage assets	10	18 701	18 701
Total Non-Current Assets		**2 396 194 244**	**2 334 669 812**
Total Assets		**3 418 317 778**	**3 241 962 546**
Liabilities			
Current Liabilities			
Payables from exchange transactions	11	186 983 011	247 024 845
Consumer deposits	12	24 456 220	23 657 733
Borrowings	13	10 692 706	22 884 362
Unspent conditional grant	14	36 048 814	101 744
Lease liabilities	15	9 429 632	9 429 633
Income received in advance from developer contribution	16	13 560 160	8 075 234
Total Current Liabilities		**281 170 543**	**311 173 551**
Non-Current Liabilities			
Borrowings	13	181 821 854	181 821 853
Landfill Rehabilitation provision	17	75 464 725	75 464 725
Employee benefit obligation	18	21 312 017	21 312 017
Lease liabilities	15	23 591 629	27 731 680
Total Non-Current Liabilities		**302 190 225**	**306 330 275**
Total Liabilities		**583 360 768**	**617 503 826**
Net Assets		**2 834 957 010**	**2 624 458 720**
Net assets presented by:			
Accumulated surplus	85	2 834 957 010	2 624 458 720

Midvaal Local Municipality
Annual Financial Statements for the year ended 30 June 2025

Statement of Financial Performance

Figures in Rand	Note(s)	2025	2024 Restated*
Revenue			
Revenue from Exchange transactions			
Services charges – Electricity	19	442 413 567	487 421 178
Services charges – Water	19	210 807 596	271 745 032
Services charges – Waste water management	19	52 490 339	66 825 276
Services charges – Waste management	19	48 222 039	61 185 921
Interests on investments	20	34 401 660	43 678 123
Interest earned from receivables	21	17 910 405	24 666 097
Sales of goods and rendering of services	22	5 367 806	8 113 252
Operational revenue	23	1 274 482	1 620 299
Hire of facilities	24	829 359	1 234 092
Total Revenue from Exchange transactions		**813 717 253**	**966 489 270**
Revenue from Non-Exchange transactions			
Property Rates	25	264 356 671	322 760 372
Transfers and subsidies	26	296 087 893	294 621 941
Fines, penalties and forfeits	27	30 009 755	45 061 686
Interest earned from receivables	21	13 882 888	16 506 617
Total Revenue from Non-Exchange transactions		**604 337 207**	**678 950 616**
Total Revenue		**1 418 054 460**	**1 645 439 886**
Expenditure			
Bulk Purchases	29	539 917 388	625 677 443
Employee related cost	30	301 696 022	368 363 734
Contracted services	31	123 263 177	193 610 889
Depreciation and amortisation	32	87 450 742	104 713 764
Debt Impairment	33	33 815 536	151 414 870
Operating expenses	34	71 908 670	99 371 307
Finance costs	35	13 952 422	21 671 576
Inventory consumed	36	18 661 757	28 354 073
Remuneration of councillors	37	11 697 594	15 167 639
Losses on disposal of fixed assets	38	4 204 302	2 332 928
Inventories (write-down)	28	1 985	4 204
Transfers and subsidies	39	1 269 054	1 278 205
Total Expenditure		**1 207 838 649**	**1 611 960 632**
Surplus for the year		**210 215 811**	**33 479 254**

Midvaal Local Municipality

Annual Financial Statements for the year ended 30 June 2025

Cash Flow Statement

Figures in Rand	Note(s)	2025	2024 Restated*
Cash flows from operating activities			
Receipts			
Cash receipts from non exchange transactions		596 536 171	577 205 032
Cash receipts from exchange transactions		714 859 522	825 507 765
Finance Income		34 401 660	43 678 123
Payments			
Employees		(313 393 616)	(381 537 141)
Finance charges		(13 952 422)	(14 624 552)
Suppliers		(823 583 993)	(905 630 398)
Net cash from(used) operating activities	40	**194 867 322**	**144 598 829**
Cash flows from investing activities			
Payments			
Capital assets		(151 596 997)	(242 381 780)
Intangible assets		-	(5 588 148)
Net cash flows from investing activities		**(151 596 997)**	**(247 969 928)**
Cash flows from financing activities			
Receipts			
Increase in borrowing long-term		-	94 550 000
		-	-
Increase in finance lease long-term		-	22 989 244
Payments			
Decrease in borrowing long-term		(12 191 656)	(17 258 029)
Decrease in finance lease		(4 140 051)	(7 782 815)
Net cash flows from financing activities		**(16 331 707)**	**92 498 400**
Net increase/(decrease) in cash		**26 938 618**	**(10 872 699)**
Cash and cash equivalents at the beginning of the year		484 529 708	495 402 407
		511 468 326	**484 529 708**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure Summary Report: Expenditure per item

Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
Employee Related Cost						
Senior Management						
SM - Salaries Allow And Serv Benefits						
MM - Salaries Allow And Serv Benefits						
SM MM: Sal & All - Basic Salary	1 425 782	-	-	-	671 032	47.06%
SM MM: Allow - Cellular & Telephone	24 000	-	-	-	10 000	41.67%
SM MM: Sal & All - Perform Based Bonus	166 180	-	-	-	-	0.00%
SM MM: SRB - Long Service	292 478	-	-	-	146 239	50.00%
CFO - Salaries Allow And Serv Benefits						
SM CFO: Sal & All - Basic Salary	1 298 003	103 016	103 016	103 016	927 145	71.43%
SM CFO: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D05: Sal & All - Perform Based Bonus	136 000	-	-	-	-	0.00%
SM CFO: Allow - Travel Or Motor Vehicle	120 000	10 000	10 000	12 211	95 275	79.40%
HOD CORP- Salaries Allow And Serv Benefits						
HOD: Sal & All - Basic Salary	1 235 003	98 016	98 016	98 016	882 145	71.43%
HOD: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D02: Sal & All - Perform Based Bonus	136 000	-	-	-	-	0.00%
HOD: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD D&P - Salaries Allow And Serv Benefits						
HOD D&P: Sal & All - Basic Salary	818 107	62 742	62 742	62 742	562 244	68.72%
HOD D&P: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
HOD D&P: Bonus	110 000	-	-	-	-	0.00%
HOD D&P: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD CS - Salaries Allow And Serv Benefits						
HOD CS: Sal & All - Basic Salary	822 623	63 119	63 119	63 119	569 839	69.27%
HOD CS: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
SM D04: Sal & All - Perform Based Bonus	110 000	-	-	-	-	0.00%
HOD CS: Allow - Travel Or Motor Vehicle	156 000	13 000	13 000	13 000	117 000	75.00%
HOD ES - Salaries Allow And Serv Benefits						
HOD ES: Sal & All - Basic Salary	1 051 294	83 436	83 436	83 436	750 925	71.43%
HOD ES: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	18 000	75.00%
HOD ES: Bonus	136 000	-	-	-	-	0.00%
HOD ES: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	135 000	75.00%
HOD Public Safety and Roads - Salaries Allow And Serv Benefits						
HOD Public Safety and Roads: Sal & All - Basic Salary	920 349	67 435	67 435	66 375	605 857	65.83%
HOD Public Safety and Roads: Allow - Cellular & Telephone	110 000	-	-	-	-	0.00%
HOD Public Safety and Roads: Bonus	24 000	2 000	2 000	2 000	18 000	75.00%
HOD Public Safety and Roads : Allow - Travel Or Motor Vehicle	152 000	14 000	14 000	14 000	126 000	82.89%
Employee Related Cost						
Senior Management						
SM - Social Contributions						
MM - Social Contributions						
SM MM: Soc Contr: Medical	49 060	-	-	-	20 442	41.67%
SM MM: Soc Contr: Uif	2 125	-	-	-	1 063	50.01%
SM MM: Soc Contr: Bargaining Council	137	-	-	-	60	43.61%
CFO - Social Contributions						
SM CFO: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
SM CFO: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
DPS - Social Contributions						
HOD: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
DCH - Social Contributions						
HOD D&P: Soc Contr: Medical	34 214	2 236	2 236	2 236	22 550	65.91%
HOD D&P: Soc Contr: Pension Funds	92 988	7 380	7 380	7 380	66 420	71.43%
HOD D&P: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
DSC - Social Contributions						
HOD CS: Soc Contr: Medical	42 616	3 847	3 847	3 847	32 848	77.08%
HOD CS: Soc Contr: Pension Funds	95 040	7 380	7 380	7 380	66 420	69.89%
HOD CS: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD CS: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
D06 - Social Contributions						
HOD ES: Soc Contr: Pension Funds	183 708	14 580	14 580	14 580	131 220	71.43%
HOD ES: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD ES: Soc Contr: Bargaining Council	143	12	12	12	108	75.21%
HOD Public Safety and Roads - Social Contributions						
HOD Public Safety and Roads:Soc Contr:Medical	55 156	4 609	4 609	4 609	39 362	71.37%
HOD Public Safety and Roads: Soc Contr:Pensions Funds	166 320	13 860	13 860	13 860	124 740	75.00%
HOD Public Safety and Roads: Soc Contr: Uif	2 125	177	177	177	1 594	75.02%
HOD Public Safety and Roads :Soc Contr: Bargaining Council	143	12	12	12	108	75.21%

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Expenditure	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
Employee Related Cost						
MM - Salaries Allow And Serv Benefits						
Municipal Staff						
MS - Salaries Allow And Serv Benefits						
MS: Sal & All: Basic Salary & Wages	255 738 419	20 364 410	20 362 160	20 370 732	187 400 722	73.28%
MS: All - Cellular & Telephone	2 655 944	897 928	184 162	184 481	2 355 402	88.68%
MS: Hb & Inc: Housing Benefits	2 362 997	177 690	179 918	179 918	1 609 319	68.10%
MS: All - Leave Pay	8 934 334	278 846	153 841	250 491	2 334 927	26.13%
MS: All - Travel Or Motor Vehicle	14 713 109	1 171 846	1 182 423	1 193 686	10 455 722	71.06%
MS: Overtime - Non Structured	25 070 200	2 039 026	2 240 298	2 288 078	19 370 589	77.27%
MS: Payments - Shift Add Remuneration	2 998 000	230 101	129 214	85 219	1 159 851	38.69%
MS: SRB - Annual Bonus	19 422 792	962 549	1 606 736	1 395 988	13 749 594	70.79%
MS: SRB - Standby Allowance	10 180 914	725 612	680 947	669 648	6 274 574	61.63%
MS - Social Contributions						
MS: Soc Contr - Bargaining Council	124 162	9 381	9 357	9 357	84 498	68.06%
MS: Soc Contr - Group Life Insurance	145 307	10 965	10 965	11 130	101 185	69.64%
MS: Soc Contr - Medical	23 783 312	1 944 372	2 024 957	2 005 156	16 651 158	70.01%
MS: Soc Contr - Pension	46 521 909	3 675 564	3 668 462	3 729 438	33 097 934	71.14%
MS: Soc Contr - Unemployment Insur Fund	1 769 412	143 445	143 024	142 826	1 293 168	73.08%
Remuneration Of Councillors						
Roc - Allowances & Serv Related Benefits						
Speaker - Allowances & Srb						
Speaker: Basic Salary	841 888	65 621	65 621	65 621	613 527	72.88%
Speaker: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Whip - Allowances & Srb						
Whip: Travelling Allowance	110 077	8 580	8 580	8 580	75 950	69.00%
Whip: Basic Salary	330 228	25 740	25 740	25 740	245 126	74.23%
Whip: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Exec Mayor - Allowances & Srb						
Exec Mayor: Basic Salary	1 052 363	82 027	82 027	82 027	766 909	72.87%
Exec Mayor: Cell Phone Allowance	44 604	3 917	3 917	3 917	35 253	79.04%
Exco - Allowances & Srb						
Exco: Travelling Allowance	1 162 922	30 774	30 774	30 774	272 416	23.43%
Exco: Basic Salary	3 574 774	338 512	338 512	338 512	3 141 034	87.87%
Exco: Cell Phone Allowance	282 024	23 502	23 502	23 502	242 448	85.97%
Other Council - Allowances & Srb						
Oth Council: Travelling Allowance	915 834	64 896	58 406	70 252	592 380	64.68%
Oth Council: Basic Salary	4 564 033	479 295	298 111	332 932	3 400 364	74.50%
Oth Council: Cell Phone Allowance	758 268	78 340	54 838	62 113	579 157	76.38%
Section 79 - Allowance & Srb						
Sect 79 Chair: Travelling Allowance	421 573	24 985	24 985	24 985	180 798	42.89%
Sect 79 Chair: Basic Salary	1 910 339	- 20 133	141 582	141 582	1 340 714	70.18%
Sect 79 Chair: Cell Phone Allowance	225 420	-	19 585	19 585	141 012	62.56%
Contracted Services						
Outsource Services						
OS: Burial Services	1 461 087	96 000	16 652	96 000	804 748	55.08%
OS: B&A Occupational Health & Safety	604 319	-	168 307	-	276 282	45.72%
OS: B&A Valuer	4 197 093	-	258 574	423 132	809 191	19.28%
OS: Catering Services	1 367 205	66 241	41 338	29 926	673 903	49.29%
OS: Catering Services - Munic Activities	68 500	-	15 959	882	34 916	50.97%
OS: Call Centre	1 573 500	12 978	6 455	-	1 340 000	85.16%
OS: Clearing & Grass Cutting Services	6 317 668	869 799	1 032 669	1 131 653	3 697 236	58.52%
OS: Electrical	-	-	-	-	-	0.00%
OS: Hygiene Services	1 647 473	130 441	118 047	133 239	984 509	59.76%
OS: Illegal Dumping	1 573 500	-	381 600	-	503 449	32.00%
OS: Litter Picking & Street Cleaning	40 890	-	-	-	17	0.04%
OS: Meter Management	1 348 503	90 369	-	37 346	527 926	39.15%
OS: Personnel & Labour	12 345 692	1 068 509	961 820	1 002 453	8 369 197	67.79%
OS: Connect/Dis-Connection: Electicity	4 895 864	191 634	385 482	345 936	2 789 954	56.99%
OS: Con/Discon: Restricted Water Flow	2 000 000	-	-	-	1 998 050	99.90%
OS: Connect/Disconnection: Water	8 407 612	787 009	1 390 928	261 159	5 270 323	62.69%
OS: Refuse Removal	28 618 672	2 393 754	2 614 865	1 518 000	13 985 189	48.87%
OS: Removal Of Struct & Illegal Signs	4 522 150	246 394	252 863	274 281	2 139 783	47.32%
OS: Security Services	34 030 603	3 290 978	3 074 923	2 799 685	23 904 461	70.24%
OS: Traffic Fines Management	619 036	23 600	36 000	7 000	387 610	62.62%
OS: Transport Services	59 727	-	-	-	19 400	32.48%
Consultants And Professional Services						
C&PS: B&A Accountants & Auditors	1 802 745	55 902	2 224	240 032	538 437	29.87%
C&PS: B&A Business & Fin Management	6 825 253	39 491	131 832	213 290	3 858 020	56.53%
C&PS: B&A Communications	437	-	-	-	-	0.00%
C&PS: B&A Human Resources	3 195 823	39 735	65 984	93 074	405 282	12.68%
C&PS: B&A Medical Examinations	7 097	-	-	-	-	0.00%
C&PS: B&A ORGANISATIONAL	654 400	-	-	-	-	0.00%
C&PS: B&A Project Management	9 369 194	-	-	-	1 417 550	15.13%
C&PS: B&A Research & Advisory	3 188 061	-	-	53 250	376 222	11.80%
C&PS: B&A Forensic Investigators	517 022	-	-	-	-	0.00%
C&PS: I&P Engineering Electrical	341 413	-	-	-	-	0.00%
C&PS: I&P Geodetic Control & Surveys	1 125 864	-	-	-	-	0.00%
C&PS: I&P Town Planner	1 306 207	-	14 288	-	112 410	8.61%
C&PS: Legal Cost Advice & Litigation	4 993 352	39 866	48 938	72 187	753 930	15.10%
C&PS: Legal Cost Collection	218 630	3 144	-	4 525	9 683	4.43%

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Contractors						
Contr: Artists & Performers	71 105	-	-	-	1 000	1.41%
Contr: Waste recycling	100 000	-	-	-	-	0.00%
Contr: Employee Wellness	147 065	5 100	-	1 700	28 271	19.22%
Contr: Event Promoters	35 650	-	-	-	-	0.00%
Contr: Fire Services	9 141	-	-	-	1 907	20.86%
Contr: Maint Of Buildings & Facilities	11 068 297	209 830	- 4 355 700	935 407	4 396 428	39.72%
Contr: Maintenance Of Equipment	3 064 020	113 323	166 916	302 132	1 550 601	50.61%
Contr: Maintenance Of Unspecified Assets	52 435 822	1 046 327	4 991 138	6 032 094	29 100 498	55.50%
Contr: Maintenance Fleet	15 105 278	41 860	1 810 920	1 764 145	10 861 501	71.91%
Contr: Medical Services	46 696	-	-	-	5 723	12.26%
Contr: Pest Control & Fumigation	372 638	-	118 800	-	118 800	31.88%
Contr: Plants Flowers & Oth Decorations	496 025	-	164 201	-	164 201	33.10%
Contr: Safeguard & Security	169 893	-	-	-	-	0.00%
Contr: Sports & Recreation	300 416	-	-	-	164 102	54.62%
Contr: Stage & Sound Crew	81 182	3 600	-	-	3 600	4.43%
Contr: Tracing Agents & Debt Collectors	911 854	49 390	111 632	85 775	510 667	56.00%
Contr: Traffic & Street Lights	710 502	-	-	74 110	74 110	10.43%
Contr: Catering Services	654 942	157 608	182	8 372	263 415	40.22%
Contr: Transportation Contractor	156 045	-	-	-	30 677	19.66%
Operational Cost						
OC: Achievements & Awards	308 492	-	-	-	95 142	30.84%
OC: Adv/Pub/Mark - Auctions	27 000	-	-	-	-	0.00%
OC: Adv/Pub/Mark -Bursaries (Non-Employ)	750 000	-	613 591	110 763	724 354	96.58%
OC: Adv/Pub/Mark - Corp & Mun Activities	1 918 965	7 607	5 478	195 076	593 484	30.93%
OC: Services Charges	2 107 605	157 474	144 141	141 033	1 465 069	69.51%
OC: Adv/Pub/Mark - Customer/Client Info	1 517 398	38 862	49 350	73 568	893 892	58.91%
OC: Adv/Pub/Mark - Gifts & Promo Items	1 057 303	171 605	-	890	553 439	52.34%
OC: Adv/Pub/Mark - Signs	420 000	-	-	-	31 550	7.51%
OC: Adv/Pub/Mark - Signs: Branding	65 354	24 570	-	-	24 570	37.60%
OC: Adv/Pub/Mark - Sings - Branding	82 322	12 400	-	-	49 752	60.44%
OC: Adv/Pub/Mark - Staff Recruitment	914 790	-	6 862	12 522	903 708	98.79%
OC: Assets Less Than Capital Threshold	-	-	-	-	-	0.00%
OC: Audit Cost: External	3 869 271	2 592	-	-	3 817 377	98.66%
OC: Bc/Fac/C Fees - Bank Accounts	955 618	55 899	52 693	75 581	529 332	55.39%
OC: Bargaining Council	4 230 291	-	-	-	4 145 640	98.00%
OC: Bursaries (Employees)	1 316 470	-	-	-	1 187 326	90.19%
OC: Clean Serv - Car Valet/Washing Serv	15 746	500	861	-	6 837	43.42%
OC: Commission - Third Party Vendors	4 418 388	340 426	335 975	303 306	3 138 284	71.03%
OC: Courier & Delivery Services	331 495	24 449	3 977	26 879	191 686	57.82%
OC: Comm - Licences (Radio & Television)	703 233	-	-	-	444 286	63.18%
OC: Comm - Postage/Stamps/Franking Mach	969 610	150	225	459	10 900	1.12%
OC: Comm - Radio & Tv Transmissions	551 415	-	-	-	275 552	49.97%
OC: COMM - SMS Bulk Message Service	209 800	51	-	-	51	0.02%
OC: Comm - Phone Fax Telegraph & Telex	796 936	17 413	10 355	9 910	75 928	9.53%
OC: Contr To Prov - Rehab Landfill Sites	9 000 000	-	-	-	-	0.00%
OC: Entertainment - Mayor	2 000	-	-	-	793	39.66%
OC: Entertainment - Councillors	14 000	1 000	2 275	3 100	9 947	71.05%
OC: Entertainment - Senior Management	14 000	- 1 772	-	798	5 436	38.83%
OC: Ext Com Serv Prov - toets Lines	4 542 099	11 500	23 000	1 560 283	3 966 409	87.33%
OC: Ext Com Serv Prov - Network Extens	1 258 800	-	-	-	768 231	61.03%
OC: Ext Com Serv Prov - S/Ware Licences	19 697 113	186 861	339 065	1 330 165	14 134 968	71.76%
OC: Ext Com Serv Prov - Spec Comput Serv	3 492 586	250 000	321 874	250 000	2 545 574	72.89%
OC: Hire Charges	21 100 079	2 011 930	1 579 350	1 763 216	11 537 945	54.68%
OC: Hire Charges - Copiers	928 435	86 520	-	159 156	245 676	26.46%
OC: Hire Charges - Telephone	1 636 402	97 443	97 443	97 443	779 544	47.64%
OC: Insur Under - Excess Payments	556 121	5 657	18 097	42 467	249 152	44.80%
OC: Insur Under - Premiums	9 438 000	-	19 482	-	8 247 038	87.38%
OC: Lic - Vehicle Lic & Registrations	1 532 931	114 878	113 831	10 998	882 905	57.60%
OC: Management Fee	4 501	-	-	-	-	0.00%
OC: Printing & Publications	889 133	36 535	36 022	25 768	213 740	24.04%
OC: Printing & Publications: Flyers	-	-	-	-	-	0.00%
OC: Professional Bodies M/Ship & Subs	684 240	-	2 547	3 151	438 497	64.09%
OC: Training - Internship	51 000	-	11 739	-	11 739	23.02%
OC: Membership Fees	34 464	-	-	-	-	0.00%
OC: Reg Fees National	694 725	-	11 385	12 032	409 891	59.00%
OC: Remuneration To Ward Committees	957 311	65 000	56 500	67 500	568 000	59.33%
OC: Skills Development Fund Levy	3 478 196	280 717	286 550	286 003	2 627 975	75.56%
OC: Toll Gate Fees	31 610	-	-	-	984	3.11%
OC: T&S Dom - Accommodation	909 740	5 980	10 560	15 393	215 117	23.65%
OC: Accommodation: DA	39 759	-	-	-	27 741	69.77%
OC: Accommodation: ANC	22 029	-	-	-	3 377	15.33%
OC: Accommodation: EFF	7 343	-	-	-	1 688	22.99%
OC: Accommodation: FF	7 343	-	-	-	-	0.00%
OC: Accommodation: TYM	3 500	-	-	-	-	0.00%
OC: T&S Dom - Daily Allowance	331 798	2 274	4 718	-	110 332	33.25%
OC: Daily Allowance: DA	19 931	-	-	-	10 800	54.19%
OC: Daily Allowance: ANC	6 294	-	-	-	-	0.00%
OC: Daily Allowance: EFF	2 098	-	-	-	-	0.00%
OC: Daily Allowance: FF	2 098	-	-	-	-	0.00%
OC: Incidental Cost: DA	3 800	-	-	-	-	0.00%
OC: Incidental Cost: ANC	1 259	-	-	-	-	0.00%
OC: Incidental Cost: EFF	420	-	-	-	-	0.00%

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OC: Incidental Cost: FF	420	-	-	-	-	0.00%
OC: T&S Dom Trp - Without Opr Car Rental	422 904	-	-	-	58 536	13.84%
OC: Without opr car rental: DA	34 200	-	-	-	4 725	13.82%
OC: Without opr car rental: ANC	10 800	-	-	-	-	0.00%
OC: Without opr car rental: EFF	3 776	-	-	1 439	1 439	38.12%
OC: Without opr car rental: FF	3 776	-	-	-	-	0.00%
OC: Without opr car rental: TYM	1 800	-	-	-	-	0.00%
OC: T&S Dom Pub Trp - Air Transport	679 807	-	11 832	-	279 764	41.15%
OC: Air Transport: DA	73 456	-	-	-	46 446	63.23%
OC: Air Transport: ANC	23 197	-	-	-	-	0.00%
OC: Air Transport: EFF	7 732	-	-	5 182	5 182	67.02%
OC: Air Transport: FF	7 732	-	-	-	-	0.00%
OC: Air Transport: TYM	3 686	-			-	0.00%
OC: T&S Foreign - Daily Allowance	4 985	1 516	1 516	-	3 032	60.82%
OC: Uniform & Protective Clothing	7 570 472	103 231	586 127	662 141	4 079 249	53.88%
OC: Vehicle Tracking	907 793	50 788	-	-	258 635	28.49%
OC: Workmen's Compensation Fund	1 833 328	-	-	-	-	0.00%
OC: Indigent Relief	378 382	-	-	-	-	0.00%
OC: Lic - Vehicle Lic & Registr Fleet	5 455	-	-	-	-	0.00%
Inventory						
Inventory - Consumable Stores -Std Rated Fleet	110 545	-	863	-	863	0.78%
Inventory - Consumabl Stores -Zero Rated Fleet	24 960 437	1 644 559	1 284 808	1 741 903	14 254 632	57.11%
Inventory - Materials & Supplies	7 473 293	241 327	505 289	801 348	3 521 639	47.12%
Inventory - Stationery	1 928 038	26 323	117 145	50 570	580 518	30.11%
Inventory - Stationery (Cartridges)	28 393	-	-	-	1 666	5.87%
Inventory - Computer Requirements	365 306	21 512	2 010	12 831	120 422	32.96%
Inventory - Copy Charges	439 527	102 054	25 127	24 551	182 017	41.41%
Inventory - Materials & Supplies Fleet	5 716	-	-	-	-	0.00%
Inventory - Water	131 208 591	15 808 819	7 703 708	8 919 014	95 110 057	72.49%
Bulk Purchases						
Eskom	566 242 237	36 778 795	35 332 437	27 373 928	394 069 151	69.59%
Interest Dividends And Rent On Land						
Int Paid Bor: Annuity Loans	20 717 658	66 712	-	58 529	11 183 173	53.98%
Int Paid Bor: Financial Leases	3 940 114	298 064	303 332	263 957	2 769 250	70.28%
Transfers And Subsidies						
Operational : Monetary						
Priv Ent: Oth Trf-Mayors' Charity	2 315 000	-	63 345	203 784	1 269 054	54.82%
Priv Ent: Oth Trf-Mayors' Charity	346 920	-	-	-	-	0.00%
Capital : Allocations In Kind						
Capital : Monetary						
Depreciation & Amortisation						
Dep & Amor: Intan. Assets C/Softw & Apll	1 892 765	-	370 229	184 962	1 665 877	88.01%
Depreciation Solid Waste Trsnsfer Station	231 000	-	42 404	21 202	190 818	82.60%
Depreciation Solid Waste Landfill Sites	1 225 472	-	20 830	10 415	93 735	7.65%
Depreciation Water Supply Boreholes	1 669 051	416	370 179	185 298	1 667 675	99.92%
Depreciation Water Supply Reservoirs	1 702 378	-	274 483	137 241	1 235 174	72.56%
Depreciation Water Supply Pump Stations	82 890	-	13 218	6 609	59 481	71.76%
Depreciation Water Supply Water Treatm	142 636	1 171	22 792	22 796	118 651	83.18%
Depreciation Water Supply Bulk Mains	23 059	-	3 198	1 599	14 390	62.40%
Depreciation Water Supply Distribution	12 675 960	113 837	2 091 310	1 102 583	9 923 174	78.28%
Depreciation Water Supply Prv Stations	387 576	-	61 027	30 514	274 622	70.86%
Depreciation Elec Hv Switching Stations	336 009	-	56 001	28 001	252 006	75.00%
Depreciation Elec Hv Transm Conductors	1 407 374	-	228 832	114 416	1 029 743	73.17%
Depreciation Elec Mv Substations	1 912 594	-	299 784	149 892	1 349 025	70.53%
Depreciation Elec Mv Switching Stations	582 938	-	94 626	47 314	425 820	73.05%
Depreciation Elec Mv Networks	8 001 463	21 497	1 256 083	638 791	5 749 098	71.85%
Depreciation Elec Capital Spares	208 004	5 971	23 461	14 717	132 440	63.67%
Depreciation Sanitation Reticulation	179 610	308	29 177	14 742	132 681	73.87%
Depreciation Sanitation Wastewater Treat	217 394	-	36 099	18 049	162 446	74.72%
Dep & Amor: Machinery & Equipment	5 087 259	72 713	829 234	417 560	3 794 212	74.58%
Dep & Amor: Transport Assets	10 162 254	154 103	1 578 860	925 505	7 857 355	77.32%
Depreciation Community Centres	11 733	-	1 489	744	6 699	57.10%
Depreciation Housing Social Housing	731 091	-	121 849	67 511	554 904	75.90%
Depreciation Sport & recr oudoor facil	99 579	-	15 961	7 980	73 135	73.44%
Dep & Amor: Dep Computer Equipment	5 966 412	16 009	844 722	423 684	3 679 877	61.68%
Dep & Amor: Water Supply Dams & Weirs	117	-	17	8	74	63.65%
Dep & Amor: Dep Furniture & Office Equip	3 266 234	29 502	492 787	252 820	2 238 281	68.53%
Depreciation Elec Hv Substations	1 324 912	-	200 188	100 094	900 847	67.99%
Depreciation Elec Hv Substations	13 672 384	91 773	2 067 170	1 079 345	9 713 133	71.04%
Dep Infra: Sanitation Pump Station	10 355 694	6 727	1 862 313	934 515	8 410 673	81.22%
Dep & Amor: Roads	30 103 149	-	4 403 631	2 483 031	20 097 526	66.76%
Dep & Amor: Community Halls	6 717 814	3 546	1 034 904	506 876	4 487 937	66.81%
Dep & Amor: Libraries	1 179 097	-	222 977	113 146	990 447	84.00%
Dep & Amor: Libraries	65 600	-	10 933	5 467	49 200	75.00%
Dep & Amor: Municipal Buildings	177 627	-	26 575	13 287	119 585	67.32%
Traffic - other specific accounts	50 309 840	1 929 700.00	3 791 400.00	2 706 400.00	24 355 250	48.41%
Property rates	37 580 003	-	-	-	-	0.00%
Electricity	24 935 276	-	-	-	-	0.00%
Waste management	5 000 000	-	-	-	-	0.00%
Waste water management	5 000 000	-	-	-	-	0.00%
Water	15 000 000	-	-	-	-	0.00%
Inventory Water Losses	55 000 695	(90 544.19)	9 092 836.93	5 690 130.40	50 738 180	92.25%
TOTAL EXPENDITURE	**1 887 371 866**	**108 526 993**	**131 702 886**	**123 148 696**	**1 208 573 197**	**64.03%**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Income Summary Report: Income per item

