

C 3391/10/2024
MC A/6427/10/2024

**9.A.10 [FS]: REPORT ON FINANCIAL RESULTS FOR THE MONTH OF SEPTEMBER
2024 AS REQUIRED BY SECTION 71 & 52(d) OF THE MUNICIPAL FINANCE
MANAGEMENT ACT**

9/1/2/2

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the report on the Financial Results for the month of September 2024 of the 2024/2025 financial year as required by Section 71 & 52(d) of the Municipal Finance Management Act, be noted.
2. That it be noted that no bad debts were written off in September 2024.
3. That it be noted that there was no Fruitless & Wasteful Expenditure as per Section 32 of the MFMA.
4. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

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MANAGEMENT ACT**

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COMPETENCY: COUNCIL

PURPOSE

To report on the Financial Results for the month of September 2024, as required by Section 71 & 52(d) of the Municipal Finance Management Act.

RECOMMENDATIONS

1. That the report on the Financial Results for the month of September 2024 of the 2024/2025 financial year as required by Section 71 & 52(d) of the Municipal Finance Management Act, be noted.
2. That it be noted that no bad debts were written off in September 2024.
3. That it be noted that there was no Fruitless & Wasteful Expenditure as per Section 32 of the MFMA.
4. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

REPORT

This report is submitted in terms of the abovementioned legislative requirements.

**COMMENTS: MEETING OF THE MUNICIPAL MANAGER AND HEADS OF
DEPARTMENT: 15 OCTOBER 2024**

Resolved To Recommend

That the Item be referred to the Section 80 Finance Services Portfolio Committee.

**COMMENTS: SECTION 80 FINANCE SERVICES PORTFOLIO COMMITTEE: 14
OCTOBER 2024**

That the recommendations are supported.



This report provides in-year
financial information as required by
the Municipal Finance
Management Act, 56 of 2003

IN-YEAR FINANCIAL REPORT: SEPTEMBER 2024

Submitted in terms of Sections 71 and 52(d) of the MFMA

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

TABLE OF CONTENTS

PART 1 – IN-YEAR REPORT	2
Mayor’s report.....	2
Resolutions	4
PART 2 – SUPPORTING DOCUMENTATION	8
Debtor’s analysis	8
Creditor’s analysis	10
Investment portfolio analysis	10
Allocation of grant and subsidies	11
Council allowance and employee benefits.....	12
Material variances to the service delivery and budget implementation plan ..	14
Capital programme performance	16
Other supporting documents	17
Municipal manager’s quality certification	29

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

PART 1 – IN-YEAR REPORT

Mayor's report

Summary of whether the municipality's budget is being implemented in accordance with the service delivery and budget implementation plan

The tables below indicates the progress made on the implementation of the municipality's budget.

Material variances to the SDBIP:

There are no material variances to the SDBIP targets.

Revenue dashboard

Income	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget	Full Year Forecast
Revenue from Non-Exchange Transactions							
Property Rates	349,804,867	30,180,211	29,316,639	27,724,161	87,221,012	24.95%	348,884,047
Fines, Penalties and Forfeits	83,413,524	4,992,624	4,542,567	2,794,158	12,329,348	14.78%	49,317,393
Interest Non Exch-Prop Rates	16,396,230	1,568,993	1,522,849	1,519,235	4,611,077	28.12%	18,444,308
Operational Transfers Monetary	206,570,289	72,304,225	3,638,164	2,011,083	77,953,473	37.74%	206,570,289
Capital Transfers Monetary (Govt)	119,232,250	-	9,818,544	15,309,581	25,128,125	21.07%	119,232,250
Capital Transfers Monetary (Developers)	6,000,000	-	-	-	-	0.00%	6,000,000
Capital Transfers In Kind	1,300,000	-	-	-	-	0.00%	1,300,000
Revenue from Exchange Transactions							
Service Charges Electricity	616,262,131	54,133,202	56,724,457	55,707,958	166,565,617	27.03%	666,262,470
Service Charges Waste Management	66,299,799	5,644,013	5,670,838	4,810,746	16,125,597	24.32%	64,502,389
Service Charges WasteWater Management	71,007,561	6,420,335	6,177,815	5,047,306	17,645,456	24.85%	70,581,823
Service Charges Water	294,204,750	25,038,604	21,186,254	23,882,825	70,107,684	23.83%	280,430,735
Interest	69,460,391	2,476,323	9,936,712	6,209,719	18,622,754	26.81%	74,491,015
Operational Revenue	4,751,193	197,930	160,248	81,579	439,756	9.26%	1,759,024
Rental from Fixed Assets	1,160,775	90,485	88,854	93,766	273,105	23.53%	1,092,421
Sales of Goods and Rendering of Services	8,140,500	692,681	497,217	503,630	1,693,528	20.80%	6,774,113
TOTAL INCOME	1,913,804,260	203,739,625	149,281,158	145,695,748	498,716,532	26.06%	1,915,642,276
Total Income Excluding Capital Revenue	1,787,272,010	203,739,625	139,462,615	130,386,167	473,588,407	26.50%	1,789,110,026

Expenditure dashboard

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget	Full Year Forecast
Salaries and Allowances							
Senior Managers	10,075,653	289,476	1,244,344	766,908	2,300,727	22.83%	9,202,909
Municipal Staff	413,609,936	34,832,120	30,075,632	30,558,374	95,466,125	23.08%	381,864,501
Councillors Allowances	15,269,774	1,210,342	1,210,342	1,210,342	3,631,026	23.78%	14,524,102
Contracted Services							
Outsourced Services	120,268,265	938,884	7,233,288	5,179,150	13,351,322	11.10%	53,405,288
Consultants and Professional Services	39,695,376	304,265	301,686	2,030,269	2,636,221	6.64%	10,544,884
Contractors	89,915,854	489,275	2,845,262	5,352,924	8,687,462	9.66%	34,749,847
Operational Cost	113,854,726	4,037,819	7,622,149	21,805,938	33,465,906	29.39%	133,863,625
Inventory	34,769,546	2,495,600	1,873,847	1,433,099	5,802,545	16.69%	23,210,181
Bulk Purchases							
Electricity	556,242,237	66,746,258	62,876,135	60,042,546	189,664,938	34.10%	758,659,752
Water	181,209,286	18,299,421	15,905,910	15,969,973	50,175,303	27.69%	200,701,213
Interest Paid	23,767,043	322,162	398,993	355,336	1,076,491	4.53%	4,305,964
Debt Impairment	72,749,772	1,856,949	548,965	-	2,405,914	3.31%	72,749,772
Transfers and Subsidies	2,500,000	90,000	150,000	164,425	404,425	16.18%	1,617,700
Depreciation and Amortisation	118,782,647	11,144,802	11,144,802	11,144,802	33,434,406	28.15%	133,737,623
SUB TOTAL EXPENDITURE	1,792,710,115	143,057,372	143,431,354	156,014,085	442,502,811	24.68%	1,833,137,362
Gains and losses							
Traffic fines impairment	80,309,840	4,332,700	3,772,700	2,083,400	10,188,800	12.69%	40,755,200
Inv - Physical & Net-Rel Value Losses	-	1,985	-	-	1,985	0.00%	7,940
TOTAL EXPENDITURE	1,873,019,955	147,392,057	147,204,054	158,097,485	452,693,596	24.17%	1,873,900,502

MIDVAAL LOCAL MUNICIPALITY

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MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

