SERVICE DELIVERY
&
BUDGET IMPLEMENTATION PLAN

2017/2018

Budget approved by Council per item C1631/05/2017 dated 25 May 2017

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MIDVAAL
LOCAL MUNICIPALITY

DEFINITION
Service Delivery & Budget Implementation Plan (SDBIP)

The definition of the Service Delivery & Budget Implementation Plan (SDBIP), explained in the Municipal Finance Management Act, Act 56 of 2003 (MFMA), reads as follows:

"service delivery and budget implementation plan"

Means a detailed plan approved by the mayor of a municipality in terms of Section 53(l)(c)(ii) of the MFMA for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

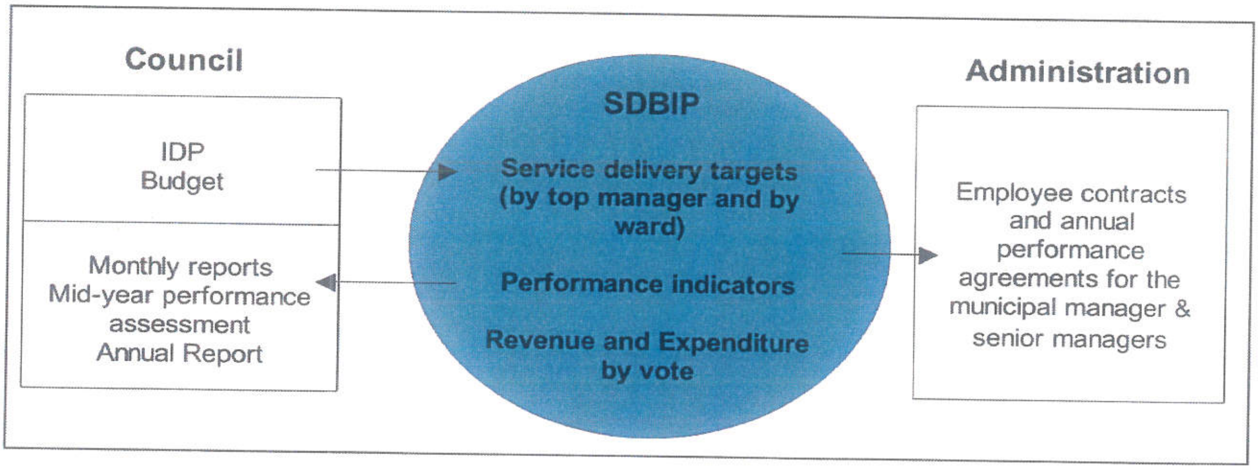
Projections for each month of –

1. Revenue to be collected, by source; and
2. Operational and Capital Expenditure, by vote;
3. Service delivery targets and performance indicators for each quarter; and
4. Capital budget broken down per ward;
5. Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of Section 54(l) of the MFMA.

THE SDBIP CONCEPT

SDBIP CONCEPT

Diagram 1
SDBIP "contract"



The SDBIP provides the vital link between the Executive Mayor, Council (Executive) and the administration, and facilitates the process for holding management accountable for its performance.

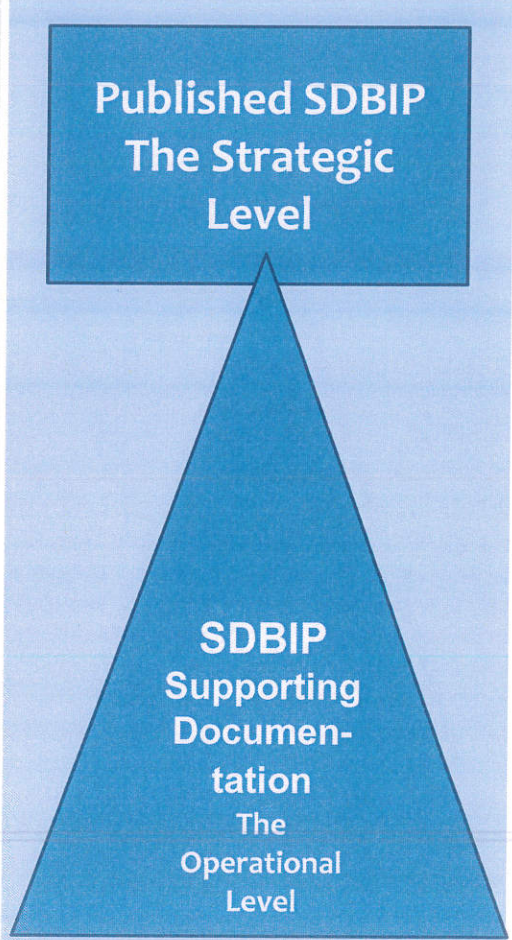
The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council;

It enables the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

The SDBIP concept is explained in the following sequence:

- Top Management sets the targets
- Top Management develops the detail on the operational level
- SDBIP tabled in Council and made public
- Municipal Manager is responsible for submitting the SDBIP to the Executive Mayor
- Executive Mayor to approve SDBIP within 28 days after the budget approval
- Performance Agreements reviewed by the Executive Mayor to ensure compliance
- Monthly monitoring by Executive Mayor – any revisions to the top layer must be approved by Council
- Council should reserve oversight role over performance end of year – Annual Report tabled by the Executive Mayor



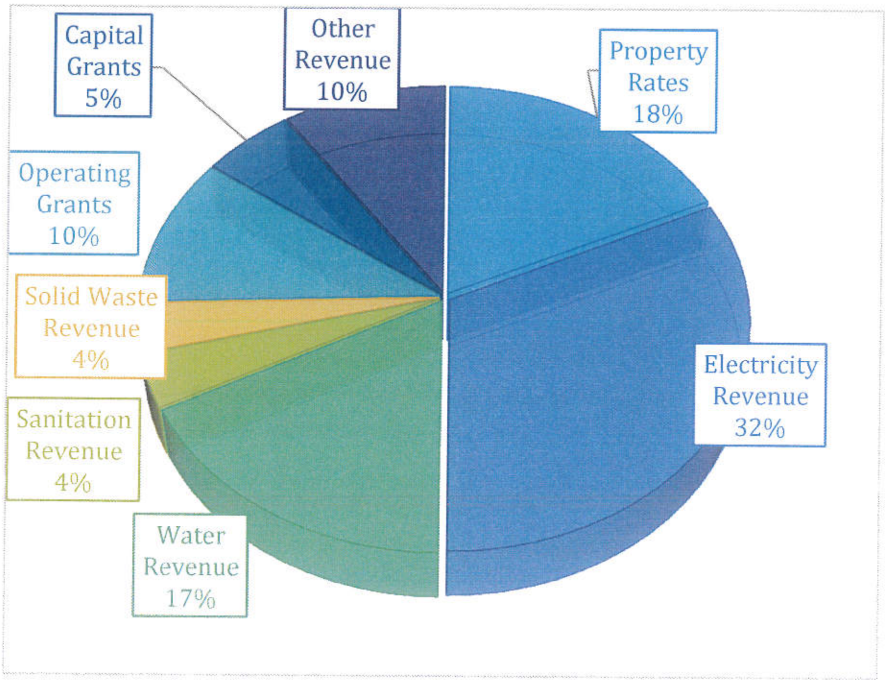
COMPONENTS OF THE TOP-LAYER OF THE SDBIP

The five necessary components of the SDBIP are the following:

1. Monthly projections of revenue to be collected for each source;
2. Monthly projections of expenditure (Operating, Capital & Revenue) for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery;
5. Detailed Capital Works Plan broken down by Ward over three years.

1. Monthly projections of revenue to be collected for each source

Property Rates	183 107 018
Electricity Revenue	320 861 064
Water Revenue	178 513 709
Sanitation Revenue	37 411 899
Solid Waste Revenue	35 917 755
Operating Grants	105 451 197
Capital Grants	56 727 000
Developer Contributions and Public Donations	7 094 458
Other Revenue	90 963 225
Departmental Charges (Internal Consumption)	209 428 838
TOTAL OPERATING REVENUE BILLED	**1 225 476 163**



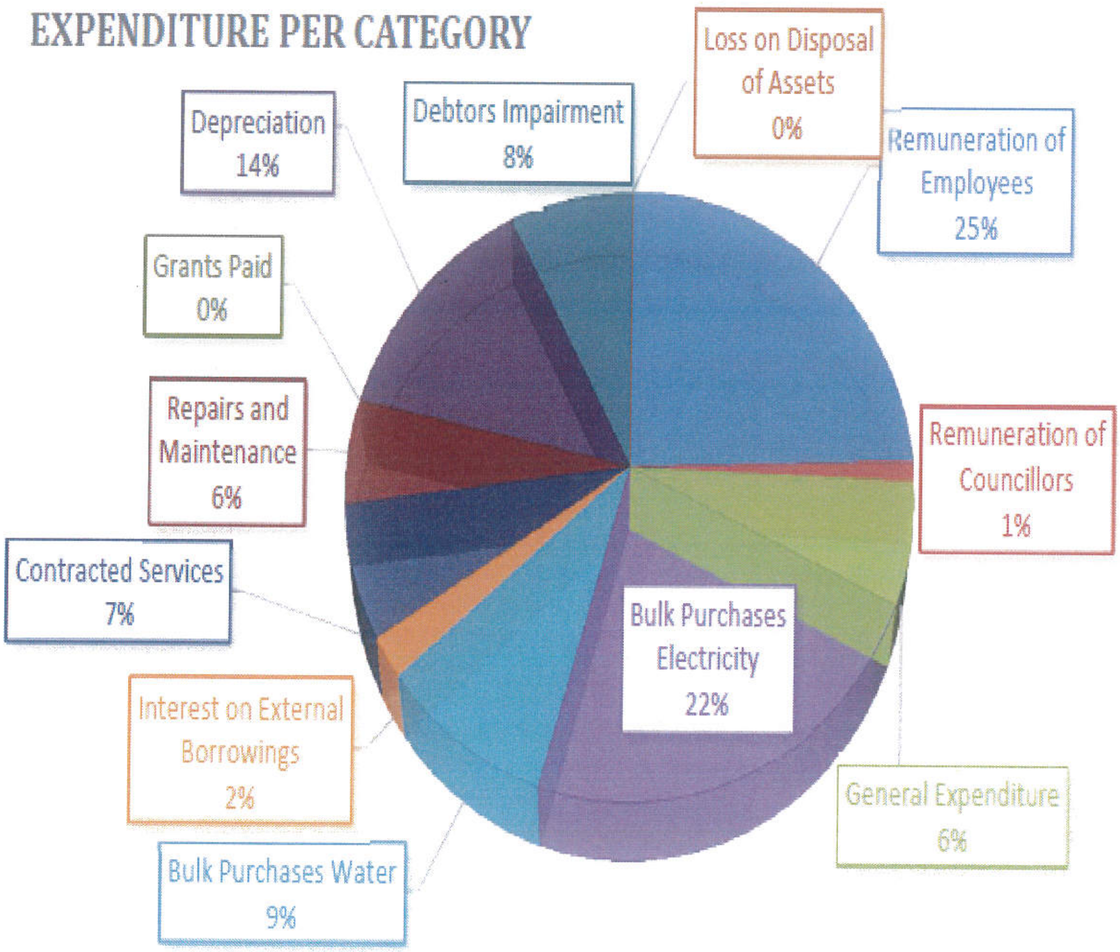
Service Delivery & Budget Implementation Plan

Component 1: Monthly projections for revenue to be collected for each source

Monthly Projections Collected Per Source	F01 2017/2018 BUDGET	M01 JUL 2017 PROJECTION	M02 AUG 2017 PROJECTION	M03 SEPT 2017 PROJECTION	M04 OCT 2017 PROJECTION	M05 NOV 2017 PROJECTION	M06 DEC 2017 PROJECTION	M07 JAN 2018 PROJECTION	M08 FEB 2018 PROJECTION	M09 MAR 2018 PROJECTION	M10 APR 2018 PROJECTION	M11 MAY 2018 PROJECTION	M12 JUN 2018 PROJECTION	FULL YEAR JUL - JUN PROJECTION
REVENUE SOURCE														
Property Rates	**183 107 018**	1 106 919	-13 277 554	833 867	-3 128 804	2 500 293	-12 569 371	969 900	-12 804 993	2 287 621	-11 988 194	1 203 200	227 974 134	183 107 018
Electricity Revenue	**320 861 064**	8 794 279	593 330	9 748 485	551 673	9 973 195	547 637	9 089 410	510 005	9 259 287	536 211	9 002 456	262 255 096	320 861 064
Water Revenue	**178 513 709**	307 260	-1 241 676	303 428	-2 058 332	418 589	-1 115 232	154 071	-930 801	347 439	-1 123 258	217 372	183 234 849	178 513 709
Sanitation Revenue	**37 411 899**	3 036 895	-281 165	3 352 094	-261 425	3 480 335	-259 514	3 104 683	-241 682	3 222 796	-254 100	3 091 718	19 421 264	37 411 899
Solid Waste Revenue	**35 917 755**	2 810 759	346 840	3 120 364	322 487	3 175 805	320 130	2 916 125	298 134	2 951 192	313 452	2 882 816	16 459 651	35 917 755
Operating Grants	**105 451 197**	32 080 159	1 095 324	1 095 324	1 095 324	3 311 036	29 864 447	1 095 324	1 095 324	3 313 016	1 096 639	29 874 394	434 886	105 451 197
Capital Grants	**56 727 000**	18 794 534	-	-	-	-	17 994 534	-	-	-	-	17 999 933	1 937 999	56 727 000
Developer Contributions and Public Donations	**7 094 458**	552 612	552 612	552 612	552 612	552 612	552 612	552 612	552 612	553 276	553 276	553 276	1 013 734	7 094 458
Other Revenue	**90 963 225**	7 551 882	3 435 362	7 632 302	3 390 443	7 584 484	3 386 096	7 613 464	3 345 525	7 554 510	3 377 132	7 590 010	28 502 015	90 963 225
Departmental Charges (Internal Consumption)	**209 428 838**	16 665 832	710 145	18 461 924	660 281	18 930 931	655 456	17 196 039	610 418	17 568 639	641 785	17 045 798	100 281 590	209 428 838
TOTAL OPERATING REVENUE BILLED	1 225 476 163	91 701 131	-8 066 782	45 100 400	1 124 259	49 927 280	39 376 795	42 691 628	-7 565 458	47 057 776	-6 847 057	89 460 973	841 515 218	1 225 476 163

2. Monthly projections of expenditure (Operating, Capital & Revenue) for each vote

REVENUE	OPERATING EXPENDITURE	CAPITAL
R1 225 476 163	R1 234 591 614	R143 993 000



Component 2: Monthly projections of Revenue and Operating Expenditure for each vote
and
Component 3: Monthly projections for Capital expenditure for each vote