INCOME	Adjusted Budget	January 2025	February 2025	March 2025	Year to Date	% of Budget
NON - EXCHANGE REVENUE						
PROPERTY RATES						
INTEREST NON EXCH-PROP RATES	18 596 230	1 606 470	1 413 126	1 633 789	13 882 888	74.65%
BUSINESS & COMMERCIAL PROPERTIES	24 083 278	1 998 657	3 083 615	2 067 005	19 170 920	79.60%
INDUSTRIAL PROPERTIES	60 669 616	5 053 801	5 055 185	5 061 246	45 498 269	74.99%
MINING PROPERTIES	33 229	2 769	2 769	2 769	24 922	75.00%
RESIDENTIAL PROPERTIES: DEVELOPED	170 093 028	13 936 767	14 069 792	14 060 298	127 134 686	74.74%
RESIDENTIAL PROPERTIES: VACANT LAND	73 487 708	6 749 022	6 247 468	6 398 921	56 088 331	76.32%
STATE-OWNED PROPERTIES	12 075 706	1 062 326	1 062 326	1 062 326	9 210 202	76.27%
AGRICULTURAL PROPERTY	9 612 302	803 730	834 628	806 442	7 229 340	75.21%
FINES PENALTIES AND FORFEITS						
FINES: WAYLEAVE	-	-	-	193 128	193 128	0.00%
FINES: OVERDUE BOOKS FINE	140 585	7 914	8 074	6 852	78 978	56.18%
FINES: POUND FEES	66 939	2 802	4 272	4 772	55 156	83.44%
FINES: TRAFFIC - MUNICIPAL	83 236 000	2 312 380	4 272 552	3 377 568	29 682 493	35.66%
TRANSFERS AND SUBSIDIES						
OPERATIONAL : MONETARY						
TS_O_M_NG_EPWP GRANT	1 619 000	-	-	112 507	1 619 000	100.00%
TS_O_M_NG_LOCAL GOV FIN MNG GRANT	1 800 000	43 520	43 520	43 914	381 030	21.17%
TS_O_M_NG_MIG GRANT	1 972 834	116 164	-4 495 490	147 895	1 867 122	94.64%
TS_O_M_NG_WSIG GRANT	2 000 000	-	-	-	2 297 758	114.89%
TS_O_M_NRF_EQUITABLE SHARE	172 049 000	-	-	43 012 000	172 049 000	100.00%
DM GP: SEDIBENG - ENVIRON HEALTH & SAFET	3 081 089	682 253	341 376	362 507	2 806 808	91.10%
DM GP: SEDIBENG - HEALTH	5 029 450	737 131	307 082	275 155	2 577 932	51.26%
PG GP - RECAP COMM LIBRARIES GRANT	11 559 847	975 581	-	1 788 915	8 655 353	74.87%
PG GP - RECAPITAL COMM LIBRARIES GRANT	3 560 900	97 512	-	290 682	1 942 840	54.56%
CAPITAL : MONETARY						
PRIV ENT: IN KIND	1 300 000	-	-	-	1 300 000	100.00%
TS_C_M_NG_INEP GRANT	29 888 000	-	3 683 344	7 146 524	25 285 857	84.60%
TS_C_M_NG_MIG GRANT	44 370 166	-	4 639 397	4 722 880	33 397 648	75.27%
TS_C_M_NG_NEIGBOORHOUD DEV PARTNER GRANT	10 000 000	-	827 800	676 149	5 964 103	59.64%
TS_C_M_NG_WSIG GRANT	30 599 000	-	-	339 315	29 959 316	97.91%
PRIV ENT: OTH TRF -DEVELOPERS CONTRIB	6 000 000	2 046 223	-	-	2 046 223	34.10%
PG GP - RAPID RESPONSE VEHICLE & EQUIP	2 200 000	-	-	1 535 193	1 535 193	69.78%
PG GP - RECAP COMM LIBRARIES GRANT	4 711 100	-49 402	-	1 541 575	1 858 431	39.45%
PG GP - RECAP COMM LIBRARIES GRANT	1 240 153	-	-	436 369	544 279	43.89%
EXCHANGE REVENUE						
SERVICE CHARGES						
ELEC: CONNEC/RECON DISCONN/RECONN FEES	6 851 565	630 743	511 319	640 418	5 212 341	76.08%
ELEC: NEW CONNECTIONS	2 714 890	102 513	978 127	135 998	2 465 753	90.82%
ELEC: METER READING FEES	35 808	1 547	773	1 740	20 795	58.07%
ELEC SALES: COMMERCIAL CONVEN 3-PHASE	49 925 479	4 676 040	3 354 968	4 014 465	37 233 969	74.58%
ELEC SALES: DOMESTI LOW HOME LIGHT 1 60A	2 253 395	161 161	73 520	166 201	1 454 953	64.57%
ELEC SALES: DOMESTIC LOW PREPAID	186 574 589	14 007 986	13 297 732	14 558 583	135 062 375	72.39%
ELEC SALES: DOMESTIC HIGH HOME POWER 2	19 377 834	1 519 728	1 628 429	1 393 762	14 001 049	72.25%
ELEC SALES: AGRICULTURAL MEDIUM	13 617 567	939 399	956 123	932 545	9 620 977	70.65%
ELEC SALES: INDUSTR 11 000 VOLTS (HIGH)	262 247 871	15 460 597	17 172 826	17 085 465	178 410 883	68.03%
ELEC SALES: SPORT/CHURCH/HOLIDAY/OLD-AGE	1 690 496	121 920	117 219	121 019	1 206 288	71.36%
ELEC SALES: INDUSTR MORE THAN 11 000 V	81 350 637	5 241 663	5 753 803	6 326 228	57 724 184	70.96%
WASTE MANGEMENT: DISPOSAL FACILITIES	273 215	7 611	9 424	9 010	68 526	25.08%
WASTE MANGEMENT: REFUSE REMOVAL	59 876 990	4 836 345	4 906 527	4 803 732	43 652 456	72.90%
WASTE MANGEMENT: SKIP	6 149 594	484 129	500 636	479 139	4 501 057	73.19%
WASTE WATER MANG: SANITATION CHARGES	75 830 048	6 454 763	6 519 394	6 470 065	57 295 180	75.56%
WASTE WATER MANG: AVAILABILITY CHARGES	-5 822 487	-677 393	-676 466	-724 668	-5 193 839	89.20%
WASTE WATER MANG: CONNECTION/RECONNECTIO	300 000	36 337	82 688	21 099	319 181	106.39%
WASTE WATER M: PUMP/REMOVAL WASTE WATER	120 000	-	17 000	-	69 816	58.18%
WATER: CONNECTION/RECONNECTION	2 408 651	187 161	173 654	150 458	1 586 364	65.86%
WATER: NEW CONNECTIONS	721 591	1 313 605	-1 858	4 634	1 617 043	224.09%
INCOME BOREHOLE APPLICATIONS	20 000	870	1 000		1 870	9.35%
WATER: METER READING FEES	263 578	16 560	16 920	31 680	193 704	73.49%
WATER: SALE - CONVENTIONAL	264 130 636	22 833 485	19 394 444	22 064 946	195 885 904	74.16%
WATER: SALE - PREPAID	4 375 185	362 065	259 968	336 261	3 184 734	72.79%
WATER: INDUSTRIAL WATER	22 305 109	719 595	533 115	458 372	8 337 977	37.38%
INTER: RECEIV - ELECTRICITY	2 102 950	188 633	187 638	169 427	1 565 950	74.46%
INTER: RECEIV - SERVICE CHARGES	566 955	-176 313	34 034	-546 289	-795 138	-140.25%
INTER: RECEIV - WASTE MANAGEMENT	3 624 665	288 078	280 158	299 040	2 662 176	73.45%
INTER: RECEIV - WASTE WATER MANAGEMENT	3 305 501	258 313	249 608	271 104	2 419 181	73.19%
INTER: RECEIV - WATER	15 571 441	1 406 756	1 397 254	1 473 235	12 058 236	77.44%
INTER: SHORT TERM INVEST & CALL ACCOUNTS	46 808 879	3 693 336	3 158 853	3 678 759	34 401 660	73.49%
ADMINISTRATIVE HANDLING FEES	1 933 303	35 424	318 983	25 175	1 099 019	56.85%
CCR: TRANSFERS TO/FROM RESERVES	5 000	-	-	-	78	1.57%
BREAKAGES RECOVERED	4 196	-	35	100	297	7.09%
COLLECTION CHARGES	5 000	-	-	-	-2 327	-46.54%
INCIDENTAL CASH SURPLUSES	5 717	-	-1	1 007	332	5.81%
STAFF RECOVERIES	132 638	-	18 233	50 496	135 039	101.81%
REQ INFO - PLAN PRINTING & DUPLICATES	525	-	-	-	-	0.00%
INSURANCE REFUND	1 937 452	-	42 044	-	42 044	2.17%
SALE OF PROPERTY	402 073	-	-	-	-	0.00%
SKILLS DEVELOPMENT LEVY REFUND	325 289	-	-	-	-	0.00%
M-R PPE: S/LINE -OTHER ASSETS	1 160 775	90 396	93 732	89 347	829 359	71.45%
ADVERTISEMENTS	55 671	2 950	1 617	339	24 278	43.61%
CEMETERY & BURIAL	928 992	14 858	56 550	28 748	431 227	46.42%
CLEANING & REMOVAL	1 403 260	-	-	-	-5 611	-0.40%
ESCORT FEES	26 500	-	-	-	-	0.00%
ENTRANCE FEES	301 186	28 181	15 200	11 810	199 361	66.19%
FIRE SERVICES	2 125 803	152 484	135 952	153 383	1 505 433	70.82%
LEGAL FEES	12 386	-	-	-	-	0.00%
PHOTOCOPIES & FAXES	5 245	354	363	-	1 804	34.40%
PLAN & DEV: BUILDING PLAN APPROVAL	404 432	22 545	18 804	18 672	181 921	44.98%
PLAN & DEV: CLEARANCE CERTIFICATES	222 958	17 538	18 102	18 450	147 954	66.36%
PLAN & DEV: TOWN PLANNING & SERVITUDES	3 645 781	284 910	496 380	281 420	2 837 742	77.84%
SALE OF: PUBLICATION - TENDER DOCUMENTS	58 006	1 797	2 580	10 437	43 697	75.33%
SALE OF: VALUATION ROLLS	280	-	-	-	-	0.00%
TOTAL INCOME	**1 929 770 260**	**123 934 289**	**123 508 240**	**182 622 508**	**1 418 054 457**	**73.48%**

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Municipal manager's quality certification

I, P Magodi,Municipal Manager of the Midvaal Local Municipality, hereby certify that the monthly report on the implementation of the budget and financial state of affairs for the month of **March 2025** of the 2024/2025 financial year has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Futhermore, I hereby certify, that the quarterly report on the implementation of the budget and financial affairs of the municipality for the **third** quarter of the 2024/2025 financial year has been prepared in accordance with the MFMA and regulations made under that Act.

P MAGODI
MUNICIPAL MANAGER

DATE: 10 April 2025

Submitted to the Office of the Executive Mayor

pp

Received by:

Date: 10 April 2025

GT422 Midvaal - Table C1 Monthly Budget Statement Summary - M09 March

Description	2023/24	Budget Year 2024/25							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Financial Performance									
Property rates	322 760	349 605	350 055	29 459	264 357	262 384	1 973	1%	350 055
Service charges	887 177	1 047 774	1 057 592	79 481	753 934	789 758	(35 824)	-5%	1 057 592
Investment revenue	43 678	44 209	46 809	3 679	34 402	34 197	205	1%	46 809
Transfers and subsidies - Operational	189 555	206 570	202 672	46 034	194 197	153 368	40 828	0	202 672
Other own revenue	97 248	139 114	142 334	7 572	69 275	105 623	(36 348)	-34%	–
Total Revenue (excluding capital transfers and contributions)	**1 540 419**	**1 787 272**	**1 799 462**	**166 225**	**1 316 163**	**1 345 330**	**(29 166)**	**-2%**	**1 799 462**
Employee costs	368 364	423 686	425 060	33 144	301 696	318 316	(16 620)	-5%	425 060
Remuneration of Councillors	15 168	15 270	16 284	1 238	11 698	11 858	(160)	-1%	16 284
Depreciation and amortisation	104 714	118 783	121 799	10 061	87 451	90 149	(2 698)	-3%	121 799
Interest	14 625	23 767	24 658	322	13 952	18 182	(4 229)	-23%	24 658
Inventory consumed and bulk purchases	613 962	722 314	732 762	38 924	507 841	545 881	(38 040)	-7%	732 762
Transfers and subsidies	1 278	2 500	2 682	204	1 269	1 940	(671)	-35%	2 682
Other expenditure	493 897	566 701	564 148	39 256	283 932	424 041	(140 109)	-33%	564 148
Total Expenditure	**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 366**	**(202 528)**	**-14%**	**1 887 372**
Surplus/(Deficit)	**(71 588)**	**(85 748)**	**(87 910)**	**43 076**	**108 325**	**(65 037)**	**173 361**	**-267%**	**(87 910)**
Transfers and subsidies - capital (monetary	105 067	125 232	129 008	16 398	100 591	95 435	5 156	5%	129 008
Transfers and subsidies - capital (in-kind)	–	1 300	1 300	–	1 300	975	325	33%	1 300
Surplus/(Deficit) after capital transfers & contributions	**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**570%**	**42 398**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**570%**	**42 398**
Capital expenditure & funds sources									
Capital expenditure	**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**-24%**	**268 726**
Capital transfers recognised	100 139	121 348	119 968	13 673	91 857	90 459	1 398	2%	119 968
Borrowing	108 954	87 600	92 871	12 873	36 254	67 809	(31 555)	-47%	92 871
Internally generated funds	**38 878**	**57 670**	**55 887**	**6 945**	**24 786**	**42 539**	**(17 753)**	**-42%**	**55 887**
Total sources of capital funds	**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**-24%**	**268 726**
Financial position									
Total current assets	955 568	827 113	960 128		1 089 801				960 128
Total non current assets	2 334 670	2 292 159	2 461 485		2 396 194				2 461 485
Total current liabilities	359 449	159 373	237 925		348 848				237 905
Total non current liabilities	306 330	216 770	335 681		302 190				335 681
Community wealth/Equity	**2 629 459**	**2 702 345**	**2 804 633**		**2 836 009**				**2 804 633**
Cash flows									
Net cash from (used) operating	3 438 000	80 640	67 030	302 031	2 681 924	50 272	#######	-5235%	67 030
Net cash from (used) investing	(238 262)	(256 068)	(256 068)	(33 490)	(148 148)	(192 051)	(43 903)	23%	(256 068)
Net cash from (used) financing	97 680	45 464	45 464	(1 121)	(16 332)	34 098	50 430	148%	45 464
Cash/cash equivalents at the month/year end	**3 793 111**	**430 069**	**428 595**	**3 004 086**	**3 004 086**	**464 489**	**######**	**-547%**	**343 068**
Debtors & creditors analysis	**0-30 Days**	**31-60 Days**	**61-90 Days**	**91-120 Days**	**121-150 Dys**	**151-180 Dys**	**181 Dys-1 Yr**	**Over 1Yr**	**Total**
Debtors Age Analysis									
Total By Income Source	–	–	–	–	–	–	–	–	–
Creditors Age Analysis									
Total Creditors	–	–	–	–	–	–	–	–	–

GT422 Midvaal - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
Governance and administration		**494 335**	**525 872**	**526 063**	**55 592**	**410 639**	**394 481**	16 159	4%	**526 063**
Executive and council		6 665	6 864	6 864	1 714	6 864	5 148	1 716	33%	6 864
Finance and administration		487 670	519 008	519 199	53 878	403 775	389 333	14 443	4%	519 199
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		**96 918**	**135 376**	**136 413**	**9 581**	**64 968**	**101 947**	(36 979)	-36%	**136 413**
Community and social services		21 969	22 146	22 146	4 093	13 511	16 609	(3 098)	-19%	22 146
Sport and recreation		18 416	21 313	21 363	124	15 956	16 005	(49)	0%	21 363
Public safety		52 420	86 888	87 874	5 088	32 922	65 560	(32 638)	-50%	87 874
Housing		–	–	–	–	–	–	–		–
Health		4 113	5 029	5 029	275	2 578	3 772	(1 194)	-32%	5 029
Economic and environmental services		**23 294**	**28 704**	**38 146**	**1 339**	**21 233**	**25 305**	(4 072)	-16%	**38 146**
Planning and development		19 483	14 023	14 123	977	9 008	10 557	(1 549)	-15%	14 123
Road transport		729	11 600	20 942	–	9 418	12 437	(3 018)	-24%	20 942
Environmental protection		3 081	3 081	3 081	363	2 807	2 311	496	21%	3 081
Trading services		**1 030 940**	**1 223 851**	**1 229 148**	**116 111**	**921 214**	**920 007**	**1 207**	0%	**1 229 148**
Energy sources		529 799	689 466	699 844	61 852	507 061	521 251	(14 189)	-3%	699 844
Water management		342 550	368 809	364 018	36 248	284 982	274 691	10 292	4%	364 018
Waste water management		88 375	89 841	89 551	10 462	71 445	67 265	4 180	6%	89 551
Waste management		70 216	75 735	75 735	7 549	57 726	56 801	925	2%	75 735
Other	4	–	–	–	–	–	–	–		–
Total Revenue - Functional	2	**1 645 486**	**1 913 804**	**1 929 770**	**182 623**	**1 418 054**	**1 441 739**	**(23 685)**	**-2%**	**1 929 770**
Expenditure - Functional										
Governance and administration		**286 051**	**323 542**	**343 225**	**20 866**	**188 635**	**251 256**	(62 622)	-25%	**343 225**
Executive and council		44 765	58 040	58 507	2 759	31 591	43 710	(12 118)	-28%	58 507
Finance and administration		241 286	265 501	284 718	18 107	157 043	207 547	(50 503)	-24%	284 718
Internal audit		–	–	–	–	–	–	–		–
Community and public safety		**189 324**	**244 532**	**218 239**	**18 087**	**138 708**	**172 612**	(33 904)	-20%	**218 239**
Community and social services		26 100	28 126	30 319	2 637	20 605	21 949	(1 343)	-6%	30 319
Sport and recreation		39 340	43 986	45 999	4 803	31 733	33 650	(1 917)	-6%	45 999
Public safety		119 307	166 585	135 953	10 199	82 835	112 583	(29 748)	-26%	135 953
Housing		–	–	–	–	–	–	–		–
Health		4 577	5 835	5 968	448	3 535	4 430	(895)	-20%	5 968
Economic and environmental services		**115 224**	**133 503**	**134 522**	**12 770**	**83 452**	**100 768**	(17 316)	-17%	**134 522**
Planning and development		37 765	47 631	47 565	3 948	30 112	35 695	(5 583)	-16%	47 565
Road transport		72 944	81 573	82 573	8 484	50 335	61 814	(11 479)	-19%	82 573
Environmental protection		4 515	4 300	4 384	338	3 005	3 258	(254)	-8%	4 384
Trading services		**1 021 408**	**1 171 443**	**1 191 386**	**71 425**	**797 044**	**885 730**	**(88 686)**	-10%	**1 191 386**
Energy sources		539 292	667 925	680 243	32 322	452 125	505 870	(53 745)	-11%	680 243
Water management		286 994	274 567	286 705	21 389	205 049	210 007	(4 959)	-2%	286 705
Waste water management		97 306	100 856	99 374	9 801	68 197	74 953	(6 756)	-9%	99 374
Waste management		97 816	128 095	125 064	7 913	71 674	94 900	(23 226)	-24%	125 064
Other		–	–	–	–	–	–	–		–
Total Expenditure - Functional	3	**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 367**	**(202 528)**	**-14%**	**1 887 372**
Surplus/ (Deficit) for the year		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**5.7006248**	**42 398**

GT422 Midvaal - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
Municipal governance and administration		**494 335**	**525 872**	**526 063**	**55 592**	**410 639**	**394 481**	16 159	4%	**526 063**
Executive and council		6 665	6 864	6 864	1 714	6 864	5 148	1 716	0	6 864
Mayor and Council		6 665	6 864	6 864	1 714	6 864	5 148	1 716	0	6 864
Municipal Manager, Town Secretary and Chief Executive								–		
Finance and administration		487 670	519 008	519 199	53 879	403 775	388 333	14 443	0	519 199
Administrative and Corporate Support		1 654	8 283	3 622	341	3 360	4 348	(988)	(0)	3 622
Asset Management								–		
Finance		484 781	508 868	514 091	52 440	399 585	383 740	15 845	0	514 091
Fleet Management								–		
Human Resources		–	696	325	–	–	374	(374)	(0)	325
Information Technology								–		
Legal Services								–		
Marketing, Customer Relations, Publicity and Media Co-ordination								–		
Property Services		1 234	1 161	1 161	83	829	871	(41)	(0)	1 161
Risk Management								–		
Security Services								–		
Supply Chain Management								–		
Valuation Service								–		
Internal audit		–	–	–	–	–	–	–		–
Governance Function								–		
Community and public safety		**96 918**	**135 376**	**136 413**	**9 581**	**64 968**	**101 947**	**(36 979)**	**(0)**	**136 413**
Community and social services		**21 969**	**22 146**	**22 146**	**4 093**	**13 511**	**16 609**	**(3 098)**	**(0)**	**22 146**
Aged Care								–		
Agricultural								–		
Animal Care and Diseases								–		
Cemeteries, Funeral Parlours and Crematoriums		895	929	929	29	431	697	(266)	(0)	929
Child Care Facilities								–		
Community Halls and Facilities								–		
Consumer Protection								–		
Cultural Matters								–		
Disaster Management								–		
Education								–		
Indigenous and Customary Law								–		
Industrial Promotion								–		
Language Policy								–		
Libraries and Archives		21 074	21 217	21 217	4 064	13 080	15 913	(2 832)	(0)	21 217
Literacy Programmes								–		
Media Services								–		
Museums and Art Galleries								–		
Population Development								–		
Provincial Cultural Matters								–		
Theatres								–		
Zoo's								–		
Sport and recreation		**18 416**	**21 313**	**21 363**	**124**	**15 956**	**16 006**	**(49)**	**(0)**	**21 363**
Beaches and Jetties								–		
Casinos, Racing, Gambling, Wagering								–		
Community Parks (including Nurseries)		4 958	2 618	2 618	113	1 140	1 963	(823)	(0)	2 618
Recreational Facilities		13 458	18 696	18 746	12	14 816	14 042	775	0	18 746
Sports Grounds and Stadiums								–		
Public safety		**52 420**	**86 888**	**87 874**	**5 088**	**32 922**	**65 560**	**(32 638)**	**(0)**	**87 874**
Civil Defence								–		
Cleansing								–		
Control of Public Nuisances								–		
Fencing and Fences								–		
Fire Fighting and Protection		7 270	3 426	4 326	1 689	3 041	2 929	111	0	4 326
Licensing and Control of Animals								–		
Police Forces, Traffic and Street Parking Control		45 150	83 462	83 548	3 399	29 882	62 631	(32 749)	(0)	83 548
Pounds								–		
Housing		–	–	–	–	–	–	–		–
Housing								–		
Informal Settlements								–		
Health		**4 113**	**5 029**	**5 029**	**275**	**2 578**	**3 772**	**(1 194)**	**(0)**	**5 029**
Ambulance								–		
Health Services		4 113	5 029	5 029	275	2 578	3 772	(1 194)	(0)	5 029
Laboratory Services								–		
Food Control								–		
Health Surveillance and Prevention of Communicable Diseases including								–		
Vector Control								–		
Chemical Safety								–		
Economic and environmental services		**23 294**	**28 704**	**38 146**	**1 339**	**21 233**	**25 305**	**(4 072)**	**(0)**	**38 146**
Planning and development		**19 483**	**14 023**	**14 123**	**977**	**9 008**	**10 557**	**(1 549)**	**(0)**	**14 123**
Billboards								–		

Corporate Wide Strategic Planning (IDPs, LEDs)								–		
Central City Improvement District								–		
Development Facilitation								–		
Economic Development/Planning		15 423	10 069	10 069	676	5 989	7 551	(1 563)	(0)	10 069
Regional Planning and Development								–		
Town Planning, Building Regulations and Enforcement, and City Engineer		4 061	3 955	4 055	300	3 020	3 006	13	0	4 055
Project Management Unit								–		
Provincial Planning								–		
Support to Local Municipalities								–		
Road transport		**729**	**11 600**	**20 942**	**–**	**9 418**	**12 437**	**(3 018)**	**(0)**	**20 942**
Public Transport								–		
Road and Traffic Regulation								–		
Roads		729	11 600	20 942	–	9 418	12 437	(3 018)	(0)	20 942
Taxi Ranks								–		
Environmental protection		**3 081**	**3 081**	**3 081**	**363**	**2 907**	**2 311**	**496**	**0**	**3 081**
Biodiversity and Landscape								–		
Coastal Protection								–		
Indigenous Forests								–		
Nature Conservation								–		
Pollution Control		3 081	3 081	3 081	363	2 907	2 311	496	0	3 081
Soil Conservation								–		
Trading services		**1 030 940**	**1 223 851**	**1 229 148**	**116 111**	**921 214**	**920 007**	**1 207**	**0**	**1 229 148**
Energy sources		**529 799**	**689 466**	**699 844**	**61 852**	**507 061**	**521 251**	**(14 189)**	**(0)**	**699 844**
Electricity		529 799	689 466	699 844	61 852	507 061	521 251	(14 189)	(0)	699 844
Street Lighting and Signal Systems								–		
Nonelectric Energy								–		
Water management		**342 550**	**368 809**	**364 018**	**36 248**	**284 982**	**274 691**	**10 292**	**0**	**364 018**
Water Treatment								–		
Water Distribution		342 550	368 809	364 018	36 248	284 982	274 691	10 292	0	364 018
Water Storage								–		
Waste water management		**88 375**	**89 841**	**89 551**	**10 462**	**71 446**	**67 265**	**4 180**	**0**	**89 551**
Public Toilets								–		
Sewerage		88 375	89 841	89 551	10 462	71 446	67 265	4 180	0	89 551
Storm Water Management								–		
Waste Water Treatment								–		
Waste management		**70 216**	**75 735**	**75 735**	**7 549**	**57 726**	**56 801**	**925**	**0**	**75 735**
Recycling								–		
Solid Waste Disposal (Landfill Sites)								–		
Solid Waste Removal		70 216	75 735	75 735	7 549	57 726	56 801	925	0	75 735
Street Cleaning								–		
Other		–	–	–	–	–	–	–		–
Abattoirs								–		
Air Transport								–		
Forestry								–		
Licensing and Regulation								–		
Markets								–		
Tourism								–		
Total Revenue - Functional	2	**1 645 406**	**1 913 804**	**1 929 770**	**182 623**	**1 418 004**	**1 441 739**	**(23 686)**	**(0)**	**1 929 770**
Expenditure - Functional										
Municipal governance and administration		**286 061**	**323 542**	**343 226**	**20 866**	**188 636**	**251 256**	**(62 622)**	**(0)**	**343 226**
Executive and council		44 765	58 040	58 507	2 759	31 591	43 710	(12 118)	(0)	58 507
Mayor and Council		32 241	37 938	39 407	2 350	25 650	29 035	(3 385)	(0)	39 407
Municipal Manager, Town Secretary and Chief Executive		12 524	20 103	19 100	409	5 941	14 675	(8 734)	(0)	19 100
Finance and administration		241 296	265 501	284 719	18 107	157 040	207 547	(50 503)	(0)	284 718
Administrative and Corporate Support		58 633	71 740	66 696	4 799	44 196	51 813	(7 617)	(0)	66 696
Asset Management								–		
Finance		107 142	119 208	136 214	5 945	56 811	96 926	(40 115)	(0)	136 214
Fleet Management		5 559	7 171	7 446	619	5 323	5 488	(165)	(0)	7 446
Human Resources		20 668	23 405	23 695	1 508	14 697	17 658	(2 961)	(0)	23 695
Information Technology		39 046	31 816	38 479	4 101	29 622	26 527	3 095	0	38 479
Legal Services								–		
Marketing, Customer Relations, Publicity and Media Co-ordination		3 160	3 941	3 622	27	2 032	2 826	(794)	(0)	3 622
Property Services		7 077	8 218	8 578	1 209	4 362	6 308	(1 946)	(0)	8 578
Risk Management								–		
Security Services								–		
Supply Chain Management								–		
Valuation Service								–		
Internal audit		–	–	–	–	–	–	–		–
Governance Function								–		
Community and public safety		**189 324**	**244 532**	**218 239**	**18 087**	**138 708**	**172 612**	**(33 904)**	**(0)**	**218 239**
Community and social services		**26 100**	**28 126**	**30 319**	**2 637**	**20 606**	**21 949**	**(1 343)**	**(0)**	**30 319**
Aged Care								–		
Agricultural								–		
Animal Care and Diseases								–		
Cemeteries, Funeral Parlours and Crematoriums		1 156	1 155	1 478	114	833	996	(162)	(0)	1 478
Child Care Facilities								–		
Community Halls and Facilities								–		

Consumer Protection							-		
Cultural Matters							-		
Disaster Management							-		
Education							-		
Indigenous and Customary Law							-		
Industrial Promotion							-		
Language Policy							-		
Libraries and Archives	24 944	26 971	28 841	2 523	19 772	20 953	(1 181)	(0)	28 841
Literacy Programmes							-		
Media Services							-		
Museums and Art Galleries							-		
Population Development							-		
Provincial Cultural Matters							-		
Theatres							-		
Zoo's							-		
Sport and recreation	**39 340**	**43 988**	**45 999**	**4 003**	**31 733**	**33 650**	**(1 917)**	**(0)**	**45 999**
Beaches and Jetties							-		
Casinos, Racing, Gambling, Wagering							-		
Community Parks (including Nurseries)	32 254	35 179	36 719	3 027	25 259	26 987	(1 727)	(0)	36 719
Recreational Facilities	7 086	8 807	9 280	976	6 474	6 663	(190)	(0)	9 280
Sports Grounds and Stadiums							-		
Public safety	**119 307**	**166 585**	**135 953**	**10 199**	**82 835**	**112 583**	**(29 748)**	**(0)**	**135 953**
Civil Defence							-		
Cleansing							-		
Control of Public Nuisances							-		
Fencing and Fences							-		
Fire Fighting and Protection	43 010	46 915	46 713	4 446	34 730	35 060	(331)	(0)	46 713
Licensing and Control of Animals							-		
Police Forces, Traffic and Street Parking Control	76 297	119 670	89 240	5 753	48 105	77 523	(29 418)	(0)	89 240
Pounds							-		
Housing	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**
Housing							-		
Informal Settlements							-		
Health	**4 577**	**5 835**	**5 968**	**448**	**3 535**	**4 430**	**(895)**	**(0)**	**5 968**
Ambulance							-		
Health Services	4 577	5 835	5 968	448	3 535	4 430	(895)	(0)	5 968
Laboratory Services							-		
Food Control							-		
Health Surveillance and Prevention of Communicable Diseases including							-		
Vector Control							-		
Chemical Safety							-		
Economic and environmental services	**115 224**	**133 503**	**134 522**	**12 770**	**83 482**	**100 768**	**(17 316)**	**(0)**	**134 522**
Planning and development	**37 765**	**47 631**	**47 565**	**3 948**	**30 112**	**35 695**	**(5 583)**	**(0)**	**47 565**
Billboards							-		
Corporate Wide Strategic Planning (IDPs, LEDs)							-		
Central City Improvement District							-		
Development Facilitation							-		
Economic Development/Planning	18 480	26 679	26 383	2 282	14 804	19 891	(5 087)	(0)	26 383
Regional Planning and Development							-		
Town Planning, Building Regulations and Enforcement, and City Engineer	19 285	20 952	21 182	1 667	15 308	15 804	(496)	(0)	21 182
Project Management Unit							-		
Provincial Planning							-		
Support to Local Municipalities							-		
Road transport	**72 944**	**81 573**	**82 573**	**8 484**	**50 335**	**61 814**	**(11 479)**	**(0)**	**82 573**
Public Transport							-		
Road and Traffic Regulation							-		
Roads	72 944	81 573	82 573	8 484	50 335	61 814	(11 479)	(0)	82 573
Taxi Ranks							-		
Environmental protection	**4 515**	**4 300**	**4 384**	**338**	**3 005**	**3 258**	**(254)**	**(0)**	**4 384**
Biodiversity and Landscape							-		
Coastal Protection							-		
Indigenous Forests							-		
Nature Conservation							-		
Pollution Control	4 515	4 300	4 384	338	3 005	3 258	(254)	(0)	4 384
Soil Conservation							-		
Trading services	**1 021 408**	**1 171 443**	**1 191 386**	**71 429**	**797 044**	**885 730**	**(88 686)**	**(0)**	**1 191 386**
Energy sources	**539 292**	**667 925**	**680 243**	**32 322**	**452 125**	**606 870**	**(53 745)**	**(0)**	**680 243**
Electricity	539 292	667 925	680 243	32 322	452 125	606 870	(53 745)	(0)	680 243
Street Lighting and Signal Systems							-		
Nonelectric Energy							-		
Water management	**286 994**	**274 567**	**286 705**	**21 389**	**205 049**	**210 007**	**(4 959)**	**(0)**	**286 705**
Water Treatment							-		
Water Distribution	286 994	274 567	286 705	21 389	205 049	210 007	(4 959)	(0)	286 705
Water Storage							-		
Waste water management	**97 304**	**100 856**	**99 374**	**9 801**	**68 197**	**74 963**	**(6 756)**	**(0)**	**99 374**
Public Toilets							-		
Sewerage	69 707	71 515	68 509	7 612	47 905	52 339	(4 424)	(0)	68 509
Storm Water Management							-		

Waste Water Treatment		27 599	29 341	30 865	2 189	20 292	22 614	(2 322)	(0)	30 865
Waste management		**97 816**	**128 095**	**125 064**	**7 913**	**71 674**	**94 900**	**(23 226)**	**(0)**	**125 064**
Recycling								–		
Solid Waste Disposal (Landfill Sites)		26 383	27 138	27 671	1 013	9 490	20 567	(11 077)	(0)	27 671
Solid Waste Removal		71 433	100 957	97 393	6 901	62 184	74 333	(12 149)	(0)	97 393
Street Cleaning								–		
Other		–	–	–	–	–	–	–		–
Abattoirs								–		
Air Transport								–		
Forestry								–		
Licensing and Regulation								–		
Markets								–		
Tourism								–		
Total Expenditure - Functional	3	**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 367**	**(202 528)**	**(0)**	**1 887 372**
Surplus/ (Deficit) for the year		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**0**	**42 398**