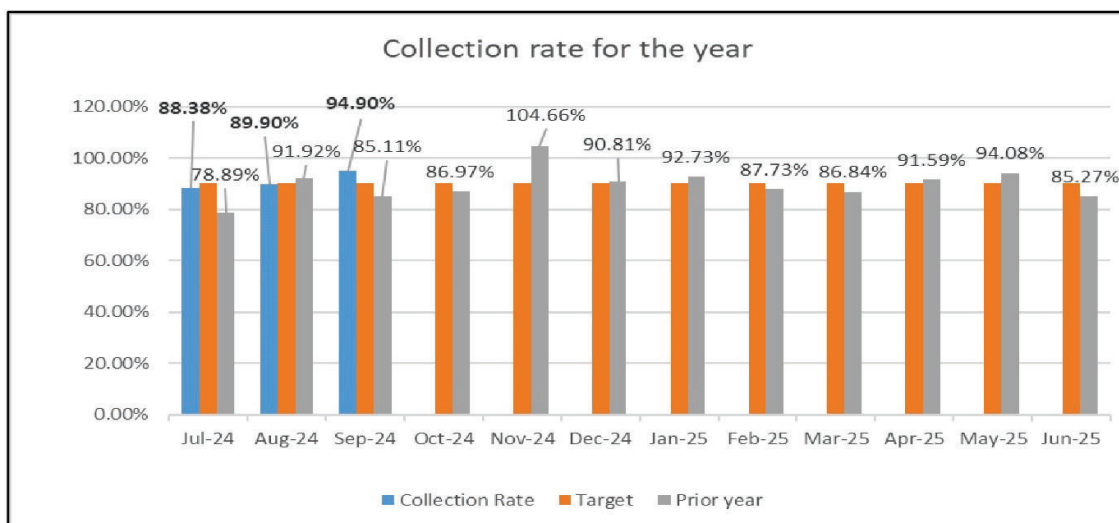
Capex dashboard

NON-CURRENT ASSETS	Original Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget	Full Year Forecast
Capital Annuity Loans	64,500,000	-	555,820	-	555,820	0.86%	61,275,000
Capital Leases	23,100,000	-	-	-	-	0.00%	21,945,000
Capital Operational Revenue	57,670,000	-	171,559	1,476,412	1,647,970	2.86%	54,786,500
Private enterprises in kind	1,300,000	-	-	-	-	0.00%	1,235,000
Capital Monetary Developers Contribution	6,000,000	-	-	-	-	0.00%	5,700,000
Sub-Total	152,570,000	-	727,379	1,476,412	2,203,790	1.44%	144,941,500
Capital Monetary INEP	29,888,000	-	-	2,832,502	2,832,502	9.48%	29,888,000
Capital Monetary MIG	34,561,087	-	-	3,002,614	3,002,614	8.69%	34,561,087
Capital Monetary WSI	30,599,000	-	8,030,154	8,030,154	16,060,308	52.49%	30,599,000
Capital Monetary NHDG	10,000,000	283,200	-	776,903	1,060,103	10.60%	10,000,000
Capital Monetary DAC	6,800,000	-	-	-	-	0.00%	6,800,000
Capital Monetary FFRG	2,200,000	-	-	-	-	0.00%	2,200,000
Sub-Total	114,048,087	283,200	8,030,154	14,642,174	22,955,528	20.13%	114,048,087
TOTAL CAPITAL	266,618,087	283,200	8,757,533	16,118,585	25,159,319	9.44%	258,989,587

Repairs and maintenance for Capex dashboard

EXPENDITURE	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
O_MAI_NINF_CM_PL_FURNITURE AND OFFICE EQUIPMENT	375 695	-	-	-	-	0.00%
O_MAI_NINF_PM_CB_TRANSPORT ASSETS	13 840 868	7 233	594	863 721	870 359	6.29%
O_MAI_NINF_CM_PL_TRANSPORT ASSETS	4 833 892	331 211	456 803	367 516	1 155 531	23.90%
O_MAI_NINF_PM_IB_OA_OPS BLDGS MUNICIPAL OFFICES, BUILDINGS	11 211 451	7 511	1 690	4 672	13 872	0.12%
O_MAI_NINF_PM_IB_CA_COMM FAC, LIBRARIES, BUILDINGS	2 590 770	-	108 774	109 154	217 929	8.44%
O_MAI_INF_CM_PL_SI CAPITAL SPARES	15 920 973	1 274 263	1 200 305	1 176 945	3 651 513	22.94%
O_MAI_INF_PM_IB_SI PUMP STATION, CIVIL STRUCTURE	2 967 451	-	-	-	-	0.00%
O_MAI_INF_CM_PL_SI WASTE WATER TREATMENT, PIPE WORK	8 964 896	48 055	78 055	881 237	1 007 348	11.24%
O_MAI_INF_CM_PL_SI WASTE WATER TREATMENT, EXTERNAL FACILITIES	15 219 009	1 463 201	1 249 707	1 260 405	3 973 313	26.11%
O_MAI_INF_CM_PL_ROADS INFRASTRUCTURE, CAPITAL SPARES	18 999 960	1 679 391	1 480 108	1 444 945	4 604 445	24.23%
O_MAI_INF_PM_IB_ROADS INFRASTRUCTURE, ROAD STRUCTURES, CIVIL STRUCTURES	18 942 519	-	-	61 494	61 494	0.36%
O_MAI_INF_CM_PL_WSI CAPITAL SPARES	24 298 331	1 995 184	1 829 379	1 740 933	5 565 496	22.90%
O_MAI_INF_PM_IB_WSI DISTRIBUTION, PIPE WORK	11 138 962	201 021	652 752	539 166	1 392 940	12.51%
O_MAI_INF_CM_PL_EL CAPITAL SPARES	24 526 116	2 228 675	1 938 515	1 972 305	6 139 495	25.03%
O_MAI_INF_CM_PL_EL MV NETWORKS, MV NETWORK EQUIPMENT	17 329 210	239 930	1 578 638	2 663 990	4 482 558	25.87%
O_MAI_INF_PM_CB_ICL DATA CENTRES, ELECTRICAL EQUIPMENT	1 573 500	-	1 295 313	12 781	1 308 094	83.13%
O_MAI_INF_PM_IB_WSI WATER TREATMENT, EARTHWORKS	2 727 400	-	317 870	317 870	635 740	23.31%
O_MAI_INF_PM_CB_EL CAPITAL SPARES	2 000 000	-	-	-	-	0.00%
O_MAI_INF_CM_PL_EL LV NETWORKS, PUBLIC LIGHTING	1 500 000	-	-	-	-	0.00%
O_MAI_INF_PM_CB_WSI BOREHOLES, SERVICE CONNECTIONS ON SITE	681 850	-	-	-	-	0.00%
O_MAI_INF_PM_IB_SWD LANDFILL SITES, LAND	100 000	-	-	-	-	0.00%
TOTAL R & M EXPENDITURE	197 732 853	9 475 675	12 187 317	13 417 135	35 080 126	17.74%

Collection rates



MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Summary of risks facing the municipality

The emerging risks are as follows:

1. The collection rate achieved for the month of September is 94.90% against a budgeted rate of 90%. The year to date collection rate is 91.02%, which is slightly above the budgeted amount.
2. Capital spending level is being monitored to ensure at least a 90% spending level is achieved to optimise service delivery. The year to date spending is at 9.44% overall. Expenditure on Grant Funding is 20.13%. The capex spend is monitored weekly at heads of department meeting and monitored closely at Mayoral Committee. Specifications are being submitted to ensure timeous awards of tenders.
3. Spending on repairs is being monitored to ensure assets of Council are well maintained to avoid any service interruptions. The year to date spending is 17.74%.

Resolutions

1. That the report on the Financial Results for the month of September 2024 of the 2024/2025 financial year as required by Section 71 and 52(d) of the Municipal Finance Management Act be noted.
2. That it be noted that no bad debts were written off in September 2024.
3. That it be noted that there were no cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure were identified during the month of September 2024 of the 2024/2025 financial year.
4. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted (circulated under separate cover).

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Executive summary

Municipality's Financial Performance

Section 71 of the MFMA requires that the Accounting Officer of the municipality, by no later than 10 working days after the end of each month, submit to the Mayor of the municipality a report on the municipality's budget and the implementation thereof.

Section 52(d) of the MFMA requires that the Executive Mayor tables a report on the performance of the municipality to Council within 30 days after the end of the quarter.

Section 32 of the MFMA requires of the Accounting Officer to promptly inform the MEC for Local Government in the province and the Auditor General in writing of any unauthorised, irregular or fruitless and wasteful expenditure and the steps that have been taken to recover or rectify such expenditure as well as steps taken to prevent a recurrence of such expenditure.

Council's Indigent Management Policy as approved for the 2024/2025 financial year provides that the outstanding balance on the account of an approved indigent be written off against the provision for bad debts. These write-offs are reported to Council on a monthly basis. There were no new indigents approved for the month of September 2024 of the 2024/2025 financial year.

This report is submitted in terms of the abovementioned legislative requirements.