Monthly Projections for Revenue, Operating Expenditure and Capital Expenditure for Each Vote	F01 2017/2018 BUDGET	M01 JUL 2017 PROJECTION	M02 AUG 2017 PROJECTION	M03 SEPT 2017 PROJECTION	M04 OCT 2017 PROJECTION	M05 NOV 2017 PROJECTION	M06 DEC 2017 PROJECTION	M07 JAN 2018 PROJECTION	M08 FEB 2018 PROJECTION	M09 MAR 2018 PROJECTION	M10 APR 2018 PROJECTION	M11 MAY 2018 PROJECTION	M12 JUN 2018 PROJECTION	FULL YEAR JUL - JUN PROJECTION
PROJECTED MONTHLY CASH BALANCE														
Opening Cash Balance	134 965 547	134 965 547	185 657 331	191 457 986	200 265 900	202 936 413	263 723 256	259 699 382	269 356 156	276 130 236	329 847 505	323 638 474	310 975 089	134 965 547
Plus: Revenue Collected for the Month	**871 510 184**	**68 174 805**	**-33 368 299**	**19 255 892**	**-22 882 409**	**-37 248 853**	**15 495 424**	**17 390 111**	**-30 277 296**	**23 544 094**	**-30 381 620**	**64 923 949**	**816 884 386**	**871 510 184**
Amounts billed	**1 225 476 163**	**91 701 131**	**-8 066 782**	**45 100 400**	**1 124 259**	**49 927 280**	**39 376 795**	**42 691 628**	**-7 565 458**	**47 057 776**	**-6 847 057**	**89 460 973**	**841 515 218**	**1 225 476 163**
Council	5 724 000	1 907 809	-	-	-	-	1 907 809	-	-	-	-	1 908 382	-	5 724 000
Savannah City	29 157 860	2 356 817	1 233 144	2 608 468	261 156	2 551 356	1 189 225	2 410 467	1 233 359	2 382 837	1 138 927	2 382 981	9 409 123	29 157 860
Municipal Manager	-													-
Corporate Services	2 313 336	192 701	192 701	192 701	192 701	192 701	192 701	192 701	192 701	192 933	192 933	192 933	192 929	2 313 336
Development and Planning	2 890 932	240 815	240 815	240 815	240 815	240 815	240 815	240 815	240 815	241 103	241 103	241 103	241 103	2 890 932
Financial Services	256 679 593	9 425 556	-10 943 651	6 557 147	-908 771	8 717 364	-7 756 075	6 410 793	-10 698 829	8 171 445	-9 809 549	9 159 348	248 354 815	256 679 593
Community Services	106 477 080	15 081 373	1 834 518	7 003 335	1 815 037	8 270 304	8 487 094	6 632 810	1 795 556	7 872 325	1 809 678	13 263 929	32 611 121	106 477 080
Protection Services	57 109 324	6 257 206	79 304	4 257 406	79 304	4 257 406	2 079 104	4 257 406	79 304	4 257 502	79 400	6 257 902	25 168 080	57 109 324
Engineering Services	765 124 038	56 238 854	-703 613	24 240 528	-555 983	25 697 334	33 036 122	22 546 636	-408 364	23 939 631	-499 549	56 054 395	525 538 047	765 124 038
Less Provision for bad debt	-81 827 143	-6 860 501	-6 860 501	-6 860 501	-6 860 501	-6 860 501	-6 860 501	-6 860 501	-6 860 501	-6 868 738	-6 868 738	-6 868 738	-6 336 921	-81 827 143
Less Public donations (infrastructure, i.e. non cash)														-
Less Internal consumption (non cash)	-209 428 836	-16 665 825	-18 441 016	-18 984 007	-17 146 167	-17 605 632	-17 020 870	-18 441 016	-15 851 337	-16 644 944	-16 665 825	-17 668 286	-18 293 911	-209 428 836
Plus: New External Borrowings	-62 710 000					-62 710 000								-62 710 000
Less: Operating Expenditure	**-1 234 591 614**	**-110 701 178**	**-90 506 273**	**-112 338 800**	**-88 331 484**	**-104 799 000**	**-98 066 016**	**-104 960 491**	**-84 300 925**	**-96 941 916**	**-83 935 673**	**-105 123 681**	**-154 586 177**	**-1 234 591 614**
Council	-55 999 572	-5 070 914	-5 285 240	-5 359 006	-5 135 706	-5 158 149	-5 086 373	-5 185 580	-4 925 883	-4 983 792	-4 985 287	-5 223 009	399 367	-55 999 572
Municipal Manager	-26 594 723	-2 500 849	-2 503 900	-2 352 909	-2 348 139	-2 149 750	-2 228 066	-2 309 050	-2 123 293	-1 918 278	-2 078 466	-2 294 552	-1 787 471	-26 594 723
Savannah City	-14 336 367	-1 196 170	-1 259 678	-1 286 772	-1 219 709	-1 205 281	-1 183 265	-1 166 558	-1 123 402	-1 114 225	-1 114 014	-1 258 910	-1 208 383	-14 336 367
Corporate Services	-97 534 897	-8 018 354	-8 449 070	-8 593 620	-8 145 508	-8 205 462	-8 061 755	-8 293 634	-7 747 904	-7 881 290	-7 884 760	-8 309 990	-7 943 550	-97 534 897
Development Planning & Housing	-57 254 200	-4 858 527	-5 099 670	-5 183 279	-4 931 940	-4 954 707	-4 873 864	-4 980 061	-4 691 848	-4 753 585	-4 755 187	-5 031 409	-3 140 123	-57 254 200
Financial Services	-188 348 742	-13 136 643	-13 931 086	-14 181 608	-13 357 840	-13 533 197	-23 955 169	-13 839 788	-12 729 364	-13 053 686	-13 062 091	-13 617 613	-29 950 657	-188 348 742
Community Services	-106 019 559	-9 542 829	-9 553 603	-9 569 455	-9 556 146	-9 508 399	-10 253 061	-9 401 147	-9 466 457	-9 419 866	-9 418 423	-9 603 012	-727 161	-106 019 559
Protection Services	-87 399 601	-7 416 037	-7 425 171	-7 448 871	-7 435 832	-7 354 044	-7 348 048	-7 171 295	-7 292 898	-7 201 383	-7 198 878	-7 501 293	-6 605 851	-87 399 601
Engineering Services	-601 103 953	-58 960 855	-36 998 855	-58 363 280	-36 200 664	-52 730 011	-35 076 415	-52 613 378	-34 199 876	-46 615 811	-33 438 567	-52 283 893	-103 622 348	-601 103 953
Plus Non Cash Expenditure Items	**408 500 079**	**35 592 000**	**37 367 191**	**37 910 182**	**36 072 342**	**36 531 807**	**35 947 045**	**37 367 191**	**34 777 512**	**35 593 839**	**35 614 720**	**36 617 181**	**9 109 069**	**408 500 079**
Provision for Bad Debt	81 827 143	6 860 501	6 860 501	6 860 501	6 860 501	6 860 501	6 860 501	6 860 501	6 860 501	6 868 738	6 868 738	6 868 738	6 336 921	81 827 143
Depreciation	117 244 100	12 065 674	12 065 674	12 065 674	12 065 674	12 065 674	12 065 674	12 065 674	12 065 674	12 080 157	12 080 157	12 080 157	-15 521 763	117 244 100
Internal Consumption	209 428 836	16 665 825	18 441 016	18 984 007	17 146 167	17 605 632	17 020 870	18 441 016	15 851 337	16 644 944	16 665 825	17 668 286	18 293 911	209 428 836

Less: Capital Expenditure	**143 993 000**	**2 770 000**	**3 770 000**	**7 275 000**	**6 805 000**	**4 973 500**	**5 503 500**	**4 634 000**	**4 417 500**	**16 837 500**	**21 317 500**	**25 225 000**	**40 464 500**	143 993 000
Council	663 000	-	-	-	3 000	260 000	-	-	-	-	400 000	-	-	663 000
Savannah City	2 984 000	-	-	-	110 000	-	700 000	24 000	750 000	500 000	300 000	300 000	300 000	2 984 000
Corporate Services	7 049 000	20 000	70 000	240 000	37 000	6 000	506 000	20 000	-	850 000	300 000	-	5 000 000	7 049 000
Development Planning & Housing	60 000	-	-	-	-	-	-	5 000	25 000	-	-	25 000	5 000	60 000
Financial Services	25 000	-	-	-	-	-	-	12 500	-	-	-	-	12 500	25 000
Community Services	19 058 000	500 000	1 950 000	2 200 000	640 000	652 500	47 500	1 037 500	42 500	1 437 500	3 107 500	1 000 000	6 443 000	19 058 000
Protection Services	-													-
Engineering Services	114 154 000	2 250 000	1 750 000	4 835 000	6 015 000	4 055 000	4 250 000	3 535 000	3 600 000	14 050 000	17 210 000	23 900 000	28 704 000	114 154 000
Less: Redemption of External Loans	-26 845 648	**-1 118 569**	**-1 118 569**	**-1 118 569**	**-1 118 569**	-1 118 569	**-7 829 981**	**-1 118 569**	**-1 118 569**	**-1 118 569**	**-1 118 569**	**-1 118 569**	**-7 829 981**	-26 845 648
Other Working Capital Adjustments	**-112 062 317**	**55 974 726**	**89 656 604**	**57 824 209**	**72 125 633**	**162 447 957**	**44 926 154**	**56 344 532**	**83 275 857**	**75 802 321**	**52 294 611**	**-33 187 266**	**-829 547 655**	**-112 062 317**
Closing Cash	**185 469 231**	**185 657 331**	**191 457 986**	**200 265 900**	**202 936 413**	**263 723 256**	**259 699 382**	**269 356 156**	**276 130 236**	**329 847 505**	**323 638 474**	**310 975 089**	**185 469 231**	**185 469 231**

3. Quarterly projections of service delivery targets and performance indicators for each vote

The detailed quarterly targets and Key Performance Indicators are attached as Annexure A.

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	CORP	KPI 018	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 02	Stakeholder Participation	To increase active stakeholder participation	Number of external stakeholder events arranged per year planner	Annual Events Plan executed	3	Opex	3	1	1	1	0
2	CORP	KPI 019	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 03	Inter-governmental Relations	To improve inter-governmental relations	Number of Mayoral Committee reports on formalised Inter-governmental Relations IGR Fora meetings attended, per quarter	Report submitted to Mayoral Committee to reflect (1) Type of meeting (2) Department (3) Delegate attended (Agendas received 24 hours prior to the meeting)	4	Opex	4	1	1	1	1
3	CORP	KPI 020	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Draft Communication & Marketing Strategy considered by Mayoral Committee	Draft Communication & Marketing Strategy considered by Mayoral Committee to reflect (1) Partnering with Leading Brands Strategy; and (2) Communication with Community, as well as (3) Intra-Department Communication	New	Opex	1	0	0	1	0
4	CORP	KPI 021	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 11	Systems & Technology	To enhance systems and technology to enable the municipality to deliver excellent customer experience	Percentage uptime on WAN/LAN interruptions reported to DMM quarterly	WAN / LAN Daily Check Register (20 working days) checked & DUDE Monitoring System	90%	Opex	90%	90%	90%	90%	90%
5	CORP	KPI 022	KPA 8	Economic Growth & Development	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	LED & Capacity Building	To facilitate and promote local economic growth	Draft strategy developed on internal youth enablement / empowerment considered by Council	Draft strategy developed to reflect: (1) Comments from all departments to appoint youth younger than 35 years, within the Midvaal area	New	Opex / Capex	Draft strategy submitted into reporting cycle by 31 Aug 2017	1	0	0	0
6	CORP	KPI 023	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 12	Policies, Processes & Procedures	To write and review processes and procedures to ensure the objectives of the municipality are achieved	Number of average working days legal actions are assessed	Legal & Property Actions Register reflecting turn-around time to be within 10 working days = Date of receipt by Legal Section vs date assessed	10	Opex	10	10	10	10	10
7	CORP	KPI 024	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 10	Performance Management	To develop and implement an effective and efficient performance management system	Number of Section 52(d) - performance report (SDBIP) submitted to the Mayoral Committee quarterly	MFMA Section 52(d)-performance reports submitted quarterly to the Mayoral Committee	4	Opex	4	1	1	1	1
8	CORP	KPI 025	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Number of customer satisfaction outcome survey reports distributed to Mayoral Committee members and HOD's quarterly	Survey report to reflect: (1) The 5 most common complaints; (2) The 5 most common affected areas; (3) Level of satisfaction per department. Report e-mailed to all stakeholders quarterly before the 10th working day	4	Opex	4	1	1	1	1
9	CORP	KPI 026	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Percentage compliance to Section 75 (MFMA) requirements in terms of the Website updating monthly	Website updating = Monthly % compliance to checklist signed-off by Deputy Municipal Manager within 5 working days, at most, after end of the month	New	Opex	100%	100%	100%	100%	100%

10	CORP	KPI 027	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 01	Governance Structures	To promote sound and sustainable governance	Number of Ward Committee meetings arranged annually	Meetings arranged according to Council approved Annual Year Planner	45	Opex	60	15	15	15	15
11	FIN	KPI 007	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments/ Monthly fixed operating expenditure (cash expenditure)	1.8	Opex	1.5	1.5	1.5	1.5	1.5
12	FIN	KPI 008	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	1.5	Opex	1.1	1.1	1.1	1.1	1.1
13	FIN	KPI 009	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	Unqualified audit opinion issued by the Auditor-General	Auditor-General opinion expressed on Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance	Clean	Opex	Unqualified	0	Unqualified	0	0
14	FIN	KPI 010	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received/ debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue.	20	Opex	15	0	0	0	20
15	FIN	KPI 011	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors/ revenue received for services calculated per annum (all consumer debtors included)	33%	Opex	33%	0	0	0	33%
16	FIN	KPI 012	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	Annual percentage of Collection Rate	Actual amount collected (cash)/ amount billed for the period (per billing cycle - excluding any debt write-offs)	93%	Opex	93%	93%	93%	93%	93%
17	FIN	KPI 013	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	(NKPI - 2) - Percentage of households earning less than R1100 per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive basic services (Total household income: R 3 500 pm in our supply area)	100%	Opex	100%	100%	100%	100%	100%
18	FIN	KPI 014	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the overall capital budget (all line items on capital budget)	90%	Capex	90%	10%	15%	35%	90%
19	FIN	KPI 015	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	Percentage of annual procurement spend awarded to Township Economics	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses that have their registered addresses in previously disadvantaged areas	New	Opex	10%	0%	0%	0%	10%
20	FIN	KPI 016	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	Percentage of annual procurement spend awarded to Youth owned enterprises	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses with owners that are 35 years of age or younger	New	Opex	5%	0%	0%	0%	10%

21	FIN	KPI 017	KPA 5	**Financial Sustainability**	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 16	**Asset Management**	To adequately maintain the assets of the municipality	**Percentage of annual operational budget allocated to repairs and maintenance**	**Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)**	5.46%	Opex	5.5%	**5.5%**	**5.5%**	**5.5%**	**5.5%**
22	DP & H	KPI 001	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Draft policy to improve Green Buildings focus with respect to building plan approvals considered by Head of Department**	**Policy drafted to include alternative building methods, electricity and rain harvesting, in support of "Green Buildings" as part of NBR SANS, when considering building plans for approval**	New	Opex	Draft policy considered by Head of Department	0	0	0	1
23	DP & H	KPI 002	KPA 4	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 12	**Policies, Processes & Procedures**	To write and review processes and procedures to ensure the objectives of the municipality are achieved	**Percentage compliance in terms of turn-around time maintained to consider building plan applications per quarter**	**Percentage compliance in terms of the Services Charter (Date of Application received versus Date Considered not to exceed an average of 40 working days)**	90%	Opex	90%	**90%**	**90%**	**90%**	**90%**
24	DP & H	KPI 003	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 26	**Spatial & Development Planning**	To develop an effective spatial framework to promote development in the municipality, focussed on enabling and aligning development objectives	**Percentage compliance in terms of turn-around time maintained to consider land use applications per quarter**	**Percentage compliance in terms of the Services Charter (Date of Application received versus Date Considered not to exceed an average of 60 working days)**	90%	Opex	90%	**90%**	**90%**	**90%**	**90%**
25	DP & H	KPI 004	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 26	**Spatial & Development Planning**	To develop an effective spatial framework to promote development in the municipality, focussed on enabling and aligning development objectives	**Developed Single Land Use Scheme considered by the Head of Department**	**Single Land Use Scheme drafted to be in line with current legislation: (1) Vaal Marina Resorts; (2) Informal Economy; (3) Re-industrialization)**	New	Opex	1 x Draft Single Land Use Scheme developed	0	0	0	1
26	DP & H	KPI 005	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**(NKPI - 4) Number of jobs created through municipality's local economic development initiatives including capital projects**	**Report to Department of Labour approved by Mayoral Committee (Mayoral Committee Resolution)**	1 200	Opex/Capex	1 200	0	0	0	**1 200**
27	ENG	KPI 030	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	**Electricity & Energy Efficiency**	To plan, construct and maintain electricity networks and to improve energy efficiency	**Percentage of electricity losses not to exceed target annually**	**Loss electricity kW purchase/kW accounted for due to loss**	11.50%	Opex / Capex	11.50%	0	0	0	**11.50%**
28	ENG	KPI 031	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	**Electricity & Energy Efficiency**	To plan, construct and maintain electricity networks and to improve energy efficiency	**Section 78(3)-PPP Electricity Process report considered by Council**	**Council Resolution reflecting consideration of PPP Electricity process**	New	Opex	0	0	0	0	1
29	ENG	KPI 032	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 18	**Roads & Storm-water Infrastructure**	To plan, construct and maintain roads and storm-water infrastructure	**Number of square meters of tarred roads resurfaced annually**	**Accumulative square meters of tar roads resurfaced**	45 000 p/a	Opex / Capex	45 000 m²	**10 000**	**25 000**	**40 000**	**45 000**
30	ENG	KPI 033	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	**Water & Sanitation Infrastructure**	To plan, construct and maintain water and sanitation infrastructure	**Percentage of water losses in line with WDM Plan reduced per annum**	**kL water purchased divided by kL of water accounted for**	28.50%	Opex / Capex	24.50%	0	0	0	**28.5%**
31	ENG	KPI 034	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 20	**Landfill Sites & Transfer Stations**	To plan, construct and maintain landfill sites and transfer stations	**A status quo capacity survey for all landfill sites conducted, including alternatives explored, reported to Council**	**Council Resolution**	New	Opex	1	0	0	0	1