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

2. Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

4. All amounts must be classified under a Functional classification. The function 'Other' is only for Abbatoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-	-	-	-	-	-	-23 684 721		-
check opexp balance	-	-	-	-	-	378	-378		-

GT422 Midvaal - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 01 - Executive & Council		6 668	6 864	6 864	1 714	6 864	5 148	1 716	33.3%	6 864
Vote 02 - Corporate Services		1 234	1 865	1 486	89	829	1 247	(418)	-33.5%	1 486
Vote 03 - Financial Services		484 781	508 868	514 091	53 448	399 585	383 740	15 845	4.1%	514 091
Vote 04 - Development & Planning		19 483	14 023	14 123	977	9 008	10 557	(1 549)	-14.7%	14 123
Vote 05 - Health		4 113	5 029	5 029	275	2 578	3 772	(1 194)	-31.7%	5 029
Vote 06 - Community And Social Services		40 385	43 459	43 509	4 218	29 468	32 614	(3 147)	-9.6%	43 509
Vote 07 - Public Safety		7 270	3 426	4 326	1 689	3 041	2 929	111	3.8%	4 326
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		3 081	3 081	3 081	363	2 807	2 311	496	21.5%	3 081
Vote 10 - Waste Water Management		88 375	89 841	89 551	10 462	71 445	67 265	4 180	6.2%	89 551
Vote 11 - Solid Waste Management		70 216	75 735	75 735	7 549	57 726	56 801	925	1.6%	75 735
Vote 12 - Roads And Transport		45 880	95 062	104 490	3 399	39 300	75 068	(35 768)	-47.6%	104 490
Vote 13 - Water Services		342 550	368 809	364 018	36 248	284 982	274 691	10 292	3.7%	364 018
Vote 14 - Electrical Services		531 450	697 741	703 466	62 193	510 422	525 596	(15 174)	-2.9%	703 466
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**1 645 486**	**1 913 804**	**1 929 770**	**182 623**	**1 418 054**	**1 441 739**	**(23 685)**	**-1.6%**	**1 929 770**
Expenditure by Vote	1									
Vote 01 - Executive & Council		42 939	57 549	57 916	2 709	31 095	43 301	(12 206)	-28.2%	57 916
Vote 02 - Corporate Services		101 263	100 395	108 248	9 037	73 355	78 434	(5 079)	-6.5%	108 248
Vote 03 - Financial Services		107 142	115 388	132 395	5 845	56 811	94 062	(37 250)	-39.6%	132 395
Vote 04 - Development & Planning		37 765	47 102	47 037	3 948	30 112	35 299	(5 187)	-14.7%	47 037
Vote 05 - Health		4 273	5 456	5 588	347	3 170	4 145	(975)	-23.5%	5 588
Vote 06 - Community And Social Services		75 672	83 937	88 344	8 389	60 715	64 569	(3 854)	-6.0%	88 344
Vote 07 - Public Safety		42 963	46 828	46 627	4 445	34 722	34 995	(273)	-0.8%	46 627
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		4 515	4 300	4 384	338	3 005	3 258	(254)	-7.8%	4 384
Vote 10 - Waste Water Management		88 455	94 630	93 148	6 443	58 181	70 283	(12 102)	-17.2%	93 148
Vote 11 - Solid Waste Management		97 929	129 288	126 257	7 923	71 764	95 795	(24 030)	-25.1%	126 257
Vote 12 - Roads And Transport		154 791	208 391	179 237	14 856	103 756	144 809	(41 053)	-28.3%	179 237
Vote 13 - Water Services		287 016	276 152	288 290	21 456	204 705	211 196	(6 491)	-3.1%	288 290
Vote 14 - Electrical Services		567 283	703 603	709 901	37 414	476 445	530 220	(53 774)	-10.1%	709 901
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 366**	**(202 528)**	**-14.4%**	**1 887 372**
Surplus/ (Deficit) for the year	2	**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**570.1%**	**42 398**

GT422 Midvaal - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M09 March

Vote Description	Ref	2023/24	Budget Year 2024/25							
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 01 - Executive & Council		**6 668**	**6 864**	**6 864**	**1 714**	**6 864**	**5 148**	1 716	33%	**6 864**
01.1 - Municipal Manager		–	–	–	–	–	–	–		–
01.2 - Councillors		6 665	6 864	6 864	1 714	6 864	5 148	1 716	33%	6 864
01.3 - Speakers Office		–	–	–	–	–	–	–		–
01.4 - Office Of The Mayor		–	–	–	–	–	–	–		–
01.5 - Savanna City		3	–	–	–	–	–	–		–
Vote 02 - Corporate Services		**1 234**	**1 866**	**1 486**	**89**	**829**	**1 247**	(418)	-34%	**1 486**
02.1 - Corporate Services Administration		–	9	–	–	–	3	(3)	-100%	–
02.2 - Council Building		1 234	1 161	1 161	89	829	871	(41)	-5%	1 161
02.3 - Public Relations Officer		–	–	–	–	–	–	–		–
02.4 - It Services		–	–	–	–	–	–	–		–
02.5 - Performance Audit		–	–	–	–	–	–	–		–
02.6 - Human Resources		–	696	325	–	–	374	(374)	-100%	325
Vote 03 - Financial Services		**484 781**	**508 868**	**514 091**	**53 448**	**399 585**	**383 740**	15 845	4%	**514 091**
03.1 - Financial Services - Administration		484 735	508 466	513 689	53 448	399 585	383 439	16 147	4%	513 689
03.2 - Financial Services - Income		–	402	402	–	–	302	(302)	-100%	402
03.3 - Financial Services - Expenditure		46	–	–	–	–	–	–		–
Vote 04 - Development & Planning		**19 483**	**14 023**	**14 123**	**977**	**9 008**	**10 557**	(1 549)	-15%	**14 123**
04.1 - Development & Planning		15 423	10 068	10 068	676	5 988	7 551	(1 563)	-21%	10 068
04.2 - Building Control		385	509	409	19	182	342	(160)	-47%	409
04.3 - Town Planning		3 676	3 446	3 646	281	2 838	2 664	173	7%	3 646
Vote 05 - Health		**4 113**	**5 029**	**5 029**	**275**	**2 578**	**3 772**	(1 194)	-32%	**5 029**
05.1 - Clinic Randvaal		4 113	913	913	275	2 578	684	1 893	277%	913
05.2 - Clinic Meyerton		–	2 207	2 207	–	–	1 655	(1 655)	-100%	2 207
05.3 - Clinic Kookrus		–	1 910	1 910	–	–	1 432	(1 432)	-100%	1 910
Vote 06 - Community And Social Services		**40 385**	**43 459**	**43 509**	**4 218**	**29 468**	**32 614**	(3 147)	-10%	**43 509**
06.1 - Library Meyerton		21 074	21 217	21 217	4 064	13 080	15 913	(2 832)	-18%	21 217
06.2 - Libaray Henley On Klip		–	–	–	–	–	–	–		–
06.3 - Library Walkerville		–	–	–	–	–	–	–		–
06.4 - Library Randvaal		–	–	–	–	–	–	–		–
06.5 - Library Sicelo		–	–	–	–	–	–	–		–
06.6 - Lakeside Library		–	–	–	–	–	–	–		–
06.7 - Library Bonte Bonke		–	–	–	–	–	–	–		–
06.8 - Social Services Admin		–	–	–	–	–	–	–		–
06.9 - Parks		4 958	2 618	2 618	113	1 140	1 963	(823)	-42%	2 618
06.10 - Swimming Pool		227	251	301	12	199	208	(9)	-4%	301
06.11 - Sport & Recreation Administration		13 230	18 445	18 445	–	14 617	13 834	784	6%	18 445
06.12 - Cemeteries		895	929	929	29	431	697	(266)	-38%	929
Vote 07 - Public Safety		**7 270**	**3 426**	**4 326**	**1 689**	**3 041**	**2 929**	111	4%	**4 326**
07.1 - Fire		7 270	3 426	4 326	1 689	3 041	2 929	111	4%	4 326
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		**3 081**	**3 081**	**3 081**	**363**	**2 807**	**2 311**	496	21%	**3 081**
09.1 - Municipal Health Services (Sedibeng Funding)		3 081	3 081	3 081	363	2 807	2 311	496	21%	3 081
Vote 10 - Waste Water Management		**88 375**	**89 841**	**89 551**	**10 462**	**71 445**	**67 265**	4 180	6%	**89 551**
10.1 - Sanitation Network		88 375	89 841	89 551	10 462	71 445	67 265	4 180	6%	89 551
10.2 - Waste Water Purification		–	–	–	–	–	–	–		–
Vote 11 - Solid Waste Management		**70 216**	**75 736**	**75 736**	**7 549**	**57 726**	**56 801**	925	2%	**75 736**
11.1 - Landfill Sites		–	–	–	–	–	–	–		–
11.2 - Solid Waste		70 216	75 736	75 736	7 549	57 726	56 801	925	2%	75 736
Vote 12 - Roads And Transport		**45 880**	**95 062**	**104 490**	**3 399**	**39 300**	**75 068**	(35 768)	-48%	**104 490**
12.1 - Traffic		45 150	83 462	83 548	3 399	29 882	62 631	(32 749)	-52%	83 548
12.2 - Roads		729	11 600	20 942	–	9 418	12 437	(3 018)	-24%	20 942
12.3 - Mechanical Workshop		–	–	–	–	–	–	–		–
12.4 - Storm Water		–	–	–	–	–	–	–		–
Vote 13 - Water Services		**342 550**	**368 809**	**364 018**	**36 248**	**284 982**	**274 691**	10 292	4%	**364 018**
13.1 - Water Network		342 550	368 809	364 018	36 248	284 982	274 691	10 292	4%	364 018
Vote 14 - Electrical Services		**531 450**	**697 741**	**703 466**	**62 193**	**510 422**	**525 596**	(15 174)	-3%	**703 466**
14.1 - Electrical Network		529 799	689 466	699 844	61 852	507 061	521 251	(14 189)	-3%	699 844
14.2 - Engineering Admin		1 651	8 275	3 622	341	3 360	4 345	(985)	-23%	3 622
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	**1 445 486**	**1 913 804**	**1 929 770**	**182 623**	**1 418 054**	**1 441 739**	(23 685)	-2%	**1 929 770**
Expenditure by Vote	1							–		
Vote 01 - Executive & Council		**42 939**	**57 549**	**57 916**	**2 709**	**31 095**	**43 301**	(12 206)	-28%	**57 916**
01.1 - Municipal Manager		10 424	19 576	18 573	313	5 342	14 280	(8 938)	-63%	18 573
01.2 - Councillors		19 564	20 165	21 193	1 261	16 204	15 536	668	4%	21 193
01.3 - Speakers Office		4 805	6 509	6 589	432	4 015	4 907	(892)	-18%	6 589
01.4 - Office Of The Mayor		7 872	10 774	11 135	657	5 431	8 225	(2 793)	-34%	11 135
01.5 - Savanna City		274	525	425	46	103	354	(250)	-71%	425
Vote 02 - Corporate Services		**101 263**	**100 396**	**108 248**	**9 037**	**73 355**	**78 434**	(5 079)	-6%	**108 248**
02.1 - Corporate Services Administration		21 783	25 160	25 121	1 766	16 446	18 863	(2 417)	-13%	25 121
02.2 - Council Building		7 077	8 100	8 462	1 209	4 362	6 221	(1 858)	-30%	8 462

02.3 - Public Relations Officer		3 160	3 916	3 597	27	2 032	2 808	(776)	-28%	3 597
02.4 - It Services		39 046	31 562	38 223	4 101	29 622	26 336	3 286	12%	38 223
02.5 - Performance Audit		9 529	8 517	9 418	426	6 196	6 748	(552)	-8%	9 418
02.6 - Human Resources		20 668	23 138	23 427	1 508	14 697	17 458	(2 760)	-16%	23 427
Vote 03 - Financial Services		**107 142**	**115 388**	**132 395**	**5 845**	**56 811**	**94 062**	(37 250)	-40%	**132 395**
03.1 - Financial Services - Administration		52 879	46 106	61 233	1 695	13 493	41 363	(27 869)	-67%	61 233
03.2 - Financial Services - Income		24 281	29 233	30 650	2 027	18 131	22 473	(4 342)	-19%	30 650
03.3 - Financial Services - Expenditure		29 982	40 049	40 512	2 123	25 187	30 226	(5 039)	-17%	40 512
Vote 04 - Development & Planning		**37 765**	**47 102**	**47 037**	**3 948**	**30 112**	**35 299**	(5 187)	-15%	**47 037**
04.1 - Development & Planning		18 480	26 339	26 044	2 282	14 804	19 637	(4 833)	-25%	26 044
04.2 - Building Control		16 150	17 159	17 353	1 395	12 753	12 945	(191)	-1%	17 353
04.3 - Town Planning		3 135	3 604	3 641	272	2 555	2 718	(163)	-6%	3 641
Vote 05 - Health		**4 273**	**5 456**	**5 588**	**347**	**3 170**	**4 145**	(975)	-24%	**5 588**
05.1 - Clinic Randvaal		877	1 119	1 127	66	505	843	(338)	-40%	1 127
05.2 - Clinic Meyerton		2 218	2 685	2 790	188	1 749	2 056	(306)	-15%	2 790
05.3 - Clinic Kookrus		1 179	1 652	1 671	93	916	1 247	(331)	-27%	1 671
Vote 06 - Community And Social Services		**75 672**	**83 937**	**88 344**	**8 389**	**60 715**	**64 569**	(3 854)	-6%	**88 344**
06.1 - Library Meyerton		20 812	22 608	23 933	1 877	16 267	17 469	(1 201)	-7%	23 933
06.2 - Libaray Henley On Klip		1 221	1 319	1 370	196	1 107	1 008	98	10%	1 370
06.3 - Library Walkerville		943	993	1 121	166	645	796	(151)	-19%	1 121
06.4 - Library Randvaal		612	650	801	63	519	548	(29)	-5%	801
06.5 - Library Sicelo		517	542	636	61	473	443	30	7%	636
06.6 - Lakeside Library		435	447	517	61	364	363	1	0%	517
06.7 - Library Bonte Bonke		402	411	462	101	397	325	72	22%	462
06.8 - Social Services Admin		10 259	11 865	12 066	952	8 449	9 000	(551)	-6%	12 066
06.9 - Parks		32 226	35 143	36 682	3 824	25 187	26 959	(1 772)	-7%	36 682
06.10 - Swimming Pool		2 021	2 796	3 626	195	1 781	2 298	(517)	-22%	3 626
06.11 - Sport & Recreation Administration		5 065	6 010	5 654	780	4 693	4 365	328	8%	5 654
06.12 - Cemeteries		1 156	1 153	1 477	114	833	994	(161)	-16%	1 477
Vote 07 - Public Safety		**42 963**	**46 828**	**46 627**	**4 445**	**34 722**	**34 995**	(273)	-1%	**46 627**
07.1 - Fire		42 963	46 828	46 627	4 445	34 722	34 995	(273)	-1%	46 627
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		**4 515**	**4 300**	**4 384**	**338**	**3 005**	**3 258**	(254)	-8%	**4 384**
09.1 - Municipal Health Services (Sedibeng Funding)		4 515	4 300	4 384	338	3 005	3 258	(254)	-8%	4 384
Vote 10 - Waste Water Management		**88 455**	**94 630**	**93 148**	**6 443**	**58 181**	**70 283**	(12 102)	-17%	**93 148**
10.1 - Sanitation Network		60 857	65 289	62 283	4 254	37 890	47 669	(9 780)	-21%	62 283
10.2 - Waste Water Purification		27 599	29 341	30 865	2 189	20 292	22 614	(2 322)	-10%	30 865
Vote 11 - Solid Waste Management		**97 929**	**129 288**	**126 257**	**7 923**	**71 764**	**95 795**	(24 030)	-25%	**126 257**
11.1 - Landfill Sites		26 383	27 138	27 671	1 013	9 490	20 567	(11 077)	-54%	27 671
11.2 - Solid Waste		71 546	102 149	98 585	6 911	62 274	75 228	(12 953)	-17%	98 585
Vote 12 - Roads And Transport		**154 791**	**208 391**	**179 237**	**14 856**	**103 766**	**144 809**	(41 053)	-28%	**179 237**
12.1 - Traffic		76 297	119 658	89 228	5 753	48 105	77 514	(29 409)	-38%	89 228
12.2 - Roads		72 849	81 454	82 473	8 481	50 295	61 732	(11 437)	-19%	82 473
12.3 - Mechanical Workshop		5 550	7 160	7 435	618	5 316	5 480	(164)	-3%	7 435
12.4 - Storm Water		95	120	100	4	40	82	(42)	-52%	100
Vote 13 - Water Services		**287 016**	**276 152**	**288 290**	**21 456**	**204 705**	**211 196**	(6 491)	-3%	**288 290**
13.1 - Water Network		287 016	276 152	288 290	21 456	204 705	211 196	(6 491)	-3%	288 290
Vote 14 - Electrical Services		**567 283**	**703 603**	**709 901**	**37 414**	**476 446**	**530 220**	(53 774)	-10%	**709 901**
14.1 - Electrical Network		550 542	678 348	690 666	35 804	463 476	513 687	(50 211)	-10%	690 666
14.2 - Engineering Admin		16 741	25 255	19 235	1 609	12 970	16 532	(3 562)	-22%	19 235
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 366**	**(202 528)**	**(0)**	**1 887 372**
Surplus/ (Deficit) for the year	2	**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**0**	**42 398**

References

1. Insert 'Vote', e.g. Department, if different to standard structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

check revenue

check expenditure

GT422 Midvaal - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		487 421	616 262	626 640	45 376	442 414	466 348	(23 934)	-5%	626 640
Service charges - Water		271 745	294 205	294 225	23 046	210 808	220 662	(9 854)	-4%	294 225
Service charges - Waste Water Management		66 825	71 008	70 428	5 766	52 490	53 024	(533)	-1%	70 428
Service charges - Waste management		61 186	66 300	66 300	5 292	48 222	49 725	(1 503)	-3%	66 300
Sale of Goods and Rendering of Services		8 113	8 141	9 191	523	5 368	6 525	(1 158)	-18%	9 191
Agency services								–		
Interest								–		
Interest earned from Receivables		24 666	25 252	25 172	1 667	17 910	18 907	(996)	-5%	25 172
Interest from Current and Non Current Assets		43 678	44 209	46 809	3 679	34 402	34 197	205	1%	46 809
Dividends								–		
Rent on Land								–		
Rental from Fixed Assets		1 234	1 161	1 161	89	829	871	(41)	-5%	1 161
Licence and permits		–	–	–	–	–	–	–		–
Operational Revenue		1 620	4 751	4 751	77	1 274	3 563	(2 289)	-64%	4 751
Non-Exchange Revenue								–		
Property rates		322 760	348 605	350 055	29 459	264 357	262 384	1 973	1%	350 055
Surcharges and Taxes								–		
Fines, penalties and forfeits		45 062	83 414	83 464	3 582	30 010	62 580	(32 570)	-52%	83 464
Licence and permits								–		
Transfers and subsidies - Operational		189 555	206 570	202 672	46 034	194 197	153 368	40 828	27%	202 672
Interest		16 507	16 396	18 596	1 634	13 883	13 177	706	5%	18 596
Fuel Levy								–		
Operational Revenue								–		
Gains on disposal of Assets		–	–	–	–	–	–	–		–
Other Gains		46	–	–	–	–	–	–		–
Discontinued Operations								–		
Total Revenue (excluding capital transfers and contributions)		**1 640 419**	**1 787 272**	**1 799 462**	**166 226**	**1 316 163**	**1 345 330**	**(29 166)**	**-2%**	**1 799 462**
Expenditure By Type										
Employee related costs		366 364	423 686	425 060	33 144	301 696	318 316	(16 620)	-5%	425 060
Remuneration of councillors		15 166	15 270	16 284	1 238	11 698	11 858	(160)	-1%	16 284
Bulk purchases - electricity		457 789	556 242	566 242	27 374	394 069	421 182	(27 113)	-6%	566 242
Inventory consumed		156 173	166 072	166 520	11 550	113 772	124 700	(10 928)	-9%	166 520
Debt impairment		102 030	146 245	137 825	2 706	24 355	107 579	(83 224)	-77%	137 825
Depreciation and amortisation		104 714	118 783	121 799	10 061	87 451	90 149	(2 698)	-3%	121 799
Interest		14 625	23 767	24 658	322	13 952	18 182	(4 229)	-23%	24 658
Contracted services		193 611	250 144	235 181	17 941	123 263	181 565	(58 302)	-32%	235 181
Transfers and subsidies		1 278	2 500	2 662	204	1 269	1 940	(671)	-35%	2 662
Irrecoverable debts written off		49 385	6 814	15 234	1 468	9 460	7 216	2 244	31%	15 234
Operational costs		106 418	113 497	120 906	7 246	71 909	88 181	(16 272)	-18%	120 906
Losses on Disposal of Assets		2 333	–	–	4 204	4 204	–	4 204	#DIV/0!	–
Other Losses		40 120	50 001	55 001	5 690	50 740	39 501	11 240	28%	55 001
Total Expenditure		**1 612 007**	**1 873 020**	**1 887 372**	**123 149**	**1 207 839**	**1 410 366**	**(202 528)**	**-14%**	**1 887 372**
Surplus/(Deficit)		**(71 588)**	**(85 748)**	**(87 910)**	**43 076**	**108 325**	**(65 037)**	**173 361**	**(0)**	**(87 910)**
Transfers and subsidies - capital (monetary allocations)		105 067	125 232	129 008	16 398	100 591	95 435	5 156	**0**	129 008
Transfers and subsidies - capital (in-kind)		–	1 300	1 300	–	1 300	975	325	**0**	1 300
Surplus/(Deficit) after capital transfers & contributions		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**0**	**42 398**
Income Tax								–		
Surplus/(Deficit) after income tax		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**0**	**42 398**
Share of Surplus/Deficit attributable to Joint Venture								–		
Share of Surplus/Deficit attributable to Minorities								–		
Surplus/(Deficit) attributable to municipality		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	178 843	0	**42 398**
Share of Surplus/Deficit attributable to Associate								–		
Intercompany/Parent subsidiary transactions								–		
Surplus/ (Deficit) for the year		**33 479**	**40 784**	**42 398**	**59 474**	**210 216**	**31 373**	**178 843**	**0**	**42 398**

GT422 Midvaal - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Multi-Year expenditure appropriation	2									
Vote 01 - Executive & Council		117	–	–	–	–	–	–		–
Vote 02 - Corporate Services		8 335	4 770	4 751	90	3 452	3 570	(117)	-3%	4 751
Vote 03 - Financial Services		18 387	2 000	2 000	–	4	1 500	(1 496)	-100%	2 000
Vote 04 - Development & Planning		15 715	10 000	8 696	588	4 618	6 978	(2 360)	-34%	8 696
Vote 05 - Health		–	–	–	–	–	–	–		–
Vote 06 - Community And Social Services		29 015	22 773	20 059	2 175	11 746	15 994	(4 249)	-27%	20 059
Vote 07 - Public Safety		9 962	2 000	1 770	528	1 685	1 408	277	20%	1 770
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–		–
Vote 10 - Waste Water Management		16 904	14 850	18 813	4 268	7 611	12 586	(4 975)	-39%	18 813
Vote 11 - Solid Waste Management		13 093	20 000	17 066	1 616	1 626	13 826	(12 200)	-88%	17 066
Vote 12 - Roads And Transport		36 416	40 887	49 328	7 823	32 267	34 047	(1 780)	-5%	49 328
Vote 13 - Water Services		47 917	51 817	47 157	7 116	34 624	36 874	(2 250)	-6%	47 157
Vote 14 - Electrical Services		47 955	31 090	38 304	6 214	29 661	26 203	3 458	13%	38 304
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	**243 817**	**200 187**	**207 943**	**30 418**	**127 494**	**153 186**	**(25 693)**	**-17%**	**207 943**
Single Year expenditure appropriation	2									
Vote 01 - Executive & Council		–	–	–	–	–	–	–		–
Vote 02 - Corporate Services		506	520	1 776	57	848	892	(44)	-5%	1 776
Vote 03 - Financial Services		–	–	500	–	–	200	(200)	-100%	500
Vote 04 - Development & Planning		–	–	–	–	–	–	–		–
Vote 05 - Health		–	–	–	–	–	–	–		–
Vote 06 - Community And Social Services		2 000	12 096	11 331	189	6 376	8 766	(2 390)	-27%	11 331
Vote 07 - Public Safety		170	2 200	2 315	1 335	1 335	1 696	(361)	-21%	2 315
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–		–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–		–
Vote 10 - Waste Water Management		326	9 500	5 000	488	542	5 325	(4 783)	-90%	5 000
Vote 11 - Solid Waste Management		–	11 700	11 500	–	–	8 696	(8 696)	-100%	11 500
Vote 12 - Roads And Transport		–	3 300	7 918	–	1 407	4 317	(2 911)	-67%	7 918
Vote 13 - Water Services		1 150	7 000	12 619	340	9 598	7 560	2 038	27%	12 619
Vote 14 - Electrical Services		–	20 115	7 924	663	5 297	10 170	(4 873)	-48%	7 924
Vote 15 - Other		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	4 152	66 431	60 783	3 072	25 403	47 621	**(22 218)**	**-47%**	60 783
Total Capital Expenditure		**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**-24%**	**268 726**
Capital Expenditure - Functional Classification										
Governance and administration		**27 516**	**12 607**	**16 071**	**147**	**8 275**	**10 841**	(2 566)	-24%	**16 071**
Executive and council		117	–	–	–	–	–	–		–
Finance and administration		27 398	12 607	16 071	147	8 275	10 841	(2 566)	-24%	16 071
Internal audit								–		
Community and public safety		**44 979**	**39 069**	**35 575**	**4 228**	**21 142**	**27 904**	(6 762)	-24%	**35 575**
Community and social services		8 623	11 800	10 951	1 284	3 574	8 511	(4 936)	-58%	10 951
Sport and recreation		22 363	23 069	20 439	1 080	14 548	16 250	(1 702)	-10%	20 439
Public safety		13 993	4 200	4 185	1 863	3 020	3 144	(124)	-4%	4 185
Housing								–		
Health								–		
Economic and environmental services		**48 271**	**53 587**	**63 642**	**8 411**	**38 292**	**44 212**	(5 921)	-13%	**63 642**
Planning and development		15 715	10 000	8 696	588	4 618	6 978	(2 360)	-34%	8 696
Road transport		32 556	43 587	54 947	7 823	33 674	37 234	(3 560)	-10%	54 947
Environmental protection								–		
Trading services		**127 205**	**161 356**	**153 438**	**20 705**	**85 189**	**117 850**	(32 661)	-28%	**153 438**
Energy sources		47 814	46 488	41 283	6 877	30 987	32 784	(1 797)	-5%	41 283
Water management		49 068	58 817	59 776	7 456	44 222	44 434	(212)	0%	59 776
Waste water management		17 230	24 350	23 813	4 756	8 353	18 110	(9 757)	-54%	23 813
Waste management		13 093	31 700	28 566	1 616	1 626	22 521	(20 895)	-93%	28 566
Other								–		
Total Capital Expenditure - Functional Classification	3	**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**-24%**	**268 726**
Funded by:										
National Government		83 564	105 048	104 517	11 162	83 515	78 574	4 942	6%	104 517
Provincial Government		12 833	9 000	8 151	1 938	3 672	6 411	(2 739)	-43%	8 151
District Municipality								–		
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		3 721	7 300	7 300	573	4 670	5 475	(805)	-15%	7 300
Transfers recognised - capital		**100 139**	**121 348**	**119 968**	**13 673**	**91 857**	**90 459**	**1 398**	**2%**	**119 968**
Borrowing	6	108 954	87 600	92 871	12 873	36 254	67 809	(31 555)	-47%	92 871
Internally generated funds		38 878	57 670	55 887	6 945	24 786	42 539	(17 753)	-42%	55 887
Total Capital Funding		**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**-24%**	**268 726**

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment

3. Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations

4. Include expenditure on investment property, intangible and biological assets

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

7. Total Capital Funding must balance with Total Capital Expenditure

GT422 Midvaal - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M09 March

Vote Description	Ref	2023/24	Budget Year 2024/25							
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote										
Expenditure of multi-year capital appropriation	1									
Vote 01 - Executive & Council		**117**	**–**	**–**	**–**	**–**	**–**	–		**–**
01.3 - Speakers Office		117	–	–	–	–	–	–		–
01.4 - Office Of The Mayor		–	–	–	–	–	–	–		–
Vote 02 - Corporate Services		**8 336**	**4 770**	**4 761**	**90**	**3 452**	**3 570**	(117)	-3%	**4 761**
02.1 - Corporate Services Administration		89	520	841	–	70	518	(449)	-87%	841
02.2 - Council Building		135	–	–	–	–	–	–		–
02.3 - Public Relations Officer		328	–	500	–	–	200	(200)	-100%	500
02.4 - It Services		7 783	4 250	3 410	90	3 383	2 852	531	19%	3 410
Vote 03 - Financial Services		**18 387**	**2 000**	**2 000**	**–**	**4**	**1 500**	(1 496)	-100%	**2 000**
03.1 - Financial Services - Administration		1 684	–	–	–	–	–	–		–
03.3 - Financial Services - Expenditure		16 702	2 000	2 000	–	4	1 500	(1 496)	-100%	2 000
Vote 04 - Development & Planning		**15 715**	**10 000**	**8 696**	**588**	**4 618**	**6 978**	(2 360)	-34%	**8 696**
04.1 - Development & Planning		15 715	10 000	8 696	588	4 618	6 978	(2 360)	-34%	8 696
Vote 05 - Health		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 06 - Community And Social Services		**29 015**	**22 773**	**20 059**	**2 175**	**11 746**	**15 994**	(4 249)	-27%	**20 059**
06.1 - Library Meyerton		4 827	4 000	3 616	414	1 761	2 846	(1 086)	-38%	3 616
06.2 - Libaray Henley On Klip		296	–	–	–	–	–	–		–
06.3 - Library Walkerville		–	–	–	–	–	–	–		–
06.4 - Library Randvaal		–	–	–	–	–	–	–		–
06.5 - Library Sicelo		–	–	–	–	–	–	–		–
06.6 - Lakeside Library		–	–	–	–	–	–	–		–
06.7 - Library Bonte Bonke		–	–	–	–	–	–	–		–
06.8 - Social Services Admin		29	–	–	–	–	–	–		–
06.9 - Parks		7 567	6 280	1 980	–	1 894	2 990	(1 096)	-37%	1 980
06.11 - Sport & Recreation Administration		14 797	7 493	9 463	1 080	6 854	6 408	446	7%	9 463
06.12 - Cemeteries		1 500	5 000	5 000	681	1 237	3 750	(2 513)	-67%	5 000
Vote 07 - Public Safety		**9 962**	**2 000**	**1 770**	**528**	**1 685**	**1 408**	277	20%	**1 770**
07.1 - Fire		9 962	2 000	1 770	528	1 685	1 408	277	20%	1 770
Vote 08 - Sport And Recreation		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 09 - Environmental Protection		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 10 - Waste Water Management		**16 904**	**14 850**	**18 813**	**4 268**	**7 811**	**12 786**	(4 975)	-39%	**18 813**
10.1 - Sanitation Network		8 132	7 850	10 435	2 262	4 280	6 984	(2 704)	-39%	10 435
10.2 - Waste Water Purification		8 772	7 000	8 378	2 005	3 531	5 801	(2 270)	-39%	8 378
Vote 11 - Solid Waste Management		**13 093**	**20 000**	**17 066**	**1 616**	**1 626**	**13 826**	(12 200)	-88%	**17 066**
11.1 - Landfill Sites		4 915	16 000	8 914	–	10	9 166	(9 156)	-100%	8 914
11.2 - Solid Waste		8 178	4 000	8 152	1 616	1 616	4 661	(3 045)	-65%	8 152
Vote 12 - Roads And Transport		**36 416**	**40 887**	**49 328**	**7 823**	**32 267**	**34 047**	(1 780)	-5%	**49 328**
12.1 - Traffic		3 861	–	–	–	–	–	–		–
12.2 - Roads		32 556	40 287	47 128	7 823	32 267	32 957	(690)	-2%	47 128
12.3 - Mechanical Workshop		–	600	2 200	–	–	1 090	(1 090)	-100%	2 200
12.4 - Storm Water		–	–	–	–	–	–	–		–
Vote 13 - Water Services		**47 917**	**51 817**	**47 157**	**7 116**	**34 624**	**36 874**	(2 250)	-6%	**47 157**
13.1 - Water Network		47 917	51 817	47 157	7 116	34 624	36 874	(2 250)	-6%	47 157
Vote 14 - Electrical Services		**47 955**	**31 090**	**38 304**	**6 214**	**29 661**	**26 203**	3 458	13%	**38 304**
14.1 - Electrical Network		47 814	30 873	38 145	6 214	29 661	26 064	3 597	14%	38 145
14.2 - Engineering Admin		141	217	158	–	–	139	(139)	-100%	158
Vote 15 - Other		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Total multi-year capital expenditure		**243 817**	**200 187**	**207 943**	**30 418**	**127 494**	**153 186**	(25 693)	-17%	**207 943**
Capital expenditure - Municipal Vote										
Expenditue of single-year capital appropriation	1									
Vote 01 - Executive & Council		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 02 - Corporate Services		**506**	**520**	**1 776**	**57**	**848**	**892**	(44)	-5%	**1 776**
02.1 - Corporate Services Administration		–	–	361	–	361	144	217	150%	361
02.2 - Council Building		506	–	500	–	–	200	(200)	-100%	500
02.3 - Public Relations Officer		–	520	915	57	487	548	(61)	-11%	915
Vote 03 - Financial Services		**–**	**–**	**500**	**–**	**–**	**200**	(200)	-100%	**500**
03.1 - Financial Services - Administration		–	–	100	–	–	40	(40)	-100%	100
03.3 - Financial Services - Expenditure		–	–	400	–	–	160	(160)	-100%	400
Vote 04 - Development & Planning		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 05 - Health		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 06 - Community And Social Services		**2 000**	**12 096**	**11 331**	**189**	**6 376**	**8 766**	(2 390)	-27%	**11 331**
06.1 - Library Meyerton		890	900	734	44	178	609	(431)	-71%	734
06.2 - Libaray Henley On Klip		177	250	173	–	8	157	(148)	-95%	173
06.3 - Library Walkerville		175	200	284	13	21	184	(162)	-88%	284
06.4 - Library Randvaal		177	300	223	86	110	194	(84)	-43%	223
06.5 - Library Sicelo		202	250	173	–	20	157	(137)	-87%	173
06.6 - Lakeside Library		203	650	573	46	219	457	(238)	-52%	573
06.7 - Library Bonte Bonke		177	250	175	–	20	158	(138)	-87%	175
06.8 - Social Services Admin		–	–	–	–	–	–	–		–