Revenue

	September	YTD	YTD %
TOTAL REVENUE	R 145,695,748	R 498,716,532	26.06%
Services			
Property rates	R 27,724,161	R 87,221,012	24.95%
Electricity	R 55,707,958	R 166,565,617	27.03%
Waste Management	R 4,810,746	R 16,125,597	24.32%
Wastewater Management	R 5,047,306	R 17,645,456	24.85%
Water	R 23,882,825	R 70,107,684	23.83%
Grants			
Operational	R 2,011,083	R 77,953,473	37.74%
Capital		R 114,048,087	
Transfers - Conditions met		R 22,955,528	20.13%

Revenue

Income of R145m was realised for the month of September 2024. The year to date revenue is R499m, which equates to 26.06% of the annual budgeted revenue. The norm for 3 months of the financial year is 25% (1/12th of the year's income = 8.3%). The revenue to date is slightly above the expected norm.

The fines, penalties and forfeits income includes R12 262 533 which relates to traffic revenue. This is the amount of traffic fines issued as required by iGRAP1 and not what was collected. An amount of R10 188 800 has been impaired. Traffic fine revenue is 14.73% against the budget. This is due to more emphasis placed on collection – more road blocks.

Electricity revenue is 27.03% of the total budget. This is above the expected norm due to the higher consumption in the winter months and the consumption is expected to decrease in the upcoming summer months.

MIDVAAL LOCAL MUNICIPALITY

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MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Grant Funds

The DORA grants are paid out in tranches annually. Unspent capital grants are accounted as a liability and not revenue.

Operational grants income recognised for the year to date is 37.74% of the budget.

Expenditure

	September	YTD	YTD %
TOTAL EXPENDITURE	R 158 097 485	R 452 693 596	24,17%
Personnel cost			
Remuneration of Senior Management	R 766 908	R 2 300 727	22,83%
Employee Cost	R 30 558 374	R 95 466 125	23,08%
Remuneration of Councillors	R 1 210 342	R 3 631 026	23,78%
Contracted services	R 12 562 344	R 24 675 005	9,87%
Bulk purchases			
Electricity	R 60 042 546	R 189 664 938	34,10%
Water	R 15 969 973	R 50 175 303	27,69%
Distribution losses		Norm	
Electricity		10%	9,77%
Water		up to 30%	40,81%
Repairs and Maintenance	R 13 417 135	R 35 080 126	17,74%

The expenditure to date is slightly below the expected norm.

Expenditure totalling R158m was incurred during September 2024. Year to date expenditure is now R453m which represents 24.17% of the annual budget. The norm for 3 months of the financial year is 25% (1/12th of the year's income = 8.3%). This includes the following non-cash items:

- Depreciation R 33 434 406
- Traffic fines impairment R 10 188 800
- Bad debts written off R 2 405 914

Employee costs are also low due to vacant positions which have not been filled.

Overtime	Month	Year to Date
Total Cost of overtime	R 2,103,015	R 6,301,076
Percentage salary budget	0.50%	1.51%
Analysis by Municipal Classification:	R2,103,015	R6,301,076
Municipal Manager	0.00%	0.00%
Council	0.00%	0.91%
Corporate Services	4.58%	5.52%
Financial Services	0.75%	0.74%
Development & Planning	0.00%	0.00%
Community Services	26.17%	26.47%
Public Safety & Roads	39.20%	38.19%
Engineering Services	29.30%	28.17%

MIDVAAL LOCAL MUNICIPALITY

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31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Contracted services

Expenditure on contracted services and operational cost are still low at 15.98% of the budget.

Repairs and maintenance per department

REPAIRS AND MAINTENANCE PER DEPT	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget	Full Year Forecast
Municipal Manager	1,864	-	-	-	-	0.00%	-
Council	76,615	-	876	-	876	0.00%	3,504
Corporate Services	5,874,483	7,511	1,297,003	19,767	1,324,280	0.13%	5,297,121
Financial Services	101,962	-	-	-	-	0.00%	-
Development & Planning	18,947	-	-	-	-	0.00%	-
Community Services	8,553,732	1,797	3,814	335,711	333,693	0.02%	7,189
Public Safety and Roads	42,472,725	1,679,439	1,740,083	1,856,306	5,275,828	3.95%	21,103,311
Engineering Services	140,632,525	7,786,928	9,153,170	11,205,352	28,145,449	5.54%	112,581,796
TOTAL R & M EXPENDITURE	197,732,853	9,475,675	12,187,317	13,417,135	35,080,126	17.74%	138,992,920

Repairs and Maintenance expenditure for the year to date is 17.74%.

Assets are maintained on an on-going basis.

Finance cost

Interest on loans are paid bi-annually in December and June. Interest expenditure is not accrued in this report and only interest paid is reflected as expenditure.

The interest payments to date is at 4.53% (R1 076 491).

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MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT PART 2 – SUPPORTING DOCUMENTATION

Debtor's analysis

Collection rate	Actual	
	Month	Year to Date
Collection rate	94,90%	91,02%
Bad debts written off	R 0	R 2 405 914
Provision for impairment	R 0	R 0

Debtors age analysis

Debtor Age Analysis	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Per service							
Water	19,093,873	9,981,586	9,290,455	5,321,432	4,730,321	112,889,306	161,306,973
Electricity	27,776,352	3,446,376	1,435,952	2,637,372	677,267	14,639,770	50,613,088
Rates	22,050,210	8,130,351	6,660,549	5,558,056	5,102,083	168,526,278	216,027,527
Sewerage	4,759,143	1,847,270	1,610,799	1,356,481	1,221,372	37,628,387	48,423,452
Refuse	4,325,345	1,855,186	1,627,639	1,466,324	1,232,796	38,642,601	49,149,891
Interest	3,806,736	3,752,447	3,830,380	3,585,817	3,333,942	79,908,054	98,217,377
Other	2,470,765	1,580,037	16,646,796	670,260	579,214	25,263,070	47,210,143
TOTAL	84,282,423	30,593,252	41,102,570	20,595,742	16,876,996	477,497,466	670,948,450
Debtor Age Analysis	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Per cust group							
Organs of state	1,305,617	514,767	465,158	398,517	369,009	15,027,106	18,080,174
Business	31,968,027	5,650,720	3,925,216	3,325,272	1,067,088	33,792,907	79,729,230
Residential	51,008,778	24,427,765	36,712,196	16,871,953	15,440,899	428,677,453	573,139,045
Total	84,282,423	30,593,252	41,102,570	20,595,742	16,876,996	477,497,466	670,948,450

Reconciliation between debtor's age analysis and statement of financial position:

Outstandings debtors as per AFS classification including VAT:							
	Current	30 Days	60 Days	90 Days	120 Days	> 120 Days	Total
Exchange Transactions							
Sundries							
Interest	3,806,736	3,752,447	3,830,380	3,585,817	3,333,942	79,908,054	98,217,377
Fire	99,963	31,827	31,071	14,597	9,533	2,054,993	2,241,984
Sundries	2,369,921	1,547,329	16,607,392	654,783	528,957	22,669,508	44,377,890
Total Sundries	6,276,620	5,331,603	20,468,844	4,255,197	3,872,432	104,632,555	144,837,251
Services							
Electricity	27,784,221	3,446,376	1,435,952	2,637,372	677,267	14,643,389	50,624,575
Water	19,086,005	9,981,586	9,290,455	5,321,432	4,730,321	112,885,687	161,295,485
Refuse	4,325,345	1,855,186	1,627,639	1,466,324	1,232,796	38,642,601	49,149,891
Sewerage	4,759,143	1,847,270	1,610,799	1,356,481	1,221,372	37,628,387	48,423,452
Total Services	55,954,712	17,130,418	13,964,845	10,781,609	7,861,756	203,800,064	309,493,403
Total Exchange Transactions	62,231,332	22,462,021	34,433,689	15,036,806	11,734,188	308,432,619	454,330,654
Non-Exchange Transactions							
Sundries							
Rental	881	881	8,333	881	40,725	538,569	590,268
Property Rates	22,050,210	8,130,351	6,660,549	5,558,056	5,102,083	168,526,278	216,027,527
Total Non-Exchange Transactions	22,051,090	8,131,231	6,668,882	5,558,936	5,142,808	169,064,848	216,617,795
Total Debtors - Vat Inclusive	84,282,423	30,593,252	41,102,570	20,595,742	16,876,996	477,497,466	670,948,450
Debtors with credit balances	-46,844,702						-46,844,702
Grand total	37,437,720	30,593,252	41,102,570	20,595,742	16,876,996	477,497,466	624,103,748

The municipality continues with all credit control and debt management initiatives to households and businesses. Government departments that are in arrears are reported to the Provincial and National Treasury to intervene.