32	ENG	KPI 035	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	**Water & Sanitation Infrastructure**	To plan, construct and maintain water and sanitation infrastructure	**(NKPI - 1b) - Percentage of households with access to basic sanitation**	**Definition of a household = "people living together under one roof"/ basic level of sanitation = minimum of flush toilet with septic tank /pit laterine with ventilation. Baseline: National Stats SA, 2011 - 84.1%/GCRO Quality of Life Survey, 2013 - 81% Service availability is determined per area**	84.10%	Opex / Capex	84.10%	0	0	0	**84.10%**
33	ENG	KPI 036	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	**Water & Sanitation Infrastructure**	To plan, construct and maintain water and sanitation infrastructure	**Number of additional formal households with access to basic level of sanitation per annum**	**Number of additional houses connected to basic sanitation (Monthly Solar Billing Report)**	New	Capex	350	0	0	0	**350**
34	ENG	KPI 037	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 22	**Water & Sanitation**	To provide sustainable, reliable and affordable water and sanitation services to all residents	**(NKPI - 1a) - Percentage of households with access to basic water**	**Definition of a household = "people living together under one roof"/ basic level of water = potable water. Baseline: National Stats SA, 2011 - 75.8% / GCRO Quality of Life Survey, 2013 - 79% Service availability is determined per area**	99%	Opex / Capex	75.80%	0	0	0	**75.80%**
35	ENG	KPI 038	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 22	**Water & Sanitation**	To provide sustainable, reliable and affordable water and sanitation services to all residents	**Number of additional formal households with access to basic level of water per annum**	**Number of additional houses connected to basic water (Monthly Solar Billing Report)**	New	Opex / Capex	350	0	0	0	**350**
36	ENG	KPI 039	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 23	**Electricity**	To provide sustainable, reliable and affordable electricity to all residents	**(NKPI - 1c) - Percentage of households with access to basic electricity**	**Definition of a household = "people living together under one roof' / basic level of electricity = minimum of 10 Amp connection per household. Baseline: National Stats SA, 2011 - 79.3% / GCRO Quality of Life Survey, 2013 - 80% Service availability is determined per area**	79.30%	Opex / Capex	79.30%	0	0	0	**79.30%**
37	ENG	KPI 040	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	**Electricity & Energy Efficiency**	To plan, construct and maintain electricity networks and to improve energy efficiency	**Number of additional formal households with access to basic level of electricity per annum**	**Number of additional houses connected to basic electricity (Monthly Solar Billing Report)**	New	Opex / Capex	150	0	0	0	**150**
38	COMM	KPI 043	KPA 2	**Safety & Environment**	To create a sustainable environment safe from harm	KFA 05	**Safety & Security**	To improve the safety of the community both on the roads and in the suburbs	**Percentage implementation of the Crime Prevention Collaboration Plan**	**Percentage implementation = Number of activities implemented / Total number of activities planned**	0	Opex	90%	0	0	0	**90%**
39	COMM	KPI 044	KPA 3	**Social & Community Development**	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 07	**Sport & Recreation Programmes, Facilities, including Parks & Open Space**	To create en ecosystem of sports and recreation activities	**Completion of Phase 3 of the building of the Lakeside Sport Centre**	**Phase 3 of 4 Phases completed = Ablution Facilities (Signed off completion certificate)**	New	R3.9 m	Phase 3 completed	0	0	0	1
40	COMM	KPI 045	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Number of youth trained to improve their skill-sets**	**Completion of Attendence Registers**	0	Opex	30	5	5	10	10
41	COMM	KPI 046	KPA 3	**Social & Community Development**	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	**Libraries, Arts Culture & Special Programmes**	To promote the development of cultural and social programmes to uplift the community	**Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented per annum**	**Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner**	4	Opex	4	1	1	1	1

42	COMM	KPI 047	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Number of Early Childhood Development Centres formalised	Early Childhood Development Programme Monitoring Tool (MRR) signed off by the Executive Director: Community Services	New	Opex	2	0	0	0	2
43	COMM	KPI 048	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Number of Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	New	Opex	5	0	0	2	3
44	ENG	KPI 041	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 21	Municipal & Public Facilities	To plan, construct and maintain municipal and public facilities	Investigate the possible establishment of a facility management unit	Outcome of feasibility study reported to Heads of Department	New	Opex	0	0	0	0	0
45	COMM	KPI 049	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Completion of Phase 1 of the Savanna City Library	Phase 1 of the Savanna City Library completed (Planning & Design - signed off by Architect)	New	R8 m	Phase 1 completed	0	0	0	1
46	COMM	KPI 050	KPA 7	Services & Customer Care	To deliver inclusive and excellent services to the community	KFA 24	Cleansing & Waste Management	To provide sustainable, reliable and affordable waste disposal services to all residents	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "people living together under one roof". "Access to basic level" = collection point. Baseline: National Stats SA, 2011 - 83.1 % / GCRO Quality of Life Survey, 2013 - 82 % Service availability is determined per area	86%	Opex	86%	86%	86%	86%	86%
47	COMM	KPI 051	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	Number of additional formal households with access to basic level of solid waste removal per annum	Number of additional houses serviced in terms of basic solid waste removal	New	Capex	350	0	0	0	350
48	ENG	KPI 042	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	Number of additional formal households with access to basic level of sanitation per annum	Number of additional houses connected to basic sanitation (Monthly Solar Billing Report)	New	Capex	350	0	0	0	350
49	COMM	KPI 052	KPA 7	Services & Customer Care	To deliver inclusive and excellent services to the community	KFA 24	Cleansing & Waste Management	To provide sustainable, reliable and affordable waste disposal services to all residents	Number of buy-back centres established	Phase 2 - Galloway Buy-Back Centre establishment planning and funding proposals completed (Report from appointed service provider)	New	Opex	Phase 2	0	0	0	1
50	COMM	KPI 053	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 20	Landfill Sites & Transfer Stations	To plan, construct and maintain landfill sites and transfer stations	Number of transfer stations built	Phase 1 - Planning & Design for Savanna City Transfer Station	New	Capex	Phase 1	0	0	0	1
51	COMM	KPI 054	KPA 2	Safety & Environment	To create a sustainable environment safe from harm	KFA 05	Safety & Security	To improve the safety of the community both on the roads and in the suburbs	Review the Disaster Management Plan annually	Reviewed Disaster Management Plan approved with IDP for forth-coming year	1	Opex	1	0	0	0	1
52	DP & H	KPI 006	KPA 8	Economic Growth & Development	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	LED & Capacity Building	To facilitate and promote local economic growth	Number of reports on compliance through law enforcement processes on illegal buildings, structures, land use and informal trading inspections conducted quarterly	Report quarterly to Mayoral Committee = Compliance to illegal buildings, structures, land use and informal trading inspections	New	Opex	4	1	1	1	1

53	COMM	KPI 055	KPA 5	**Financial Sustainability**	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	**Revenue Management**	To protect and enhance revenue position to enable the objectives of the municipality	**Percentage of traffic fines collected annually**	**Rand Value of traffic fines collected for the year / Rand Value of Traffic fines issued for the year**	16%	Opex	11%	0%	0%	0%	11%
54	COMM	KPI 056	KPA 2	**Safety & Environment**	To create a sustainable environment safe from harm	KFA 06	**Emergency Services**	To ensure adequate prevention measures as well as prompt response to emergencies	**Number of actions executed against 3 identified industrial high risk environmental contraveners quarterly**	**Actions against the 3 identified high risk environmental contraveners, i.e.: (1) Inspection, (2) Follow-up audits and (3) Compliance Inspections**	9	Opex	9	0	3	3	3
55	CORP	KPI 028	KPA 4	**Institutional Transformation**	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 09	**Human Capital & Skills Development**	To ensure adequate internal capacity and capability to deliver on the municipalities objectives	**(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)**	**Accumulative percentage of municipal budget allocated for training viz % spent. Section 71 - financial report**	90%	Opex	90%	15	40	60	90
56	CORP	KPI 029	KPA 4	**Institutional Transformation**	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 09	**Human Capital & Skills Development**	To ensure adequate internal capacity and capability to deliver on the municipalities objectives	**(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan**	**Report submitted into reporting cycle to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (MM, HOD and Directors) as per the municipality's Annual Employment Equity Plan**	Verified = 6	Opex	30-Jun-18	0	0	0	1

4. Ward information for expenditure and service delivery

The expenditure in terms of service delivery allocated per Ward, is attached as Annexure B.

COMPONENT 5: DETAILED CAPITAL WORKS PLAN BROKEN DOWN BY WARD OVER THRE

	Ward Number	Budget F01 2017-2018	Budget F02 2018-2019	Budget F03 2019-2020	Budget F04 2020-2021
KPA 5 Total		6 000 000	-	-	-
KPA 6 Total		2 300 000	750 000	1 100 000	7 000 000
	1 Total	8 300 000	750 000	1 100 000	7 000 000
KPA 6 Total		5 000 000	1 000 000	-	-
	2 Total	5 000 000	1 000 000	-	-
KPA 3 Total		100 000	50 000	50 000	50 000
KPA 6 Total		7 000 000	5 000 000	5 000 000	-
	4 Total	7 100 000	5 050 000	5 050 000	50 000
KPA 3 Total		4 050 000	2 550 000	2 550 000	50 000
	6 Total	4 050 000	2 550 000	2 550 000	50 000
KPA 6 Total		28 489 000	6 781 000	7 466 000	4 400 000
	8 Total	28 489 000	6 781 000	7 466 000	4 400 000
KPA 3 Total		200 000	50 000	50 000	50 000
	9 Total	200 000	50 000	50 000	50 000
KPA 3 Total		1 150 000	50 000	50 000	50 000
KPA 6 Total		600 000	-	-	-
	10 Total	1 750 000	50 000	50 000	50 000
KPA 3 Total		824 000	3 774 000	5 774 000	50 000
KPA 4 Total		1 710 000	6 000 000	6 000 000	-
KPA 5 Total		40 000	7 045 000	50 000	-
KPA 6 Total		1 310 000	3 700 000	5 700 000	-
	11 Total	3 884 000	20 519 000	17 524 000	50 000
KPA 6 Total		13 000 000	1 000 000	1 000 000	-
	12 Total	13 000 000	1 000 000	1 000 000	-
KPA 3 Total		100 000	50 000	50 000	50 000
KPA 6 Total		-	2 000 000	-	6 000 000
	15 Total	100 000	2 050 000	50 000	6 050 000
KPA 6 Total		1 650 000	1 550 000	1 550 000	-
	3/4/8/9/10/13/14/15 Total	1 650 000	1 550 000	1 550 000	-
KPA 5 Total		515 000	-	-	-
	3/5/8/10/11/12 Total	515 000	-	-	-
KPA 5 Total		100 000	500 000	500 000	500 000
	3/5/8/9/11/12 Total	100 000	500 000	500 000	500 000
KPA 6 Total		9 500 000	18 000 000	12 000 000	6 000 000
	4/5/8/10/11/12/15 Total	9 500 000	18 000 000	12 000 000	6 000 000
KPA 6 Total		8 600 000	9 000 000	37 000 000	10 000 000
	8/10 Total	8 600 000	9 000 000	37 000 000	10 000 000
KPA 6 Total		1 650 000	1 650 000	1 650 000	-
	8/12/4/7/13/5 Total	1 650 000	1 650 000	1 650 000	-
KPA 6 Total		9 000 000	9 000 000	9 000 000	-
	All Total	9 000 000	9 000 000	9 000 000	-
KPA 6 Total		7 800 000	5 300 000	3 600 000	3 800 000
	As required Total	7 800 000	5 300 000	3 600 000	3 800 000
KPA 6 Total		3 000 000	3 000 000	3 000 000	3 000 000
	GRAP requirement Total	3 000 000	3 000 000	3 000 000	3 000 000
KPA 3 Total		2 328 000	640 000	930 000	640 000
KPA 4 Total		2 715 000	6 285 000	7 095 000	6 555 000
KPA 5 Total		20 042 000	3 566 000	2 313 000	3 473 000
KPA 6 Total		4 810 000	3 710 000	14 460 000	15 510 000
Grand Total		143 583 000	102 001 000	127 938 000	67 178 000
KPA 6	Ops Requirement				100 000
KPA 6	Ops Requirement				80 000
KPA 6	Ops Requirement				
KPA 6	Ops Requirement			1 200 000	
KPA 6	Ops Requirement				70 000

KPA 6	Ops Requirement		1 300 000		
KPA 6	Ops Requirement				70 000
KPA 6	Ops Requirement			164 000	
KPA 6	Ops Requirement	10 000			
KPA 6	Ops Requirement				
KPA 6	Ops Requirement		100 000		
KPA 6	Ops Requirement				300 000
KPA 6	Ops Requirement				
KPA 6	Ops Requirement				300 000
KPA 6	Ops Requirement		50 000		
KPA 6	Ops Requirement			1 890 278	
KPA 6	Ops Requirement				
KPA 7	Ops Requirement	300 000		300 000	
KPA 7	Ops Requirement	100 000	100 000	100 000	100 000
	Ops Requirement Total	30 305 000	15 751 000	28 452 278	27 198 000
	Grand Total	**143 993 000**	**103 551 000**	**131 592 278**	**68 198 000**

5. Detailed Capital Works Plan broken down by Ward over three years

The detailed Capital Works Plan broken down per Ward over the three years is attached as Annexure C.