06.9 - Parks		–	9 296	8 696	–	5 800	6 732			8 696
06.11 - Sport & Recreation Administration		–	–	300	–	–	120			300
Vote 07 - Public Safety		**170**	**2 200**	**2 315**	**1 335**	**1 335**	**1 696**	(381)	-21%	**2 315**
07.1 - Fire		170	2 200	2 315	1 335	1 335	1 696	(381)	-21%	2 315
Vote 08 - Sport And Recreation		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 09 - Environmental Protection		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Vote 10 - Waste Water Management		**326**	**9 500**	**5 000**	**488**	**542**	**5 325**	(4 783)	-90%	**5 000**
10.1 - Sanitation Network		326	9 500	5 000	488	542	5 325	(4 783)	-90%	5 000
10.2 - Waste Water Purification		–	–	–	–	–	–	–		–
Vote 11 - Solid Waste Management		**–**	**11 700**	**11 500**	**–**	**–**	**8 695**	(8 695)	-100%	**11 500**
11.1 - Landfill Sites		–	9 300	6 100	–	–	5 695	(5 695)	-100%	6 100
11.2 - Solid Waste		–	2 400	5 400	–	–	3 000	(3 000)	-100%	5 400
Vote 12 - Roads And Transport		**–**	**3 300**	**7 918**	**–**	**1 407**	**4 317**	(2 911)	-67%	**7 918**
12.1 - Traffic		–	–	100	–	–	40	(40)	-100%	100
12.2 - Roads		–	3 300	7 818	–	1 407	4 277	(2 871)	-67%	7 818
Vote 13 - Water Services		**1 150**	**7 000**	**12 619**	**340**	**9 598**	**7 560**	2 038	27%	**12 619**
13.1 - Water Network		1 150	7 000	12 619	340	9 598	7 560	2 038	27%	12 619
Vote 14 - Electrical Services		**–**	**20 115**	**7 824**	**663**	**5 297**	**10 170**	(4 873)	-48%	**7 824**
14.1 - Electrical Network		–	15 615	3 138	663	1 327	6 720	(5 394)	-80%	3 138
14.2 - Engineering Admin		–	4 500	4 686	–	3 970	3 449	521	15%	4 686
Vote 15 - Other		**–**	**–**	**–**	**–**	**–**	**–**	–		**–**
Total single-year capital expenditure		**4 152**	**66 431**	**60 783**	**3 072**	**25 403**	**47 621**	**(22 218)**	**(0)**	**60 783**
Total Capital Expenditure		**247 970**	**266 618**	**268 726**	**33 490**	**152 897**	**200 807**	**(47 910)**	**(0)**	**268 726**

References

1. Insert 'Vote', e.g. Department, if different to standard structure

GT422 Midvaal - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2023/24	Budget Year 2024/25			
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
ASSETS						
Current assets						
Cash and cash equivalents		486 642	434 487	449 223	511 468	449 223
Trade and other receivables from exchange transactions		291 668	315 058	315 058	364 812	315 058
Receivables from non-exchange transactions		129 690	45 859	164 138	165 148	164 138
Current portion of non-current receivables						
Inventory		22 859	15 932	15 932	31 379	15 932
VAT		24 640	15 792	15 792	16 956	15 792
Other current assets		69	(16)	(16)	38	(16)
Total current assets		955 568	827 113	960 128	1 089 801	960 128
Non current assets						
Investments						
Investment property		49 234	49 351	49 351	49 234	49 351
Property, plant and equipment		2 270 925	2 220 041	2 399 730	2 331 161	2 399 730
Biological assets						
Living and non-living resources						
Heritage assets		19	19	19	19	19
Intangible assets		14 492	22 748	12 385	15 780	12 385
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		2 334 670	2 292 159	2 461 485	2 396 194	2 461 485
TOTAL ASSETS		3 290 238	3 119 272	3 421 613	3 485 996	3 421 613
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		32 314	42 386	42 386	20 122	42 386
Consumer deposits		23 658	20 757	24 257	24 456	24 257
Trade and other payables from exchange transactions		247 025	72 171	147 224	186 983	147 224
Trade and other payables from non-exchange transactions		8 177	6 372	6 372	49 609	6 372
Provision		–	17 687	17 687	–	17 687
VAT		48 275	–	–	67 678	–
Other current liabilities		–	–	–	–	–
Total current liabilities		359 449	159 373	237 925	348 848	237 925
Non current liabilities						
Financial liabilities		209 554	117 420	236 331	205 413	236 331
Provision		96 777	99 350	99 350	96 777	99 350
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		–	–	–	–	–
Total non current liabilities		306 330	216 770	335 681	302 190	335 681
TOTAL LIABILITIES		665 779	376 143	573 607	651 039	573 607
NET ASSETS	2	2 624 459	2 743 129	2 848 006	2 834 957	2 848 006
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		2 814 228	2 702 345	2 804 633	3 099 802	2 804 633
Reserves and funds		(184 769)	–	–	(264 793)	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	2 629 459	2 702 345	2 804 633	2 835 009	2 804 633

GT422 Midvaal - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		265 702	314 644	314 644	26 301	214 309	235 983	(21 675)	-9%	314 644
Service charges		774 437	943 285	943 286	77 098	727 438	707 464	19 974	3%	943 286
Other revenue		4 188 299	19 718	19 718	283 853	2 812 134	14 789	2 797 346	18916%	19 718
Transfers and Subsidies - Operational		165 857	206 570	206 570	43 012	175 468	154 928	20 540	13%	206 570
Transfers and Subsidies - Capital		115 937	126 532	126 532	24 340	155 469	94 899	60 570	64%	126 532
Interest		42 107	44 209	46 809	4 576	28 795	35 107	(6 312)	-18%	46 809
Dividends								–		
Payments										
Suppliers and employees		(2 114 340)	(1 550 552)	(1 565 871)	(157 149)	(1 431 689)	(1 174 404)	257 286	-22%	(1 565 871)
Interest		–	(23 767)	(24 658)	–	–	(18 493)	(18 493)	100%	(24 658)
Transfers and Subsidies								–		
NET CASH FROM/(USED) OPERATING ACTIVITIES		**3 438 000**	**80 640**	**67 030**	**302 031**	**2 681 924**	**50 272**	**(2 631 651)**	**-5235%**	**67 030**
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(238 262)	(256 068)	(256 068)	(33 490)	(148 148)	(192 051)	(43 903)	23%	(256 068)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(238 262)**	**(256 068)**	**(256 068)**	**(33 490)**	**(148 148)**	**(192 051)**	**(43 903)**	**23%**	**(256 068)**
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		94 550	84 772	84 772	(648)	(2 522)	63 579	(66 101)	-104%	84 772
Borrowing long term/refinancing		21 558	3 078	3 078	(215)	(1 618)	2 309	(3 927)	-170%	3 078
Increase (decrease) in consumer deposits		(571)	–	–	–	–	–	–		–
Payments										
Repayment of borrowing		(17 876)	(42 386)	(42 386)	(258)	(12 192)	(31 789)	(19 598)	62%	(42 386)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**97 660**	**45 464**	**45 464**	**(1 121)**	**(16 332)**	**34 098**	**50 430**	**148%**	**45 464**
NET INCREASE/ (DECREASE) IN CASH HELD		**3 297 398**	**(129 964)**	**(143 574)**	**267 420**	**2 517 444**	**(107 681)**			**(143 574)**
Cash/cash equivalents at beginning:		495 713	560 033	572 169	2 736 666	486 642	572 169			486 642
Cash/cash equivalents at month/year end:		3 793 111	430 069	428 595	3 004 086	3 004 086	464 489			343 068

Performance Report providing the Actual Performance for Quarter 3 against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover)

MIDVAAL
LOCAL MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

1 JUL 2024 – 30 JUN 2025

Quarter 3 – Section 52(d) Performance Report on Predetermined Objectives
31 March 2025

087-106-2471
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24 Hour Emergency Line 016-360-7500 / 016-340-5911
Ethics Hotline: ethics@midvaal.gov.za

INDEX

1. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN CONCEPT

1.1 DEFINITION

The definition of the Service Delivery & Budget Implementation Plan (SDBIP), explained in the Municipal Finance Management Act, Act 56 of 2003 (MFMA), reads as follows:

"Service Delivery and Budget Implementation Plan"

A detailed plan approved by the Executive Mayor in terms of Section 53(l)(c)(ii) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) for implementing the municipality's delivery of municipal services and its annual budget.

The Service Delivery & Budget Implementation Plan (SDBIP) provides the vital link between the Executive Mayor, Council (Executive) and the administration and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community.

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council.

It enables the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager and for the community to monitor the performance of the municipality.

1.2 The following components must be indicated in the SDBIP:

Projections for each month of:

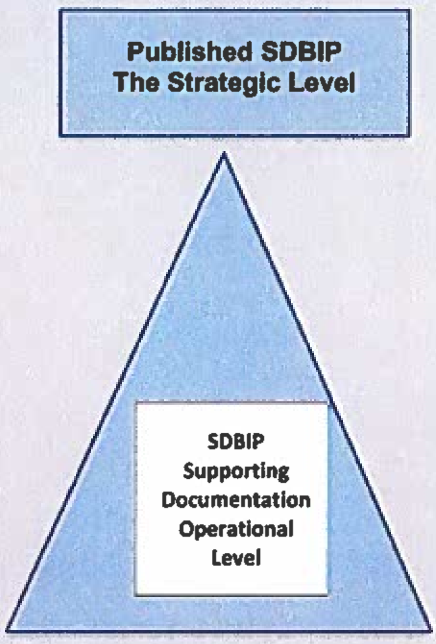
1. Revenue to be collected by Source
2. Operational and Capital Expenditure by Vote
3. Service delivery targets and performance indicators for each quarter
4. Capital budget broken down per ward
5. Any other matters that may be prescribed and includes any revisions of such plan by the Executive Mayor in terms of Section 54(1) of the MFMA

The SDBIP serves as a contract between Council and the Administration.

This diagram explains the Service Delivery & Budget Implementation Plan (SDBIP) Concept:

1.3 The SDBIP concept is further explained in the following sequence:

1.	Top Management sets the targets
2.	Top Management develops the detail on the operational level
3.	SDBIP tabled in Council and made public
4.	Municipal Manager is responsible for submitting the SDBIP to the Executive Mayor
5.	Executive Mayor to approve SDBIP within 28 days after the budget approval
6.	Performance Agreements reviewed by the Executive Mayor to ensure compliance
7.	Monthly monitoring by Executive Mayor – any revisions to the top layer must be approved by Council
8.	Council should reserve oversight role over performance end of year – Annual Report tabled by the Executive Mayor



1.4 Definitions/concepts relevant to the SDBIP

ABBREVIATION	DEFINITION / CONCEPT
APPROVED BUDGET	An Annual Budget approved by Council per Council Resolution
ADJUSTMENTS BUDGET	The revision of the Annual Budget in terms of Section 28 of the MFMA
ALLOCATIONS	The money received from the Provincial or National Government or other municipalities
ANNUAL BUDGET	The Medium-Term Revenue and Expenditure Framework (MTREF) Financial Plan approved by Council per Council Resolution for a specific financial year (1 Jul – 30 Jun)
BUDGET	The Budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan
BUDGET-RELATED POLICY	A policy of the municipality affecting or affected the Annual Budget, including the tariff policy, rates policy, credit control and debt collection policy contained in the Approved Budget
BUDGET YEAR	The financial year for which an annual budget is to be approved in terms of Section 16(1) of the MFMA
CAPITAL EXPENDITURE	The spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as a non-current asset on the municipality's statement of financial position
CASH FLOW STATEMENT	A statement including only actual receipts and expenditures by the municipality. Cash payments and receipts do not always coincide with budgeted timings. Example: When an invoice is received it is shown as expenditure in the month it is received, even though it may not be paid in the same month. The same principle applies to cash receipts. The municipality recognises the revenue on the date of billing whilst payment may not appear in the same period. The receipt is recognised at the date of receipt.
CATEGORY	Functional classification
DORA	The Division of Revenue Act, that shows the total annual allocations made by National to Provincial and local government
EQUITABLE SHARE	A financial allocation in the form of an unconditional grant that enables municipalities to provide basic services to poor households and to enable municipalities with limited own resources to afford basic administrative and governance capacity and perform core municipal functions
EXPENDITURE	Operational / Capital Expenditure
IDP	Integrated Development Plan
MFMA	Local Government: Municipal Finance Management Act, Act 56 of 2003
REVENUE	Budgets must be funded from realistically anticipated revenues (income), cash back reserves and borrowing for capital only
SDBIP	The SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and will be possible if the IDP and the Budget are fully aligned with each other, as required by the MFMA The SDBIP therefore serves as a "contract" between the administration, Council and community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the Budget
SOURCE	Source of income

VOTE	One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments of the municipality. The Votes for Midvaal are: **Vote 01 - Executive & Council** 01.1 - Municipal Manager 01.2 – Councillors 01.3 – Office of the Speaker 01.4 - Office Of the Mayor 01.5 - Savanna City **Vote 02 - Corporate Services** 02.1 - Corporate Services (Administration) 02.2 - Council Building 02.3 - Public Relations Officer 02.4 - ICT Services 02.5 - Performance Audit 02.6 - Human Resources **Vote 03 - Financial Services** 03.1 - Financial Services (Administration) 03.2 - Financial Services (Income) 03.3 - Financial Services (Expenditure) **Vote 04 - Development & Planning** 04.1 - Development & Planning 04.2 - Building Control 04.3 - Town Planning 04.4 - Building Regulation & Enforcement **Vote 05 – Health** 05.1 - Clinic Randvaal 05.2 - Clinic Meyerton 05.3 - Clinic Kookrus **Vote 06 - Community And Social Services** 06.1 - Library Meyerton 06.2 - Library Henley on Klip 06.3 - Library De Deur (Walkerville) 06.4 - Library Randvaal 06.5 - Library Sicelo 06.6 - Lakeside Library 06.7 - Library Bonte Bonke 06.8 - Social Services (Administration) 06.9 - Library Savanna City 06.10 - Library Mamello 06.11 – Parks 06.12 - Swimming Pool

	06.13 - Sport & Recreation (Administration) 06.14 – Cemeteries **Vote 07 - Public Safety** 07.1 – Traffic 07.2 – Fire **Vote 08 - Sport and Recreation** **Vote 09 - Environmental Protection** 09.1 - Municipal Health Services (Sedibeng Funding) 09.2 - Environmental Management **Vote 10 - Wastewater Management** 10.1 - Sanitation Network 10.2 - Wastewater Purification **Vote 11 - Solid Waste Management** 11.1 - Landfill Sites 11.2 - Solid Waste **Vote 12 - Roads and Transport** 12.1 – Traffic 12.2 – Roads 12.3 - Mechanical Workshop 12.4 – Stormwater 12.5 – Stormwater **Vote 13 - Water Services** 13.1 - Water Network **Vote 14 - Electrical Services** 14.1 - Electrical Network 14.2 - Engineering (Administration) **Vote 15 – Other**

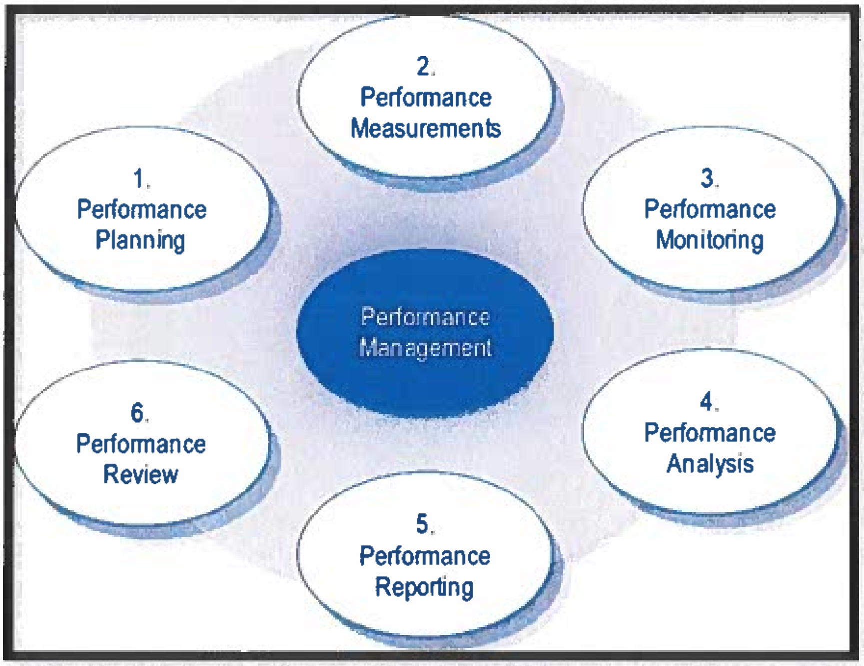
2. PERFORMANCE MANAGEMENT FRAMEWORK

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role-players.

The policy document guides the development of a PMS. It also forms the basis of aligning the IDP with the operational SDBIPs, performance areas and performance indicators of the various departments.

The Performance Management Framework is the way the Municipality collects, presents and uses its performance information. It is a practical plan, made up of mechanisms and processes, to collect, process, arrange and classify, examine and evaluate, audit, reflect on and report performance information. These mechanisms and processes work in a cycle which must be linked to the normal planning (IDP and otherwise) and the annual budgeting cycle.

The annual process of managing performance at organisational level involves the steps set out in the diagram below and explained/defined below:



2.1 Performance Planning

The performance of Midvaal is to be managed in terms of its IDP.

The process of compiling an IDP and the SDBIP and the annual review of the IDP thereof, constitutes the process of planning for performance.

It should be noted that the last component of the process is that of performance review and the outcome of such review process inform the next cycle of the IDP compilation/review by focusing the planning processes on those areas in which Midvaal has underperformed.

2.2 Performance Measurement

Performance measurement refers to the formal process of collecting and capturing performance data to enable reporting to take place for each Key Performance Indicator and against the target set for such indicator.

The setting of measures/indicators and targets happens during the IDP process and is linked to the strategic objectives of the municipality.

To ensure the integrity of the indicators and targets set, baseline information based on backlog and current performance should be used as the basis for setting sound measures/indicators and targets. Performance measurement allows Midvaal to compare their actual performance in relation to backlog and current (baseline) performance.

2.3 Performance Monitoring

The purpose of performance monitoring is to ensure:

1. Performance is monitored against the information available
2. The MFMA requires the Accounting Officer to regularly monitor and report on performances
3. The Act stresses the need for regular monitoring reports to be submitted to NT, so serve as early warning
4. Performance against the budget and service delivery plans
5. Council is alerted and managers are taking appropriate remedial actions

It is important to understand the duties, roles and responsibilities of the different stakeholders and role-players in the various processes that together constitute the framework of the PMS. It is important that the accountabilities and relationships and priorities of the various stakeholders are set to ensure that there is a complete understanding of the participation, consultation and involvement of all stakeholders for maximum inputs into and success of the PMS.

Performance monitoring and reporting are very important. It ensures timeous identification of non-performance.

Performance monitoring is an ongoing process by which the Manager accountable for a specific indicator and target, as set out in the SDBIP, continuously monitors current performance against predetermined objectives (PDOs). The aim of the monitoring process is to take appropriate and immediate interim (or preliminary) action where the indication is that a target is not going to be achieved by the time that the formal process of performance measurement, analysis, reporting and review is due.

2.4 Performance Analysis

Performance analysis involves the process of making sense of measurements/indicators. It requires interpretation of the measurements as conducted in terms of the previous step to determine whether targets have been achieved and exceeded and to project whether future targets will be achieved or not.

Where targets have not been achieved, performance analysis requires that the reasons therefore should be examined and corrective action recommended.

Where targets have been achieved or exceeded, the key factors that resulted in such success, should be documented and shared, to ensure organisational learning.

2.5 Performance Reporting

The purpose of performance reporting is to:

1. Monitor the financial position, performance and cash flows
2. Review ongoing progress towards achieving performance objectives
3. Early Warning System for budget overspending
4. Highlight performance shortcomings: Under expenditure
5. Integral part of ongoing management
6. Budget holders accountable through regular reporting
7. Integrated financial and performance management determine cost effectiveness

The executive management should also ensure that quality performance reports are submitted to the Mayoral Committee and that adequate response strategies are proposed in cases of poor performance.

Performance reporting is done according to the following sections regulated by the MFMA:

SECTION 71 Monthly	SECTION 52(d) Quarterly	SECTION 72 Mid-year	SECTION 46 MSA Annually
The Municipal Manager must by no later than 10 working days after the end of the month submit to the Executive Mayor and the relevant Provincial Treasury a statement in the prescribed format on the state of the budget reflecting the required particulars	The Executive Mayor must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs	The Municipal Manager must by 25 Jan of each year assess the performance during the first half of the financial year, according to the required considerations	A municipality must prepare for each year a performance report, which must form part of the Annual Report in terms of Chapter 12 of the MFMA

2.6 Reviewing

This phase involves jointly assessing performance against expectations (planned versus actual performance) at mid-year and year-end.

The Manager/Supervisor is to set up formal quarterly reviews to assess the relevance of the objectives and the Employee's performance against the objectives and a formal final review in June.

The process for reviewing performance is as follows:

1. The evaluated employee to submit all required Portfolios of Evidence to the Manager
2. The evaluated employee to prepare for the formal review by scoring him/herself against the agreed objectives and Key Performance Indicators (KPIs) and targets
3. The evaluated employee to submit the Portfolio of Evidence
4. The assessor/panel and evaluated employee will meet to finalise the formal performance review and agree on the final scores
5. The assessor/panel to prepare final scores of the evaluated employee's performance

Should the evaluated employee not agree with the outcome of his/her performance results, they may follow the dispute procedure as outlined in the Regulations for Section 57-employees and other employees to follow the MLM dispute resolution process.

The assessor/panel and evaluated employee must prepare and agree to a Personal Development Plan (PDP). This only needs to be done at the final review in June in conjunction with the annual skills efficiency analysis review.

The assessment terminology of actual performance against targets set for the Key Performance Indica-tors as documented in the SDBIP, is illustrated in terms of the following descriptions:

Level	Terminology	Description
5	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	Performance Significantly Above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	Not Fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The Employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

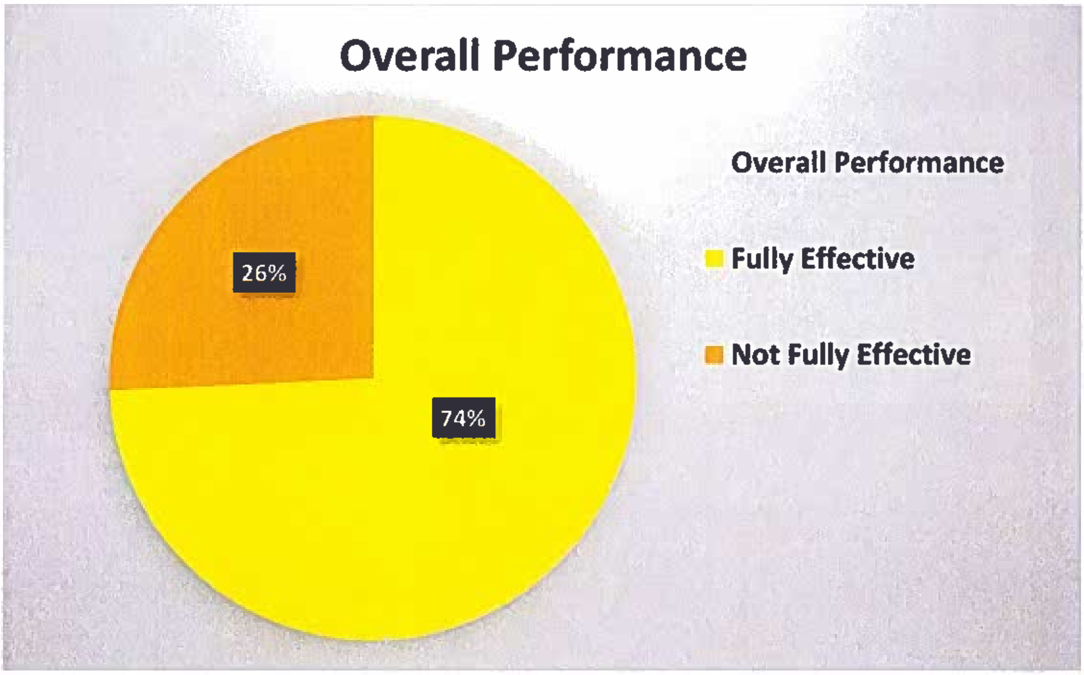
The quarterly performance in terms of Section 52(d) of the Local Government: Municipal Finance Management Act, Act 56 of 2003, is therefore reported to Council.

The Executive Mayor must, within 30 days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of affairs.

The quarterly organisational performance comparison in terms of the Measurable Performance Objectives, for the period under review, is reported below. A total performance outcome of **74.24%** is reported.

CRITERIA		Q1	Q2	Q3	Q4	YtD
1.	Total number of indicators	**112**	**112**	**106**		
2.	Number of Indicators applicable for the period under review	83	74	66		
3.	Number of Indicators Achieved	**58**	**58**	**49**		
4.	Number of Indicators not Achieved	22	16	17		
5.	Number of Indicators not applicable for the period under review	32	38	40		
	% Performance	69.88%	78.38%	74.24%		

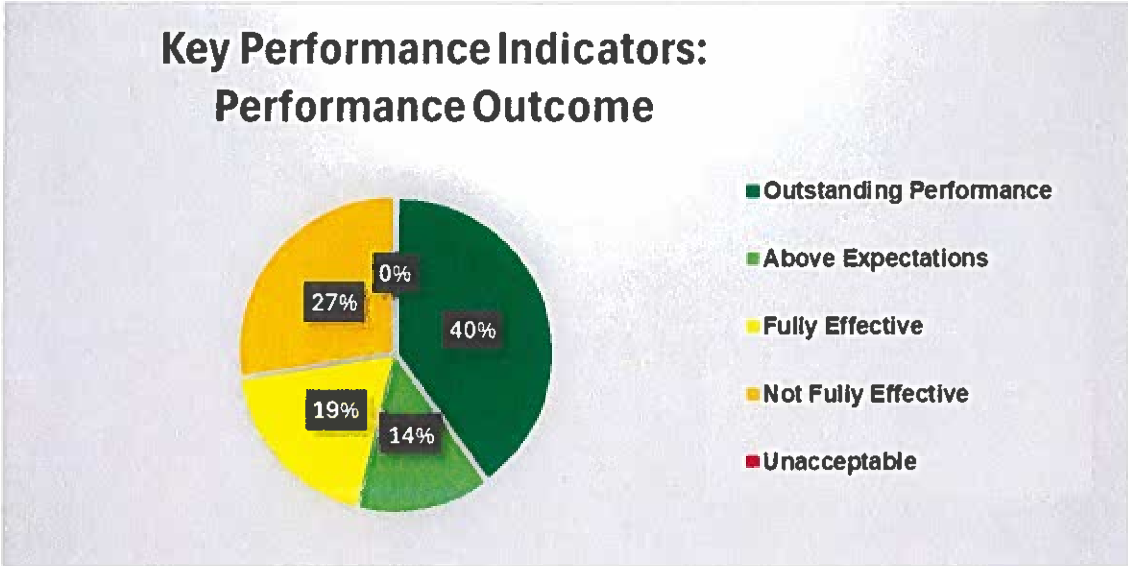
The graph below reflects the overall Year-to-Date performance:



GRAPHICAL QUARTERLY PERFORMANCE REPORTING

QUARTER 1

Overall performance:



Legend:

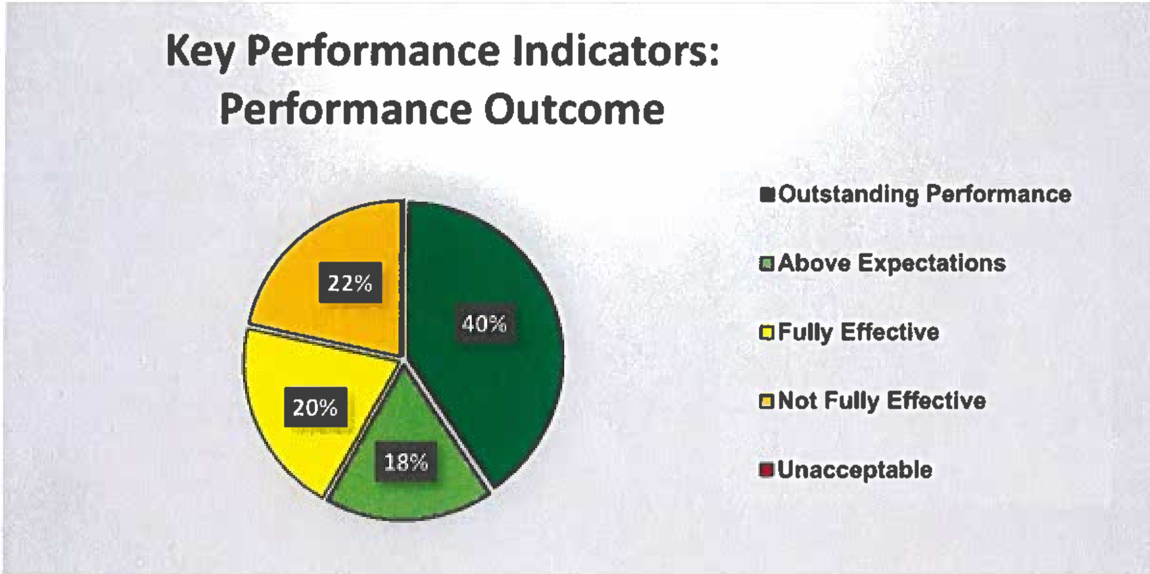
Overall Performance Level	Number of Key Performance Indicators (KPIs)	% Performance
Outstanding Performance	32	38.55%
Above Expectations	11	13.25%
Fully Effective	15	18.07%
Not Fully Effective	22	26.51%
Unacceptable	0	-
Not Applicable (No Target for the period under review)	32	-
Total KPIs	112	69.88%

Overall departmental performance:

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
CORP	16	-	5	4	-	3	58.33	4
FIN	14	-	2	1	3	5	82	3
DP	13	-	-	4	1	6	100	2
COMM	20	-	4	1	1	6	67	8
ENG	22	-	3	1	4	4	75	10
MM	10	-	4	3	1	1	56	1
PSR	17	-	4	1	1	7	69.23	4
	112	-	22	15	11	32	69.88	32

QUARTER 2

Overall performance:



Legend:

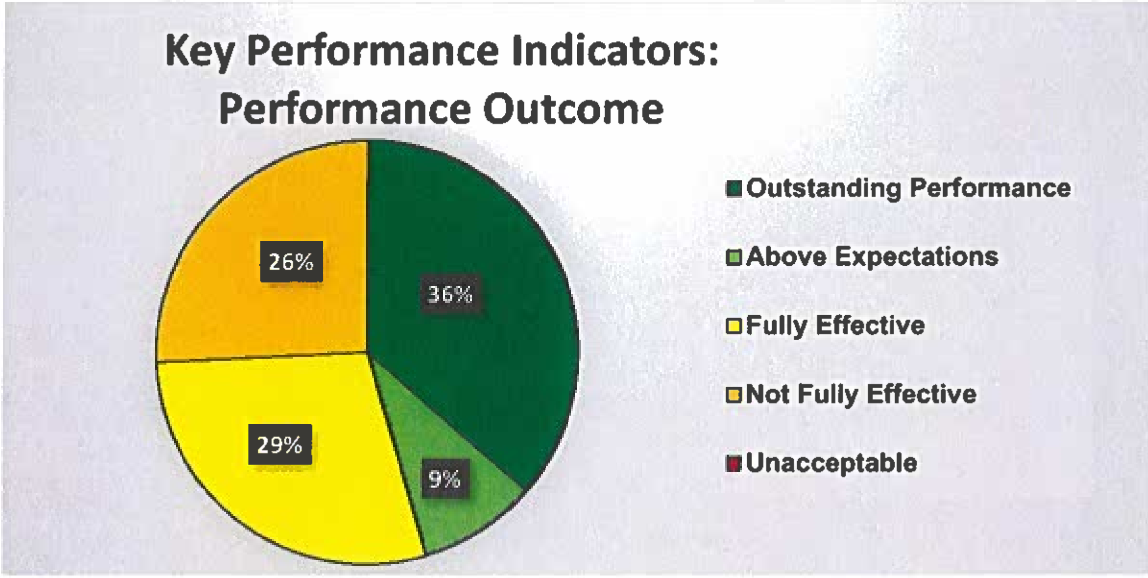
Overall Performance Level	Number of Key Performance Indicators (KPIs)	% Performance
Outstanding Performance	30	40.54%
Above Expectations	13	17.57%
Fully Effective	15	20.27%
Not Fully Effective	16	21.62%
Unacceptable	0	-
Not Applicable (No Target for the period under review)	31	-
Total KPIs	112	78.38%

Overall departmental performance:

DEPT	NUMBER OF INDICATORS	UNACCEP-TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	1	4	1	3	88.89	5	2
FIN	14	-	4	0	3	4	63.64	3	0
DP	13	-	-	2	1	7	100.00	3	0
COMM	20	-	5	1	-	5	54.55	7	2
ENG	22	-	1	1	5	5	91.67	10	0
MM	10	-	3	3	1	2	66.67	0	1
PSR	17	-	2	4	2	4	83.33	3	2
	112	-	16	15	13	30	78.38	31	7

QUARTER 3

Overall performance:



Legend:

Overall Performance Level	Number of Key Performance Indicators (KPIs)	% Performance
Outstanding Performance	24	36.36%
Above Expectations	6	9.09%
Fully Effective	19	28.79%
Not Fully Effective	17	25.76%
Unacceptable	0	-
Not Applicable (No Target for the period under review)	35	53.03%
Not Evaluated	5	7.58%
Total KPIs	106	74.24%

Overall departmental performance:

DEPT	NUMBER OF INDICATORS	UNACCEPTABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE	NOT EVALUATED
CORP	16	-	2	5	-	3	80	5	1
FIN	15	-	2	-	2	7	81.82	3	1
DP	11	-	-	1	1	8	100	1	-
COMM	18	-	2	5	1	1	77.78	8	1
ENG	23	-	5	3	1	1	50	12	1
MM	8	-	3	2	-	1	50	2	-
PSR	15	-	3	3	1	3	70	4	1
	106	-	17	19	6	24	74.24%	35	5

Performance management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities.