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Account balances

Account balances	> 90 DAYS	SEPTEMBER
HOD's	-	-
Staff: Level 1 - 6	-	14 377
Staff accounts	85 813	198 498
Councillors accounts	3 433	97 059
Total		309 934

Staff accounts:

Staff Accounts	July 2024	August 2024	September 2024	%
Handovers	-	-	-	0%
Arrangements	91 266	86 411	85 813	43%
Current	91 437	95 602	94 195	47%
30 Days	37 415	17 405	19 620	10%
60 Days	1 395	4 662	2 007	1%
90 Days	6 781	7 031	2 441	1%
120 + Days	103 870	77 176	80 235	40%
Total	332 165	201 876	198 498	100%

Senior Managers and Level 1 – 6 in arrears more than 90 days

No staff member owes for more than 90 days.

Councillors municipal accounts in arrears more than 90 days

MIDVAAL COUNCILLORS ACCOUNTS					
20240930					
ACCOUNT	NAME	DT	90+	BALANCE	REMARKS
			20240630		
	MIDVAAL COUNCILORS				
40180517	LEHLOKA PM (Owner: PM & L Malunga)	32	3 432,77	3 432,77	Arrangement
	GRAND TOTAL		3 432,77	3 432,77	

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Creditor's analysis

The municipality aims to pay all creditor invoices, which are not in dispute with the relevant creditor within 30 days. The creditors reflected below are only trade creditor's payable during the year. Other amounts included in the trade and other payables line on the Statement of Financial Position include retentions, accrued leave, hall deposits and receipts in advance. These are not paid out within 30 days but as per the conditions set in the contract agreements insofar as retention is concerned and property registration dates for the payments received in advance.

Item	Detail	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	-
0100	Bulk Electricity	61,546,921	0	0	0	0	0	61,546,921
0200	Bulk Water	18,087,319	0	0	0	0	0	18,087,319
0300	PAYE deductions	0	0	0	0	0	0	0
0400	VAT (output less input)	0	0	0	0	0	0	0
0500	Pensions / Retirement deductions	0	0	0	0	0	0	0
0600	Loan repayments	0	0	0	0	0	0	0
0700	Trade Creditors	29,978,200	0	0	0	0	0	29,978,200
0800	Auditor General		0	0	0	0	0	0
0900	Other		0	0	0	0	0	0
1000	Total	109,612,440	0	0	0	0	0	109,612,440

Reconcilliation between creditor's age analysis and statement of financial position:

Account Name	Amount
Trade Creditors	29,978,200
Bulk purchases	79,634,240
Total	109,612,440

Investment portfolio analysis

Investments for the quarter as at 30 September 2024 are as follows:

		INVESTMENTS PORTFOLIO : SEPTEMBER 2024						
Account Number	Details	Interest Rate	Investment term	Market Value Beginning	Accrued Interest	Deposits	Withdrawals	Market Value End
037 288 516 210-306	NEDBANK DAILY CALL	8%	Call	37 237 000,00	365 866,42	103 797 000,00	(109 947 866,42)	31 452 000,00
037 288 516 210-360	NEDBANK 7 DAYS CALL	8,30%	7 Days	16 741 000,00	187 707,07	56 471 000,00	(66 187 707,07)	7 212 000,00
037 288 516 210-351	NEDBANK FIXED	9,12%	3 Months	207 993 673,97	1 548 452,05	-	-	209 542 126,02
TOTAL INVESTMENTS: NEDBANK				261 971 673,97	2 102 025,54	160 268 000,00	(176 135 573,49)	248 206 126,02
Account Number	Details	Interest Rate	Investment term	Market Value Beginning	Accrued Interest	Deposits	Withdrawals	Market Value End
20-8167-8222	FIXED INVESTMENT	9,52%	6 Months	151 995 287,67	1 173 698,63	-	-	153 168 986,30
20-8167-8230	FIXED INVESTMENT	9,54%	9 Months	50 666 493,15	392 054,79	-	-	51 058 547,94
TOTAL INVESTMENTS: ABSA				202 661 780,82	1 565 753,42	-	-	204 227 534,24
037 288 516 210-336	NEDBANK DAILY CALL	8%	Call	60 000,00	389,99	-	(389,99)	60 000,00
037 288 516 210-337	NEDBANK DAILY CALL	8%	Call	240 000,00	1 559,96	-	(1 559,96)	240 000,00
037 288 516 210-349	NEDBANK DAILY CALL - ESKOM GUARANTEE	8%	Call	48 397 000,00	314 580,52	-	(314 580,52)	48 397 000,00
9 098 688 360	ABSA ESKOM GUARANTEE	6,72%	Call	313 111,32	1 874,81	-	-	314 986,13
TOTAL GUARANTEES				49 010 111,32	318 405,28	-	(316 530,47)	49 011 986,13
Total Municipal Investment Portfolio				513 643 566,11	3 986 184,24	160 268 000,00	(176 452 103,96)	501 445 646,39

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Allocation of grant and subsidies

		2023/2024 Roll-Over	2024/2025	2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
DETAILS		Approved	Allocation	Total Available	Amount Received to Date	Transferred to Revenue	Unspent Against Received	Unspent Against Total Allocation
NATIONAL TREASURY (CONDITIONAL GRANTS)								
Municipal Infrastructure Grant	MIG	101 744,35	46 465 000,00	46 363 255,65	11 342 000,00	3 626 161,62	7 715 838,38	42 737 094,03
Financial Management Grant	FMG		1 800 000,00	1 800 000,00	1 800 000,00	121 729,90	1 678 270,10	1 678 270,10
Expanded Public Works Programme	EPWP		1 619 000,00	1 619 000,00	405 000,00	1 422 492,60	1 017 492,60	196 507,40
Integrated National Electrification Programme	INEP		29 888 000,00	29 888 000,00	8 000 000,00	2 195 643,70	5 804 356,30	27 692 356,30
Neighbourhood Development Partnership Grant	NDPG		10 000 000,00	10 000 000,00	3 110 000,00	1 219 118,89	1 890 881,11	8 780 881,11
Water Services Infrastructure Grant	WSIG		32 599 000,00	32 599 000,00	10 000 000,00	18 469 354,43	8 469 354,43	14 129 645,57
		- 101 744,35	122 371 000,00	122 269 255,65	34 657 000,00	27 054 501,13	7 602 498,87	95 214 754,51

		2023/2024 Roll-Over	2024/2025	2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
DETAILS		Approved	Allocation	Total Available	Amount Received to Date	Transferred to Revenue	Unspent Against Received	Unspent Against Total Allocation
PROVINCIAL GRANTS (CONDITIONAL GRANTS)								
Fire Services Grant	FFRS		2 200 000,00	2 200 000,00	-	-	-	2 200 000,00
Recapitalization of Community Libraries	GDSCAR		21 072 000,00	21 072 000,00	-	3 007 377,40	3 007 377,40	18 064 622,60
Libraries Plan	GDSCAR		-	-	-	-	-	-
		-	23 272 000,00	23 272 000,00	-	3 007 377,40	3 007 377,40	20 264 622,60
TOTAL CONDITIONAL GRANTS FOR THE YEAR		- 101 744,35	145 643 000,00	145 541 255,65	34 657 000,00	30 061 878,53	4 595 121,47	115 479 377,11

EQUITABLE SHARE							
NATIONAL TREASURY (UNCONDITIONAL GRANTS)		2023/2024 Roll-Over	2024/2025	2024/2025	2024/2025	2024/2025	2024/2025
		Approved	Allocation	Total Available	Amount Received to Date	Transferred to Revenue	Still to be Received
Equitable Share			172 049 000,00	172 049 000,00	71 687 000,00	71 687 000,00	100 362 000,00
		-	172 049 000,00	172 049 000,00	71 687 000,00	71 687 000,00	100 362 000,00

There were no changes in the allocations during the month.