Detailed Capital Budget: 2017/2018 MTREF

	VOTE NO	DEPT	SECTION	SOF	DESCRIPTION	WARD NO	Budget F01 2017-2018	Budget F02 2018-2019	Budget F03 2019-2020
KPA 5	0101204025101	COUNCIL	Speaker's Office	HP	Replacement of one of the vehicles at Speaker's office	Ops Requirement	400 000		
KPA 5	0101204036100	COUNCIL	Speaker's Office	CRR	Air Conditioners	Ops Requirement	30 000	30 000	
KPA 5	0101204036101	COUNCIL	Speaker's Office	CRR	Large White Screens	Ops Requirement	20 000		
KPA 5	0101204036102	COUNCIL	Speaker's Office	CRR	Loudhailers	Ops Requirement	5 000		
KPA 4	0101204036103	COUNCIL	Speaker's Office	CRR	Projectors	Ops Requirement	10 000		
KPA 5	0101204036105	COUNCIL	Speaker's Office	CRR	Microphones/Speakers/Sound System	Ops Requirement	100 000		
KPA 5	0101454031231	COUNCIL	Mayor	CRR	Microwave Oven	Ops Requirement	3 000		
KPA 4	0101454031232	COUNCIL	Mayor	CRR	New Projector & Screen	Ops Requirement	50 000		
KPA 4	0101454031233	COUNCIL	Mayor	CRR	Recording Equipment	Ops Requirement	30 000		
KPA 5	0101454031234	COUNCIL	Mayor	CRR	Replacement of Camera	Ops Requirement	15 000		
							663 000	30 000	-
KPA 3	1601054151102	SAV CITY	Savanna City	Urban Management Grant	Brush Cutters	11	24 000	24 000	24 000
KPA 5	1601054151132	SAV CITY	Savanna City	Urban Management Grant	Furniture, Equipment & Small Tools	11	40 000	45 000	50 000
KPA 3	1601054153120	SAV CITY	Savanna City	Urban Management Grant	Development of Parks	11	700 000	700 000	700 000
KPA 4	1601054153122	SAV CITY	Savanna City	Urban Management Grant	Vehicles / Trailers	11	710 000	1 000 000	1 000 000
KPA 4	1601054153125	SAV CITY	Savanna City	Urban Management Grant	Municipal Depot	11	1 000 000	5 000 000	5 000 000
KPA 6	1601054155203	SAV CITY	Savanna City	Urban Management Grant	Prefabricated Site Office	11	110 000		
KPA 6	1601054155205	SAV CITY	Savanna City	Urban Management Grant	Informal Trading Facilities	11	400 000	400 000	400 000
							2 984 000	7 169 000	7 174 000
KPA 5	0101104025102	CORP	Corporate Services	HP	Sedan vehicle (Records Section)	Ops Requirement	150 000		
KPA 5	0101104035206	CORP	Corporate Services	CRR	Industrial Vacuum Cleaners	Ops Requirement	20 000	20 000	
KPA 5	0101104035207	CORP	Corporate Services	CRR	Scanners (Records Section)	Ops Requirement	10 000	10 000	
KPA 5	0101104035212	CORP	Corporate Services	CRR	Office furniture for new appointee (Committees)	Ops Requirement	10 000		
KPA 5	0101104035213	CORP	Corporate Services	CRR	Steel square tables	Ops Requirement	10 000		
KPA 5	0101104035214	CORP	Corporate Services	CRR	Office Chairs	Ops Requirement	10 000	15 000	15 000
KPA 5	0101104035216	CORP	Corporate Services	CRR	Office furniture for new appointee	Ops Requirement	10 000		
KPA 5	0101104035220	CORP	Corporate Services	CRR	Boardroom chairs - replacement	Ops Requirement	30 000		
KPA 5	0101104071000	CORP	Corporate Services	Accumulated Surplus	Acquisition of White House	Ops Requirement	5 000 000		
KPA 4	0101354031208	CORP	ICT	CRR	ICT Networks and Servers	Ops Requirement	1 350 000	1 350 000	1 350 000
KPA 4	0101354031210	CORP	ICT	CRR	Network Switches	Ops Requirement	120 000	120 000	120 000
KPA 5	0101404031200	CORP	PMS	CRR	Office Furniture for New Appointee	Ops Requirement	20 000		
KPA 5	0101404031201	CORP	PMS	CRR	Replacement of Chairs	Ops Requirement	9 000	9 000	
KPA 5	0202054031209	CORP	HR	CRR	New Air Conditioners (Copy Room, Open Office and Reception)	Ops Requirement	20 000	30 000	15 000
KPA 5	0202054031210	CORP	HR	CRR	Early warning fire detection	Ops Requirement	30 000	150 000	
KPA 5	0202054031216	CORP	HR	HP	Replacement of HR Vehicle	Ops Requirement	150 000		
KPA 4	0202054031219	CORP	HR	CRR	Recording Equipment	Ops Requirement	100 000		
							7 049 000	1 704 000	1 500 000
KPA 4	0301054036100	DP & H	Development and Planning	CRR	Furniture and Equipment new	Ops Requirement	50 000	50 000	50 000
KPA 6	0301054039000	DP & H	Development and Planning	CRR	Minor capital items (previously non-capital)	Ops Requirement	10 000	10 000	10 000
							60 000	60 000	60 000

KPA 4	0201054031214	FIN	Financial Services	CRR	Furniture and Equipment	Ops Requirement	20 000	60 000	65 000
KPA 4	0201104039000	FIN	Financial Services	CRR	Minor capital items (previously non-capital)	Ops Requirement	5 000	10 000	10 000
							25 000	**70 000**	**75 000**
KPA 3	0501054151201	COMM	Libraries	DAC Grant	Meyerton Library Books (DAC)	9	200 000	50 000	50 000
KPA 3	0501054155119	COMM	Libraries	DAC Grant	Carpots - Meyerton Library - Staff Parking	Ops Requirement	100 000		
KPA 3	0501054155120	COMM	Libraries	DAC Grant	Server - Meyerton Library	Ops Requirement	80 000		
KPA 3	0501104151201	COMM	Libraries	DAC Grant	Henley on Klip Library Books (DAC)	15	100 000	50 000	50 000
KPA 3	0501104155118	COMM	Libraries	DAC Grant	Security System with accessories - Midvaal Libraries	Ops Requirement	600 000		
KPA 3	0501154151201	COMM	Libraries	DAC Grant	De Deur Library Books (DAC)	11	100 000	50 000	50 000
KPA 3	0501154155117	COMM	Libraries	DAC Grant	Refurbishment of De Deur Libraries(Shelves, cupboard units and carpets)	Ops Requirement	658 000		
KPA 3	0501154155118	COMM	Libraries	DAC Grant	Security System with accessories - De Deur Library	Ops Requirement	500 000		
KPA 3	0501204151201	COMM	Libraries	DAC Grant	Randvaal Library Books (DAC)	4	100 000	50 000	50 000
KPA 3	0501254151201	COMM	Libraries	DAC Grant	Sicelo Library Books (DAC)	10	150 000	50 000	50 000
KPA 3	0501304151201	COMM	Libraries	DAC Grant	Lakeside Library Books (DAC)	6	150 000	50 000	50 000
KPA 4	0508054025103	COMM	Admin	HP	Vehicle Replacements	Ops Requirement	350 000		
KPA 4	0508054039000	COMM	Admin	CRR	Minor capital items (previously non-capital)	Ops Requirement	50 000	50 000	50 000
KPA 4	0701054025104	COMM	Traffic	HP	Vehicle Replacements	Ops Requirement	400 000		
KPA 5	0701054025105	COMM	Traffic	HP	LDV's	Ops Requirement	500 000		
KPA 4	0701054038118	COMM	Traffic	CRR	Furniture and Equipment	Ops Requirement	20 000		
KPA 4	0701054038120	COMM	Traffic	CRR	Colour printer	Ops Requirement	10 000		
KPA 5	0701054038121	COMM	Traffic	CRR	Speed Radar	Ops Requirement	50 000		
KPA 5	0702054038135	COMM	Fire	CRR	Minor capital items (previously non-capital)	Ops Requirement	10 000	10 000	10 000
KPA 5	0702054123100	COMM	Fire	MIG	Fire Station - Vaal Marina (MIG)	1	6 000 000		
KPA 5	0801054025105	COMM	Parks	HP	LDV's (Replacement)	Ops Requirement	200 000	210 000	220 000
KPA 3	0801054031207	COMM	Parks	CRR	Kudus	Ops Requirement	80 000		120 000
KPA 3	0801054031216	COMM	Parks	CRR	Brush Cutters	Ops Requirement	40 000	40 000	40 000
KPA 5	0801054035134	COMM	Parks	CRR	Large Chainsaws	Ops Requirement	40 000		40 000
KPA 3	0801054035139	COMM	Parks	CRR	Swing Axle Water cart	Ops Requirement	50 000		
KPA 3	0801054035140	COMM	Parks	CRR	Tandem High Trailer	Ops Requirement	50 000		
KPA 3	0801154031218	COMM	Sport and Recreation	CRR	Ride on lawn-mowers with trailers	Ops Requirement	170 000		170 000
KPA 3	0801154123101	COMM	Sport and Recreation	MIG	Lakeside Sport Centre (MIG)	6	3 900 000	2 500 000	2 500 000
KPA 3	0801154123102	COMM	Sport and Recreation	MIG	Sicelo Football Field (Ablution & Low Fence)	10	1 000 000		
KPA 7	1011054035147	COMM	Waste Management	CRR	Skip Bins 6 Cubic Meters	Ops Requirement	300 000		300 000
KPA 7	1011054038153	COMM	Waste Management	CRR	Street Litter Bins	Ops Requirement	100 000	100 000	100 000
KPA 6	1011054071212	COMM	Waste Management	Accumulated Surplus	Adjustment to Provision for Landfill Site Rehabilitation Asset	GRAP requirement	3 000 000	3 000 000	3 000 000
							19 058 000	**6 210 000**	**6 850 000**
KPA 6	1001054021219	ENG	Sanitation Network	External Loans	Replacement Of Pumps	As required	700 000	700 000	
KPA 6	1001054021220	ENG	Sanitation Network	External Loans (new)	Klipriver Business Park Sewerline	12	12 000 000		
KPA 6	1001054023104	ENG	Sanitation Network	External Loans (new)	Extension To Daleside Sewer (Pump-station)	4	2 000 000		
KPA 6	1001054023105	ENG	Sanitation Network	External Loans (new)	Extension To Daleside Sewer (Roads Rehabilitation)	4	3 000 000		
KPA 5	1001054025112	ENG	Sanitation Network	HP	4 Ton Truck (Current rental)	Ops Requirement	1 200 000		
KPA 5	1001054025113	ENG	Sanitation Network	HP	Combination High Pressure Jetty Machine	Ops Requirement	1 800 000		
KPA 5	1001054025114	ENG	Sanitation Network	CRR	Sewer Trailer	Ops Requirement	30 000		

KPA 5	1001054031229	ENG	Sanitation Network	CRR	Pedestrial Roller Compactor	Ops Requirement	200 000		
KPA 5	1001054031230	ENG	Sanitation Network	CRR	Portable Water Pump	Ops Requirement	50 000		
KPA 5	1001054031231	ENG	Sanitation Network	CRR	Portable Generator	Ops Requirement	30 000		
KPA 6	1001054033111	ENG	Sanitation Network	MIG	Extension Daleside Sewer	4	2 000 000	5 000 000	5 000 000
KPA 6	1001054042100	ENG	Sanitation Network	Developer Contributions	Extend Sewer Network	As required	600 000	600 000	600 000
KPA 6	1001054050001	ENG	Sanitation Network	Water Service Infrastructure Grant	On-site sanitation (toilets) at various informal settlements	8/12/4/7/13/5	650 000	650 000	650 000
KPA 6	1001054123104	ENG	Sanitation Network	MIG	Mamello Bulk Sewer (MIG)	1	2 000 000		
KPA 6	1001104031228	ENG	Waste-water Treatment Work	CRR	Flow Meters	Ops Requirement	300 000		
KPA 6	1001104031232	ENG	Waste-water Treatment Work	CRR	PST - Meyerton WWTW Platform Construction and Holding Pump	3/4/8/9/10/13/14/15	100 000		
KPA 6	1001104031234	ENG	Waste-water Treatment Work	External Loans (Roll over)	Pump-station Refurbishment and Upgrade - Roll-over	As required	2 000 000		
KPA 6	1001104031235	ENG	Waste-water Treatment Work	CRR	Sludge Return Pump T3 BNR	Ops Requirement	150 000		
KPA 6	1001104031236	ENG	Waste-water Treatment Work	CRR	Servitute - Rothdene to Meyerton WWTW	Ops Requirement	200 000		
KPA 6	1001104031237	ENG	Waste-water Treatment Work	CRR	Servitute - Mamelo sewerage	Ops Requirement	700 000		
KPA 6	1001104031238	ENG	Waste-water Treatment Work	External Loans (Roll over)	Spare Pumps and Pump Replacement - Roll-over	As required	800 000		
KPA 6	1001104050001	ENG	Waste-water Treatment Work	Water Service Infrastructure Grant	2 x 75 kW, 2 x 45 kW and 22 kW Aerators at Meyerton Waste-water Treatment Works	3/4/8/9/10/13/14/15	1 150 000	1 150 000	1 150 000
KPA 6	1001104050002	ENG	Waste-water Treatment Work	Water Service Infrastructure Grant	2 x 30 kW Aerators at Meyerton Waste-water Treatment Works	3/4/8/9/10/13/14/15	400 000	400 000	400 000
KPA 6	1001104050003	ENG	Waste-water Treatment Work	Water Service Infrastructure Grant	Refurbishment of Ohenimuri Waste-water Treatment Works	11	800 000	800 000	800 000
KPA 5	1101054027942	ENG	Roads	HP	1 Ton LDV (Foreman - Roads)	Ops Requirement	180 000		
KPA 5	1101054027943	ENG	Roads	HP	1 Ton LDV (Foreman Roads)	Ops Requirement	180 000		
KPA 5	1101054027944	ENG	Roads	HP	4 Ton Truck	Ops Requirement	1 200 000		
KPA 5	1101054027945	ENG	Roads	HP	Grader	Ops Requirement	2 900 000		
KPA 5	1101054027946	ENG	Roads	HP	2 x Water Trucks	Ops Requirement	2 600 000		
KPA 6	1101054037105	ENG	Roads	CRR	Identification and Establishment of Borrow Pit	Ops Requirement	100 000	500 000	
KPA 6	1101054037106	ENG	Roads	CRR	Mamelo Access Road Servitudes	1	200 000		
KPA 6	1101054038156	ENG	Roads	CRR	Installation of Kerbs and Paving	Ops Requirement	250 000		
KPA 5	1101054038157	ENG	Roads	CRR	Pedestrian Roller Bomag	Ops Requirement	350 000		
KPA 5	1101054038158	ENG	Roads	CRR	Road Servitudes	3/5/8/9/11/12	100 000	500 000	500 000
KPA 6	1101054123107	ENG	Roads	MIG	Gravel To Tar (MIG) - Sicelo Ext 4 Roads	8	6 489 000	2 781 000	466 000
KPA 6	1101054123108	ENG	Roads	MIG	Mamello Access Road (MIG)	1	100 000		
KPA 5	1201054028104	ENG	Water Network	HP	TLB	Ops Requirement	1 100 000		
KPA 6	1201054031223	ENG	Water Network	CRR	Water Meter Replacement Programme	Ops Requirement	1 100 000	500 000	500 000
KPA 5	1201054037108	ENG	Water Network	CRR	Roller Compactor Wacker	Ops Requirement	40 000		
KPA 5	1201054037109	ENG	Water Network	CRR	Roller Compactor + Trailer	Ops Requirement	250 000		
KPA 6	1201054037112	ENG	Water Network	CRR	Cathodic Protection of Steel Pipes	Ops Requirement	800 000	800 000	800 000
KPA 6	1201054037116	ENG	Water Network	CRR	Telemetry of Water Supply and Distribution System - Vaal Marina	Ops Requirement	600 000		
KPA 6	1201054037117	ENG	Water Network	CRR	Re-locataion of Vaal Marina ringfeed in Mamelo	Ops Requirement	150 000		
KPA 6	1201054050001	ENG	Water Network	Water Service Infrastructure Grant	Construction of water supply pipeline in Khayelitsha Informal Settlements	12	1 000 000	1 000 000	1 000 000
KPA 6	1201054050002	ENG	Water Network	Water Service Infrastructure Grant	Drinking water storage tanks at various informal settlements	8/12/4/7/13/5	1 000 000	1 000 000	1 000 000
KPA 6	1201054050003	ENG	Water Network	Water Service Infrastructure Grant	Sicelo informal settlement water supply infrastructure (Pipeline and Stand Pipes)	8	1 000 000	1 000 000	1 000 000
KPA 6	1201054050004	ENG	Water Network	Water Service Infrastructure Grant	Aged Bulk Water Pipe Replacement	All	6 000 000	6 000 000	6 000 000