In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds.

The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year and reporting on last year's performance.

Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed and continues through each of the planning, budgeting, implementation and reporting stages.

The planning, budgeting and reporting cycle can be graphically illustrated as follows:

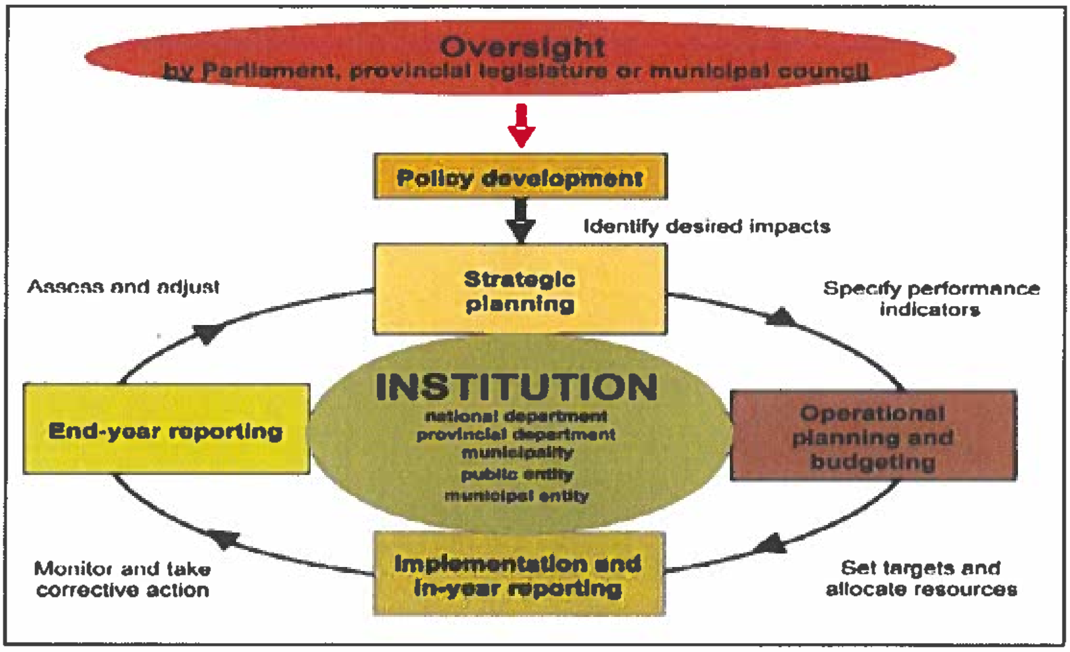


Figure 5 Planning, budgeting and reporting cycle

2.6 Annual Performance Reporting and Review

On an annual basis a comprehensive report on the performance of the MLM also needs to be compiled.

The requirements for the compilation, consideration and review of such an annual report are set out in Chapter 12 of the MFMA. In summary it requires that:

1. All municipalities for each financial year compile an annual report;

2. The annual report be tabled within seven months after the end of the financial year (However, in terms of a National Treasury directive municipalities are required to approve the first draft of an annual report during August);

3. The annual report immediately after it has been tabled be made public and that the local community be invited to submit representations thereon;

4. The municipal Council consider the annual report within nine months after the end of the financial year and adopt an oversight report containing the council's comments on the annual report;

5. The oversight report as adopted be made public;

6. The annual report as tabled and the Council's oversight report be forwarded to the Auditor-General, the Provincial Treasury and the department responsible for local government in the Province; and

7. The annual report as tabled and the Council's oversight report are sub-mitted to the Provincial legislature.

The oversight report to be adopted provides the opportunity for full Council to review the performance of the MLM. The requirement that the Annual Report, once tabled and the oversight report be made public, similarly provides the mechanism for the general public to review the performance of the MLM.

The Council may also resolve that annually a public campaign be embarked upon to involve the citizens of the MLM in the review of municipal performance over and above the legal requirements of the Municipal Systems Act and the MFMA.

Such a campaign could involve all or any combination of the following methodologies:

- Various forms of media including radio, newspapers and billboards could be used to convey the Annual Report;

- The public may be invited to submit comments on the Annual Report via telephone, fax and e-mail;

- Public hearings could be held in a variety of locations to obtain input of the Annual Report;

- Making use of existing structures such as ward and/or development committees to disseminate the Annual Report and invite comments; and

- Hosting a number of public meetings and roadshows at which the Annual Report could be discussed and input invited.

3. ROLES & RESPONSIBILITIES

ROLES AND RESPONSIBILITIES (STAKEHOLDERS & ROLE-PLAYERS)
1. Developing and sanctioning the performance management process
Mayoral Committee Ratify and adopt the PMS Policy
2. Developing measures / indicators
Officials 1. Provide the IDP documentation and (when appropriate) the PMS documentation of the previous reporting period 2. Provide inputs into the process with reference to the available resources within their respective departments 3. Document the measures/indicators 4. Provide the schedule of measures/indicators to relevant stakeholders
Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements
3. Setting targets
Officials 1. Provide inputs into the process with reference to the available resources within their respective departments 2. Document the targets 3. Provide and publicise the schedule of targets to the relevant stakeholders
Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements

4.	Linking measures/indicators and targets to performance commitments of staff
	Municipal Manager
1.	Prepare performance agreements with agreed and approved measures/indicators and targets
2.	Ensure that the measures/indicators and targets in the performance agreements of senior managers are linked with his/her agreement
3.	Ensure that all senior managers performance agreements are published
4.	Provide inputs into senior managers performance agreements
5.	Ensure that the measures/indicators and targets of the departments and sub-ordinates are linked with the senior managers agreements
	Mayoral Committee
	Ratify and adopt the performance agreements
5.	**Monitoring and Evaluation**
	Executive Mayor
	Monitor and evaluate (according to agreed schedule) the measures/indicators and targets of the Municipal Manager
	Municipal Manager
1.	Monitor and evaluate (according to the agreed schedule) the measures/indicators and targets of senior managers
2.	Ensure that the results are documented and publicised to the relevant stakeholders
6.	**Information collection, processing and analysis**
	Councillors
1.	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2.	Ensure with the council officials that all information is made available
3.	Examination, scrutiny and critical analysis of measures/indicators, targets, outputs and outcomes
	Officials
	Collect, process and provide the relevant and appropriate information from their respective departments/Sections
	Local community and Stakeholders
	Provide inputs into the process with reference to their specific needs and requirements
7.	**Auditing of information**
	Performance Management Manager
1.	Collect and process relevant and appropriate information from departments
2.	Examination, scrutiny and critical analysis of information from departments
	Performance & Audit Committee
	Examination, scrutiny and critical analysis of information from departments
	Auditor-General
1.	Collect and process the relevant and appropriate information from the Municipality
2.	Examination, scrutiny and critical analysis of information from the Municipality

8.	**Audit reporting**

Internal Auditor Provide an independent audit report to the Performance & Audit Committee
Performance & Audit Committee Provide an independent audit report to the Municipal Manager and Mayoral Committee
9. Reporting
Municipal Manager Provide approved, relevant and appropriate information and reports to National- and Provincial Government and the Auditor-General
10. Report to Community
Municipal Manager Ensure that the results are documented and publicised to the relevant stakeholders
11. Review of performance management and setting of new measures/indicators and targets
Officials 1. Provide inputs into the process with reference to the available resources within their respective departments 2. Document the measures/indicators and targets 3. Provide and publicise the schedule of revised measures/indicators and targets to relevant stakeholders
Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations in the light of the revised measures/indicators and targets
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements in the light of the revised measures/indicators and targets

4. PROCESS PLAN

Section 28 of the Municipal Systems Act, Act 32 of 2000, states that:

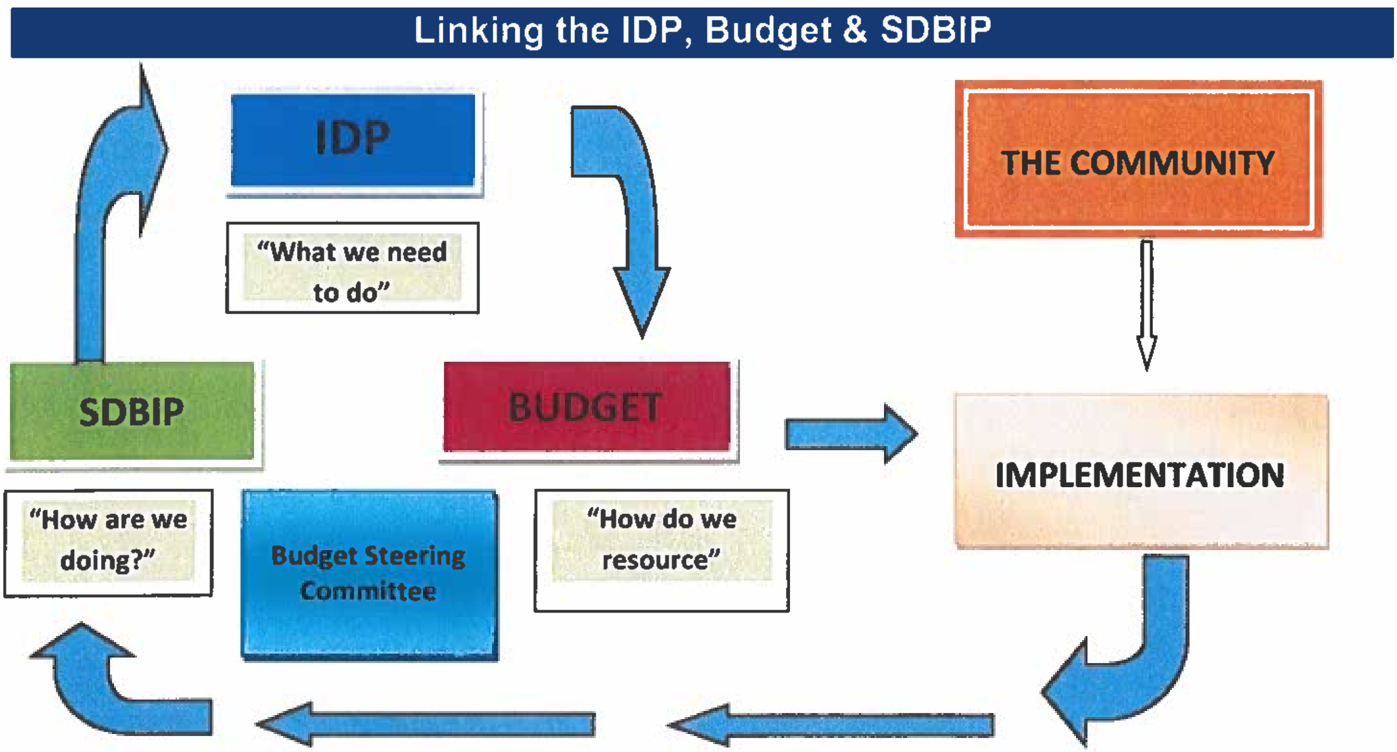
Each Municipal Council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan.

The Process Plan will amongst other, include the following:

- Institutional arrangements (internal and external role-players)
- Mechanisms and procedures for public participation
- The IDP year planner
- Alignment of the IDP
- Conclusion

The complete process plan is contained in the IDP.

The full process is simplified in the following diagram:



5. FIVE NECESSARY COMPONENTS OF THE TOP-LAYER OF THE SDBIP

The next section (funding/budget) of the SDBIP must be read with the afore-mentioned requirements to be able to give effective implementation of the full process, linked to the Performance Management System.

5.1 Monthly projections of Revenue to be collected for each source;

5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category;

5.3 Monthly projections for revenue and operating expenditure for each Vote;

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote;

5.5 Ward Information for expenditure and service delivery.

Table 1 Consolidated Overview of the 2024/25– 2026/2027 MTREF

Financial Overview	Adjusted Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
Total Operating Revenue	1,751,531,487	1,913,804,260	2,048,191,513	2,236,094,217
Total Operating Expenditure	1,733,012,920	1,873,019,955	2,027,620,477	2,217,146,486
Total Capital Expenditure	270,011,744	266,618,087	208,587,999	147,441,957
Total Expenditure	2,003,024,664	2,139,638,042	2,236,208,476	2,364,588,443
Employee Cost	396,778,428	423,721,821	439,885,331	463,633,936
Employee Cost as a % of Opex	22.90%	22.62%	21.69%	20.91%

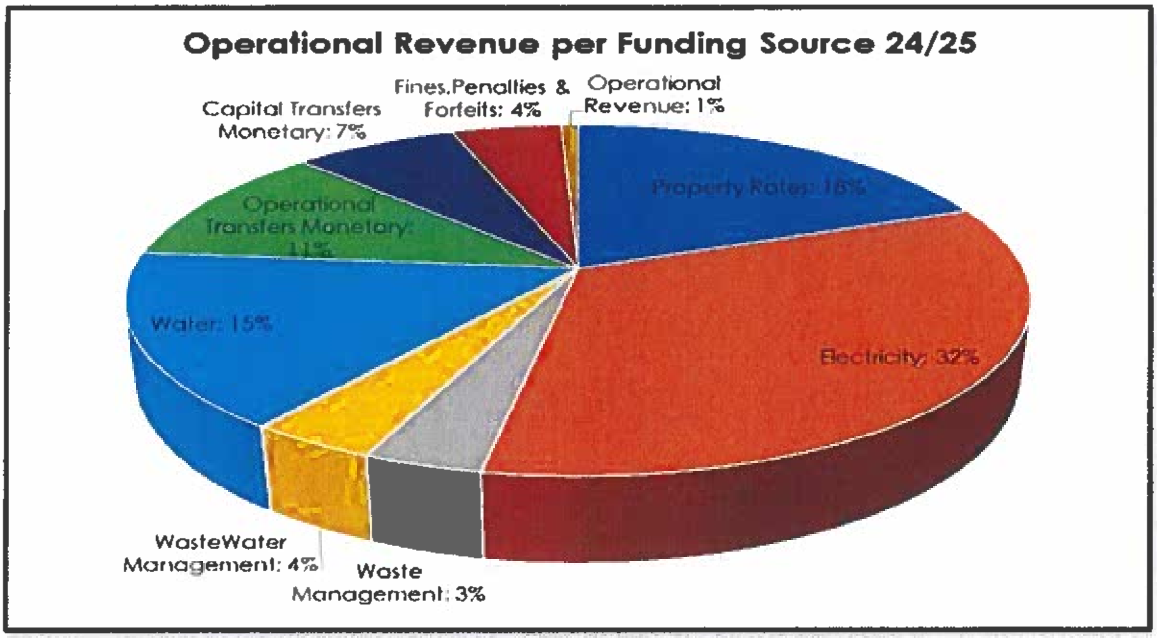


Figure 1: Operating Revenue Distribution for the 2024/25 Financial Year

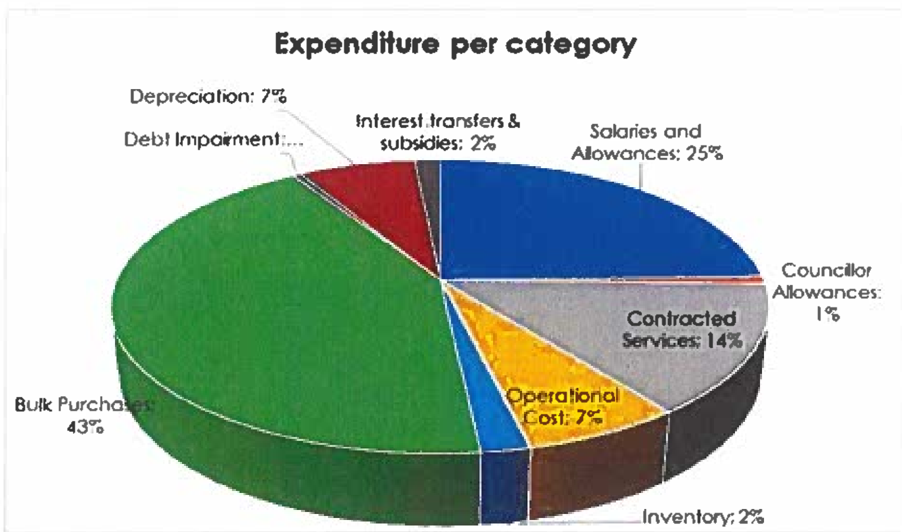


Figure 2 Operating Expenditure Distribution for the 2024/25 Financial Year

5.1 Monthly projections of Revenue to be collected for each source

GT422 Midvaal - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																
Exchange Revenue																
Service charges - Electricity		59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	(36 347)	616 262	711 937	822 586
Service charges - Water		26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	5 784	294 205	314 641	336 503
Service charges - Waste Water Management		6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	2 012	71 008	75 268	79 784
Service charges - Waste Management		5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	1 271	66 300	70 941	75 907
Sale of Goods and Rendering of Services		717	717	717	717	717	717	717	717	717	717	717	254	8 141	8 604	9 092
Agency services													–	–	–	–
Interest													–	–	–	–
Interest earned from Receivables		2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	1 040	25 252	26 413	27 602
Interest earned from Current and Non Current Assets		3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	1 820	44 209	46 242	48 323
Dividends													–	–	–	–
Rent on Land													–	–	–	–
Rental from Fixed Assets		103	103	103	103	103	103	103	103	103	103	103	33	1 161	1 230	1 304
Licence and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		415	415	415	415	415	415	415	415	415	415	415	186	4 751	4 980	5 217
Non-Exchange Revenue																
Property rates		30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	9 906	349 605	370 581	392 816
Surcharges and Taxes													–	–	–	–
Fines, penalties and forfeits		7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	226	83 414	90 750	96 195
Licences or permits													–	–	–	–
Transfer and subsidies - Operational		17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	9 677	206 570	214 793	233 262
Interest		1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	16 396	16 396	16 396
Fuel Levy													–	–	–	–
Operational Revenue													–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations													–	–	–	–
Total Revenue (excluding capital transfers and cont		**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**162 731**	**(2 774)**	**1 787 272**	**1 952 778**	**2 144 987**

Expenditure																
Employee related costs		36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	20 455	423 686	439 885	463 634
Remuneration of councillors		1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	559	15 270	16 049	16 851
Bulk purchases - electricity		53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	(33 699)	556 242	643 572	744 613
Inventory consumed		14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	6 055	166 072	174 564	183 747
Debt impairment		14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	(11 539)	146 245	172 128	201 236
Depreciation and amortisation		10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	6 610	118 783	122 369	126 245
Interest		2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	455	23 767	25 431	27 211
Contracted services		21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	16 871	250 144	254 478	266 156
Transfers and subsidies		208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 500	2 500
Irrecoverable debts written off		594	594	594	594	594	594	594	594	594	594	594	280	6 814	7 128	7 449
Operational costs		9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	6 183	113 497	117 067	122 483
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	1 921	50 001	52 451	55 021
Total Expenditure		168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit)		(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(17 133)	(85 748)	(74 842)	(72 159)
Transfers and subsidies - capital (monetary allocations)		7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	37 770	125 232	95 413	91 107
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	1 300	1 300	–	–
Surplus/(Deficit) after capital transfers & contributions		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Income Tax													–	–	–	–
Surplus/(Deficit) after income tax		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Share of Surplus/Deficit attributable to Joint Venture													–	–	–	–
Share of Surplus/Deficit attributable to Minorities													–	–	–	–
Surplus/(Deficit) attributable to municipality		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Share of Surplus/Deficit attributable to Associate													–	–	–	–
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit) for the year	1	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category

GT422 Midvaal - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 01 - Executive & Council		595	595	595	595	595	595	595	595	595	595	595	315	6 864	7 144	7 431
Vote 02 - Corporate Services		165	165	165	165	165	165	165	165	165	165	165	53	1 865	1 977	2 096
Vote 03 - Financial Services		43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	27 091	508 868	525 575	551 478
Vote 04 - Development & Planning		1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	954	14 023	14 258	9 531
Vote 05 - Health		438	438	438	438	438	438	438	438	438	438	438	208	5 029	5 259	5 421
Vote 06 - Community And Social Services		2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	12 051	43 459	34 264	25 137
Vote 07 - Public Safety		107	107	107	107	107	107	107	107	107	107	107	2 250	3 426	1 282	1 340
Vote 08 - Sport And Recreation		257	257	257	257	257	257	257	257	257	257	257	(2 824)	–	–	–
Vote 09 - Environmental Protection		7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	(84 281)	3 081	3 081	3 081
Vote 10 - Waste Water Management		8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	(2 617)	89 841	95 304	104 084
Vote 11 - Solid Waste Management		8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	(18 498)	75 735	100 864	105 830
Vote 12 - Roads And Transport		31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	(251 355)	95 062	102 799	106 245
Vote 13 - Water Services		64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	(344 792)	368 809	377 910	417 380
Vote 14 - Electrical Services													697 741	697 741	778 475	897 042
Vote 15 - Other													–	–	–	–
Total Revenue by Vote		170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	36 296	1 913 804	2 048 192	2 236 094
Expenditure by Vote to be appropriated																
Vote 01 - Executive & Council		5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	2 138	57 549	60 447	63 169
Vote 02 - Corporate Services		8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	4 118	100 395	105 029	110 032
Vote 03 - Financial Services		10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	1 245	115 388	124 519	131 812
Vote 04 - Development & Planning		4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	1 468	47 102	49 783	52 198
Vote 05 - Health		475	475	475	475	475	475	475	475	475	475	475	226	5 456	5 705	5 861
Vote 06 - Community And Social Services		6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	7 287	83 937	83 616	90 016
Vote 07 - Public Safety		4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	2 779	46 828	48 053	50 350
Vote 08 - Sport And Recreation		376	376	376	376	376	376	376	376	376	376	376	(4 141)	–	–	–
Vote 09 - Environmental Protection		8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	(91 172)	4 300	4 518	4 742
Vote 10 - Waste Water Management		11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	(27 341)	94 630	104 151	109 849
Vote 11 - Solid Waste Management		18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	(71 736)	129 288	133 059	141 473
Vote 12 - Roads And Transport		24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	(60 040)	208 391	219 298	230 847
Vote 13 - Water Services		66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	(454 075)	276 152	292 833	306 556
Vote 14 - Electrical Services													703 603	703 603	796 611	920 240
Vote 15 - Other													–	–	–	–
Total Expenditure by Vote		168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit) before assoc.		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Income Tax													–	–	–	–
Share of Surplus/Deficit attributable to Minorities		(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	48 080	–	–	–
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit)	1	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	70 016	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

5.3 Monthly projections for revenue and operating expenditure for each Vote

GT422 Midvaal - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	30 490	525 872	540 418	567 185
Executive and council		595	595	595	595	595	595	595	595	595	595	595	315	6 864	7 144	7 431
Finance and administration		44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	30 174	519 008	533 274	559 754
Internal audit													–	–	–	–
Community and public safety		10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	14 739	135 376	131 605	128 143
Community and social services		1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 512	22 146	22 510	23 278
Sport and recreation		979	979	979	979	979	979	979	979	979	979	979	10 539	21 313	11 754	1 659
Public safety		7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	2 480	86 888	92 081	97 585
Housing													–	–	–	–
Health		438	438	438	438	438	438	438	438	438	438	438	208	5 029	5 259	5 421
Economic and environmental services		2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	1 811	28 704	29 339	22 612
Planning and development		1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	954	14 023	14 258	9 531
Road transport		1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	600	11 600	12 000	10 000
Environmental protection		257	257	257	257	257	257	257	257	257	257	257	257	3 081	3 081	3 081
Trading services		112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	(10 743)	1 223 851	1 346 831	1 518 154
Energy sources		64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	(18 891)	689 466	772 753	890 861
Water management		31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	22 392	368 809	377 910	417 380
Waste water management		7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	2 479	89 841	95 304	104 084
Waste management		8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	(16 724)	75 735	100 864	105 830
Other													–	–	–	–
Total Revenue - Functional		170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	36 296	1 913 804	2 048 192	2 236 094
Expenditure - Functional																
Governance and administration		28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	13 680	323 542	337 808	355 059
Executive and council		5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	2 183	58 040	60 934	63 651
Finance and administration		23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	11 697	265 501	276 874	291 407
Internal audit													–	–	–	–
Community and public safety		21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	12 348	244 532	253 289	268 718
Community and social services		2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 664	28 126	27 776	31 520
Sport and recreation		3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	2 858	43 986	44 867	46 996
Public safety		14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	6 569	166 585	174 562	183 962
Housing													–	–	–	–
Health		507	507	507	507	507	507	507	507	507	507	507	258	5 835	6 084	6 241
Economic and environmental services		11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	4 872	133 503	140 324	147 040
Planning and development		4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	1 512	47 631	50 311	52 726
Road transport		7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	3 202	81 573	85 496	89 572
Environmental protection		376	376	376	376	376	376	376	376	376	376	376	158	4 300	4 518	4 742
Trading services		108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	(16 741)	1 171 443	1 296 199	1 446 329
Energy sources		63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	(31 224)	667 925	762 708	885 003
Water management		24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	7 590	274 567	291 247	304 971
Waste water management		9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	(323)	100 856	110 376	116 075
Waste management		10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	7 217	128 095	131 867	140 281
Other													–	–	–	–
Total Expenditure - Functional		168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit) before assoc.		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit)	1	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budeted Financial Performance

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote

1. Office of the Acting Municipal Manager

Number per Order	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	Acting MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted within 30 days after the end of the quarter 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	20	4	1	1	1	1
2	Acting MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	Clean Audit	-	Clean Audit	-	-
3	Acting MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%
4	Acting MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)-performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	20	4	1	1	1	1

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025			
										Q1	Q2	Q3	Q4
									TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
5	Acting MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	90%	95%	15%	40%	75%	95%
6	Acting MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and Incident Report submitted and included in the Annual Report by 30 Aug 2024	20	4	1	1	1	1
7	Acting MM	KPI 082	KPA 6	KFA 21	Report status quo to Council to establish a Public Private Partnership (PPP) for the electricity infrastructure by 30 Jun 2025	Council Resolution on status quo to establish a Public Private Partnership (PPP) for electricity infrastructure by 30 Jun 2025	3 = Status quo report considered by Council by 30 Jun 2025	1	1	-	-	-	1
8	Acting MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Data)	3 = 70% - 75% 4 = 75.1 - 80% 5 = 85% and higher	90%	85%	85%	85%	85%	85%

2. Department: Corporate Services

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources <u>(own and any other sources)</u> (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%
2	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	15	4	1	1	1	1
3	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	20	4	1	1	1	1

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
4	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	100%	95%	-	-	-	95%
5	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95% and above plus 70% satisfaction level	90%	95%	85%	85%	95%	95%
6	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies catergorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policies to Council by 30 May 2025) (2.2) Non-financial policies (draft) by 30 April and submit final report into the reporting cycle to Council by 30 Jun 2025	3 = Conformance to the definition	1	1	-	-	-	1
7	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	3 = 7 working days 4 = 6 working days 5 = 5 working days and less	4	7	7	7	7	7

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
8	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	3 = Report submitted into reporting cycle (Confidential - only to Mayoral Committee) as per indicator definition	16	4	1	1	1	1
9	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed monthly by the 10th working day 4 = (3) above plus quarterly analysis report to Mayoral Committee 5 = (3) and (4) above plus annual analytical report included in the Annual Report	20	4	1	1	1	1
10	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	100%	100%	100%	100%
11	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(1) Meetings arranged according to Council approved Annual Year Planner (2) Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor	3 = Meetings arranged as per indicator definition	300	60	15	15	15	15

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
12	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	95%	90%	-	-	-	90%
13	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	5	1	-	-	1	-
14	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	12	1	-	-	-	1
15	CORP	KPI 071.1	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	90%	1	1	-	-	-
16	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		90%	25%	50%	90%	100%

3. Department: Finance Services

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + Investments / Monthly fixed operating expenditure (cash expenditure)	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2.50	2.50	2.50	2.50	2.50	2.50
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1.5 : 1	1.5 : 1	1.5 : 1	1.5 : 1	1.5 : 1	1.5 : 1
3	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	3 = 15 4 = 16 5 = >17	17	15	15	15	15	15
4	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	33%	50%	50%	50%	50%	50%
5	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	3 = 90% 4 = 90.1% - 90.99% 5 = >91%	95%	90%	90%	90%	90%	90%