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Councillor allowances and employee benefits

The salaries and benefits of councillors and employees are detailed below:

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
Employee Related Cost						
Senior Management						
SM - Salaries Allow And Serv Benefits						
MM - Salaries Allow And Serv Benefits						
SM MM: Sal & All - Basic Salary	1 718 260	134 207	134 206	134 206	402 620	23,43%
SM MM: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM MM: Allow - Travel Or Motor Vehicle	-	-	-	-	-	0,00%
SM MM: SAL & ALL - PERFORM BASED BONUS	140 000	-	-	-	-	0,00%
SM MM: SRB - Long Service	-	-	-	-	-	0,00%
CFO - Salaries Allow And Serv Benefits						
SM CFO: Sal & All - Basic Salary	1 152 249	63 279	269 312	103 016	309 049	26,82%
SM CFO: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D05: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
SM CFO: Allow - Travel Or Motor Vehicle	120 000	10 000	10 000	10 000	30 000	25,00%
HOD CORP- Salaries Allow And Serv Benefits						
HOD: Sal & All - Basic Salary	1 092 249	68 279	264 312	98 016	294 049	26,92%
HOD: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D02: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
HOD: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD D&P - Salaries Allow And Serv Benefits						
HOD D&P: Sal & All - Basic Salary	818 107	9 561	115 112	62 337	187 010	22,86%
HOD D&P: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
HOD D&P: Bonus	110 000	-	-	-	-	0,00%
HOD D&P: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD CS - Salaries Allow And Serv Benefits						
HOD CS: Sal & All - Basic Salary	822 623	5 069	121 759	63 414	190 242	23,13%
HOD CS: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D04: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
HOD CS: Allow - Travel Or Motor Vehicle	156 000	13 000	13 000	13 000	39 000	25,00%
HOD ES - Salaries Allow And Serv Benefits						
HOD ES: Sal & All - Basic Salary	944 043	83 437	83 436	83 436	250 309	26,51%
HOD ES: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
HOD ES: Bonus	110 000	-	-	-	-	0,00%
HOD ES: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD Public Safety and Roads - Salaries Allow And Serv Benefits						
HOD Public Safety and Roads: Sal & All - Basic Salary	960 349	33 713	101 158	67 435	202 306	21,07%
HOD Public Safety and Roads: Allow - Cellular & Telephone	110 000	-	-	-	-	0,00%
HOD Public Safety and Roads: Bonus	24 000	2 000	2 000	2 000	6 000	25,00%
HOD Public Safety and Roads : Allow - Travel Or Motor Vehicle	104 000	14 000	14 000	14 000	42 000	40,38%
Employee Related Cost						
Senior Management						
SM - Social Contributions						
MM - Social Contributions						
SM MM: Soc Contr: Medical	49 060	4 088	4 088	4 088	12 265	25,00%
SM MM: Soc Contr: Pension Funds	-	-	-	-	-	0,00%
SM MM: Soc Contr: Uif	2 125	177	177	177	531	25,01%
SM MM: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
CFO - Social Contributions						
SM CFO: Soc Contr: Pension Funds	-	-	-	-	-	0,00%
SM CFO: Soc Contr: Uif	2 125	177	177	177	531	25,01%
SM CFO: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
DPS - Social Contributions						
SM D02: SOC CONTR: PENSION FUNDS	-	-	-	-	-	0,00%
HOD: Soc Contr: Uif	2 123	177	177	177	531	25,03%
HOD: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
DCH - Social Contributions						
HOD D&P: Soc Contr: Medical	31 687	2 641	2 641	2 641	7 922	25,00%
HOD D&P: Soc Contr: Pension Funds	86 400	7 380	7 380	7 380	22 140	25,63%
HOD D&P: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD D&P: Soc Contr: Bargaining Council	118	-	-	-	-	0,00%
DSC - Social Contributions						
HOD CS: Soc Contr: Medical	42 616	3 551	3 551	3 551	10 654	25,00%
HOD CS: Soc Contr: Pension Funds	95 040	7 380	7 380	7 380	22 140	23,30%
HOD CS: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD CS: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
D06 - Social Contributions						
HOD ES: Soc Contr: Pension Funds	149 688	14 580	14 580	14 580	43 740	29,22%
HOD ES: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD ES: Soc Contr: Medical	-	-	-	-	-	0,00%
HOD ES: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
HOD Public Safety and Roads - Social Contributions						
HOD Public Safety and Roads:Soc Contr:Medical	51 069	4 256	4 256	4 256	12 767	25,00%
HOD Public Safety and Roads: Soc Contr:Pensions Funds	158 400	13 860	13 860	13 860	41 580	26,25%
HOD Public Safety and Roads: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD Public Safety and Roads :Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
Municipal Staff						
MS - Salaries Allow And Serv Benefits						
MS: Sal & All: Basic Salary & Wages	254 935 042	23 203 052	18 605 515	19 212 830	61 021 396	23,94%
MS: All - Cellular & Telephone	2 159 758	177 220	180 869	181 482	539 570	24,98%
MS: Hb & Inc: Housing Benefits	2 389 830	166 860	172 192	170 767	509 819	21,33%
MS: All - Leave Pay	6 856 477	204 261	56 573	310 899	571 734	8,34%
MS: All - Travel Or Motor Vehicle	15 009 727	1 118 902	1 153 525	1 128 456	3 400 883	22,66%
MS: Overtime - Non Structured	24 166 000	2 128 951	2 047 466	2 124 658	6 301 076	26,07%
MS: Payments - Shift Add Remuneration	2 652 000	171 386	80 086	118 917	370 389	13,97%
MS: SRB - Acting Allowance	97 272	-	-	-	-	0,00%
MS: SRB - Annual Bonus	26 025 532	1 589 287	1 643 246	1 158 403	4 390 936	16,87%
MS: SRB - Long Service Award	-	-	-	-	-	0,00%
MS: SRB - Standby Allowance	7 704 114	667 223	709 718	708 172	2 085 112	27,06%
MS - Social Contributions						
MS: Soc Contr - Bargaining Council	127 616	9 333	9 357	9 441	28 130	22,04%
MS: Soc Contr - Group Life Insurance	145 473	11 077	11 077	11 077	33 230	22,84%
MS: Soc Contr - Medical	22 461 437	1 755 040	1 761 422	1 753 077	5 269 539	23,46%
MS: Soc Contr - Pension	47 005 378	3 485 973	3 502 217	3 526 046	10 514 236	22,37%
MS: Soc Contr - Unemployment Insur Fund	1 874 280	143 556	142 369	144 150	430 075	22,95%
MS: Soc Contr - Medical (Post retirement)	-	-	-	-	-	0,00%
Remuneration Of Councillors						
Roc - Allowances & Serv Related Benefits						
Speaker - Allowances & Srb						
Speaker: Travelling Allowance	-	-	-	-	-	0,00%
Speaker: Basic Salary	802 744	63 710	63 710	63 710	191 129	23,81%
Speaker: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%
Whip - Allowances & Srb						
Whip: Travelling Allowance	104 907	8 326	8 326	8 326	24 978	23,81%
Whip: Basic Salary	314 721	24 978	24 978	24 978	74 934	23,81%
Whip: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%
Exec Mayor - Allowances & Srb						
Exec Mayor: Travelling Allowance	-	-	-	-	-	0,00%
Exec Mayor: Basic Salary	1 003 434	79 638	79 638	79 638	238 913	23,81%
Exec Mayor: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
Exco - Allowances & Srb						
Exco: Travelling Allowance	1 128 862	29 864	29 864	29 864	89 592	7,94%
Exco: Basic Salary	3 386 587	328 505	328 505	328 505	985 515	29,10%
Exco: Cell Phone Allowance	282 024	23 502	23 502	23 502	70 506	25,00%
Other Council - Allowances & Srb						
Oth Council: Travelling Allowance	1 270 197	63 006	63 006	69 306	195 317	15,38%
Oth Council: Basic Salary	3 810 593	365 434	365 434	359 134	1 090 001	28,60%
Oth Council: Cell Phone Allowance	752 064	66 589	66 589	66 589	199 767	26,56%
Section 79 - Allowance & Srb						
Sect 79 Chair: Travelling Allowance	509 402	16 172	16 172	16 172	48 515	9,52%
Sect 79 Chair: Basic Salary	1 528 207	113 201	113 201	113 201	339 602	22,22%
Sect 79 Chair: Cell Phone Allowance	235 020	15 668	15 668	15 668	47 004	20,00%

Material variances to the service delivery and budget implementation plan

Capex spending to accelerate in the 4th quarter.