KPA 6	1201054050005	ENG	Water Network	Water Service Infrastructure Grant	Pressure management infra, Pipes, Valves and Bulk Water Meters	All	2 000 000	2 000 000	2 000 000
KPA 6	1201054050006	ENG	Water Network	Water Service Infrastructure Grant	Bulk water meters	All	1 000 000	1 000 000	1 000 000
KPA 6	1201054123109	ENG	Water Network	MIG	Sicelo/Highbury (Valley Settlements) Reservoir	4/5/8/10/11/12/15	9 500 000	18 000 000	12 000 000
KPA 6	1301054022101	ENG	Electricity Network	External Loans	Risiville Sub-station	2	4 000 000		
KPA 5	1301054025117	ENG	Electricity Network	HP	Land Cruiser	Ops Requirement	1 000 000	1 050 000	
KPA 6	1301054026126	ENG	Electricity Network	External Loans (Roll over)	Sicelo Reticulation Network (Erf 204)	10	600 000		
KPA 6	1301054027103	ENG	Electricity Network	External Loans (Roll over)	Replace Redundant Switchgear	As required	700 000	1 000 000	
KPA 6	1301054027124	ENG	Electricity Network	External Loans (new)	Reticulation of Sicelo Informal Settlement	8	11 000 000		
KPA 6	1301054027125	ENG	Electricity Network	External Loans (new)	Bulk Electricity Infrastructure Sicelo	8	10 000 000		
KPA 6	1301054037010	ENG	Electricity Network	CRR	High Mast Lights & Street Lights to un-serviced areas	Ops Requirement	250 000	500 000	500 000
KPA 6	1301054037105	ENG	Electricity Network	CRR	Ablution Facilities for Workshop (OSH Act)	Ops Requirement	200 000	1 000 000	
KPA 6	1301054037107	ENG	Electricity Network	External Loans (new)	Cable Feeders to Consolidate Emfuleni Connections	2	1 000 000	1 000 000	
KPA 5	1301054037109	ENG	Electricity Network	CRR	Fibre glass ladders	Ops Requirement	30 000	30 000	30 000
KPA 6	1301054037123	ENG	Electricity Network	CRR	Replacement of tools for mechanics	Ops Requirement	10 000		
KPA 5	1301054037130	ENG	Electricity Network	CRR	Servitudes for the R59 development	3/5/8/10/11/12	515 000		
KPA 6	1301054037131	ENG	Electricity Network	External Loans (Roll over)	Sicelo Bulk network (Erf 78-204)	8/10	600 000		
KPA 6	1301054042102	ENG	Electricity Network	Developer Contributions	New Connections	As required	500 000	500 000	500 000
KPA 6	1301054042200	ENG	Electricity Network	Network Connections	Electricity Metering	As required	500 000	500 000	500 000
KPA 6	1301054046101	ENG	Electricity Network	Developer Contributions	Electrical Reticulation (New Areas)	As required	2 000 000	2 000 000	2 000 000
KPA 6	1301054153300	ENG	Electricity Network	INEP	Sicelo new bulk electrical supply line	8/10	8 000 000	9 000 000	37 000 000
KPA 4	1501054031227	ENG	Engineering Admin	CRR	Furniture and Equipment	Ops Requirement	150 000	150 000	150 000
KPA 5	1501054039000	ENG	Engineering Admin	CRR	Minor capital items (previously non-capital)	Ops Requirement	50 000	50 000	50 000
							114 154 000	61 161 000	75 596 000
							143 993 000	**76 404 000**	**91 255 000**

APPROVAL OF SERVICE DELIVERY & PERFORMANCE TARGETS

These targets and indicators must be:

1. Approved in the budget as an annual indicator with projections for at least two outer years based on the strategic priorities

"The budget resolution must approve measurable performance objectives for each vote (and for key sub-functions as may be prescribed) including service delivery targets and other performance indicators so that council can be judged on service delivery as well as revenue and expenditure"

2. Split into quarterly projections for the forthcoming budget in the SDBIP

"The SDBIP would then break the annual targets and indicators into quarterly projections to assist with implementation. Quarterly reviews would compare targets with actual and revise future targets as necessary"

3. Contained in Annual Performance Agreements of the Municipal Manager and Senior Managers

"The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the Municipal Manager and Senior Managers so that they can be held accountable for performance in line with the SDBIP, Budget & IDP"

4. Reported on for in-year reporting (quarterly and mid-year) and the annual report

"The Annual Report must include an assessment by the Accounting Officer of performance against the measurable performance objectives approved in the budget (and contained) in the SDBIP and annual performance agreements) including service delivery targets and other performance indicators."

The next section of the SDBIP must be read with the afore-mentioned requirements to be able to give effective implementation of the full process, linked to the Performance Management System.

Council's Vision, Mission and targets are explained in the following sections

VISION & MISSION

"To inclusively serve the needs of our community"

We strive daily to enrich the lives of our people by:

1	Adopting a mind-set of innovation to revolutionise the way we operate	5	Providing excellent and standardised service delivery for all
2	Leveraging partnerships to realise our full potential	6	Prioritising the upliftment of our youth
3	Driving sustainability within the local ecosystem	7	Being an ethical and proactive local municipality
4	Growing the economy in Midvaal, premised on incubating entrepreneurship, socio-economic growth and environmental responsibility	8	Elevating Midvaal to be the best and most attractive municipality in the country

VALUES

The values of Council reflects the core guidelines of the municipality and following it ensures that Council remains on the right path.

* A customer-centric approach shapes the values of the Midvaal Local Municipality.

* This defines the character of the municipality and the foundation on which leadership and employees behave and conduct themselves, and guide the way in which decisions are made.

* Furthermore, our change in approach requires for us to prioritise values that create a new behaviour within the municipality.

* Midvaal Local Municipality's values:

Ethical	Accessibility	Collaboration
Innovation	Sustainability	Excellence

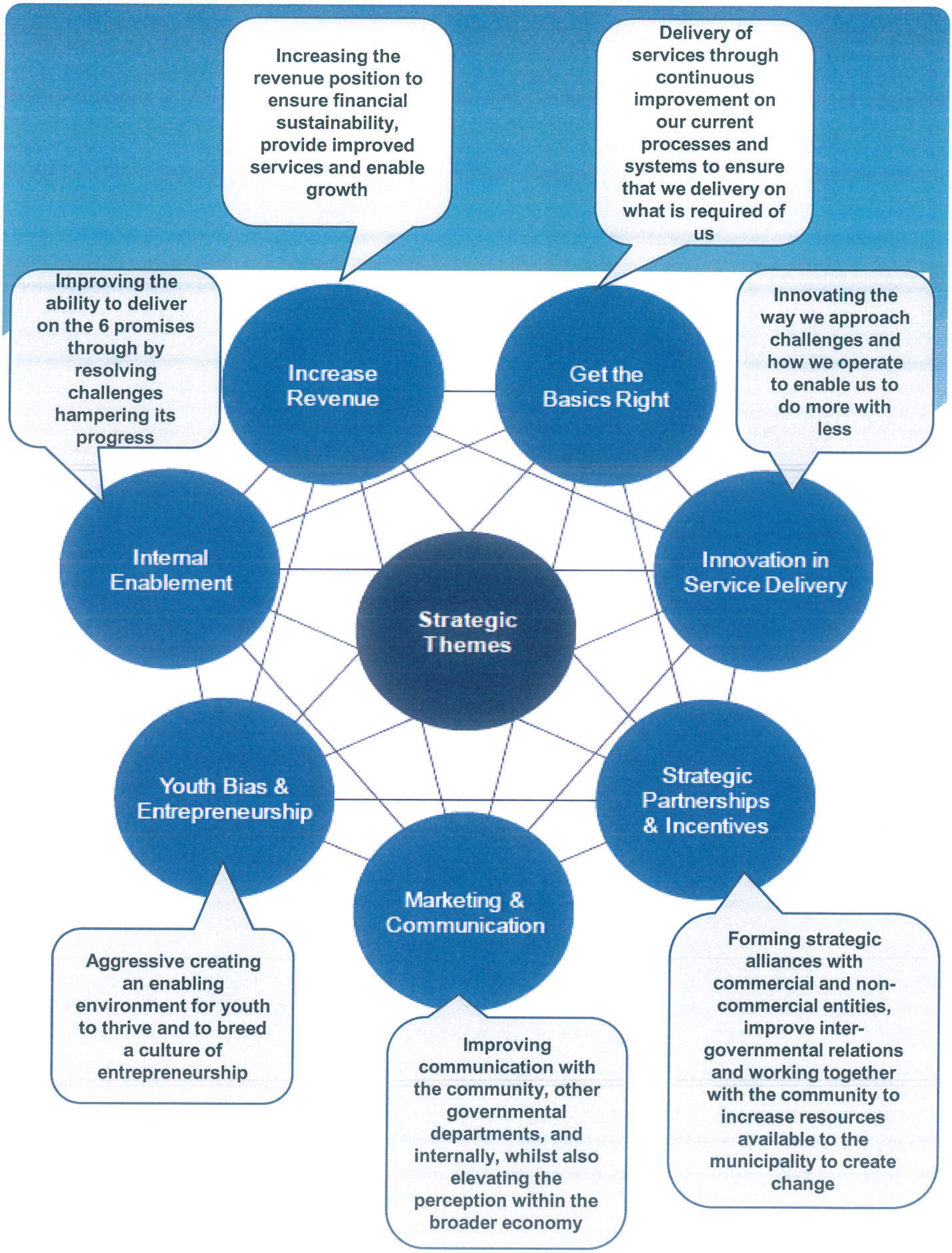
STRATEGIC THEMES

Given that Council has adopted the six promises made to the community for the next five years, it is necessary for Council to adopt a concise strategic approach that provides a framework for the municipality to work within in achieving these promises through resolving the challenges referred to in Chapter 2 of the Integrated Development Plan.

The attainment of Council's goals is dependent on the delivery of projects across seven emergent strategic themes.

The execution across the strategic themes identified, allows for the resolution of the challenges highlighted. Furthermore, these strategic themes can be linked back to the promises made to the community.

The relationship between the strategic themes, challenges and promises can be seen within the summary and the table below.


Increasing the revenue position to ensure financial sustainability, provide improved services and enable growth
Delivery of services through continuous improvement on our current processes and systems to ensure that we delivery on what is required of us
Improving the ability to deliver on the 6 promises through by resolving challenges hampering its progress
Increase Revenue
Get the Basics Right
Innovating the way we approach challenges and how we operate to enable us to do more with less
Internal Enablement
Strategic Themes
Innovation in Service Delivery
Youth Bias & Entrepreneurship
Strategic Partnerships & Incentives
Marketing & Communication
Aggressive creating an enabling environment for youth to thrive and to breed a culture of entrepreneurship
Improving communication with the community, other governmental departments, and internally, whilst also elevating the perception within the broader economy
Forming strategic alliances with commercial and non-commercial entities, improve inter-governmental relations and working together with the community to increase resources available to the municipality to create change

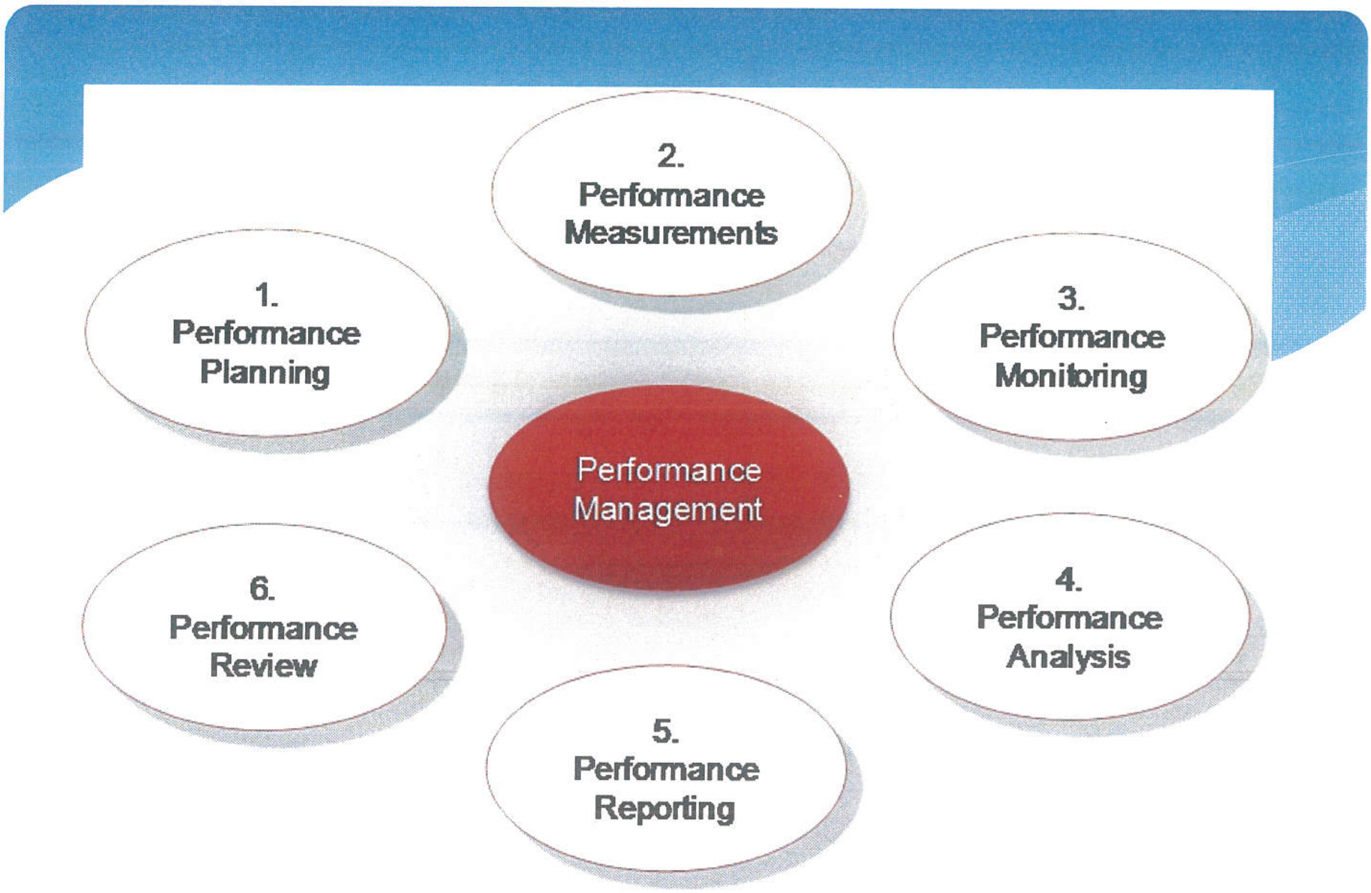
PERFORMANCE MANAGEMENT FRAMEWORK

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role players.

The policy document guides the development of a PMS. It also forms the basis of aligning the IDP with the operational SDBIPs, performance areas and performance indicators of the various departments.

The Performance Management Framework is the way the Municipality collects, presents and uses its performance information. It is a practical plan, made up of mechanisms and processes, to collect, process, arrange and classify, examine and evaluate, audit, reflect on and report performance information. These mechanisms and processes work in a cycle which must be linked to the normal planning (IDP and otherwise) and the annual budgeting cycle.

The annual process of managing performance at organisational level involves the steps as set out in the diagram below:



ROLES & RESPONSIBILITIES

It is important to understand the duties, roles and responsibilities of the different stakeholders and role-players in the various processes that together constitute the framework of the PMS. It is important that the accountabilities and relationships and priorities of the various stakeholders are set to ensure that there is a complete understanding of the participation, consultation and involvement of all stakeholders for maximum inputs into, and success of the PMS.

Performance monitoring and reporting are very important. It ensures that timeous identification of non-performance can be identified.

PERFORMANCE MONITORING

The purpose of performance monitoring is to ensure:

1. Performance is monitored against the information available;

2. The MFMA requires the Accounting Officer to regularly monitor and report on performances;

3. The Act stresses the need for regular monitoring reports to be submitted to National Treasury, so serve as early warning;

4. Performance against the budget and service delivery plans;

5. That Council is alerted and managers are able to take appropriate remedial actions.

PERFORMANCE REPORTING

The purpose of performance reporting is to:

1. Monitor the financial position, performance and cash flows;

2. Review ongoing progress towards achieving performance objectives;

3. Early Warning System for budget overspending;

4. Highlight performance shortcomings: Under expenditure;

5. Integral part of on-going management;

6. Budget holders accountable through regular reporting;

7. Integrated financial and performance management determine cost effectiveness.

Performance reporting is done:

1. Monthly (Section 71 – MFMA);
2. Quarterly (Section 52(d) – MFMA);
3. Mid-year (Section 72 – MFMA);
4. Annual Report / Annual Performance Report (Section 46 – MSA).

PROCESS PLAN

Section 28 of the Municipal Systems Act states that: - Each Municipal Council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan.