Number per Unit	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
6	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	3 = 99% 4 = 99.1% - 99.99% 5 = 100%	95%	99%	99%	99%	99%	99%
7	FIN	KPI 014.2	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%
8	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	3 = 20% 4 = 20.1% - 22% 5 = 22.1% and above	20%	20%	-	-	-	20%
9	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	8%	-	8%	8%	8%
10	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	100%	90%	-	-	-	90%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
11	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	3 = 30% 4 = 29% - 21% 5 = 20% and lower	-	30%	30%	30%	30%	30%
12	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	3 = 15 working days 4 = 14 to 12 working days 5 = <12 working days	16	4	1	1	1	1
13	FIN	KPI 071.2	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	90%	1	1	-	-	-
14	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		90%	25%	50%	90%	100%
15	FIN	KPI 074.5	KPA 1	KFA 28	Percentage of Finance Services related complaints addressed quarterly	(1) Number of complaints (billing, meter reading and related complaints) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	70%	75%	75%	75%	75%	75%

4. Department: Development & Planning

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	3 = 30 working days per quarter 4 = 11 - 29 working days per quarter 5 = 1 - 10 working days per quarter	100%	30	30	30	30	30
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	3 = 1 - 20 applications considered within 8 months per quarter 4 = 1 - 20 applications considered in >7 but <8 months per quarter 5 = 1 - 20 & >20 applications considered in <7 months per quarter	Within 8 months	Within 8 months	Within 8 months	Within 8 months	Within 8 months	Within 8 months
3	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution) (Job created = 1 day's full work)	3 = 1 500 - 2 000 per annum 4 = 2 000 per annum 5 = >2 001 per annum	6 600	1500	1 500	-	-	-

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
4	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (2.1) Report signed off by the Executive Director by the 10th working day after the end of the quarter (3) Number of threats received confirmed by the Call Centre quarterly	3 = 100% within 48 hours 4 = 100% within 25 - 47 hours 5 = 100% within 1 - 24 hours	90%	100%	100%	100%	100%	100%
5	DP	KPI 054.1	KPA 8	KFA 29	Number of Building and Land Use Regulations/By-law enforcement inspections conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 16 planned building and land use enforcement inspections conducted per quarter 4 = 16 planned building and land use enforcement inspections conducted plus 2 additional inspections conducted per quarter 5 = 16 planned building and land use enforcement inspections conducted plus 4 additional inspections conducted per quarter	64	64	16	16	16	16
6	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activites surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Commitee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	3 = 360 4 = 361 - 380 5 = 381 and above	4	360	90	90	90	90

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
7	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calender days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	3 = 14 days per quarter 4 = 9 - 13 days per quarter 5 = 1 - 8 days per quarter	100%	100%	100%	100%	100%	100%
8	DP	KPI 070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	(1) Report to the Heads of Department meeting on the implementation of measures to address illegal land uses and vacant land (2) Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter		4	1	1	1	1
9	DP	KPI 075.1	KPA 2	KFA 05	Number of joint compliance (Building/Town Planning Regulations) operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) Execution of Year Planner quarterly (3) Submit quarterly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the quarter (4) Submit consolidated quarterly report into the reporting cycle by the 15th working day after the end of the quarter, to the Mayoral Committee	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1	1	1
10	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMEs/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	3 = 1 x session/workshop per quarter 4 = 2 x sessions/workshops per quarter 5 = 3 x sessions/workshops per quarter	90%	4	1	1	1	1
11	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	3 = 1 x campaign per quarter 4 = 2 x campaigns per quarter 5 = 3 x campaigns per quarter	90%	4	1	1	1	1

5. Department: Community Services

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%
2	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	3 = 1 planned programme as per the year planner implemented per quarter 4 = 1 planned programme plus 1 additional programme implemented with external stakeholders that does not require internal funding per quarter 5 = 1 planned programme plus 2 additional programmes implemented with external stakeholders that does not require internal funding per quarter	20	4	1	1	1	1
3	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at formalised, Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	3 = 12 inspections conducted per quarter 4 = 13 inspections conducted per quarter 5 = 16 inspections conducted per quarter	45	55	12	11	16	16
4	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	3 = 5 additional Day Mothers established per annum 4 = 6 additional Day Mothers established per annum 5 = 7 additional Day Mothers established per annum	30	5	-	-	-	5

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
5	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablution block signed off by the appointed consultant by 30 Jun 2025	3 = Project completed by 30 Jun 2025 and a completion certificate for ablution block inside the cemetery signed off by the appointed Consultant 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of May 2025	1	1	-	-	-	1
6	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	3 = 86.% 4 = 86.1% - 89.99% 5 = 90% and above	86%	86%	-	-	-	86%
7	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter (3) Evidence of non-compliance notices and reports to GDARDE available	3 = 3 Inspections conducted at identified industries 4 = Identified contraveners served with non-compliance notices 5 = Identified contraveners served with non-compliance notices and reported to GDARDE in case of non-compliance	45	4	1	1	1	1
8	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site by 30 Jun 2025	(1) Facilitate the resolution on the S24G Fine with the Gauteng Department of Agriculture & Rural Development (GDARDE): (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	1	-	-	-	1

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
9	COMM	KPI 063	KPA 6	KFA 24	Progress on feasibility study reported to Council by 30 Jun 2025	Council Resolution	3 = Submission of progress report to Council by 30 June 2025	3	1	-	-	-	1
10	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 28 Feb 2025 (2) Evidence of parks developed (Purchase Orders and paid invoices)	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	2	2	-	2	-	-
11	COMM	KPI 054.6	KPA 2	KFA 05	Number of Health Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Health By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Health By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 4 planned health enforcement inspections conducted per quarter 4 = 4 planned health enforcement inspections plus 1 additional health inspection conducted per quarter 5 = 4 planned health enforcement inspections conducted plus 2 additional health enforcement inspections conducted per quarter	20	16	4	4	4	4
12	COMM	KPI 071.3	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	90%	1	1	-	-	-
13	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	90%	95%	15%	40%	75%	95%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
									YEAR 3	2024/2025			
									2024/2025	Q1	Q2	Q3	Q4
									TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
14	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		90%	25%	50%	90%	100%
15	COMM	KPI 074.3	KPA 1	KFA 28	Percentage of Community Services related complaints addressed quarterly	(1) Number of complaints (parks, waste and environmental health) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	70%	75%	75%	75%	75%	75%
16	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance (Health Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1		1
17	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	2	1	-	-	-	1

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
									YEAR 3	2024/2025			
									2024/2025	Q1	Q2	Q3	Q4
									TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
18	COMM	KPI 079	KPA 3	KFA 10	Number of library events presented to the community quarterly	(1) Approved Year Planner by the Executive Director: Community Services by 31 Jul 2024 (2) Library events conducted according to approved Year Planner (Events that aligned with IFLA sustainable development goals: Promoting literacy and access to information)	3 = 2 planned events presented per quarter 4 = 2 planned events presented plus 1 additional event per quarter 5 = 2 planned events presented plus 2 or more events per quarter	16	8	2	2	2	2

6. Department: Engineering Services

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	100%	90%	75%	80%	85%	90%
2	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	1	1	-	-	-	1
3	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
4	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (- 9.49%) and lower	-11.50%	-10%	-	-	-	-10%
5	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	20%	-30%	-	-	-	-30%
6	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation per annum	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 68% 4 = 68.1% to 69.99% 5 = 70% and higher	67%	68%	-	-	-	68%
7	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	3 = 20 4 = 21 - 25 5 = 26 and higher	1,750	20	-	-	-	20
8	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	99%	84.27%	-	-	-	84.27%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
9	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	3 = 60 4 = 61 - 65 5 = 66 and higher	1,750	60	-	-	-	60
10	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	79.30%	64.13%	-	-	-	64.13%
11	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	3 = 200 4 = 201 - 205 5 = 206 and higher	750	200	-	-	-	200
12	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate for 800 m gravel road converted to tar road: 1. Alma Road (Meyerton Farms) 2. Bontebok Street (Meyerton Farms) signed off by the Employer's agent by 30 Jun 2025	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	3 km	800 m	-	-	-	800 m
13	ENG	KPI 054.3	KPA 2	KFA 05	Number of Water Regulations/By-laws enforcement inspections conducted	(1) Quarterly Plan for number of Water By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Water By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned water enforcement inspections conducted per quarter 4 = 7 planned water enforcement inspections conducted plus 1 additional water enforcement inspection conducted per quarter 5 = 7 planned water enforcement inspections conducted plus 2 additional water enforcement inspections conducted per quarter	20	28	7	7	7	7

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025			
									TARGET	Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
14	ENG	KPI 054.4	KPA 2	KFA 05	Number of Electricity Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Electricity By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Electricity By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned electricity enforcement inspections conducted per quarter 4 = 7 planned electricity enforcement inspections conducted plus 1 additional electricity enforcement inspection conducted per quarter 5 = 7 planned electricity enforcement inspections conducted plus 2 additional electricity enforcement inspections conducted per quarter	20	28	7	7	7	7
15	ENG	KPI 054.5	KPA 2	KFA 05	Number of Sewer Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Sewer By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Sewer By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned sewer enforcement inspections conducted per quarter 4 = 7 planned sewer enforcement inspections conducted plus 1 additional sewer enforcement inspection per quarter 5 = 7 planned sewer enforcement inspections conducted plus 2 additional sewer enforcement inspections conducted per quarter	20	28	7	7	7	7
16	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	3 = 100% converted by 24 Nov 2024	100%	100%	75%	100%	-	-
17	ENG	KPI 071.4	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	90%	1	1	-	-	-
18	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	90%	95%	15%	40%	75%	95%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
19	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		90%	25%	50%	90%	100%
20	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of Engineering Services related complaints addressed quarterly	(1) Number of complaints (water, electricity and sewer/sanitation) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	70%	75%	75%	75%	75%	75%
21	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance (Water Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1	1	1
22	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance (Electricity Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1	1	1

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
									YEAR 3	2024/2025			
									2024/2025	Q1	Q2	Q3	Q4
									TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
23	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance (Sewer Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1	1	1

6. Department: Public Safety & Roads

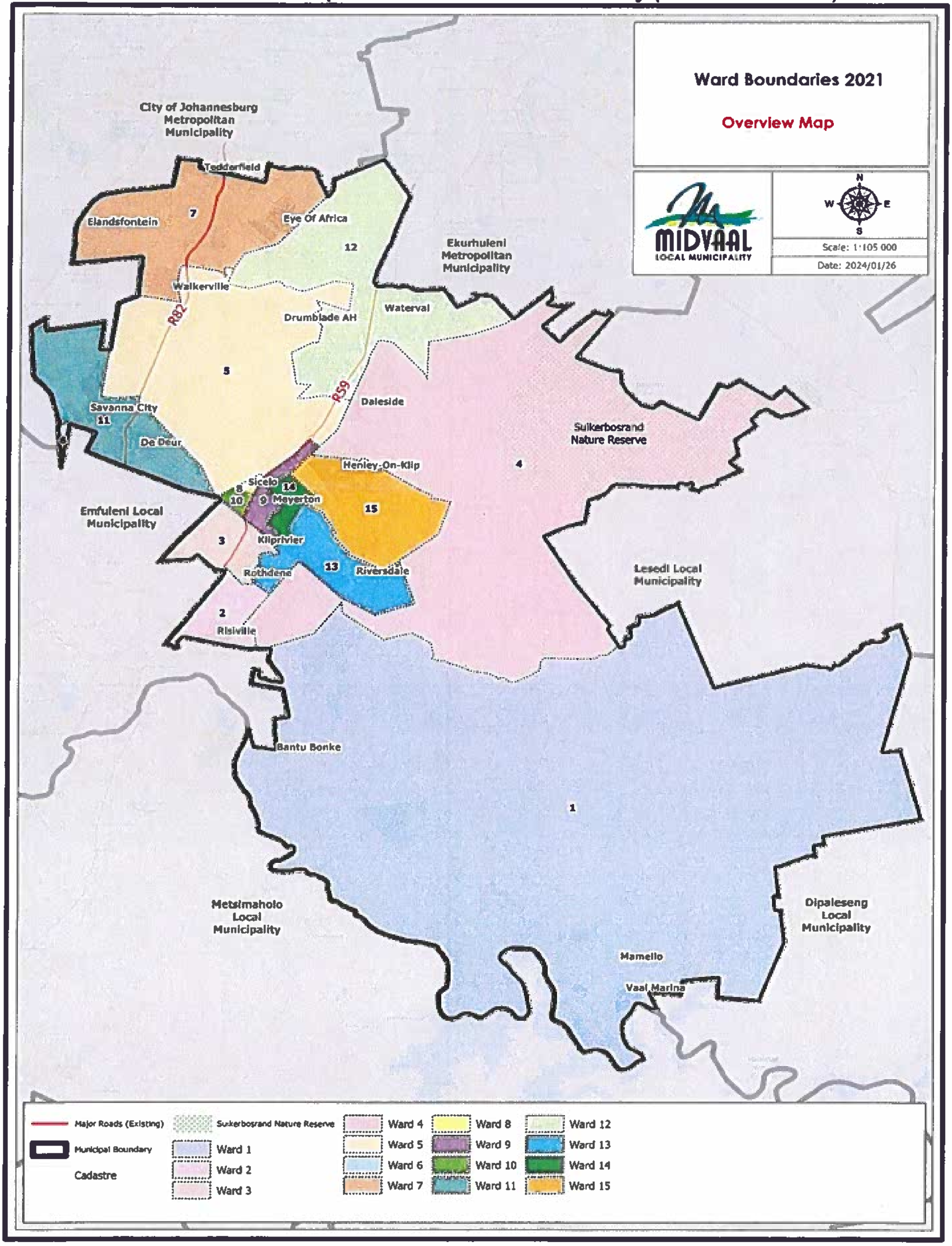
Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
1	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	15%	40%	75%	90%
2	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	150 000 m²	90%	-	-	-	90%
3	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls = Vehicle Fires, Structural Fires, Special Services & MVAs, quarterly Definitions: 1st Response Time = Time call received "Time Out" = Time leaving the premises	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	95%	90%	90%	90%	90%	90%
4	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	20	95%	15%	40%	75%	95%

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
5	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3 = Updated, reviewed and submitted with Draft IDP by 15 Mar 2025 4 = Public participation finalised by 30 Apr 2025 5 = Annually Reviewed Disaster Management Plan approved (considering the public participation outcome) with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	5	3	-	1	1	1
6	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded (excluding test photos) versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	80%	80%	77%	80%	80%	80%
7	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	70%	75%	75%	-	75%	75%
8	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (layer works correction/overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	95%	90%	-	-	-	90%

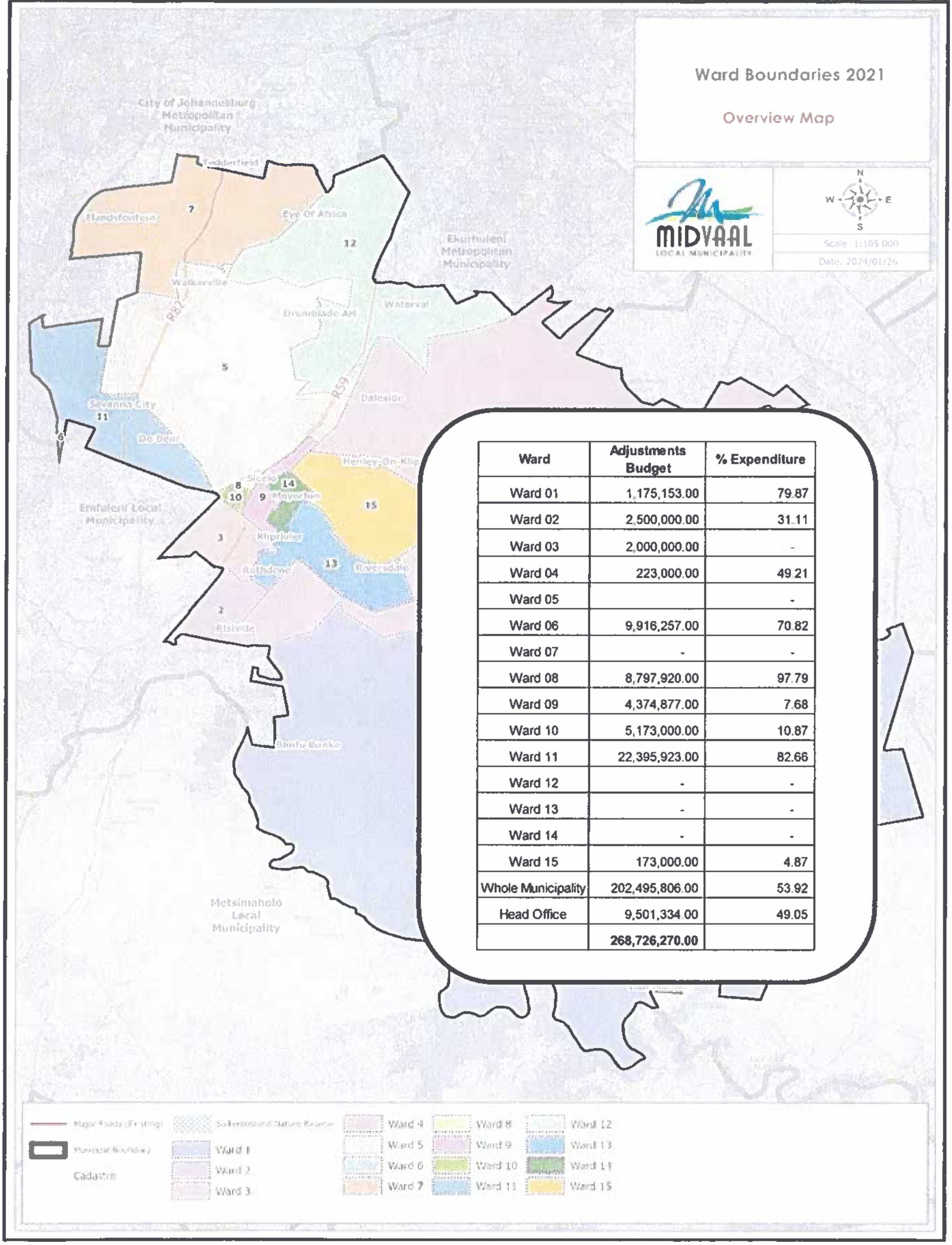
Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
9	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually	Q2 - (1.1) Road identified from upgrade: To be confirmed in the new financial year (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	7 km	90%	-	-	-	90%
10	PSR	KPI 054.2	KPA 2	KFA 05	Number of Fire Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number Fire By-law enforcement compliance inspections planned (2) Number of Fire By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned fire enforcement inspections conducted per quarter 4 = 7 planned fire enforcement inspections conducted plus 1 additional fire enforcement inspection conducted per quarter 5 = 7 planned fire enforcement inspections conducted plus 2 additional fire enforcement inspections conducted per quarter	20	28	7	7	7	7
11	PSR	KPI 054.7	KPA 2	KFA 05	Number of Traffic/Law enforcement operations conducted	(1) Quarterly Plan for number of Traffic/Law enforcement operations conducted (Approved operation by Head of Department) (2) Number of Traffic/Law enforcement approved operations conducted quarterly according to Plan (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned traffic/law enforcement operations conducted per quarter 4 = 7 planned traffic/law enforcement operations plus 1 additional enforcement operation conducted per quarter 5 = 7 planned traffic/law enforcement operations plus 2 additional enforcement operation conducted per quarter	20	28	7	7	7	7
12	PSR	KPI 071.5	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	90%	1	1	-	-	-

Number per Dept	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q1 TARGET (Q1)	Q2 TARGET (Q2)	Q3 TARGET (Q3)	Q4 TARGET (Q4)
13	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	90%	95%	15%	40%	75%	95%
14	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		90%	25%	50%	90%	100%
15	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance (Fire Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	6	4	1	1	1	1

5.5.1 Ward Information for Expenditure and Service Delivery (Wards Overview)



5.5.2 Ward Information for Expenditure and Service Delivery (Approved Capital Budget per Ward and Percentage Year-to-Date Actual Expenditure)



Ward	Adjustments Budget	% Expenditure
Ward 01	1,175,153.00	79.87
Ward 02	2,500,000.00	31.11
Ward 03	2,000,000.00	-
Ward 04	223,000.00	49.21
Ward 05		-
Ward 06	9,916,257.00	70.82
Ward 07	-	-
Ward 08	8,797,920.00	97.79
Ward 09	4,374,877.00	7.68
Ward 10	5,173,000.00	10.87
Ward 11	22,395,923.00	82.66
Ward 12	-	-
Ward 13	-	-
Ward 14	-	-
Ward 15	173,000.00	4.87
Whole Municipality	202,495,806.00	53.92
Head Office	9,501,334.00	49.05
	268,726,270.00	

The following graph provides a breakdown of the capital budget to be spent per funding source:

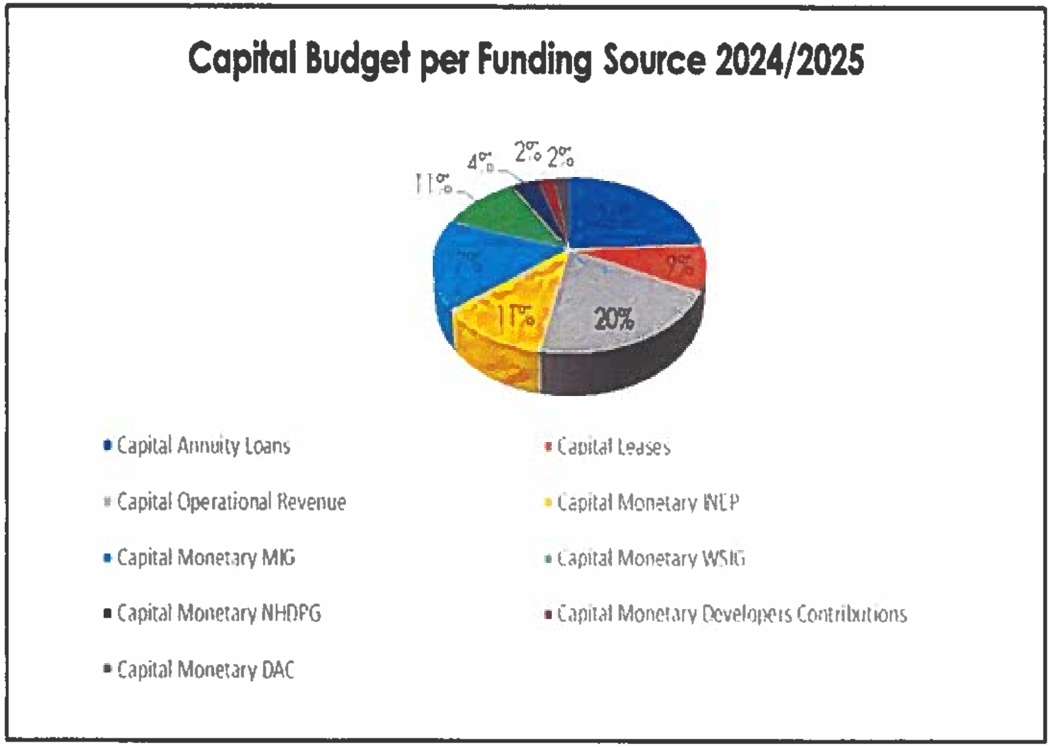


Figure 3 Capital Expenditure per Funding Source for the 2024/2025 financial year

Row Labels	Sum of Proposed Budget 24/25	Sum of Proposed Budget 25/26	Sum of PROPOSED Budget 26/27
DAC	6 800 000	8 000 000	5 600 000
Developers	6 000 000	3 000 000	6 000 000
FFRG	2 200 000		
INEP	29 888 000	16 500 000	17 000 000
Leases	23 100 000	25 550 000	21 400 000
Loans	64 500 000	42 000 000	-
MIG	34 561 087	28 168 999	30 432 957
NDPG	10 000 000	10 000 000	1 000 000
Own Funding	57 670 000	49 850 000	39 500 000
WSIG	30 599 000	21 519 000	22 509 000
Energy Efficiency GRANT		4 000 000	4 000 000
Donation	1 300 000		
Grand Total	**266 618 087**	**208 587 999**	**147 441 957**

5.6 CAPITAL EXPENDITURE BREAKDOWN PER WARD

1. HEAD OFFICE

#	Vote Number	Ward	Dept	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	05056600420GBL48ZZHO	HO	COMM	MEYERTON LIBRARY	MOTOR VEHICLE	900,000.00	715,722.00	715,721.71	100%
2	01106460020F5H40ZZHO	HO	CORP	CORPORATE SERVICES (ADMINISTRATION)	OFFICE FURNITURE	500,000.00	820,626.00	69,638.83	8.49%
3	01106460020F5L09ZZHO	HO	CORP	CORPORATE SERVICES (ADMINISTRATION)	RECORDING EQUIPMENT	20,000.00	20,000.00	-	0%
4	01256474020F5R93ZZHO	HO	CORP	COUNCIL BUILDING	BUILDING UPGRADE	-	500,000.00	-	0%
5	01356470020F5K89ZZHO	HO	CORP	ICT SERVICES	LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH	1,500,000.00	1,444,623.00	1,432,062.52	99.13%
6	01356470020F5H27ZZHO	HO	CORP	ICT SERVICES	NETWORKS & COMPUTER RELATED HARDWARE	1,650,000.00	1,395,627.00	1,381,011.15	98.95%
7	01356191420F5K47ZZHO	HO	CORP	ICT SERVICES	SOFTWARE APPLICATION	1,000,000.00	551,950.00	551,950.00	100%
8	01356460020F5H03ZZHO	HO	CORP	ICT SERVICES	AIR CONDITIONERS	100,000.00	17,800.00	17,800.00	100%
9	01306191420F5L71ZZHO	HO	CORP	PUBLIC RELATIONS	WEBSITE REDESIGN	450,000.00	430,100.00	430,100.00	100%
10	01306470020F5L78ZZHO	HO	CORP	PUBLIC RELATIONS	COMPLAINTS KIOSK	70,000.00	57,000.00	57,000.00	100%
11	01306473520F5RA1ZZHO	HO	CORP	PUBLIC RELATIONS	BILLBOARD	-	202,900.00	-	0%
12	01306473520F5RA2ZZHO	HO	CORP	PUBLIC RELATIONS	EQUIPMENT	-	224,735.00	-	0%
13	12056456020F5K06ZZHO	HO	ENG	WATER NETWORK	NEW MACHINERY AND EQUIPMENT	1,500,000.00	620,251.00	1,191.30	0.19%
14	02056460020F5R87ZZHO	HO	FIN	FINANCIAL SERVICES (ADMINISTRATION)	SECURITY ACCESS DOORS	-	100,000.00	-	0%
15	02156460020F5G66ZZHO	HO	FIN	FINANCIAL SERVICES (EXPENDITURE)	STORES EQUIPMENT & SHELVING	2,000,000.00	2,000,000.00	3,750.00	0.19%
16	02156474020F5R97ZZHO	HO	FIN	FINANCIAL SERVICES (EXPENDITURE)	BUILDING EXTENSION	-	400,000.00	-	0%
						9,690,000.00	9,501,334.00	4,660,225.51	49.05

2. WHOLE MUNICIPALITY

#	Vote Number		DEPT	Section	Project Description	Original Budget	Adjusted Budget	Year to Date	% of Budget
1	08056456020F5H08ZZWM	WM	COMM	PARKS	CHAINSAWS	80,000.00	80,000.00	45,835.00	57.29%
2	08056473520F5J65ZZWM	WM	COMM	PARKS	PARKS & INFRASTRUCTURE DEVELOPMENT	1,500,000.00	1,500,000.00	1,499,146.91	99.94%
3	08056456020F5K06ZZWM	WM	COMM	PARKS	NEW MACHINERY AND EQUIPMENT	400,000.00	400,000.00	349,416.00	87.35%
4	08056473520FGL70ZZWM	WM	COMM	PARKS	PARKS & INFRASTRUCTURE DEVELOPMENT	8,695,652.00	8,695,652.00	5,799,785.02	66.70%
5	17056420420F4J07ZZWM	WM	COMM	SOLID WASTE	COMPACTOR (REFUSE TRUCK)	2,800,000.00	4,200,000.00	-	0%
6	17056420420F4K72ZZWM	WM	COMM	SOLID WASTE	4 TON TRUCK (TWO)	1,200,000.00	1,500,000.00	-	0%
7	17056420420F4L82ZZWM	WM	COMM	SOLID WASTE	EXCAVATOR	400,000.00	3,400,000.00	-	0%
8	17056420420F4L83ZZWM	WM	COMM	SOLID WASTE	GRAB TRUCK	2,000,000.00	2,000,000.00	-	0%
9	17056450020F5H19ZZWM	WM	COMM	SOLID WASTE	BLACKWOOD TRANSFER STATION (REFURBISHMENT)	-	2,451,964.00	1,616,198.36	65.91%
10	14056450020F5K94ZZWM	WM	COMM	LANDFILL SITES	SAVANNA TRANSFER STATION	1,000,000.00	1,000,000.00	-	0%
11	14056421420F4L66ZZWM	WM	COMM	LANDFILL SITES	LOW BED TRAILER	1,800,000.00	1,100,000.00	-	0%
12	14056450020F5L45ZZWM	WM	COMM	LANDFILL SITES	WEIGHBRIDGE	4,000,000.00	4,000,000.00	-	0%
13	14056450020F5L77ZZWM	WM	COMM	LANDFILL SITES	WOODCHIPPER	5,000,000.00	5,000,000.00	-	0%
14	14056600420F4L24ZZWM	WM	COMM	LANDFILL SITES	FRONT-END LOADER	3,500,000.00	2,800,000.00	-	0%
15	14056450020F5K92ZZWM	WM	COMM	LANDFILL SITES	ADDITIONAL LANDFILL SITE	7,500,000.00	1,114,000.00	10,000.00	0.90%
16	05056473520GBR77ZZWM	WM	COMM	MEYERTON LIBRARY	LIBRARIES RENEWABLE ENERGY	400,000.00	400,000.00	-	0%
17	05056473520GBR78ZZWM	WM	COMM	MEYERTON LIBRARY	CANTILEVER LIFT	200,000.00	111,100.00	111,084.13	99.99%
18	08206473520FPL40ZZWM	WM	COMM	CEMETERIES	MIDVAAL CEMETERIES UPGRADE & EXTENSION	5,000,000.00	5,000,000.00	1,237,043.12	24.74%
19	01106400320F5R99ZZWM	WM	CORP	CORPORATE SERVICES (ADMINISTRATION)	STRATEGIC LAND PURCHASES	-	361,100.00	361,071.28	99.99%
20	01306473520F5L52ZZWM	WM	CORP	PUBLIC RELATIONS	DIGITAL BILLBOARDS	-	500,000.00	-	0%
21	12056444420FNJ44ZZWM	WM	ENG	WATER NETWORK	AGED BULK WATER PIPE REPLACEMENT	24,099,000.00	24,099,000.00	24,090,462.30	99.96%
22	12056444420FGR82ZZWM	WM	ENG	WATER NETWORK	AGED BULK WATER PIPE REPLACEMENT	-	4,639,400.00	4,639,397.08	100%
23	12056444420FNJ46ZZWM	WM	ENG	WATER NETWORK	BULK WATER METERS	1,500,000.00	1,300,000.00	-	0%
24	12056446020FNR47ZZWM	WM	ENG	WATER NETWORK	PRESSURE MANAGEMENT INFRASTRUCTURE	500,000.00	700,000.00	-	0%
25	12056444420FNJ45ZZWM	WM	ENG	WATER NETWORK	REFURBISHMENT/REPLACEMENT - SUPPLY VALVES	2,500,000.00	2,500,000.00	-	0%
26	12056446020F5D89ZZWM	WM	ENG	WATER NETWORK	WATER METER REPLACEMENT PROGRAMME	5,000,000.00	9,500,000.00	4,999,400.00	52.63%
27	12056446020FNL69ZZWM	WM	ENG	WATER NETWORK	WATER METER REPLACEMENT PROGRAMME	2,000,000.00	2,000,000.00	1,961,116.87	98.06%
28	12056191420F5L36ZZWM	WM	ENG	WATER NETWORK	SOFTWARE APPLICATION	2,000,000.00	1,972,800.00	1,972,800.00	100%
29	12056448020FPL56ZZWM	WM	ENG	WATER NETWORK	TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3,000,000.00	2,365,000.00	1,864,000.00	78.82%
30	12056446420F5L74ZZWM	WM	ENG	WATER NETWORK	PUMPSTATION REFURBISHMENT AND UPGRADE	3,000,000.00	3,600,000.00	1,882,626.00	52.30%
31	12056446420F5L75ZZWM	WM	ENG	WATER NETWORK	CHLORINE BOOSTER STATION	1,000,000.00	1,229,749.00	45,000.00	3.66%
32	12056474020F5L79ZZWM	WM	ENG	WATER NETWORK	FENCING	1,000,000.00	1,150,000.00	1,069,720.80	93.02%