Projection of capital expenditure by project broken down per month:

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Project Description	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget*
AGED BULK WATER PIPE REPLACEMENT	24 099 000	-	8 030 154	8 030 154	16 060 308	66,64%
BULK WATER METERS	1 500 000	-	-	-	-	0,00%
CHAINSAWS	80 000	-	-	-	-	0,00%
COMPACTOR (REFUSE TRUCK)	2 800 000	-	-	-	-	0,00%
ECONOMIC INFRASTR / URBAN REGENERATION	10 000 000	283 200	-	776 903	1 060 103	10,60%
ELECTRICITY METERING	1 000 000	-	-	-	-	0,00%
EQUIPMENT	150 000	-	-	-	-	0,00%
EQUIPMENT & TOOLS	250 000	-	-	-	-	0,00%
GRAVEL TO TAR (MIG)NEW	10 086 957	-	-	1 140 234	1 140 234	11,30%
HIGHMAST & STREET LIGHTS: UNSERVICED AR	2 000 000	-	-	-	-	0,00%
ITC HARDWARE (COMPUTORS) - NEW	1 900 000	-	-	-	-	0,00%
LAKE SIDE SPORT CENTRE (MIG)	7 343 257	-	-	1 862 380	1 862 380	25,36%
LAND CRUISERS	850 000	-	-	-	-	0,00%
LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH	1 500 000	-	-	460 000	460 000	30,67%
LDV'S (REPLACEMENTS)	1 000 000	-	-	-	-	0,00%
LIBRARY FURN & EQUIPMENT - MEYERTON-NEW	400 000	-	-	-	-	0,00%
MEYERTON LIBRARY BOOKS (DAC)	500 000	-	-	-	-	0,00%
NETWORKS&COMPUTER RELATED HARDWARE	1 650 000	-	-	-	-	0,00%
NEW CCTV CAMERAS	1 250 000	-	-	-	-	0,00%
NEW CONNECTIONS	1 000 000	-	-	-	-	0,00%
OFFICE FURNITURE	500 000	-	-	49 733	49 733	9,95%
PRESSURE MANAGEMENT INFRASTRUCTURE	500 000	-	-	-	-	0,00%
PUMPSTATION REFURBISHMENT AND UPGRADE -	7 000 000	-	-	-	-	0,00%
RADIOS AND REPEATER	350 000	-	28 910	-	28 910	8,26%
REFURBISHMENT/REPLACEMENT-SUPPLY VALVES	2 500 000	-	-	-	-	0,00%
REPLACEMENT OF CCTV CAMERAS	400 000	-	-	-	-	0,00%
RFID SECURITY SYSTEM-MEYERTON	300 000	-	-	-	-	0,00%
RISSIVILLE WATER NETWORK (NEW)	2 500 000	-	-	-	-	0,00%
ROLLER COMPACTOR	250 000	-	-	-	-	0,00%
SAVANNA CITY ELECTR. NETWORK	11 655 392	-	-	1 216 927	1 216 927	10,44%
SAVANNA TRANSFER STATIONS	1 000 000	-	-	-	-	0,00%
SEWER CONNECTIONS NEW	2 000 000	-	-	-	-	0,00%
SICELO ELECTRIFICATION NETWORK	10 117 608	-	-	1 615 575	1 615 575	15,97%
SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 217 830	-	-	-	-	0,00%
SOFTWARE APPLICATION	1 000 000	-	-	-	-	0,00%
STORES EQUIPMENT & SHELVING	2 000 000	-	-	-	-	0,00%
WATER METER REPLACEMENT PROGRAMME	5 000 000	-	-	-	-	0,00%
PARKS & INFRASTRUCTURE DEVELOPMENT	1 500 000	-	142 649	966 678	1 109 327	73,96%
EQUIPMENT & TOOLS	500 000	-	-	-	-	0,00%
RECORDING EQUIPMENT	20 000	-	-	-	-	0,00%
NEW MACHINERY AND EQUIPMENT	400 000	-	-	-	-	0,00%
NEW MACHINERY AND EQUIPMENT	150 000	-	-	-	-	0,00%
UPGRADE & EXTENSION CEMETERIES MIDVAAL	5 000 000	-	555 820	-	555 820	11,12%
RENEWABLE ENERGY	5 000 000	-	-	-	-	0,00%
GRADER	2 800 000	-	-	-	-	0,00%
SOFTWARE APPLICATION	2 000 000	-	-	-	-	0,00%
NEW MACHINERY AND EQUIPMENT	1 500 000	-	-	-	-	0,00%
TRANSFORMERS	1 500 000	-	-	-	-	0,00%
CHERRY PICKER	2 250 000	-	-	-	-	0,00%
ADDITIONAL LANDFILL SITE	7 500 000	-	-	-	-	0,00%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Project Description	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
REFURB VAAL MARINA WATERTREATMENT PLANT	1 000 000	-	-	-	-	0,00%
TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3 000 000	-	-	-	-	0,00%
GRAVEL TO TAR	12 000 000	-	-	-	-	0,00%
ROADS REHABILITATION	15 000 000	-	-	-	-	0,00%
WEBSITE REDESIGN	450 000	-	-	-	-	0,00%
COMPLAINTS KIOSK	70 000	-	-	-	-	0,00%
AIR CONS	100 000	-	-	-	-	0,00%
MEYERTON LIBRARY BOOKS (DAC)	300 000	-	-	-	-	0,00%
RENEWABLE ENERGY FOR LIBRARIES	400 000	-	-	-	-	0,00%
CANTILEVER LIFT	200 000	-	-	-	-	0,00%
MOTOR VEHICLE	900 000	-	-	-	-	0,00%
HOK LIBRARY BOOKS (DAC)	250 000	-	-	-	-	0,00%
DE DEUR LIBRARY BOOKS (DAC)	200 000	-	-	-	-	0,00%
RANDVAAL LIBRARY BOOKS (DAC)	250 000	-	-	-	-	0,00%
FENCE RANDVAAL LIBRARY	50 000	-	-	-	-	0,00%
SICELO LIBRARY BOOKS (DAC)	250 000	-	-	-	-	0,00%
LAKESIDE LIBRARY BOOKS (DAC)	300 000	-	-	-	-	0,00%
CARPORTS FOR LAKESIDE LIBRARY	300 000	-	-	-	-	0,00%
FENCE LAKESIDE LIBRARY	50 000	-	-	-	-	0,00%
BANTU BONKE LIBRARY BOOKS (DAC)	250 000	-	-	-	-	0,00%
WATER TANKER - NEW	2 200 000	-	-	-	-	0,00%
TRUCK	3 300 000	-	-	-	-	0,00%
BOBCAT	600 000	-	-	-	-	0,00%
PARKS & INFRASTRUCTURE DEVELOPMENT	8 695 652	-	-	-	-	0,00%
AUTOMATION OF INDUSTRIAL METER READING	4 500 000	-	-	-	-	0,00%
SEWERAGE EXTENSION	600 000	-	-	-	-	0,00%
UPGR SEWER OUTFLOW BELL RD-RAILWAY LINE	5 000 000	-	-	-	-	0,00%
4 TON TRUCK	1 800 000	-	-	-	-	0,00%
12 TON ROLLER	1 500 000	-	-	-	-	0,00%
MOTOR VEHICLE (SEDAN)	600 000	-	-	-	-	0,00%
WATER METER REPLACEMENT PROGRAMME	2 000 000	-	-	-	-	0,00%
PUMPSTATION REFURBISHMENT AND UPGRADE -	3 000 000	-	-	-	-	0,00%
CHLORINE BOOSTER STATION	1 000 000	-	-	-	-	0,00%
FENCING	1 000 000	-	-	-	-	0,00%
SAVANNA CITY ELECTR. EXT 3&4	975 000	-	-	-	-	0,00%
SAVANNA CITY ELECTR. DOORNKUIL	7 140 000	-	-	-	-	0,00%
CONTROL ROOM	7 500 000	-	-	-	-	0,00%
LOW BED TRAILER	1 800 000	-	-	-	-	0,00%
WEIGHBRIDGE	4 000 000	-	-	-	-	0,00%
SCHOONGEZICHT LANDFILL SITE	2 500 000	-	-	-	-	0,00%
WOODCHIPPER	5 000 000	-	-	-	-	0,00%
FRONT END LOADER	3 500 000	-	-	-	-	0,00%
LAPTOPS	217 391	-	-	-	-	0,00%
HEINEKEN CONTAINER SKILLS DEV CENTRE	3 200 000	-	-	-	-	0,00%
HEINEKEN CONTAINER SKILLS DEV CENTRE	1 300 000	-	-	-	-	0,00%
4 TON TRUCK X2	1 200 000	-	-	-	-	0,00%
EXCAVATOR	400 000	-	-	-	-	0,00%
GRAB TRUCK	2 000 000	-	-	-	-	0,00%
TOTAL CAPITAL	266 618 087	283 200	8 757 533	16 118 585	25 159 319	9,44%