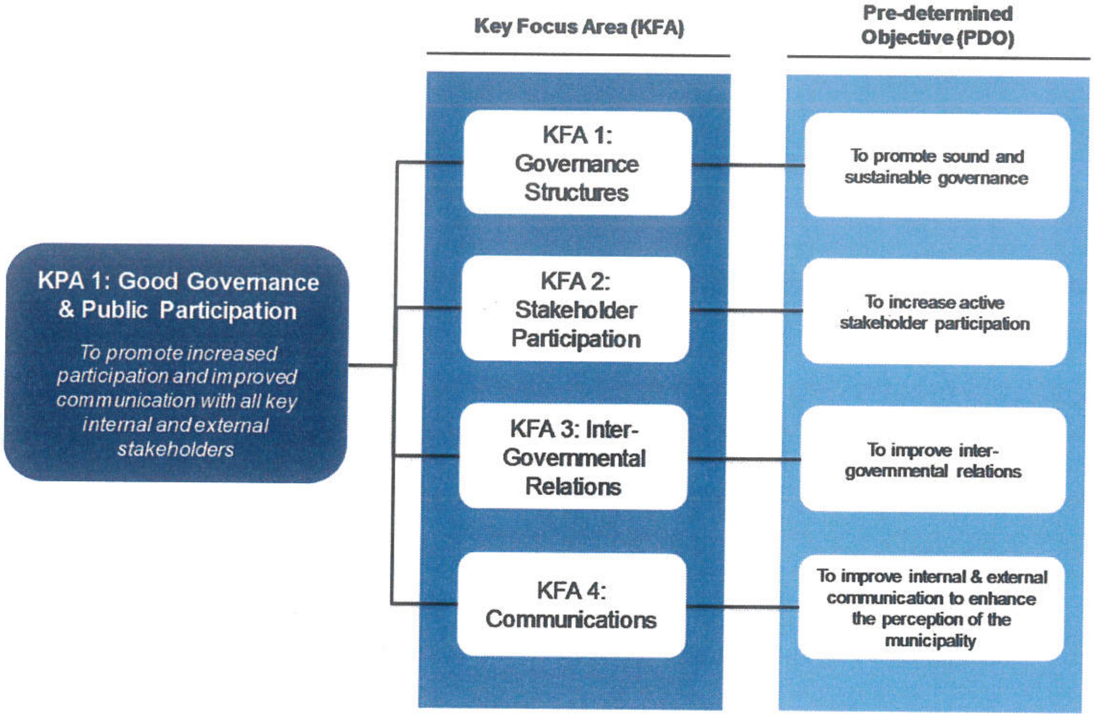
The Process Plan will amongst other, include the following:

- Institutional arrangements (internal and external role players);
- Mechanisms and procedures for public participation;
- The IDP year planner;
- Alignment of the IDP;
- Conclusion.

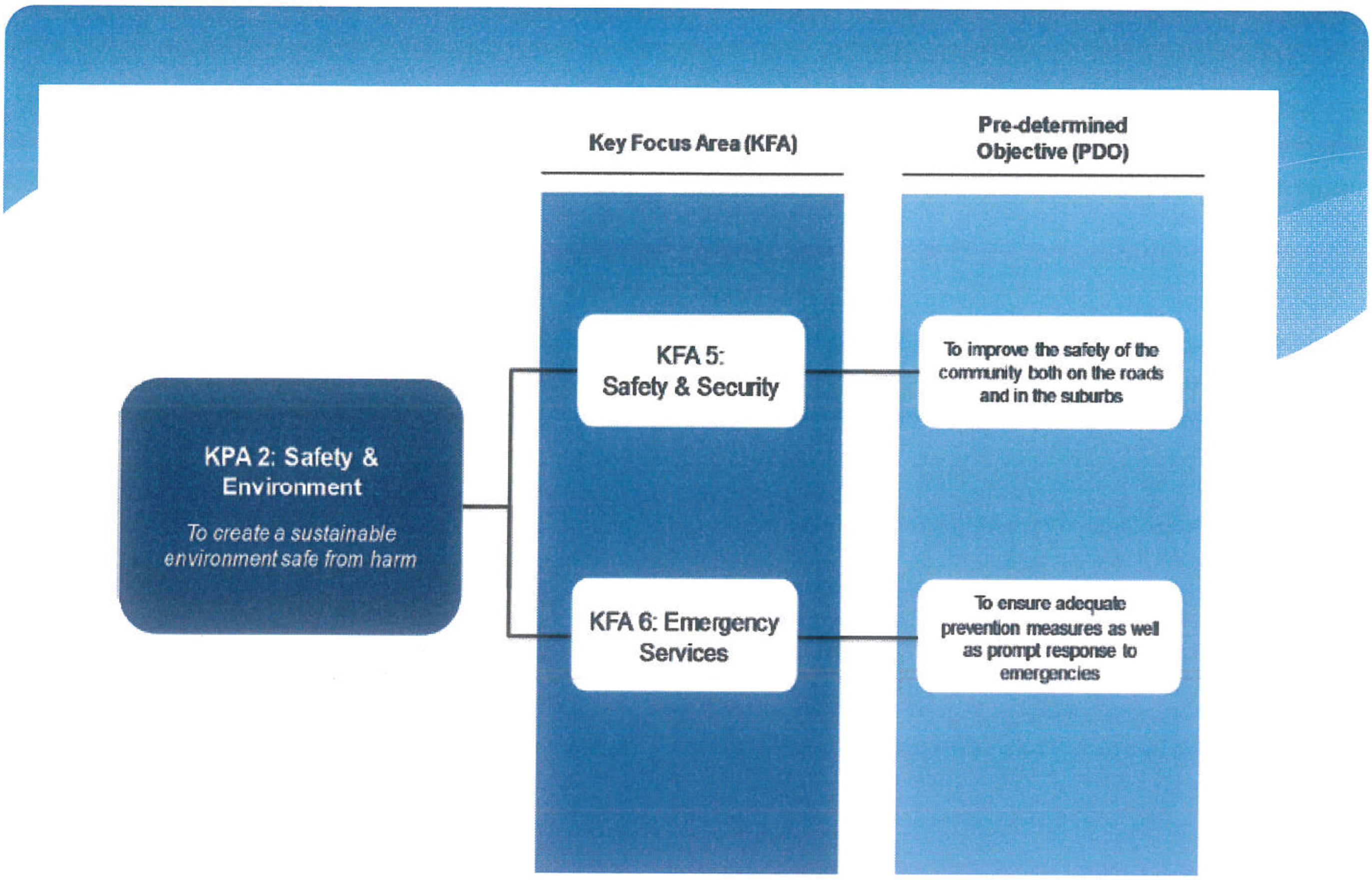
The complete process plan is contained in the IDP.

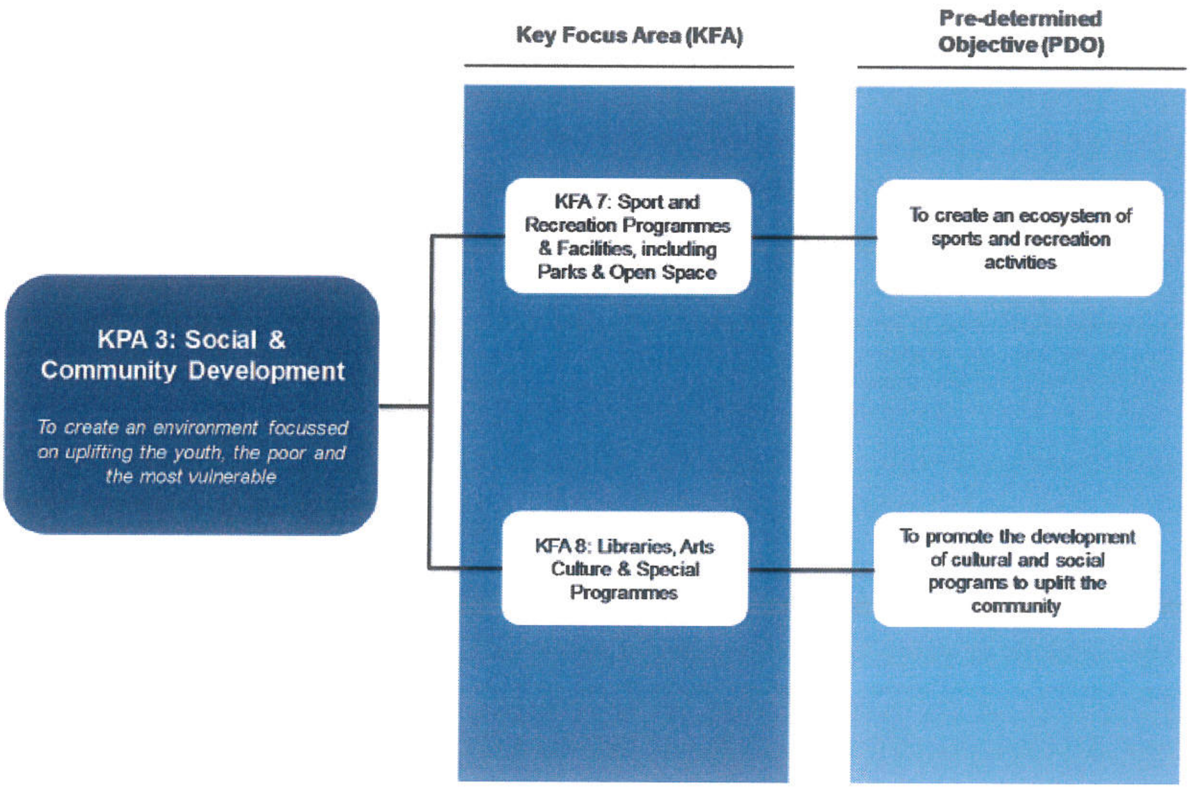
KEY PERFORMANCE AREAS / KEY FOCUS AREAS (MEASURABLE PERFORMANCE OBJECTIVES

The Key Performance Areas (KFAs) and Key Focus Areas (KFAs) identified for Council, in other words the Objectives and Measurable Performance Objectives are listed as follows:



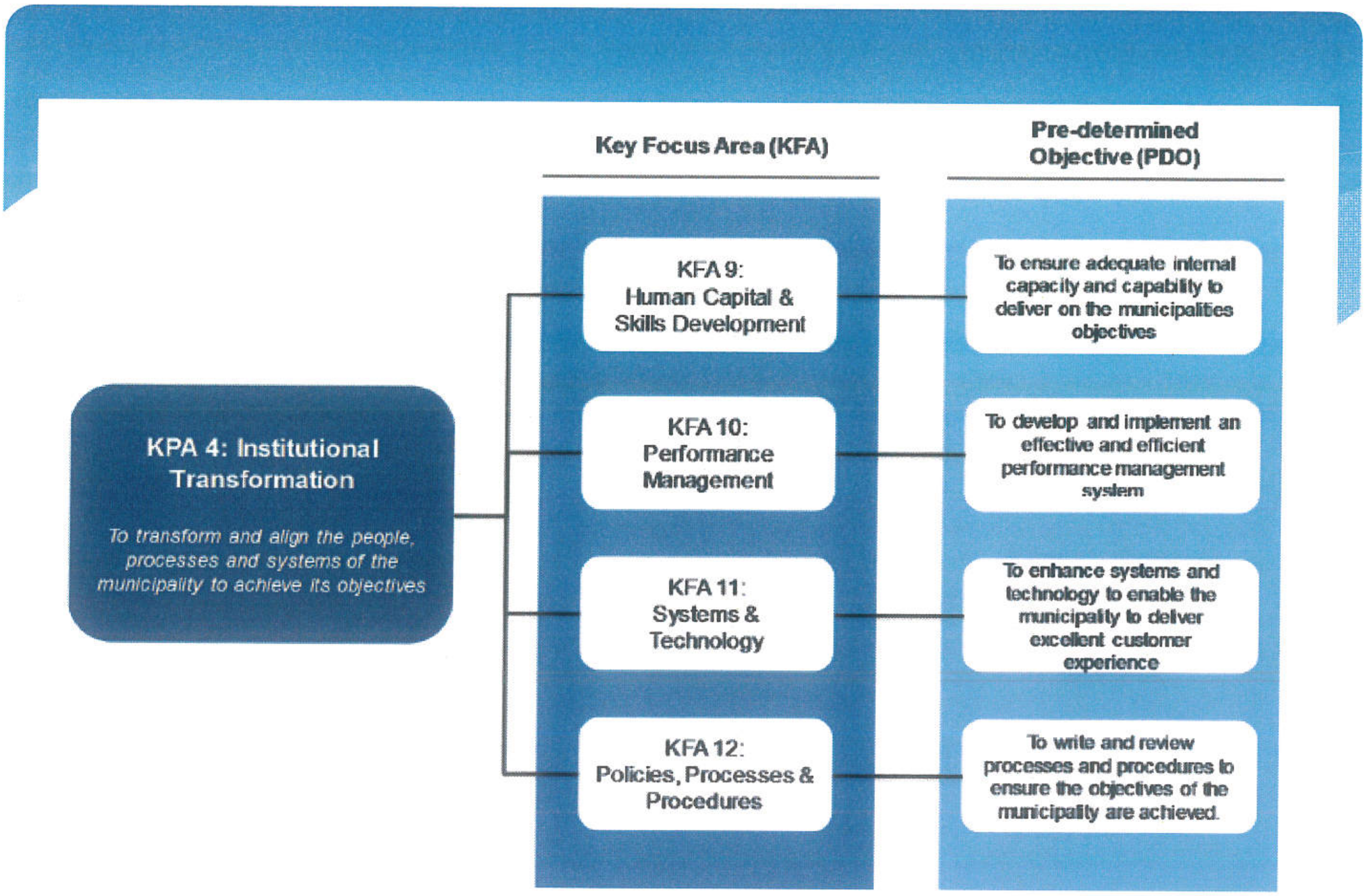
INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	CORP	KPI 018	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 02	Stakeholder Participation	To increase active stakeholder participation	Number of external stakeholder events arranged per year planner	Annual Events Plan executed	3	Opex	3	1	1	1	0
2	CORP	KPI 019	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 03	Inter-governmental Relations	To improve inter-governmental relations	Number of Mayoral Committee reports on formalised Inter-governmental Relations IGR Fora meetings attended, per quarter	Report submitted to Mayoral Committee to reflect (1) Type of meeting (2) Department (3) Delegate attended (Agendas received 24 hours prior to the meeting)	4	Opex	4	1	1	1	1
3	CORP	KPI 020	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Draft Communication & Marketing Strategy considered by Mayoral Committee	Draft Communication & Marketing Strategy considered by Mayoral Committee to reflect (1) Partnering with Leading Brands Strategy; and (2) Communication with Community, as well as (3) Intra-Department Communication	New	Opex	1	0	0	1	0
4	CORP	KPI 025	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Number of customer satisfaction outcome survey reports distributed to Mayoral Committee members and HOD's quarterly	Survey report to reflect: (1) The 5 most common complaints; (2) The 5 most common affected areas; (3) Level of satisfaction per department. Report e-mailed to all stakeholders quarterly before the 10th working day	4	Opex	4	1	1	1	1
5	CORP	KPI 026	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 04	Communications	To improve internal & external communication to enhance the perception of the municipality	Percentage compliance to Section 75 (MFMA) requirements in terms of the Website updating monthly	Website updating = Monthly % compliance to checklist signed-off by Deputy Municipal Manager within 5 working days, at most, after end of the month	New	Opex	100%	100%	100%	100%	100%
6	CORP	KPI 027	KPA 1	Good Governance & Public Participation	To promote increased participation and improved communication with all key internal and external stakeholders	KFA 01	Governance Structures	To promote sound and sustainable governance	Number of Ward Committee meetings arranged annually	Meetings arranged according to Council approved Annual Year Planner	45	Opex	60	15	15	15	15