#	Vote Number		DEPT	Section	Project Description	Original Budget	Adjusted Budget	Year to Date	% of Budget
33	10106449420FPD13ZZWM	WM	ENG	WASTE WATER PURIFICATION	PUMPSTATION REFURBISHMENT AND UPGRADE	7,000,000.00	8,227,974.00	3,530,842.83	42.91%
34	10106446420F5R84ZZWM	WM	ENG	WASTE WATER PURIFICATION	PUMPSTATION REFURBISHMENT AND UPGRADE	-	150,000.00	-	0%
35	12056444420FGJ33ZZWM	WM	ENG	PMU	SICELO/HIGHBURY (VALLEY SETTLEMENTS) RESERVOIR	8,217,830.00	600,000.00	-	0%
36	11056472420FGD94ZZWM	WM	ENG	PMU	GRAVEL TO TAR (MIG) NEW	10,086,957.00	17,610,178.00	12,664,975.76	71.92%
37	03056474020NDJ43ZZWM	WM	ENG	PMU	ECONOMIC INFRASTR / URBAN REGENERATION	10,000,000.00	8,695,652.00	4,618,001.08	53.11%
38	13056430020FQH78ZZWM	WM	ENG	ELECTRICAL NETWORK	ELECTRICITY METERING	1,000,000.00	1,000,000.00	545,655.00	54.57%
39	13056456420F5K05ZZWM	WM	ENG	ELECTRICAL NETWORK	EQUIPMENT & TOOLS	500,000.00	500,000.00	464,713.82	92.94%
40	13056433020FPK61ZZWM	WM	ENG	ELECTRICAL NETWORK	TRANSFORMERS	1,500,000.00	2,710,000.00	1,363,942.88	50.33%
41	13056430020FQK67ZZWM	WM	ENG	ELECTRICAL NETWORK	HIGHMAST & STREET LIGHTS: UNSERVICED AREAS	2,000,000.00	2,000,000.00	1,500,567.76	75.03%
42	13056420420F4K30ZZWM	WM	ENG	ELECTRICAL NETWORK	LAND CRUISERS	850,000.00	850,000.00	-	0%
43	13056430020FQH80ZZWM	WM	ENG	ELECTRICAL NETWORK	NEW CONNECTIONS	1,000,000.00	1,000,000.00	749,968.88	75%
44	13056600420F4L12ZZWM	WM	ENG	ELECTRICAL NETWORK	CHERRY PICKER	2,250,000.00	4,943,372.00	2,626,330.24	53.13%
45	13056432020FPL67ZZWM	WM	ENG	ELECTRICAL NETWORK	CONTROL ROOM	7,500,000.00	2,290,000.00	662,885.34	28.95%
46	10056449420FQK68ZZWM	WM	ENG	SANITATION NETWORK	SEWER CONNECTIONS NEW	2,000,000.00	2,000,000.00	573,390.49	28.67%
47	10056456020FPK46ZZWM	WM	ENG	SANITATION NETWORK	RENEWABLE ENERGY	5,000,000.00	5,635,000.00	3,456,513.46	61.34%
48	10056456420F5K05ZZWM	WM	ENG	SANITATION NETWORK	EQUIPMENT & TOOLS	250,000.00	650,000.00	249,999.48	38.46%
49	10056446420F5R84ZZWM	WM	ENG	SANITATION NETWORK	PUMPSTATION REFURBISHMENT AND UPGRADE	-	150,000.00	-	0%
50	11106600420F4L49ZZWM	WM	ENG	MECHANICAL WORKSHOP	MOTOR VEHICLE (SEDAN)	600,000.00	2,200,000.00	-	0%
51	15056470020FGJ82ZZWM	WM	ENG	ENGINEERING (ADMINISTRATION)	LAPTOPS	217,391.00	158,391.00	-	0%
52	15056460020FGR88ZZWM	WM	ENG	ENGINEERING (ADMINISTRATION)	OFFICE EQUIPMENT (PHONES AND FURNITURE)	-	110,925.00	-	0%
53	15056473520FGRA3ZZWM	WM	ENG	ENGINEERING (ADMINISTRATION)	EQUIPMENT	-	75,000.00	-	0%
54	11056456020F5K50ZZWM	WM	PSR	ROADS	EQUIPMENT	150,000.00	150,000.00	59,045.74	39.36%
55	11056456020F5H14ZZWM	WM	PSR	ROADS	ROLLER COMPACTOR	250,000.00	270,000.00	270,000.00	100%
56	11056600420F5G43ZZWM	WM	PSR	ROADS	4 TON TRUCK	1,800,000.00	1,300,000.00	-	0%
57	11056472420FPL55ZZWM	WM	PSR	ROADS	GRAVEL TO TAR	12,000,000.00	12,000,000.00	4,704,315.55	39.20%
58	11056472420FPL54ZZWM	WM	PSR	ROADS	ROAD REHABILITATION	15,000,000.00	17,098,045.00	14,569,003.79	85.21%
59	11056472420F5R90ZZWM	WM	PSR	ROADS	ROAD REHABILITATION	-	986,504.00	-	0%
60	11056420420F4R83ZZWM	WM	PSR	ROADS	WATER TANKER	-	2,800,000.00	-	0%
61	11056456020F5RA6ZZWM	WM	PSR	ROADS	12 TON ROLLER	-	1,480,000.00	-	0%
62	07056470020F5R89ZZWM	WM	PSR	TRAFFIC	COMPUTER HARDWARE	-	100,000.00	-	0%
63	07106460020F5H44ZZWM	WM	PSR	FIRE	CCTV CAMERAS (NEW)	1,250,000.00	1,220,000.00	1,215,888.42	99.66%
64	07106460020F5H41ZZWM	WM	PSR	FIRE	RADIOS AND REPEATER	350,000.00	150,000.00	116,392.00	77.59%
65	07106460020F5H29ZZWM	WM	PSR	FIRE	REPLACEMENT OF CCTV CAMERAS	400,000.00	400,000.00	352,509.44	88.13%
66	07106420420GRJ28ZZWM	WM	PSR	FIRE	WATER TANKER - NEW	2,200,000.00	2,200,000.00	1,334,950.00	60.68%
67	07106456420F5R96ZZWM	WM	PSR	FIRE	EQUIPMENT AND TOOLS	-	15,000.00	-	0%
68	07106470020F5R89ZZWM	WM	PSR	FIRE	COMPUTER HARDWARE	-	30,000.00	-	0%
69	07106474020F5R95ZZWM	WM	PSR	FIRE	BA CYLINDERS	-	70,000.00	-	0%
						184,446,830.00	**202,495,806.00**	**109,183,994.83**	**53.92**

3. WARD 1

#	Vote Number	Ward	Dept	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	12056448020FPL57ZZ01	01	ENG	WATER NETWORK	VAAL MARINA WATER TREATMENT PLANT REFURBI	1,000,000.00	1,000,000.00	918,500.00	91.85%
2	05356473520GAH58ZZ01	01	COMM	BANTU BONKE LIBRARY	BANTU BONKE LIBRARY BOOKS (DAC)	250,000.00	175,153.00	20,050.43	11.45%
						1,250,000.00	**1,175,153.00**	**938,550.43**	**79.87**

4. WARD 2

#	Vote Number	Department		Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% of Budget
1	12056444420FPH89ZZ02	02	ENG	WATER NETWORK	RISIVILLE WATER NETWORK (NEW)	2,500,000.00	2,500,000.00	777,808.66	31.11%
						2,500,000.00	**2,500,000.00**	**777,808.66**	**31.11**

5. WARD 3

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	10056446420FPR85ZZ03	03	ENG	SANITATION NETWORK	ROTHDENE PUMPSTATION REHABILITATION	-	2,000,000.00	-	0.00%
						-	**2,000,000.00**	-	-

6. WARD 4

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	05206473520GAH63ZZ04	04	COMM	RANDVAAL LIBRARY	RANDVAAL LIBRARY BOOKS (DAC)	250,000.00	173,000.00	109,739.22	63.43%
2	05206473520GBR79ZZ04	04	COMM	RANDVAAL LIBRARY	RANDVAAL LIBRARY ELECTRICAL FENCE	50,000.00	50,000.00	-	0%
						300,000.00	**223,000.00**	**109,739.22**	**49.21**

7. WARD 6

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	08156473520FGJ42ZZ06	06	ENG	PMU	LAKESIDE SPORT CENTRE (MIG)	7,343,257.00	7,343,257.00	6,668,402.63	90.81%
2	05306473520GAH61ZZ06	06	COMM	LAKESIDE LIBRARY	LAKESIDE LIBRARY BOOKS (DAC)	300,000.00	223,000.00	20,050.43	8.99%
3	05306473520GBR76ZZ06	06	COMM	LAKESIDE LIBRARY	CARPORTS FOR LAKESIDE LIBRARY	300,000.00	300,000.00	152,600.00	50.87%
4	05306473520GBR80ZZ06	06	COMM	LAKESIDE LIBRARY	ELECTRIC FENCE LAKESIDE LIBRARY	50,000.00	50,000.00	46,241.00	92.48%
5	08156473520F5C68ZZ06	06	COMM	SPORT & RECREATION ADMINISTRATION	LAKESIDE SPORT CENTRE	-	2,000,000.00	135,000.00	6.75%
						7,993,257.00	**9,916,257.00**	**7,022,294.06**	**70.82**

8. WARD 8

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	13056430020FTJ30ZZ08	08	ENG	ELECTRICAL NETWORK	SICELO ELECTRIFICATION NETWORK	10,117,608.00	8,797,920.00	8,603,498.53	97.79%
						10,117,608.00	**8,797,920.00**	**8,603,498.53**	**97.79**

9. WARD 9

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	05056470020GBH68ZZ09	09	COMM	MEYERTON LIBRARY	ICT HARDWARE (COMPUTORS) - NEW	1,900,000.00	1,900,000.00	921,734.00	48.51%
2	05056460020GBJ67ZZ09	09	COMM	MEYERTON LIBRARY	LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	400,000.00	400,000.00	45,163.90	11.29%
3	05056473520GBH62ZZ09	09	COMM	MEYERTON LIBRARY	MEYERTON LIBRARY BOOKS (DAC)	500,000.00	500,000.00	77,939.98	15.59%
4	05056151020GBH74ZZ09	09	COMM	MEYERTON LIBRARY	MEYERTON RFID SECURITY SYSTEM	300,000.00	100,000.00	-	0%
5	05056473520GAH62ZZ09	09	COMM	MEYERTON LIBRARY	MEYERTON LIBRARY BOOKS (DAC)	300,000.00	223,000.00	67,036.20	30.06%
6	11056473520FPRA4ZZ09	09	PSR	ROADS	SIDEWALK PROJECT	-	1,251,877.00	-	0%
						1,500,000.00	**2,474,877.00**	**190,140.08**	**7.68**

10. WARD 10

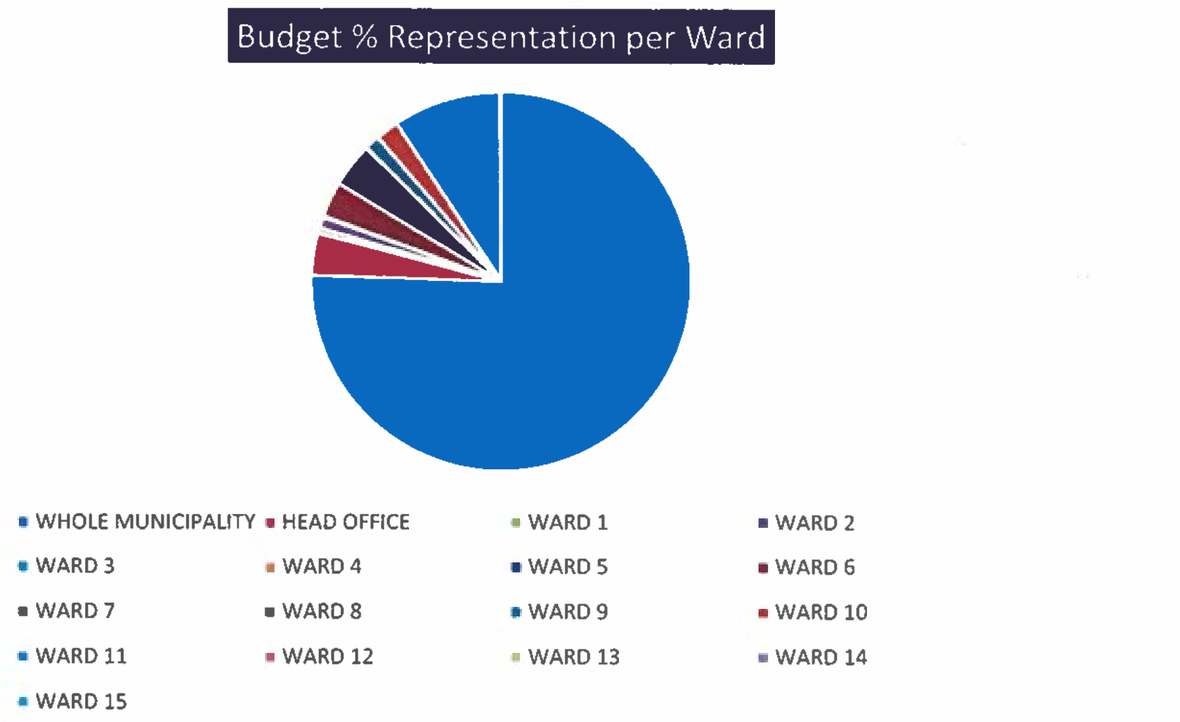
#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	05256473520GAH64ZZ10	10	COMM	SICELO LIBRARY	SICELO LIBRARY BOOKS (DAC)	250,000.00	173,000.00	20,050.43	11.59%
2	10056449420FPL68ZZ10	10	ENG	SANITATION NETWORK	SEWER OUTFLOW UPGRADING BELL RD (RAILWAY LINE)	5,000,000.00	5,000,000.00	542,482.86	10.85%
						5,250,000.00	**5,173,000.00**	**562,533.29**	**10.87**

11. WARD 11

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	08156456020F5K06ZZ11	11	COMM	SPORT & RECREATION ADMINISTRATION	NEW MACHINERY AND EQUIPMENT	150,000.00	120,000.00	50,211.75	41.84%
2	05156473520GAH59ZZ11	11	COMM	DE DEUR LIBRARY	DE DEUR LIBRARY BOOKS (DAC)	200,000.00	100,000.00	21,391.13	21.39%
3	05156473520GBR91ZZ11	11	COMM	DE DEUR LIBRARY	DE DEUR LIBRARY FENCE DAC FUNDED	-	184,278.00	-	0%
4	08156623420F5R94ZZ11	11	COMM	SPORT & RECREATION ADMINISTRATION	BOREHOLE	-	300,000.00	-	0%
5	13056430020FTJ29ZZ11	11	ENG	ELECTRICAL NETWORK	SAVANNA CITY ELECTR. NETWORK	11,655,392.00	16,343,819.00	13,806,156.25	84.47%
6	13056430020FTL80ZZ11	11	ENG	ELECTRICAL NETWORK	SAVANNA CITY ELECTR. EXT 3 & 4	975,000.00	847,826.00	663,677.45	78.28%
7	13056430020FTL81ZZ11	11	ENG	ELECTRICAL NETWORK	SAVANNA CITY ELECTR. DOORNKUIL	7,140,000.00	-	-	0%
8	15056474020F5R81ZZ11	11	ENG	ENGINEERING ADMINISTRATION	HEINEKEN CONTAINER SKILLS DEV CENTRE	3,200,000.00	3,200,000.00	2,670,121.29	83.44%
9	15056474020HCR81ZZ11	11	ENG	ENGINEERING ADMINISTRATION	HEINEKEN CONTAINER SKILLS DEV CENTRE	1,300,000.00	1,300,000.00	1,300,000.00	100%
						24,620,392.00	**22,395,923.00**	**18,511,557.87**	**82.66**

12. WARD 15

#	Vote Number	Ward	Department	Section	Project Description	Original Budget	Adjustments Budget	Year-to-Date Expenditure	% Expenditure
1	05106473520GAH60ZZ15	15	COMM	HENLEY ON KLIP LIBRARY	HENLEY ON KLIP LIBRARY BOOKS (DAC)	250,000.00	173,000.00	8,420.87	4.87%
						250,000.00	173,000.00	8,420.87	4.87



6. COUNCIL'S VISION & MISSION

Midvaal Local Municipality prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal vision for the 2022 – 2027 IDP is:

"Achieve excellence in service delivery"

To achieve this Vision Midvaal strives to:

1. Enhance service delivery through innovative technologies
2. Enable a safe, healthy community and environment
3. Promote local economic development and tourism
4. Adopt clean, renewable energy
5. Build strong partnerships
6. Be a people centred, compassionate institution

7. MIDVAAL'S APPROVED KEY PERFORMANCE AREAS (KPAs)

The Midvaal Performance Framework is composed of Key Performance Areas (KPAs) which are the areas of focus required for the Municipality to achieve its strategic objectives and are aligned with the Promises made as part of the political vision. Midvaal has developed eight KPAs, the eight KPAs have been closely aligned to governmental and political objectives with the detailed association provided.

The KPAs have been further broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1	**Good Governance** To promote increased participation and improved communication with all key internal and external stakeholders
KPA 2	**Safe & Healthy Environments** To create a sustainable environment safe from harm
KPA 3	**Community Development** To create an environment focused on uplifting the youth, the poor and the most vulnerable
KPA 4	**Institutional Transformation** To transform and align the people, processes and systems of the municipality to achieve its objectives
KPA 5	**Financial Sustainability** To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements
KPA 6	**Infrastructure & Sustainable Living Environments** To ensure efficient infrastructure and energy supply that will improve the quality of life of the community
KPA 7	**Communication & Customer Care** To deliver inclusive and excellent services to the community
KPA 8	**Economic Growth & Spatial Transformation** To facilitate sustainable economic empowerment for all communities within Midvaal and through the development of partnerships and innovation

8. APPROVAL OF SERVICE DELIVERY & PERFORMANCE TARGETS

These targets and indicators must be:

1. **Approved in the budget as an annual indicator with projections for at least two outer years based on the strategic priorities:**

   "The budget resolution must approve measurable performance objectives for each vote (and for key sub-functions as may be prescribed) including service delivery targets and other performance indicators so that council can be judged on service delivery as well as revenue and expenditure

2. **Split into quarterly projections for the forthcoming budget in the SDBIP:**

   "The SDBIP would then break the annual targets and indicators into quarterly projections to assist with implementation. Quarterly reviews would compare targets with actual and revise future targets as necessary"

3. **Contained in Annual Performance Agreements of the Municipal Manager and Senior Managers:**

   "The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the Municipal Manager and Senior Managers so that they can be held accountable for performance in line with the SDBIP, Budget & IDP"

4. **Reported on for in-year reporting (quarterly and mid-year) and the annual report:**

   "The Annual Report must include an assessment by the Accounting Officer of performance against the measurable performance objectives approved in the budget (and contained) in the SDBIP and annual performance agreements) including service delivery targets and other performance indicators."

In terms of Section 54(1) of the Municipal Finance Management Act, Act 56 of 2003

(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the mayor must –

  (a) consider the statement or report

  (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan

  (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;

  (d) issue any appropriate instructions to the accounting officer to ensure –

    (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and

(ii) that spending of funds and revenue collection proceed in accordance with the budget;

The Council, per item C3475/02/2025 dated 27 Feb 2025 quoted below, approved the Adjustments Capital & Operational Budget for the 2024/2025-financial year, allowed by the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003.

C 3475/02/2025
SMC A/6515/02/2025

9.A.23 [FS]: ADJUSTED CAPITAL AND OPERATING BUDGETS OF COUNCIL – 2024/2025 FINANCIAL YEAR

5/1/1 2024/2025

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the report on the adjustments budget for the 2024/2025 financial year be noted.
2. That the 2024/2025 Budget be adjusted as allowed for in the MFMA Municipal Budget and Reporting Regulations.
3. That the Measurable Performance Objectives be amended as contained in the annexure to this report.

The Reviewed Service Delivery & Budget Implementation Plan (Measurable Performance Objectives) was amended and approved per Resolution (3). The Measurable Performance Objectives were compiled as per the approved Key Performance Areas (Strategic Objectives) and approved by the Executive Mayor and made public as per Section 53(3)(a) and (b) of the Municipal Finance Management Act, Act 56 of 2003, as well as Section 21A(2) of the Municipal Systems Act, Act 32 of 2000.

The document was made public via the local newspapers and Council's official Website during the period 6 – 12 March 2025. No public comments were received.

The quarterly performance assessments for the period 1 Jan 2025 – 31 Mar 2025, were conducted on 16 Apr 2025 and 23 Apr 2025 and the outcome in terms of the relevant legislation is herewith reported.

The performance is measured and assessed in terms of the approved Measurable Performance Objectives, overall (organisational) and departmental.

9. KEY PERFORMANCE AREAS (KPAs) / KEY FOCUS AREAS (KFAs) (Measurable Performance Objectives)

As earlier referred to, the Key Performance Areas (KPAs) have been broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance	KPA 2 Safe & Healthy Environments	KPA 3 Community Development	KPA 4 Institutional Development	KPA 5 Financial Stability	KPA 6 Infrastructure & Sustainable Living Environments	KPA 7 Communications & Customer Care	KPA 8 Economic Growth & Spatial Transformation
KFA 1 Governance Structures	KFA 5 Safety & Security	KFA 9 Parks, Sports & Recreation	KFA 13 Human Resources & Skills Development	KFA 17 Financial Management	KFA 21 Electricity, Energy Efficiency & Renewable Energy	KFA 27 Communications & Marketing	KFA 29 Municipal Planning & Built Environment
KFA 2 Risk Management	KFA 6 Emergency Services	KFA 10 Libraries, Arts, Culture & Special Programmes	KFA 14 Monitoring & Evaluation & Performance Management	KFA 18 Revenue Management	KFA 22 Roads & Stormwater Infrastructure	KFA 28 Customer Relations	KFA 30 Spatial Planning & Investment
KFA 3 Stakeholder Participation	KFA 7 Disaster Management	KFA 11 Health, Early Childhood Development & Social	KFA 15 Information Technology	KFA 19 Supply Chain Management	KFA 23 Water & Sanitation Infrastructure		KFA 31 Local Economic Development
KFA 4 Inter-governmental Relations	KFA 8 Environmental Health	KFA 12 Cemeteries & Crematoria	KFA 16 Policies, Processes & Procedures	KFA 20 Assets, Equipment & Fleet Management	KFA 24 Solid Waste Management		
					KFA 25 Project Management & Public Facilities		
					KFA 26 Climate Change Adaptation & Mitigation		

The cascading of performance from KPA through to KPI, ensures that all projects contribute in some way to the achievement of a Midvaal Local Municipality Strategic Objective and in turn District, Provincial and National objectives.

KPA 1
GOOD GOVERNANCE

To promote increased participation and improved communication with all key internal and external stakeholders

KFA 1
Governance Structures

To promote sound and sustainable governance

KFA 2
Risk Management

To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner

KFA 3
Stakeholder Participation

To increase active stakeholder participation

KFA 4
Inter-governmental Relations

To improve Inter-governmental relations

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
								TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	Acting MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted within 30 days after the end of the quarter 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Not Achieved (1) Report submitted into the reporting cycle 2 working days after the end of the quarter, namely 5 Feb 2025, due to an administrative oversight (2) The Mayoral Committee considered the report and recommended per Resolution MC A6548/04/2025 dated 15 Apr 2025 for Council's consideration	Additional controls have been implemented to address the administrative oversight to ensure reports are submitted timeously into the reporting cycle	Not Fully Effective
2	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	4	1	1	Target Achieved (1) Report submitted to the Mayoral Committee in the predetermined format to reflect on: (1.1) Type of meeting (1.2) Purpose of the meeting (1.3) Concerned department (1.4) Delegated official attended (2) Report submitted into the reporting cycle on 18 Feb 2025 (not within one month after the end of the quarter) (3) Proof of submission filed as supporting evidence	The Head of Department indicated formal communication in terms of the non-performance, not meeting the approved submission date, will be communicated to the indicator owner to implement appropriate corrective measures to prevent recurrence	Not Fully Effective
3	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	90%	-	-	-	-	Not Applicable
4	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	95%	-	-	-	-	Not Applicable
5	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(1) Meetings arranged according to Council approved Annual Year Planner (2) Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor	3 = Meetings arranged as per indicator definition	60	15	15	Target Achieved 15 Ward Committee meetings were arranged as per the approved Year Planner	None	Fully Effective

6	COMM	KPI 074.3	KPA 1	KFA 28	Percentage of Community Services related complaints addressed quarterly	(1) Number of complaints (parks, waste and environmental health) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	95%	Target Exceeded (1) Complaints received 708 versus closed 670 (95%) (2) Call Centre Report verified and reported to the Head of Department (3) Report verified and signed off by the Head of Department	None	[illegible]
8	FIN	KPI 074.5	KPA 1	KFA 28	Percentage of Finance Services related complaints addressed quarterly	(1) Number of complaints (billing, meter reading and related complaints) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	Target Exceeded (1) Complaints received 150 versus closed 150 (100%) (2) Call Centre Report verified and reported to the Head of Department (3) Report verified and signed off by the Head of Department	None	[illegible]
9	Acting MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and Incident Report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Achieved (1) Insurance Claims against Council reported to Council (2) Report submitted into the reporting cycle on 15 Apr 2025	None	Fully Effective

KPA 2
SAFE & HEALTHY ENVIRONMENTS

To create a sustainable environment safe from harm

KFA 5
Safety & Security

To improve the safety of the community in both rural and suburban areas

KFA 6
Emergency Services

To ensure adequate prevention measures as well as prompt response to emergencies

KFA 7
Disaster Management

To outline policy and procedures for proactive disaster prevention and mitigation

KFA 8
Environmental Health

To ensure healthy living environments

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
								TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls = Vehicle Fires, Structural Fires, Special Services & MVAs, quarterly Definitions: 1st Response Time = Time call received "Time Out" = Time leaving the premises	3 = 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	90%	90%	100%	Target Exceeded	None	[illegible]
2	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	95%	75%	84.24%	Target Exceeded Approved Budget: R2 000 000.00 Budget Spent: R1 684 789.86 Report submitted into reporting cycle on 09 Apr 2025	None	Above Expectations
3	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3 = Updated, reviewed and submitted with Draft IDP by 15 Mar 2025 4 = Public participation finalised by 30 Apr 2025 5 = Annually Reviewed Disaster Management Plan approved (considering the public participation outcome) with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3	1	1	Target Achieved Updated and reviewed Disaster Management Plan submitted on 20 Jan 2025 for inclusion in the Draft IDP	None	Fully Effective
4	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter (3) Evidence of non-compliance notices and reports to GDARDE available	3 = 3 Inspections conducted at identified industries 4 = Identified contraveners served with non-compliance notices 5 = Identified contraveners served with non-compliance notices and reported to GDARDE in case of non-compliance	4	1	1	Target Achieved Monitoring/inspection reports submitted into the reporting cycle on 7 Apr 2025 on the following identified industries: (1) African Pegmatite (2) Tekfalt Binders (3) Flexilube	None	Fully Effective
5	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded (excluding test photos) versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	80%	80%	81.23%	Target Achieved Total speed infringements issued: 13 394 Successfully downloaded: 10 880 81.23%	None	Fully Effective

6	PSR	KPI 054.2	KPA 2	KFA 05	Number of Fire Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number Fire By-law enforcement compliance inspections planned (2) Number of Fire By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned fire enforcement inspections conducted per quarter 4 = 7 planned fire enforcement inspections conducted plus 1 additional fire enforcement inspection conducted per quarter 5 = 7 planned fire enforcement inspections conducted plus 2 additional fire enforcement inspections conducted per quarter	28	7	11	Target Exceeded	None	[illegible]
7	ENG	KPI 054.3	KPA 2	KFA 05	Number of Water Regulations/By-laws enforcement inspections conducted	(1) Quarterly Plan for number of Water By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Water By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned water enforcement inspections conducted per quarter 4 = 7 planned water enforcement inspections conducted plus 1 additional water enforcement inspection conducted per quarter 5 = 7 planned water enforcement inspections conducted plus 2 additional water enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective
8	ENG	KPI 054.4	KPA 2	KFA 05	Number of Electricity Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Electricity By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Electricity By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned electricity enforcement inspections conducted per quarter 4 = 7 planned electricity enforcement inspections conducted plus 1 additional electricity enforcement inspection conducted per quarter 5 = 7 planned electricity enforcement inspections conducted plus 2 additional electricity enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective
9	ENG	KPI 054.5	KPA 2	KFA 05	Number of Sewer Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Sewer By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Sewer By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned sewer enforcement inspections conducted per quarter 4 = 7 planned sewer enforcement inspections conducted plus 1 additional sewer enforcement inspection per quarter 5 = 7 planned sewer enforcement inspections conducted plus 2 additional sewer enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective

10	COMM	KPI 054.6	KPA 2	KFA 05	Number of Health Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Health By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Health By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 4 planned health enforcement inspections conducted per quarter 4 = 4 planned health enforcement inspections plus 1 additional health inspection conducted per quarter 5 = 4 planned health enforcement inspections conducted plus 2 additional health enforcement inspections conducted per quarter	16	4	4	Target Achieved (1) Quarterly Plan approved by the Head of Department (2) Number of Health By-law enforcement inspections conducted: (2.1) Meyerton CBD Joint Operation: 28 Jan 2025 (2.2) Lakeside Joint Operation: 14 Feb 2025 (2.3) Klip Spaza Shop Joint Operation: 25 Feb 2025 (2.4) Ayana Wedding & Conference Venue Joint Operation: 20 Feb 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	None	Fully Effective
11	PSR	KPI 054.7	KPA 2	KFA 05	Number of Traffic/Law enforcement operations conducted	(1) Quarterly Plan for number of Traffic/Law enforcement operations conducted (Approved operation by Head of Department) (2) Number of Traffic/Law enforcement approved operations conducted quarterly according to Plan (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned traffic/law enforcement operations conducted per quarter 4 = 7 planned traffic/law enforcement operations plus 1 additional enforcement operation conducted per quarter 5 = 7 planned traffic/law enforcement operations plus 2 additional enforcement operation conducted per quarter	28	7	9	Target Exceeded (1) Quarterly Plan approved by the Head of Department (2) Traffic/Law enforcement approved operations conducted according to the Quarterly Plan (3) Outcome of operations reported to the Executive Director (4) Report signed off by the Executive Director	None	[illegible]
12	DP	KPI 075.1	KPA 2	KFA 05	Number of joint compliance (Building/Town Planning Regulations) operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) Execution of Year Planner quarterly (3) Submit quarterly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the quarter (4) Submit consolidated quarterly report into the reporting cycle by the 15th working day after the end of the quarter, to the Mayoral Committee	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	9	(1) Approved Year Planner signed off by the Head of Department and distributed to the relevant municipal sections for sign off by the Executive Directors (2) 4 x Joint Operations conducted on 13 Feb 2025: (2.1) Riversdale - Erf 137, Erf 136(RE), Erf 220(RE) & Portion 2 of Erf 168 (2.2) 5 x Joint Operations on 27 Feb 2025: Henley on Klip - Erf 69, Erf 831, Erf 1269 and Erf 1596 (3) Quarterly Report signed by the Head of Department on 7 Apr 2025 (4) Consolidated quarterly report submitted into the reporting cycle on 8 Apr 2025	None	[illegible]
13	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance (Fire Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	1	Target Achieved (13 Feb 2025)	None	Fully Effective

14	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance (Water Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	1	Target Achieved	None	Fully Effective
15	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance (Electricity Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	1	Target Achieved	None	Fully Effective
16	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance (Sewer Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	1	Target Achieved	None	Fully Effective
17	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance (Health Regulations) operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Oct 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	3 = 1 planned joint operation with relevant stakeholders executed during the quarter 4 = 1 planned joint operation with relevant stakeholders executed plus 1 additional operation during the quarter 5 = 1 planned joint operation with relevant stakeholders executed plus 2 additional operations during the quarter	4	1	1	Target Achieved	None	Fully Effective

KPA 3
COMMUNITY DEVELOPMENT

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KFA 9
Parks, Sport & Recreation

To create an ecosystem of sports and recreation activities

KFA 10
Libraries, Arts, Culture & Special Programmes

To promote the development of cultural and social programs to uplift the community