Cause of variations from the approved annual budget and the impact on any contractual agreements and the overall budget, if any

Not applicable

Impact of material deviations on annual performance agreements of the municipal manager and senior managers

Not applicable

Capital programme performance

Capital expenditure by month per department:

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Refer to tables above.

Summary of capital expenditure by asset class and sub-class. This is included in the report as schedules C1-C7.

Other supporting documents

Distribution Losses

	Percentage for the year-to date	Norm
Non-revenue water	40.81%	30%
Electricity	9.77%	10%

Water Distribution Losses (Non Revenue Water)									
Month	Op/Clo	Purchase KI		Sold KI		Loss KI		Loss %	
	Balance	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024
JULY	74 343,42	1 276 395,42	1 125 242,94	743 843,40	609 589,54	-532 552,02	-515 653,40	-41,72	-45,83
AUG		1 209 904,00	1 144 662,00	707 839,64	673 037,75	-502 064,36	-471 624,25	-41,50	-41,20
SEPT		1 205 730,00	1 080 257,00	733 481,66	690 650,88	-472 248,34	-389 606,12	-39,17	-36,07
OCT			1 039 700,00		808 643,98		-231 056,02		-22,22
NOV			1 128 509,00		676 372,40		-452 136,60		-40,06
DEC			1 161 499,60		737 650,30		-423 849,30		-36,49
JAN			1 143 503,00		824 136,74		-319 366,26		-27,93
FEB			1 090 956,00		734 178,85		-356 777,15		-32,70
MAR			1 164 866,00		767 351,13		-397 514,87		-34,13
APR			1 065 413,00		763 382,79		-302 030,21		-28,35
MAY			1 201 644,00		760 807,37		-440 836,63		-36,69
JUNE	- 74 343,42		1 147 231,58		779 667,40		-367 564,18		-32,04
TOTALS		3 692 029,42	13 493 484,12	2 185 164,70	8 825 469,13	-1 506 864,72	-4 668 015,00	-40,81%	-33,71

Electricity Distribution Losses									
Month		Purchase Units		Sold Units		Loss Units		Loss %	
		2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024	2024/2025	2023/2024
JULY		21 022 545,00	21 509 862,00	18 355 611,80	16 058 166,70	-2 666 933,20	-5 451 695,30	-12,69	-25,35
AUG		20 079 559,00	21 095 872,50	18 130 028,60	17 411 454,00	-1 949 530,40	-3 684 418,50	-9,71	-17,47
SEPT		19 283 953,50	17 789 563,00	17 998 805,90	16 473 807,00	-1 285 147,60	-1 315 756,00	-6,66	-7,40
OCT			19 429 212,50		15 565 951,60		-3 863 260,90		-19,88
NOV			18 540 994,30		16 957 190,30		-1 583 804,00		-8,54
DEC			17 397 840,70		15 948 211,10		-1 449 629,60		-8,33
JAN			18 015 123,50		15 756 213,90		-2 258 909,60		-12,54
FEB			13 821 654,20		16 247 785,50		2 426 131,30		17,55
MAR			18 643 837,50		17 039 835,00		-1 604 002,50		-8,60
APR			19 024 014,83		16 741 945,20		-2 282 069,63		-12,00
MAY			19 896 870,50		16 965 049,10		-2 931 821,40		-14,74
JUNE			20 726 992,00		20 818 156,20		91 164,20		0,00
TOTALS		60 386 057,50	225 891 837,53	54 484 446,30	201 983 765,60	-5 901 611,20	-23 908 071,93	-9,77%	-9,77

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Virements Processed

Account no	Description	Additional	Reduced
01202301870F2MRCZZHO	OC: HIRE CHARGES	-	50 000
01202304510F1MRCZZHO	OC: PRINTING & PUBLICATIONS	50 000	-
05052303600F1MRCZZHO	OC: MANAGEMENT FEE	-	4 900
05402265720F1P98ZZHO	OS: TRANSPORT SERVICES	4 900	-
07052305110F1MRCZZWM	OC: REG FEES NATIONAL	25 000	-
07052323601F1MRCZZWM	INVENTORY - STATIONERY	-	25 000
07102305110F1MRCZZWM	OC: REG FEES NATIONAL	-	85 000
07102305760F1MRCZZWM	OC: T&S DOM - ACCOMMODATION	25 000	-
07102305760F1MRCZZWM	OC: T&S DOM - ACCOMMODATION	-	10 000
07102305770F1MRCZZWM	OC: T&S DOM - DAILY ALLOWANCE	10 000	-
07102305830F1MRCZZWM	OC: T&S DOM PUB TRP - AIR TRANSPORT	60 000	-
11052264500F1MRCZZWM	OS: PERSONNEL & LABOUR	-	1 842 720
11052264500F1P42ZZWM	OS: PERSONNEL & LABOUR	1 842 720	-
		2 017 620	2 017 620

Unauthorised, Irregular, Fruitless and Wasteful Expenditure

There were no cases of unauthorised, fruitless & wasteful, or irregular expenditure for the month September 2024.

Indigents

As at 30 September 2024, Midvaal had 5 833 registered indigents.

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Monthly financial statements

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

Midvaal Local Municipality

Annual Financial Statements for the year ended June 30, 2025

Statement of Financial Position as at June 30, 2025

Figures in Rand	Note(s)	2025	2024 Restated*
Assets			
Current Assets			
Cash and cash equivalents	2	488,933,991	484,529,708
Receivables from exchange transactions	3	256,194,948	246,143,336
Receivables from non-exchange transactions	4	148,425,172	129,690,224
Inventories	5	23,212,279	22,859,268
Value-added-tax	6	4,420,361	24,070,198
Total Current Assets		921,186,751	907,292,734
Non-Current Assets			
Property, plant and equipment	7	2,265,752,079	2,274,027,158
Investment property	8	49,234,032	49,234,032
Intangible assets	9	11,389,921	11,389,921
Heritage assets	10	18,701	18,701
Total Non-Current Assets		2,326,394,733	2,334,669,812
Total Assets		3,247,581,484	3,241,962,546
Liabilities			
Current Liabilities			
Payables from exchange transactions	11	199,267,616	242,024,845
Consumer deposits	12	23,940,051	23,657,733
Borrowings	13	22,522,933	22,884,362
Unspent conditional grant	14	4,696,865	101,744
Lease liabilities	15	9,429,632	9,429,633
Income received in advance from developer contribution	16	8,199,874	8,075,234
Total Current Liabilities		268,056,971	306,173,551
Non-Current Liabilities			
Borrowings	13	181,821,854	181,821,853
Landfill Rehabilitation provision	17	75,464,725	75,464,725
Employee benefit obligation	18	21,312,017	21,312,017
Lease liabilities	15	25,444,243	27,731,680
Total Non-Current Liabilities		304,042,839	306,330,275
Total Liabilities		572,099,810	612,503,826
Net Assets		2,675,481,674	2,629,458,720
Net assets presented by:			
Accumulated surplus	85	2,675,481,674	2,629,458,720