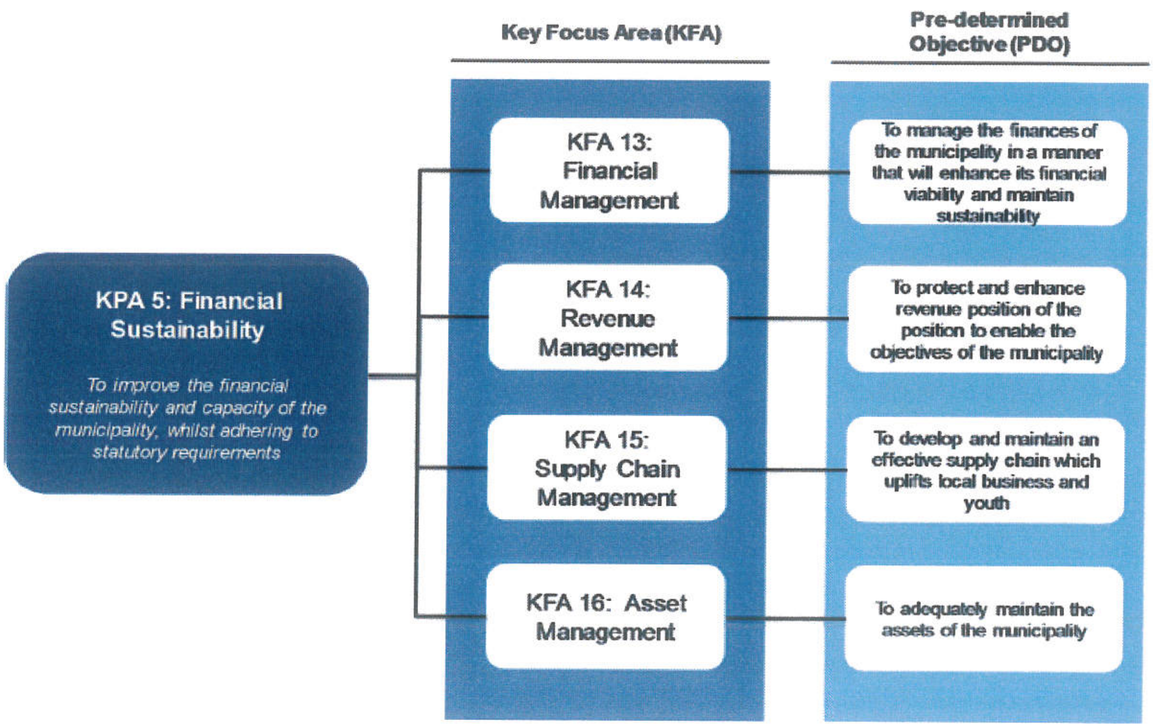

Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 2: Safety & Environment
To create a sustainable environment safe from harm
KFA 5: Safety & Security
To improve the safety of the community both on the roads and in the suburbs
KFA 6: Emergency Services
To ensure adequate prevention measures as well as prompt response to emergencies


Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 3: Social & Community Development
To create an environment focussed on uplifting the youth, the poor and the most vulnerable
KFA 7: Sport and Recreation Programmes & Facilities, including Parks & Open Space
To create an ecosystem of sports and recreation activities
KFA 8: Libraries, Arts Culture & Special Programmes
To promote the development of cultural and social programs to uplift the community

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	COMM	KPI 043	KPA 2	Safety & Environment	To create a sustainable environment safe from harm	KFA 05	Safety & Security	To improve the safety of the community both on the roads and in the suburbs	Percentage implementation of the Crime Prevention Collaboration Plan	Percentage implementation = Number of activities implemented / Total number of activities planned	0	Opex	90%	0	0	0	90%
2	COMM	KPI 054	KPA 2	Safety & Environment	To create a sustainable environment safe from harm	KFA 05	Safety & Security	To improve the safety of the community both on the roads and in the suburbs	Review the Disaster Management Plan annually	Reviewed Disaster Management Plan approved with IDP for forth-coming year	1	Opex	1	0	0	0	1
3	COMM	KPI 056	KPA 2	Safety & Environment	To create a sustainable environment safe from harm	KFA 06	Emergency Services	To ensure adequate prevention measures as well as prompt response to emergencies	Number of actions executed against 3 identified industrial high risk environmental contraveners quarterly	Actions against the 3 identified high risk environmental contraveners, i.e.: (1) Inspection, (2) Follow-up audits and (3) Compliance Inspections	9	Opex	9	0	3	3	3

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET 2017/2018	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
1	COMM	KPI 044	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 07	Sport & Recreation Programmes, Facilities, including Parks & Open Space	To create en ecosystem of sports and recreation activities	Completion of Phase 3 of the building of the Lakeside Sport Centre	Phase 3 of 4 Phases completed = Ablution Facilities (Signed off completion certificate)	New	R3.9 m	Phase 3 completed	0	0	0	1
2	COMM	KPI 046	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented per annum	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	4	Opex	4	1	1	1	1
3	COMM	KPI 047	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Number of Early Childhood Development Centres formalised	Early Childhood Development Programme Monitoring Tool (MRR) signed off by the Executive Director: Community Services	New	Opex	2	0	0	0	2
4	COMM	KPI 048	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Number of Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	New	Opex	5	0	0	2	3
5	ENG	KPI 041	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 21	Municipal & Public Facilities	To plan, construct and maintain municipal and public facilities	Investigate the possible establishment of a facility management unit	Outcome of feasibility study reported to Heads of Department	New	Opex	0	0	0	0	0
6	COMM	KPI 049	KPA 3	Social & Community Development	To create an environment focussed on uplifting the youth, the poor and the most vulnerable	KFA 08	Libraries, Arts Culture & Special Programmes	To promote the development of cultural and social programmes to uplift the community	Completion of Phase 1 of the Savanna City Library	Phase 1 of the Savanna City Library completed (Planning & Design - signed off by Architect)	New	R8 m	Phase 1 completed	0	0	0	1

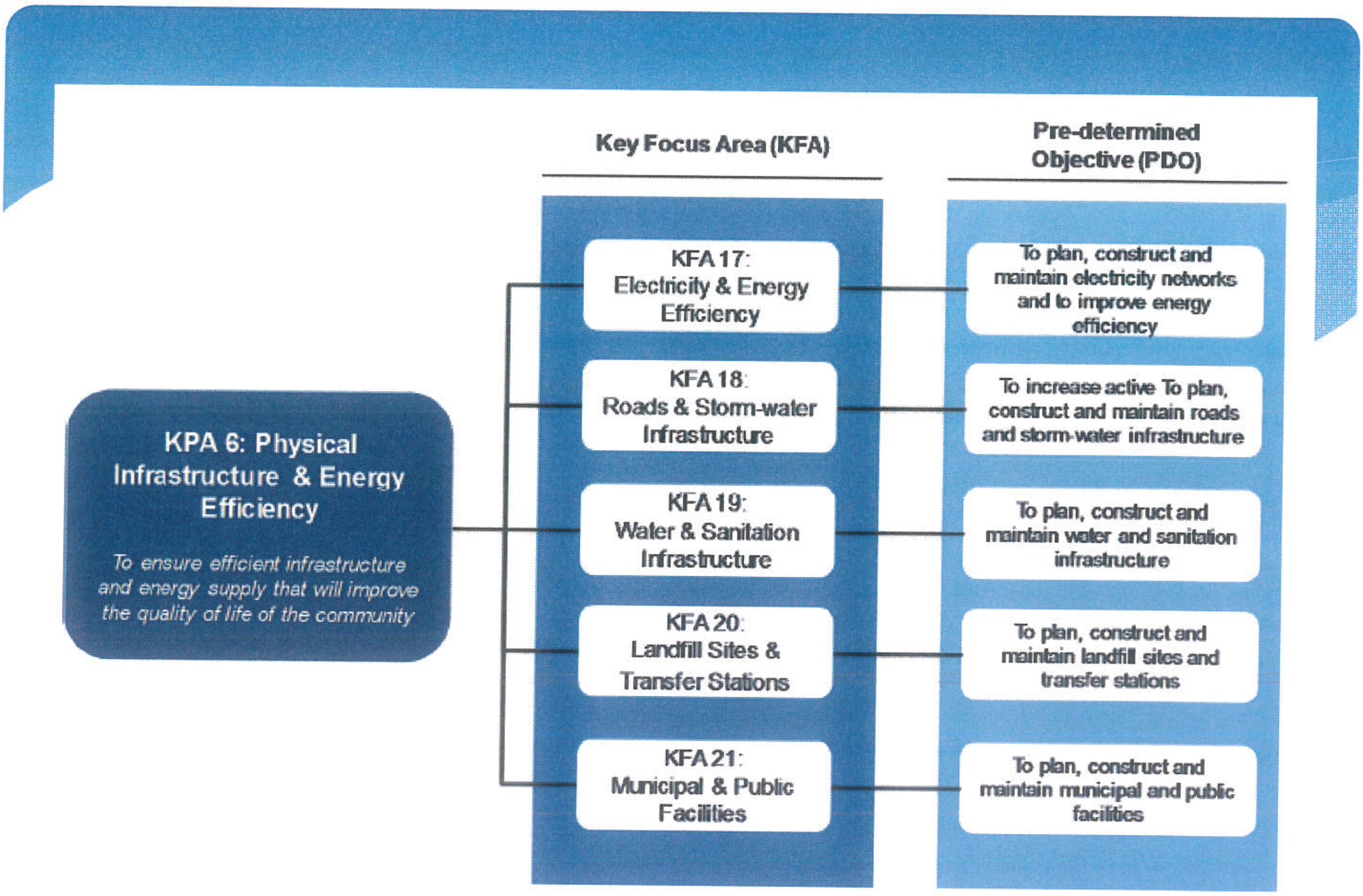

Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 4: Institutional Transformation
To transform and align the people, processes and systems of the municipality to achieve its objectives
KFA 9: Human Capital & Skills Development
To ensure adequate internal capacity and capability to deliver on the municipalities objectives
KFA 10: Performance Management
To develop and implement an effective and efficient performance management system
KFA 11: Systems & Technology
To enhance systems and technology to enable the municipality to deliver excellent customer experience
KFA 12: Policies, Processes & Procedures
To write and review processes and procedures to ensure the objectives of the municipality are achieved.

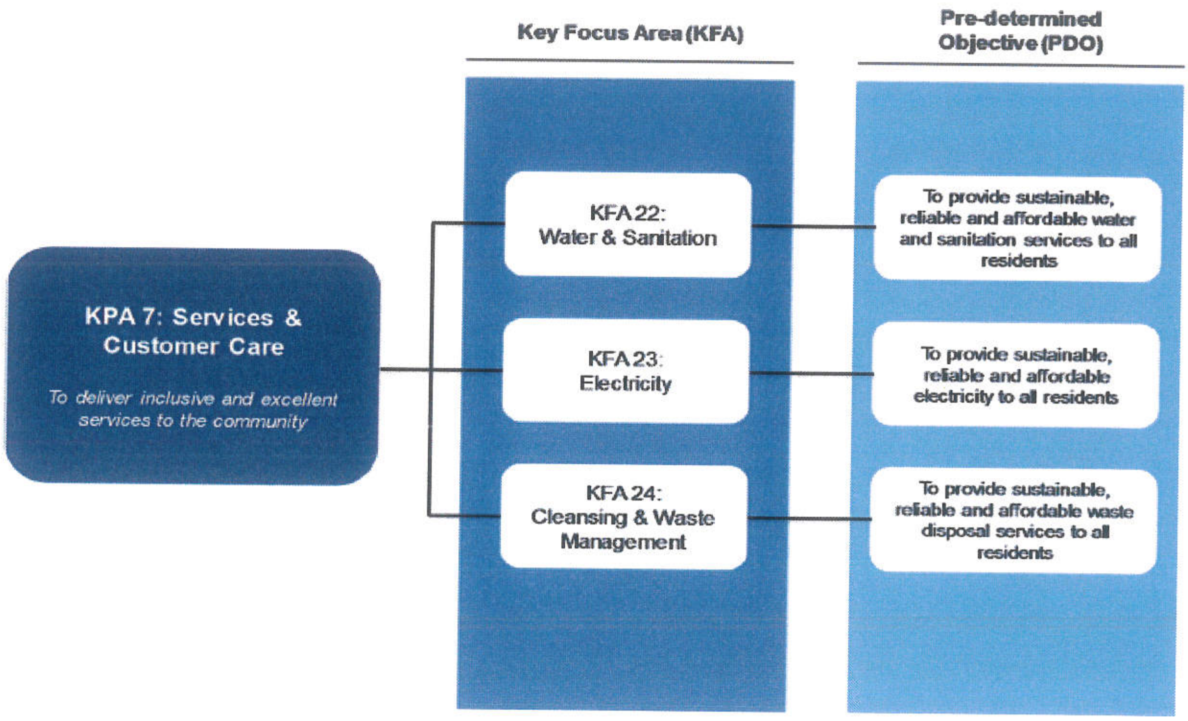

Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 5: Financial Sustainability
To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements
KFA 13: Financial Management
To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability
KFA 14: Revenue Management
To protect and enhance revenue position of the position to enable the objectives of the municipality
KFA 15: Supply Chain Management
To develop and maintain an effective supply chain which uplifts local business and youth
KFA 16: Asset Management
To adequately maintain the assets of the municipality

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	CORP	KPI 021	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 11	Systems & Technology	To enhance systems and technology to enable the municipality to deliver excellent customer experience	Percentage uptime on WAN/LAN interruptions reported to DMM quarterly	WAN / LAN Daily Check Register (20 working days) checked & DUDE Monitoring System	90%	Opex	90%	90%	90%	90%	90%
2	CORP	KPI 023	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 12	Policies, Processes & Procedures	To write and review processes and procedures to ensure the objectives of the municipality are achieved	Number of average working days legal actions are assessed	Legal & Property Actions Register reflecting turn-around time to be within 10 working days = Date of receipt by Legal Section vs date assessed	10	Opex	10	10	10	10	10
3	CORP	KPI 024	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 10	Performance Management	To develop and implement an effective and efficient performance management system	Number of Section 52(d) - performance report (SDBIP) submitted to the Mayoral Committee quarterly	MFMA Section 52(d)-performance reports submitted quarterly to the Mayoral Committee	4	Opex	4	1	1	1	1
4	DP & H	KPI 002	KPA 4	Economic Growth & Development	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 12	Policies, Processes & Procedures	To write and review processes and procedures to ensure the objectives of the municipality are achieved	Percentage compliance in terms of turn-around time maintained to consider building plan applications per quarter	Percentage compliance in terms of the Services Charter (Date of Application received versus Date Considered not to exceed an average of 40 working days)	90%	Opex	90%	90%	90%	90%	90%
5	CORP	KPI 028	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 09	Human Capital & Skills Development	To ensure adequate internal capacity and capability to deliver on the municipalities objectives	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent. Section 71 - financial report	90%	Opex	90%	15	40	60	90
6	CORP	KPI 029	KPA 4	Institutional Transformation	To transform and align the people, processes and systems of the municipality to achieve its objectives	KFA 09	Human Capital & Skills Development	To ensure adequate internal capacity and capability to deliver on the municipalities objectives	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report submitted into reporting cycle to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (MM, HOD and Directors) as per the municipality's Annual Employment Equity Plan	Verified = 6	Opex	30-Jun-18	0	0	0	1

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET 2017/2018	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
1	FIN	KPI 007	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments/ Monthly fixed operating expenditure (cash expenditure)	1.8	Opex	1.5	1.5	1.5	1.5	1.5
2	FIN	KPI 008	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	1.5	Opex	1.1	1.1	1.1	1.1	1.1
3	FIN	KPI 009	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	Unqualified audit opinion issued by the Auditor-General	Auditor-General opinion expressed on Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance	Clean	Opex	Unqualified	0	Unqualified	0	0
4	FIN	KPI 010	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 13	Financial Management	To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received/ debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue.	20	Opex	15	0	0	0	20
5	FIN	KPI 011	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors/ revenue received for services calculated per annum (all consumer debtors included)	33%	Opex	33%	0	0	0	33%
6	FIN	KPI 012	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	Annual percentage of Collection Rate	Actual amount collected (cash)/ amount billed for the period (per billing cycle - excluding any debt write-offs)	93%	Opex	93%	93%	93%	93%	93%
7	FIN	KPI 013	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	Revenue Management	To protect and enhance revenue position to enable the objectives of the municipality	(NKPI - 2) - Percentage of households earning less than R1100 per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive basic services (Total household income: R 3 500 pm in our supply area)	100%	Opex	100%	100%	100%	100%	100%
8	FIN	KPI 014	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the overall capital budget (all line items on capital budget)	90%	Capex	90%	10%	15%	35%	90%
9	FIN	KPI 015	KPA 5	Financial Sustainability	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	Supply Chain Management	To develop and maintain an effective supply chain which uplifts local business and youth	Percentage of annual procurement spend awarded to Township Economics	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses that have their registered addresses in previously disadvantaged areas	New	Opex	10%	0%	0%	0%	10%