KFA 11
Health, ECD and Social

To promote the well-being of communities through provision of adequate social facilities and community development

KFA 12
Cemeteries & Crematoria

To provide accessible and adequate cemeteries and crematoria

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027 / YEAR 3 / 2024/2025 TARGET	2024/2025 Q3 TARGET (Q3)	Q3 ACTUAL (Q3)	Q3 REASON FOR PERFORMANCE	Q3 REMEDIAL ACTION	Q3 MEASURE OF ATTAINMENT
1	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	3 = 1 planned programme as per the year planner implemented per quarter 4 = 1 planned programme plus 1 additional programme implemented with external stakeholders that does not require internal funding per quarter 5 = 1 planned programme plus 2 additional programmes implemented with external stakeholders that does not require internal funding per quarter	4	1	2	Target Exceeded Planned Programme: (1) Disability Programme hosted on 26 Mar 2025 Supported Programme: (1) Survivors Economic Empowerment and Mental Health Training Workshop on 05 Mar 2025	None	Above Expectations
2	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at formalised, Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	3 = 12 inspections conducted per quarter 4 = 13 inspections conducted per quarter 5 = 16 inspections conducted per quarter	55	16	16	Target Achieved 16 Early Childhood Development Centres visited	None	Fully Effective
3	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	3 = 5 additional Day Mothers established per annum 4 = 6 additional Day Mothers established per annum 5 = 7 additional Day Mothers established per annum	5	-	-	-	-	Not Applicable
4	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablution block signed off by the appointed consultant by 30 Jun 2025	3 = Project completed by 30 Jun 2025 and a completion certificate for ablution block inside the cemetery signed off by the appointed Consultant 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of May 2025	1	-	-	-	-	Not Applicable
5	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 28 Feb 2025 (2) Evidence of parks developed (Purchase Orders and paid invoices)	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	2	-	-	-	-	Not Applicable

6	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	1	-	-	-	-	Not Applicable
7	COMM	KPI 079	KPA 3	KFA 10	Number of library events presented to the community quarterly	(1) Approved Year Planner by the Executive Director: Community Services by 31 Jul 2024 (2) Library events conducted according to approved Year Planner (Events that aligned with IFLA sustainable development goals: Promoting literacy and access to information)	3 = 2 planned events presented per quarter 4 = 2 planned events presented plus 1 additional event per quarter 5 = 2 planned events presented plus 2 or more events per quarter	8	2	2	Target Achieved (1) Approved Year Planner signed off by the Executive Director: Community Services (2) Events conducted: (2.1) Read Aloud Day: 07 Feb 2025 (2.2) National Library Week: 17 Mar 2025	None	Fully Effective

KPA 4
INSTITUTIONAL TRANSFORMATION

To transform and align the people, processes and systems of the municipality to achieve its objectives

KFA 13
Human Resources & Skills Development

To ensure adequate internal capacity and capability to deliver on the municipality's objectives

KFA 14
Monitoring & Evaluation & Performance Management

To develop and implement an effective and efficient perfor-mance management

KFA 15
Information Technology

To enhance systems and technology to enable the municipality to deliver excellent customer experience

KFA 16
Policies, Processes and Procedures

To write and review processes and procedures to ensure the objectives of the municipality are achieved

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
								TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95% and above plus 70% satisfaction level	95%	95%	98.16%	Target Achieved (1) Monthly ICT Service Desk Reports signed off by the Director: ICT within 10 working days (1.1) Number of calls logged: 1 144 (1.2) Number of calls resolved within time limit: 1 123 (1.3) % of calls resolved in the baseline reaction time: 98.16% (1.4) % of calls resolved outside the baseline reaction time: 1.84% (2) Average customer satisfaction rating measured at 92% (Total responses received = 171)	None	[illegible]
2	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies catergorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policies to Council by 30 May 2025) (2.2) Non-financial policies (draft) by 30 April and submit final report into the reporting cycle to Council by 30 Jun 2025	3 = Conformance to the definition	1	-	-	-	-	Not Applicable
3	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	3 = 7 working days 4 = 6 working days 5 = 5 working days and less	7	7	2.19	Target Exceeded Total number of legal actions received and assessed: 80 within an average turn-around time of 2.19 days Number of legal actions referred to Finance: 71	None	[illegible]

4	Acting MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)- performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	4	1	1	Target Achieved (1) Quarterly Section 52(d) & Section 72 MFMA-report for the period 1 Oct 2024 - 31 Dec 2024 considered by Council per Council per Resolution C3443/01/2025 dated 23 Jan 2025 (within 30 days after the end of the quarter) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report on 27 Feb 2025 (3) Moderation of the Quarterly Performance Report conducted by the Executive Mayor on 16 Jan 2025	None	[illegible]
5	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	3 = Report submitted into reporting cycle (Confidential - only to Mayoral Committee) as per indicator definition	4	1	1	Target Achieved (1) Report considered by the Mayoral Committee (2) Report submitted to the Municipal Manager on 11 Apr 2025, within 10 working days after the end of the quarter (3) Proof of receipt by the Municipal Manager filed as supporting evidence	Recommended to amend report format to reflect quarterly progress on critical matters	Fully Effective
6	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	90%	-	-	-	-	Not Applicable
7	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	1	1	1	Target Achieved Report considered by Mayoral Committee per Resolution MC A/6501/02/2025 dated 27 Feb 2025	None	Fully Effective
8	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	1	-	-	-	-	Not Applicable

9	Acting MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	3 = 70% - 75% 4 = 75.1 - 80% 5 = 85% and higher	85%	85%	78.38%	Target Not Achieved The overall actual quarterly target for Q2 (2024/2025) achieved, reported to Council, before the 30th after the end of the quarter, was 78.38%	(1) The Municipal Manager intervened by distributing and formal communication in terms of the non-performance to all affected Heads of Department and Staff Members (2) Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective

KPA 5
FINANCIAL STABILITY
To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KFA 17
Financial Management

To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability

KFA 18
Revenue Management

To protect and enhance the revenue position to enable the objectives of the municipality

KFA 19
Supply Chain Management

To develop and maintain and effective supply chain which uplifts local business and the youth

KFA 20
Assets, Equipment & Fleet Management

To adequately maintain the assets of the municipality

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027 YEAR 3 2024/2025 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2024/2025 Q3 TARGET (Q3)	Q3 ACTUAL (Q3)	Q3 REASON FOR PERFORMANCE	Q3 REMEDIAL ACTION	Q3 MEASURE OF ATTAINMENT
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2.50	2.50	4.25	Target Achieved Cash and Equivalents: R511 468 326.00 Monthly Cash Expenditure: R120 262 898.00 Actual Cash Expenditure for the year: R1 082 366 084.00 = 4.25	None	Outstanding Performance
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1.5 : 1	1.5 : 1	3.64	Target Achieved Current Assets as per monthly Section 71-MFMA Report: R1 022 123 534.00 Current Liabilities as per monthly Section 71-MFMA Report: R281 170 543.00	None	Outstanding Performance
3	Acting MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	-	-	-	-	Not Applicable
4	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	3 = 15 4 = 16 5 = >17	15	15	33.83	Target Achieved Total Operating Revenue: R1 418 054 460.00 Operating and Capital Grants: R296 087 893.00 Interest Payments: R13 952 422.00 Redemption Payments: R19 215 628.00 = 33.83	None	Outstanding Performance
5	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	50%	50%	51.11%	Target Achieved Outstanding Service Debtors as per AFS (Gross): R693 927 684.00 Total revenue for services (Property Rates & Service Charges): R1 357 720 283.00 = 51.11%	Item will be submitted to June Council meeting to consider outstanding service debtors to revenue	Not Fully Effective
6	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	3 = 90% 4 = 90.1% - 90.99% 5 = >91%	90%	90%	90.31%	Target Achieved Amount collected as per Section 71-MFMA Report (Cash): R336 051 509.00 Amount billed as per Section 71-MFMA Report: R379 920 461.00 = 88.45% quarterly collection 90.31% (Year-to-Date cash collection - 9 months)	(1) Aggressive Indigent awareness/registration campaigns to be initiated including all relevant role-players as well as adequate awareness communication (2) Collection Improvement Strategy to be drafted for consideration and approval (3) Establishment of the Revenue Enhancement Committee	Above Expectations

7	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	3 = 99% 4 = 99.1% - 99.99% 5 = 100%	99%	99%	100%	Target Achieved Total registered indigents end Jul 2024: 5 918 Total registered indigents end Dec: 5 963 New Applications Mar 2024 approved: -8 Total registered indigents end Mar 2024: 6 110 Subsidy received: 6 072 Mamelo Communial Stand Pipe: 181 Lakeside (no subsidy): 5 Customers receiving BSST 50 kwH: 5 New owner received subsidy: 7 Previous owner received subsidy: 0 New indigent not receiving subsidy yet: 20 Customers not receiving water subsidy: 0 = 6 110 (100%)	None	[illegible]
8	Acting MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	56.90%	Target Not Achieved Original Budget: R266 618 087.00 Adjustments Budget: R268 726 270.00 Year-to-Date Actual Expenditure: R152 896 997.35 % Expenditure: 56.90%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
9	FIN	KPI 014.2	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	0.15%	Target Not Achieved Original Budget: R2 000 000.00 Adjustments Budget: R2 500 000.00 Year-to-Date Actual Expenditure: R3 750.00 % Expenditure: 0.15%	Adherence to the signed Procurement Plan, informing Capital Expenditure, by the Chief Financial Officer, to be complied with	Not Fully Effective
10	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	65.90%	Target Not Achieved Original Budget: R5 290 000 Adjustments Budget: R6 526 461 Year-to-Date Actual Expenditure: R4 300 633.78 % Expenditure: 65.90%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective

11	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	66.16%	Target Not Achieved Actual Budget: R180 898 087.00 Adjustments Budget: R177 833 758.00 Year-to-Date Actual Expenditure: R117 655 845.30 % Expenditure: 66.16%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
12	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	24.36%	Target Not Achieved Original Budget: R20 430 000 Adjustments Budget: R17 351 253 Year-to-Date Actual Expenditure: R4 281 833.09 % Expenditure: 24.36%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
13	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	41.32%	Target Not Achieved Original Budget: R58 000 000 Adjustments Budget: R64 514 798 Year-to-Date Actual Expenditure: R26 654 935.18 % Expenditure: 41.32%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
14	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	3 = 20% 4 = 20.1% - 22% 5 = 22.1% and above	20%	-	-	-	-	Not Applicable
15	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	8%	10.65%	Target Achieved (Quarterly) Repairs & Maintenance Budget: R200 969 375 Approved Operating Budget: R1 886 397 241 = 10.65%	None	Above Expectations
16	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	3 = 30% 4 = 29% - 21% 5 = 20% and lower	30%	30%	15.08%	Target Exceeded Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease): R225 535 821 Total Operating Revenue minus Operating Conditional Grant: R1 495 955 423 = 15.08%	None	[illegible]

17	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of Compliance Reports submitted into the reporting cycle within 15 working days after the end of the quarter to the Mayoral Committee (2) Proof of submission into the reporting cycle within 15 working days	3 = 15 working days 4 = 14 to 12 working days 5 = <12 working days	4	1	1	Target Exceeded (1) Compliance Report submitted into the reporting cycle on 10 Apr 2025 (within 8 working days) (2) Proof of submission into the reporting cycle filed as supporting evidence	None	[illegible]
18	CORP	KPI 071.1	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	-	-	-	-	Not Applicable
19	FIN	KPI 071.2	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	-	-	-	-	Not Applicable
20	COMM	KPI 071.3	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	-	-	-	-	Not Applicable
21	ENG	KPI 071.4	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	-	-	-	-	Not Applicable
22	PSR	KPI 071.5	KPA 5	KFA 19	Procurement Plan signed off by the Head of Department by 31 Jul 2024	Procurement Plan signed off by the Head of Department by 31 Jul 2024	3 = Procurement Plan signed off by 31 Jul 2024	1	-	-	-	-	Not Applicable
23	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	74.89%	Target Achieved: INEP: 88.78% MIG: 72.53% WSIG: 85.14% NHDG: 53.11% Ytd Actual: 299.56% ÷ 4 = 74.89%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
24	Acting MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	77.38%	Target Achieved INEP Grant: 88.78% MIG Grant: 75.89% WSIG Grant: 85.14% NHDG Grant:: 53.11% DAC Grant: 39.27 FFRG Grant: 60.68% Total Grant Funding: R112 668 273 Actual Expenditure: R87 187 646 Total Expenditure: 77.38%	None	Fully Effective

25	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	60.68%	Target Not Achieved Adjustments Budget: R2 200 000.00 Year-to-Date Actual Expenditure: R1 334 950.00 % Expenditure: 60.68%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
26	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	39.27%	Target Not Achieved Adjustments Budget: R5 951 253.00 Year-to-Dte Actual Expenditure: R2 337 223.00 % Expenditure: 39.27%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
27	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	90%	-	Year to date: 37/39= 94.87% (Adjustments Budget: 44 projects approved)	The signed off Departmental Procurement Plan dictate the submission of bid specifications. Submission of bid specifications is monitored and reporting according to the Tender Tracking Report. Submission of bid specifications according to Procurement Plan in process of verification with Tender Tracking Report	Not Evaluated
28	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	90%	-	BID 8/2/3/115 - initiated 14 Oct 2024 and approved by the Bid Adjudication Committee on 6 Feb 2025	The signed off Departmental Procurement Plan dictate the submission of bid specifications. Submission of bid specifications is monitored and reporting according to the Tender Tracking Report. Submission of bid specifications according to Procurement Plan in process of verification with Tender Tracking Report	Not Evaluated
29	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	90%	-	No submission of specifications scheduled for the period under review, Quarter 3	The signed off Departmental Procurement Plan dictate the submission of bid specifications. Submission of bid specifications is monitored and reporting according to the Tender Tracking Report. Submission of bid specifications according to Procurement Plan in process of verification with Tender Tracking Report	Not Evaluated

30	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	90%	-	No specifications were required to be submitted during Q3	The signed off Departmental Procurement Plan dictate the submission of bid specifications. Submission of bid specifications is monitored and reporting according to the Tender Tracking Report. Submission of bid specifications according to Procurement Plan in process of verification with Tender Tracking Report	Not Evaluated
31	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	90%	90%	-	Air Conditioners to the value of R17 800 (Adjustments Budget) procured	The signed off Departmental Procurement Plan dictate the submission of bid specifications. Submission of bid specifications is monitored and reporting according to the Tender Tracking Report. Submission of bid specifications according to Procurement Plan in process of verification with Tender Tracking Report	Not Evaluated

KPA 6

INFRASTRUCTURE & SUSTAINABLE LIVING ENVIRONMENTS

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KFA 21
Electricity, Energy Efficiency & Renewable Energy

To plan, construct and maintain electricity networks and to improve energy efficiency. To provide sustainable, reliable and affordable electricity to

KFA 22
Roads & Stormwater Infrastructure

To plan, construct and maintain roads and stormwater infrastructure

KFA 23
Water & Sanitation Infrastructure

To plan, construct and maintain water and sanitation infrastructure. To provide sustainable, reliable and affordable water and sanitation services to all residents

KFA 24
Solid Waste Management

To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations

KFA 25
Project Management & Public Facilities

To plan, construct and maintain municipal and public facilities

KFA 26
Climate Change Adaptation and Mitigation

To provide a framework for the municipal response to climate change mitigation and adaptation

								2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE METRIC	TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	1	-	-	-	-	Not Applicable
2	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (- 9.49%) and lower	-10%	-	-	-	-	Not Applicable
3	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	90%	-	-	-	-	Not Applicable
4	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	-30%	-	-	-	-	Not Applicable
5	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation per annum	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 68% 4 = 68.1% to 69.99% 5 = 70% and higher	68%	-	-	-	-	Not Applicable
6	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	3 = 20 4 = 21 - 25 5 = 26 and higher	20	-	-	-	-	Not Applicable
7	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	84.27%	-	-	-	-	Not Applicable

8	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	3 = 60 4 = 61 - 65 5 = 66 and higher	60	-	-	-	-	Not Applicable
9	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	64.13%	-	-	-	-	Not Applicable
10	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	3 = 200 4 = 201 - 205 5 = 205 and higher	200	-	-	-	-	Not Applicable
11	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	3 = 86.% 4 = 86.1% - 89.99% 5 = 90% and above	86%	-	-	-	-	Not Applicable
12	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site by 30 Jun 2025	(1) Facilitate the resolution on the S24G Fine with the Gauteng Department of Agriculture & Rural Development (GDARDE): (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	-	-	-	-	Not Applicable
13	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate for 800 m gravel road converted to tar road: 1. Alma Road (Meyerton Farms) 2. Bontebok Street (Meyerton Farms) signed off by the Employer's agent by 30 Jun 2025	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	800 m	-	-	-	-	Not Applicable
14	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (layer works correction/overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	90%	-	-	-	-	Not Applicable

15	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually	Q2 - (1.1) Road identified from upgrade: To be confirmed in the new financial year (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	90%	-	-	-	-	Not Applicable
16	COMM	KPI 063	KPA 6	KFA 24	Progress on feasibility study reported to Council by 30 Jun 2025	Council Resolution	3 = Submission of progress report to Council by 30 June 2025	1	-	-	-	-	Not Applicable
17	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	3 = 100% converted by 24 Nov 2024	100%	-	-	-	-	Not Applicable
18	Acting MM	KPI 082	KPA 6	KFA 21	Report status quo to Council to establish a Public Private Partnership (PPP) for the electricity infrastructure by 30 Jun 2025	Council Resolution on status quo to establish a Public Private Partnership (PPP) for electricity infrastructure by 30 Jun 2025	3 = Status quo report considered by Council by 30 Jun 2025	1	-	-	-	-	Not Applicable

KPA 7
COMMUNICATION & CUSTOMER CARE
To deliver inclusive and excellent services to the community

KFA 27
Communication & Marketing

To improve internal and external communication to enhance the perception of the municipality

KFA 28
Customer Relations

To provide a user-friendly platform for citizens to engage with the municipality

								2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
PM KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	4	1	5	Target Exceeded Planned Events: Reviewed Events Year Planner approved by the Mayoral Committee per Resolution MC B/5277/10/2024 dated 15 Oct 2024 Planned Events: (1) Hosting the Cycling SA National Road & Time Trial Championships during 1 - 4 Feb 2025. Target Stakeholders: Midvaal residents, tourists and broader media. Event arranged and supported during 6 - 9 Feb 2025 at the Café du Cirque at Midvaal (2) Hosting the National Water Awareness Campaign during 17 - 22 Mar 2025. Target Stakeholders: MLM Schools & Community. Event arranged at the Panfontein Primary School on 18 Mar 2025 to highlight the importance of water conservation within schools and the broader community Additional Events: (1) Hosting the Midvaal Fast One Cycle Challenge on 26 Jan 2025, to promote cycling in Midvaal and to showcase Midvaal tourist attraction (2) Website Launch on 31 Mar 2025 through internal communication and local newspapers (3) Arranged and hosted Valentines Day on 14 Feb 2025 to boost staff morale. Roses were handed out the members of the community in the CBD and to staff by the Municipal Manager and the MMC: Corporate Services	None	[illegible]
2	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed monthly by the 10th working day 4 = (3) above plus quarterly analysis report to Mayoral Committee 5 = (3) and (4) above plus annual analytical report included in the Annual Report	4	1	1	Target Achieved (1) Monthly distribution to Heads of Department for the period Jan - March 2025 as follows: (1.1) PSR: 09 Apr 2025, 12 Mar 2025 & 13 Feb 2025 (1.2) ENG: 09 Apr 2025, 12 Mar 2025 & 05 Feb 2025 (1.3) COMM: 09 Apr 2025, 12 Mar 2025 & 12 Feb 2025 (1.4) FIN: 14 Feb 2025, 7 Mar 2025 & 14 Apr 2025 (1.5) DP: 14 Feb 2025 & 13 Mar 2025. Meeting scheduled for 10 Apr 2025 did not continue because of the non-availability of the MMC (due to urgent commitments). The report was circulated on 14 Apr 2025 2) Proof of quarterly submission of the Narrative Report into the reporting cycle on 14 Apr 2025	None	Fully Effective

3	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	100%	Target Achieved Website was monthly updated according to the Compliance Checklist and signed off by the Executive Director: Corporate Services to exercise oversight	None	Fully Effective
4	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	27%	Target Not Achieved (1.1) Number of complaints reported by the Call Centre: 1 156 (1.2) Number of complaints closed: 312 (2) Call Centre Report verified and reported to the Head of Department (3) Verified report signed off by the Head of Department and returned to the Call Centre	Due to the excessive rain experienced during the period under review the department was unable to remain on track with the number of complaints received	Not Fully Effective
5	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of Engineering Services related complaints addressed quarterly	(1) Number of complaints (water, electricity and sewer/sanitation) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	95%	Target Achieved (1) Complaints received 7 256 vs closed 6 871 (95%) (2) Call Centre Report verified and reported to the Head of Department 3) Report verified and signed off by the Head of Department	None	[illegible]

KPA 8

ECONOMIC GROWTH & SPATIAL TRANSFORMATION

To facilitate sustainable economic empowerment for all communities within MLM and through the development of partnerships and innovation

KFA 29
Municipal Planning & Built Environment

To improve land use and building developments in line with legislation and policy

KFA 30
Spatial Planning and Investment

To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning

KFA 31
Local Economic Development

To facilitate and promote local economic growth development objectives

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
								TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	3 = 30 working days per quarter 4 = 11 - 29 working days per quarter 5 = 1 - 10 working days per quarter	30	30	8	Target Achieved (1) An average of 8 working days turn-around time were maintained (1.1) Number of building plans received: 196 (2) Report submitted to reflect: (2.1) Number of building plans considered: 319 (including applications in the system from previous quarters) (2.2) Number of plans issued with non-approval: 183 (2.3.1) R-Value of building plans received: R881 280.58 (2.3.2) Total project valuation R314 473 775.00 (2.4) 53 621.12 sqm	None	[illegible]
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	3 = 1 - 20 applications considered within 8 months per quarter 4 = 1 - 20 applications considered in >7 but <8 months per quarter 5 = 1 - 20 & >20 applications considered in <7 months per quarter	Within 8 months	Within 8 months	Within 3.67 months	Target Achieved 48 Land Use applications considered within 4.1 months	None	[illegible]
3	ENG	KPI 004	KPA 8	KFA 29	Percentage of average turn-around time of 15 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 15 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	90%	85%	96.25%	Target Achieved (1) Percentage compliance to 15 working days turn-around time: 96.25% (1.1) Land Use Applications: Number of applications commented on: 52 Number of applications commented on within 15 days: 42 Number of applications commented on more than 15 days: 0 80.76% (2) Report submitted to the Executive Director: Engineering Services to reflect: (2.1) Building Plan Applications: Number of applications commented on within 15 working days: 215 Number of applications commented on more than 15 days: 0 100% (2.2) Number of building plans rejected, supported with a narrative report	None	[illegible]
4	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution) (Job created = 1 day's full work)	3 = 1 500 - 2 000 per annum 4 = 2 000 per annum 5 = >2 001 per annum	1500	-	-	-	-	Not Applicable

5	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (2.1) Report signed off by the Executive Director by the 10th working day after the end of the quarter (3) Number of threats received confirmed by the Call Centre quarterly	3 = 100% within 48 hours 4 = 100% within 25 - 47 hours 5 = 100% within 1 - 24 hours	100%	100%	100%	Target Achieved (1) Compliance with 48 hours response time reported as 100% (1.1) Register maintained: 5 x Land invasion complaints received and attended to (2) Narrative Report on land invasions prepared and dealt with: (2.1) Report signed off by Executive Director on 7 Apr 2025 (3) Number of threats received confirmed by the Call Centre report	None	[illegible]
6	DP	KPI 054.1	KPA 8	KFA 29	Number of Building and Land Use Regulations/By-law enforcement inspections conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 16 planned building and land use enforcement inspections conducted per quarter 4 = 16 planned building and land use enforcement inspections conducted plus 2 additional inspections conducted per quarter 5 = 16 planned building and land use enforcement inspections conducted plus 4 additional inspections conducted per quarter	64	16	30	Target Exceeded (1) Quarterly Plan compiled (2) 30 enforcement compliance operations conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	None	[illegible]
7	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activites surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Commitee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	3 = 360 4 = 361 - 380 5 = 381 and above	360	90	136	Target Exceeded (1) 136 properties surveyed (2) 74 notices issued (3) Report submitted into reporting cycle 8 Apr 2025	None	[illegible]
8	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calender days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	3 = 14 days per quarter 4 = 9 - 13 days per quarter 5 = 1 - 8 days per quarter	100%	100%	100%	Target Exceeded (1) 44 x Certificate of Occupancy issued within a turn-around time of 7 calendar days (2) Register signed off by Executive Director	None	[illegible]
9	DP	KPI 070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	(1) Report to the Heads of Department meeting on the implementation of measures to address illegal land uses and vacant land (2) Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter	4	1	1	(1) Report signed off by Executive Director (2) Submitted into the reporting cycle on 09 Apr 2025	None	Fully Effective
10	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMEs/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	3 = 1 x session/workshop per quarter 4 = 2 x sessions/workshops per quarter 5 = 3 x sessions/workshops per quarter	4	1	3	Target Exceeded (1) 3 x training sessions/workshops held (2) Report signed by Acting Executive Director on 4 Apr 2025	None	[illegible]

11	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	3 = 1 x campaign per quarter 4 = 2 x campaigns per quarter 5 = 3 x campaigns per quarter	4	1	2	Target Exceeded (1) 2 x Public Awareness Campaign conducted (2) Report signed by Executive Director on 7 Apr 2025	None	Above Expectations

10. TARGETS NOT ACHIEVED

Number of Targets not achieved	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q3	Q3	Q3	Q3	Q3
								TARGET	TARGET (Q3)	ACTUAL (Q3)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	Acting MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted by the last day of the month after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted within 30 days after the end of the quarter 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Not Achieved (1) Report submitted into the reporting cycle 2 working days after the end of the quarter, namely 5 Feb 2025, due to an administrative oversight (2) The Mayoral Committee considered the report and recommended per Resolution MC A6548/04/2025 dated 15 Apr 2025 for Council's consideration	Additional controls have been implemented to address the administrative oversight to ensure reports are submitted timeously into the reporting cycle	Not Fully Effective
2	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	50%	50%	51.11%	Target Achieved Outstanding Service Debtors as per AFS (Gross): R693 927 684.00 Total revenue for services (Property Rates & Service Charges): R1 357 720 283.00 = 51.11%	Item will be submitted to June Council meeting to consider outstanding service debtors to revenue	Not Fully Effective
3	Acting MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources <u>(own and any other sources)</u> (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	56.90%	Target Not Achieved Original Budget: R266 618 087.00 Adjustments Budget: R268 726 270.00 Year-to-Date Actual Expenditure: R152 896 997.35 % Expenditure: 56.90%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
4	FIN	KPI 014.2	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources <u>(own and any other sources)</u> (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	0.15%	Target Not Achieved Original Budget: R2 000 000.00 Adjustments Budget: R2 500 000.00 Year-to-Date Actual Expenditure: R3 750.00 % Expenditure: 0.15%	Adherence to the signed Procurement Plan, informing Capital Expenditure, by the Chief Financial Officer, to be complied with	Not Fully Effective

5	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	65.90%	Target Not Achieved Original Budget: R5 290 000 Adjustments Budget: R6 526 461 Year-to-Date Actual Expenditure: R4 300 633.78 % Expenditure: 65.90%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
6	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	66.16%	Target Not Achieved Actual Budget: R180 898 087.00 Adjustments Budget: R177 833 758.00 Year-to-Date Actual Expenditure: R117 655 845.30 % Expenditure: 66.16%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
7	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	24.36%	Target Not Achieved Original Budget: R20 430 000 Adjustments Budget: R17 351 253 Year-to-Date Actual Expenditure: R4 281 833.09 % Expenditure: 24.36%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
8	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	75%	41.32%	Target Not Achieved Original Budget: R58 000 000 Adjustments Budget: R64 514 798 Year-to-Date Actual Expenditure: R26 654 935.18 % Expenditure: 41.32%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective

9	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	4	1	1	Target Achieved (1) Report submitted to the Mayoral Committee in the predetermined format to reflect on: (1.1) Type of meeting (1.2) Purpose of the meeting (1.3) Concerned department (1.4) Delegated official attended (2) Report submitted into the reporting cycle on 18 Feb 2025 (not within one month after the end of the quarter) (3) Proof of submission filed as supporting evidence	The Head of Department indicated formal communication in terms of the non-performance, not meeting the approved submission date, will be communicated to the indicator owner to implement appropriate corrective measures to prevent recurrence	Not Fully Effective
10	PSR	KPI 074.1	KPA 7	KFA 28	Percentage of Public Safety & Roads related complaints addressed quarterly	(1) Number of complaints (fire, traffic, roads & stormwater) received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	27%	Target Not Achieved (1.1) Number of complaints reported by the Call Centre: 1 156 (1.2) Number of complaints closed: 312 (2) Call Centre Report verified and reported to the Head of Department (3) Verified report signed off by the Head of Department and returned to the Call Centre	Due to the excessive rain experienced during the period under review the department was unable to remain on track with the number of complaints received	Not Fully Effective
11	ENG	KPI 054.3	KPA 2	KFA 05	Number of Water Regulations/By-laws enforcement inspections conducted	(1) Quarterly Plan for number of Water By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Water By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 7 planned water enforcement inspections conducted per quarter 4 = 7 planned water enforcement inspections conducted plus 1 additional water enforcement inspection conducted per quarter 5 = 7 planned water enforcement inspections conducted plus 2 additional water enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective
12	ENG	KPI 054.4	KPA 2	KFA 05	Number of Electricity Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Electricity By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Electricity By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned electricity enforcement inspections conducted per quarter 4 = 7 planned electricity enforcement inspections conducted plus 1 additional electricity enforcement inspection conducted per quarter 5 = 7 planned electricity enforcement inspections conducted plus 2 additional electricity enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective

13	ENG	KPI 054.5	KPA 2	KFA 05	Number of Sewer Regulations/By-law enforcement inspections conducted	(1) Quarterly Plan for number of Sewer By-law enforcement inspections conducted (Approved operation by Head of Department) (2) Number of Sewer By-law enforcement inspections conducted (3) Outcome of inspections reported to the Executive Director by the 10th working day after the end of the quarter (40 Report signed off by the Executive Director	3 = 7 planned sewer enforcement inspections conducted per quarter 4 = 7 planned sewer enforcement inspections conducted plus 1 additional sewer enforcement inspection per quarter 5 = 7 planned sewer enforcement inspections conducted plus 2 additional sewer enforcement inspections conducted per quarter	28	7	3	Target Not Achieved (1) Quarterly Plan for number of Water By-law enforcement inspections approved by the Head of the Department (2) Number of Water By-law enforcement inspections conducted: 3 (2.1) Balmoral Estate & De Deur: 10 Jan 2025 (2.2) Meyerton Town: KFC, McDonalds and Spur: 07 Feb 2025 (2.3) Savanna City Bonded Section: 14 Mar 2025 (3) Outcome of inspections reported to the Executive Director (4) Report signed off by the Executive Director	Request for target to be reconsidered not approved. Relevant corrective measures to be implemented to ensure achievement	Not Fully Effective
14	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	74.89%	Target Achieved: INEP: 88.78% MIG: 72.53% WSIG: 85.14% NHDG: 53.11% Ytd Actual: 299.56% ÷ 4 = 74.89%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
15	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	60.68%	Target Not Achieved Adjustments Budget: R2 200 000.00 Year-to-Date Actual Expenditure: R1 334 950.00 % Expenditure: 60.68%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective
16	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental grant funding (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 98% 5 = 98.1% and higher	95%	75%	39.27%	Target Not Achieved Adjustments Budget: R5 951 253.00 Year-to-Dte Actual Expenditure: R2 337 223.00 % Expenditure: 39.27%	Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective

17	Acting MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	3 = 70% - 75% 4 = 75.1 - 80% 5 = 85% and higher	85%	85%	78.38%	Target Not Achieved The overall actual quarterly target for Q2 (2024/2025) achieved, reported to Council, before the 30th after the end of the quarter, was 78.38%	(1) The Municipal Manager intervened by distributing and formal communication in terms of the non-performance to all affected Heads of Department and Staff Members (2) Heads of Department were instructed by the Municipal Manager, during the Quarter 3 secondary performance assessments, to invite the Municipal Manager and the PMS Section to the departmental management meetings during May 2025, to evoke Sections 5.1 and 6.6 of the Performance Management Policy	Not Fully Effective

12. COUNCIL RESOLUTION