10	FIN	KPI 016	KPA 5	**Financial Sustainability**	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 15	**Supply Chain Management**	To develop and maintain an effective supply chain which uplifts local business and youth	**Percentage of annual procurement spend awarded to Youth owned enterprises**	**Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses with owners that are 35 years of age or younger**	New	Opex	5%	0%	0%	0%	10%
11	FIN	KPI 017	KPA 5	**Financial Sustainability**	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 16	**Asset Management**	To adequately maintain the assets of the municipality	**Percentage of annual operational budget allocated to repairs and maintenance**	**Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)**	5.46%	Opex	5.5%	5.5%	5.5%	5.5%	5.5%
12	COMM	KPI 055	KPA 5	**Financial Sustainability**	To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements	KFA 14	**Revenue Management**	To protect and enhance revenue position to enable the objectives of the municipality	**Percentage of traffic fines collected annually**	**Rand Value of traffic fines collected for the year / Rand Value of Traffic fines issued for the year**	16%	Opex	11%	0%	0%	0%	11%

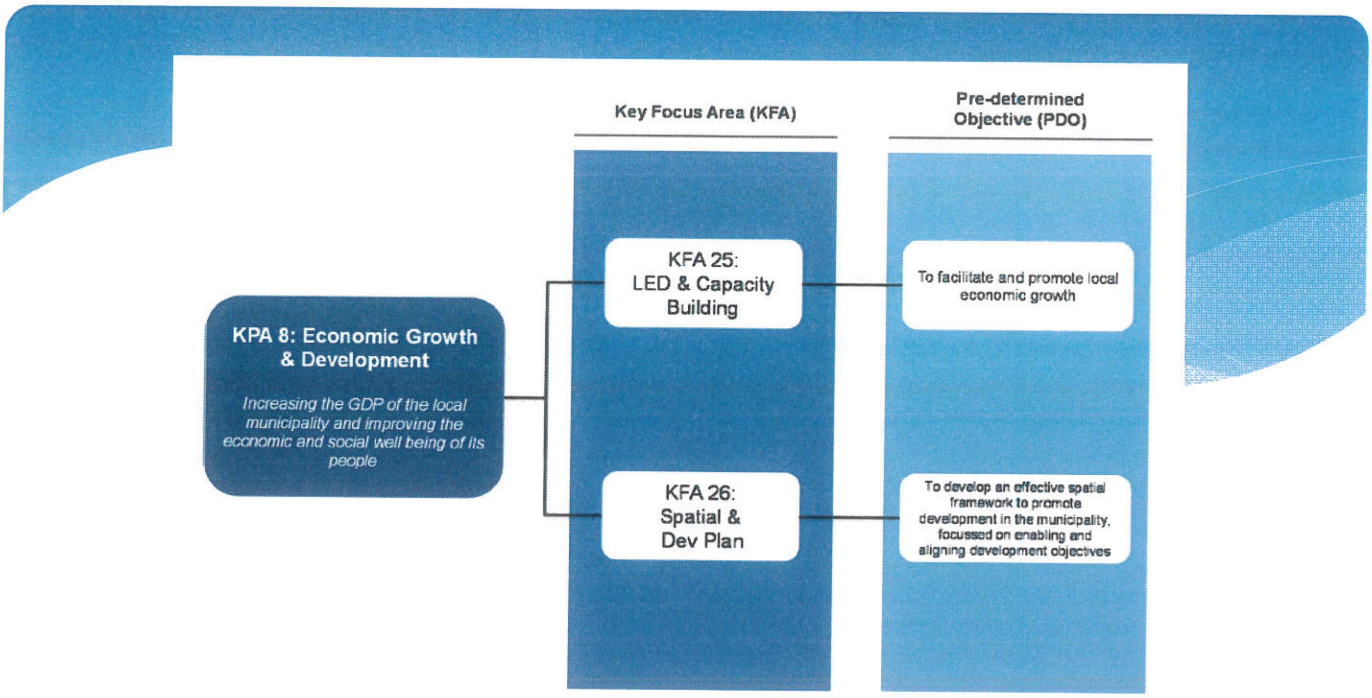

Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 6: Physical Infrastructure & Energy Efficiency
To ensure efficient infrastructure and energy supply that will improve the quality of life of the community
KFA 17: Electricity & Energy Efficiency
To plan, construct and maintain electricity networks and to improve energy efficiency
KFA 18: Roads & Storm-water Infrastructure
To increase active To plan, construct and maintain roads and storm-water infrastructure
KFA 19: Water & Sanitation Infrastructure
To plan, construct and maintain water and sanitation infrastructure
KFA 20: Landfill Sites & Transfer Stations
To plan, construct and maintain landfill sites and transfer stations
KFA 21: Municipal & Public Facilities
To plan, construct and maintain municipal and public facilities


Key Focus Area (KFA)
Pre-determined Objective (PDO)
KPA 7: Services & Customer Care
To deliver inclusive and excellent services to the community
KFA 22: Water & Sanitation
To provide sustainable, reliable and affordable water and sanitation services to all residents
KFA 23: Electricity
To provide sustainable, reliable and affordable electricity to all residents
KFA 24: Cleansing & Waste Management
To provide sustainable, reliable and affordable waste disposal services to all residents

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	ENG	KPI 030	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	Electricity & Energy Efficiency	To plan, construct and maintain electricity networks and to improve energy efficiency	Percentage of electricity losses not to exceed target annually	Loss electricity kW purchase/kW accounted for due to loss	11.50%	Opex / Capex	11.50%	0	0	0	11.50%
2	ENG	KPI 031	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	Electricity & Energy Efficiency	To plan, construct and maintain electricity networks and to improve energy efficiency	Section 78(3)-PPP Electricity Process report considered by Council	Council Resolution reflecting consideration of PPP Electricity process	New	Opex	0	0	0	0	1
3	ENG	KPI 032	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 18	Roads & Storm-water Infrastructure	To plan, construct and maintain roads and storm-water infrastructure	Number of square meters of tarred roads resurfaced annually	Accumulative square meters of tar roads resurfaced	45 000 p/a	Opex / Capex	45 000 m²	10 000	25 000	40 000	45 000
4	ENG	KPI 033	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	Percentage of water losses in line with WDM Plan reduced per annum	kL water purchased divided by kL of water accounted for	28.50%	Opex / Capex	24.50%	0	0	0	28.5%
5	ENG	KPI 034	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 20	Landfill Sites & Transfer Stations	To plan, construct and maintain landfill sites and transfer stations	A status quo capacity survey for all landfill sites conducted, including alternatives explored, reported to Council	Council Resolution	New	Opex	1	0	0	0	1
6	ENG	KPI 035	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "people living together under one roof"/ basic level of sanitation = minimum of flush toilet with septic tank /pit laterine with ventilation. Baseline: National Stats SA, 2011 - 84.1%/GCRO Quality of Life Survey, 2013 - 81% Service availability is determined per area	84.10%	Opex / Capex	84.10%	0	0	0	84.10%
7	ENG	KPI 036	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	Number of additional formal households with access to basic level of sanitation per annum	Number of additional houses connected to basic sanitation (Monthly Solar Billing Report)	New	Capex	350	0	0	0	350
8	ENG	KPI 039	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 23	Electricity	To provide sustainable, reliable and affordable electricity to all residents	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "people living together under one roof" / basic level of electricity = minimum of 10 Amp connection per household. Baseline: National Stats SA, 2011 - 79.3% / GCRO Quality of Life Survey, 2013 - 80% Service availability is determined per area	79.30%	Opex / Capex	79.30%	0	0	0	79.30%
9	ENG	KPI 040	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 17	Electricity & Energy Efficiency	To plan, construct and maintain electricity networks and to improve energy efficiency	Number of additional formal households with access to basic level of electricity per annum	Number of additional houses connected to basic electricity (Monthly Solar Billing Report)	New	Opex / Capex	150	0	0	0	150
10	COMM	KPI 051	KPA 6	Physical Infrastructure & Energy Efficiency	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	Water & Sanitation Infrastructure	To plan, construct and maintain water and sanitation infrastructure	Number of additional formal households with access to basic level of solid waste removal per annum	Number of additional houses serviced in terms of basic solid waste removal	New	Capex	350	0	0	0	350

11	ENG	KPI 042	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 19	**Water & Sanitation Infrastructure**	To plan, construct and maintain water and sanitation infrastructure	**Number of additional formal households with access to basic level of sanitation per annum**	**Number of additional houses connected to basic sanitation (Monthly Solar Billing Report)**	New	Capex	350	0	0	0	350
12	COMM	KPI 053	KPA 6	**Physical Infrastructure & Energy Efficiency**	To ensure efficient infrastructure and energy supply that will improve the quality of life of the community	KFA 20	**Landfill Sites & Transfer Stations**	To plan, construct and maintain landfill sites and transfer stations	**Number of transfer stations built**	**Phase 1 - Planning & Design for Savanna City Transfer Station**	New	Capex	Phase 1	0	0	0	1

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	ENG	KPI 037	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 22	**Water & Sanitation**	To provide sustainable, reliable and affordable water and sanitation services to all residents	**(NKPI - 1a) - Percentage of households with access to basic water**	**Definition of a household = "people living together under one roof"/ basic level of water = potable water. Baseline: National Stats SA, 2011 - 75.8% / GCRO Quality of Life Survey, 2013 - 79% Service availability is determined per area**	99%	Opex / Capex	75.80%	0	0	0	75.80%
2	ENG	KPI 038	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 22	**Water & Sanitation**	To provide sustainable, reliable and affordable water and sanitation services to all residents	**Number of additional formal households with access to basic level of water per annum**	**Number of additional houses connected to basic water (Monthly Solar Billing Report)**	New	Opex / Capex	350	0	0	0	350
3	COMM	KPI 050	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 24	**Cleansing & Waste Management**	To provide sustainable, reliable and affordable waste disposal services to all residents	**(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal**	**Definition of a household = "people living together under one roof". "Access to basic level" = collection point. Baseline: National Stats SA, 2011 - 83.1 % / GCRO Quality of Life Survey, 2013 - 82 % Service availability is determined per area**	86%	Opex	86%	86%	86%	86%	86%
4	COMM	KPI 052	KPA 7	**Services & Customer Care**	To deliver inclusive and excellent services to the community	KFA 24	**Cleansing & Waste Management**	To provide sustainable, reliable and affordable waste disposal services to all residents	**Number of buy-back centres established**	**Phase 2 - Galloway Buy-Back Centre establishment planning and funding proposals completed (Report from appointed service provider)**	New	Opex	Phase 2	0	0	0	1



BUDGET ALLOCATION

The following is an indication of the Operational and Expenditure budget allocation per KPA:

	KPA 1 Total	85 660 240.00
	KPA 2 Total	51 561 538.00
	KPA 3 Total	41 405 331.00
	KPA 4 Total	284 170 212.00
	KPA 5 Total	171 396 497.00
	KPA 6 Total	521 361 472.00
	KPA 7 Total	35 613 641.00
	KPA 8 Total	43 422 683.00
Expenditure Total		1 234 591 614.00
	KPA 1 Total	-5 946 396.00
	KPA 2 Total	-57 133 505.00
	KPA 3 Total	-53 410 207.00
	KPA 4 Total	-1 197 398.00
	KPA 5 Total	-256 679 593.00
	KPA 6 Total	-644 808 715.00
	KPA 7 Total	-203 409 417.00
	KPA 8 Total	-2 890 932.00
Revenue Total		-1 225 476 163.00
Grand Total		9 115 451.00
	Grand Total	9 115 451.00

INDEX NUMBER	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KPA DESCRIPTION	OBJECTIVE	KFA NO	KFA DESCRIPTION	Pre-determined Objective (PDO)	KEY PERFORMANCE INDICATOR (KPI)	DEFINITION	BASELINE	BUDGET & VOTE	ANNUAL TARGET	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN - 2017/2018			
													2017/2018				
1	CORP	KPI 022	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Draft strategy developed on internal youth enablement / empowerment considered by Council**	**Draft strategy developed to reflect: (1) Comments from all departments to appoint youth younger than 35 years, within the Midvaal area**	New	Opex / Capex	Draft strategy submitted into reporting cycle by 31 Aug 2017	1	0	0	0
2	DP & H	KPI 001	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Draft policy to improve Green Buildings focus with respect to building plan approvals considered by Head of Department**	**Policy drafted to include alternative building methods, electricity and rain harvesting, in support of "Green Buildings" as part of NBR SANS, when considering building plans for approval**	New	Opex	Draft policy considered by Head of Department	0	0	0	1
3	DP & H	KPI 003	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 26	**Spatial & Development Planning**	To develop an effective spatial framework to promote development in the municipality, focussed on enabling and aligning development objectives	**Percentage compliance in terms of turn-around time maintained to consider land use applications per quarter**	**Percentage compliance in terms of the Services Charter (Date of Application received versus Date Considered not to exceed an average of 60 working days)**	90%	Opex	90%	90%	90%	90%	90%
4	DP & H	KPI 004	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 26	**Spatial & Development Planning**	To develop an effective spatial framework to promote development in the municipality, focussed on enabling and aligning development objectives	**Developed Single Land Use Scheme considered by the Head of Department**	**Single Land Use Scheme drafted to be in line with current legislation: (1) Vaal Marina Resorts; (2) Informal Economy; (3) Re-industrialization)**	New	Opex	1 x Draft Single Land Use Scheme developed	0	0	0	1
5	DP & H	KPI 005	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**(NKPI - 4) Number of jobs created through municpality's local economic development initiatives including capital projects**	**Report to Department of Labour approved by Mayoral Committee (Mayoral Committee Resolution)**	1 200	Opex/Capex	1 200	0	0	0	1 200
6	COMM	KPI 045	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Number of youth trained to improve their skill-sets**	**Completion of Attendence Registers**	0	Opex	30	5	5	10	10
7	DP & H	KPI 006	KPA 8	**Economic Growth & Development**	Increasing the GDP of the local municipality and improving the economic and social well being of its people	KFA 25	**LED & Capacity Building**	To facilitate and promote local economic growth	**Number of reports on compliance through law enforcement processes on illegal buildings, structures, land use and informal trading inspections conducted quarterly**	**Report quarterly to Mayoral Committee = Compliance to illegal buildings, structures, land use and informal trading inspections**	New	Opex	4	1	1	1	1

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APPROVAL OF THE SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2017/2018

SECTION 53(1)(c)(ii) OF THE MFMA

The above-mentioned legislation stipulates per Section 53(1)(c)(ii) that:

> *"the municipality's service delivery and budget implementation plan is approved by the mayor* ***within 28 days after the approval of the budget****"*

Council, at its meeting held on **25 May 2017 per item C1631/05/2017**, approved the annual budget 2017/2018. In order to give effect to the above-mentioned legislation, the Service Delivery & Budget Implementation Plan 2017/2018 is attached for approval.

Approved for submission to the Executive Mayor.

MR. A.S.A. DE KLERK
MUNICIPAL MANAGER

31/5/2017
DATE

Submitted to the Executive Mayor on ________________ for approval.

pp COUNCILLOR B. BALOYI
EXECUTIVE MAYOR
D. R. RYDER
ACTING MAYOR

31/05/2017
DATE

Final SDBIP approved on 22 Jun 2017

Approved ✓ **NOT APPROVED** ☐

pp COUNCILLOR B. BALOYI
EXECUTIVE MAYOR
D. R. RYDER
ACTING MAYOR

31/05/2017
DATE

Approved SDBIP to be made public within 10 working days after approval by the Executive Mayor, i.e. 6 July 2017

pp COUNCILLOR B. BALOYI
EXECUTIVE MAYOR
D. R. RYDER
ACTING MAYOR

31/05/2017
DATE