* See Note 46

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

Midvaal Local Municipality

Annual Financial Statements for the year ended June 30, 2025

Statement of Financial Performance

Figures in Rand	Note(s)	2025	2024 Restated*
Revenue			
Revenue from Exchange transactions			
Services charges – Electricity	19	166,565,617	487,421,178
Services charges – Water	19	70,107,684	271,745,032
Services charges – Waste water management	19	17,645,455	66,825,276
Services charges – Waste management	19	16,125,597	61,185,921
Interests on investments	20	12,537,534	43,678,123
Interest earned from receivables	21	6,085,220	24,666,097
Sales of goods and rendering of services	22	1,693,530	8,113,252
Operational revenue	23	439,754	1,620,299
Hire of facilities	24	273,105	1,234,092
Total Revenue from Exchange transactions		291,473,496	966,489,270
Revenue from Non-Exchange transactions			
Property Rates	25	87,221,012	322,760,372
Transfers and subsidies	26	103,081,596	294,621,941
Fines, penalties and forfeits	27	12,329,348	45,061,686
Interest earned from receivables	21	4,611,077	16,506,617
Total Revenue from Non-Exchange transactions		207,243,033	678,950,616
Total Revenue		498,716,529	1,645,439,886
Expenditure			
Bulk Purchases	29	239,840,242	625,677,443
Employee related cost	30	97,766,854	368,363,734
Contracted services	31	24,675,016	193,610,889
Depreciation and amortisation	32	33,434,406	104,713,764
Debt Impairment	33	12,594,714	151,414,870
Operating expenses	34	33,465,910	94,371,307
Finance costs	35	1,076,491	21,671,576
Inventory consumed	36	5,802,547	28,354,073
Remuneration of councillors	37	3,631,026	15,167,639
Losses on disposal of fixed assets	38	-	2,332,928
Inventories (write-down)	28	1,985	4,204
Transfers and subsidies	39	404,425	1,278,205
Total Expenditure		452,693,616	1,606,960,632
Surplus for the year		46,022,913	38,479,254

* See Note 46

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

Midvaal Local Municipality

Annual Financial Statements for the year ended June 30, 2025

Cash Flow Statement

Figures in Rand	Note(s)	2025	2024 Restated*
Cash flows from operating activities			
Receipts			
Cash receipts from non exchange transactions		200,282,991	588,919,574
Cash receipts from exchange transactions		269,166,669	813,793,223
Finance Income		12,537,534	43,678,123
Payments			
Employees		(101,397,880)	(381,537,141)
Finance charges		(1,076,491)	(14,624,552)
Suppliers		(347,300,355)	(905,630,398)
Net cash from(used) operating activities	40	32,212,468	144,598,829
Cash flows from investing activities			
Payments			
Capital assets		(25,159,319)	(242,381,780)
Intangible assets		-	(5,588,148)
Net cash flows from investing activities		(25,159,319)	(247,969,928)
Cash flows from financing activities			
Receipts			
Increase in borrowing long-term		-	94,550,000
		-	-
Increase in finance lease long-term		-	22,989,244
Payments			
Decrease in borrowing long-term		(361,429)	(17,258,029)
Decrease in finance lease		(2,287,437)	(7,782,815)
Net cash flows from financing activities		(2,648,866)	92,498,400
Net increase/(decrease) in cash		4,404,283	(10,872,699)
Cash and cash equivalents at the beginning of the year		484,529,708	495,402,407
		488,933,991	484,529,708

* See Note 46

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

**MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT
Expenditure Summary Report: Expenditure per item**

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
Employee Related Cost						
Senior Management						
SM - Salaries Allow And Serv Benefits						
MM - Salaries Allow And Serv Benefits						
SM MM: Sal & All - Basic Salary	1 718 260	134 207	134 206	134 206	402 620	23,43%
SM MM: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM MM: Allow - Travel Or Motor Vehicle	-	-	-	-	-	0,00%
SM MM: SAL & ALL - PERFORM BASED BONUS	140 000	-	-	-	-	0,00%
SM MM: SRB - Long Service	-	-	-	-	-	0,00%
CFO - Salaries Allow And Serv Benefits						
SM CFO: Sal & All - Basic Salary	1 152 249	63 279	269 312	103 016	309 049	26,82%
SM CFO: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D05: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
SM CFO: Allow - Travel Or Motor Vehicle	120 000	10 000	10 000	10 000	30 000	25,00%
HOD CORP- Salaries Allow And Serv Benefits						
HOD: Sal & All - Basic Salary	1 092 249	68 279	264 312	98 016	294 049	26,92%
HOD: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D02: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
HOD: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD D&P - Salaries Allow And Serv Benefits						
HOD D&P: Sal & All - Basic Salary	818 107	9 561	115 112	62 337	187 010	22,86%
HOD D&P: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
HOD D&P: Bonus	110 000	-	-	-	-	0,00%
HOD D&P: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD CS - Salaries Allow And Serv Benefits						
HOD CS: Sal & All - Basic Salary	822 623	5 069	121 759	63 414	190 242	23,13%
HOD CS: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
SM D04: SAL & ALL - PERFORM BASED BONUS	110 000	-	-	-	-	0,00%
HOD CS: Allow - Travel Or Motor Vehicle	156 000	13 000	13 000	13 000	39 000	25,00%
HOD ES - Salaries Allow And Serv Benefits						
HOD ES: Sal & All - Basic Salary	944 043	83 437	83 436	83 436	250 309	26,51%
HOD ES: Allow - Cellular & Telephone	24 000	2 000	2 000	2 000	6 000	25,00%
HOD ES: Bonus	110 000	-	-	-	-	0,00%
HOD ES: Allow - Travel Or Motor Vehicle	180 000	15 000	15 000	15 000	45 000	25,00%
HOD Public Safety and Roads - Salaries Allow And Serv Benefits						
HOD Public Safety and Roads: Sal & All - Basic Salary	960 349	33 713	101 158	67 435	202 306	21,07%
HOD Public Safety and Roads: Allow - Cellular & Telephone	110 000	-	-	-	-	0,00%
HOD Public Safety and Roads: Bonus	24 000	2 000	2 000	2 000	6 000	25,00%
HOD Public Safety and Roads : Allow - Travel Or Motor Vehicle	104 000	14 000	14 000	14 000	42 000	40,38%
Employee Related Cost						
Senior Management						
SM - Social Contributions						
MM - Social Contributions						
SM MM: Soc Contr: Medical	49 060	4 088	4 088	4 088	12 265	25,00%
SM MM: Soc Contr: Pension Funds	-	-	-	-	-	0,00%
SM MM: Soc Contr: Uif	2 125	177	177	177	531	25,01%
SM MM: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
CFO - Social Contributions						
SM CFO: Soc Contr: Pension Funds	-	-	-	-	-	0,00%
SM CFO: Soc Contr: Uif	2 125	177	177	177	531	25,01%
SM CFO: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
DPS - Social Contributions						
SM D02: SOC CONTR: PENSION FUNDS	-	-	-	-	-	0,00%
HOD: Soc Contr: Uif	2 123	177	177	177	531	25,03%
HOD: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
DCH - Social Contributions						
HOD D&P: Soc Contr: Medical	31 687	2 641	2 641	2 641	7 922	25,00%
HOD D&P: Soc Contr: Pension Funds	86 400	7 380	7 380	7 380	22 140	25,63%
HOD D&P: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD D&P: Soc Contr: Bargaining Council	118	-	-	-	-	0,00%
DSC - Social Contributions						
HOD CS: Soc Contr: Medical	42 616	3 551	3 551	3 551	10 654	25,00%
HOD CS: Soc Contr: Pension Funds	95 040	7 380	7 380	7 380	22 140	23,30%
HOD CS: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD CS: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
D06 - Social Contributions						
HOD ES: Soc Contr: Pension Funds	149 688	14 580	14 580	14 580	43 740	29,22%
HOD ES: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD ES: Soc Contr: Medical	-	-	-	-	-	0,00%
HOD ES: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
HOD Public Safety and Roads - Social Contributions						
HOD Public Safety and Roads: Soc Contr: Medical	51 069	4 256	4 256	4 256	12 767	25,00%
HOD Public Safety and Roads: Soc Contr: Pensions Funds	158 400	13 860	13 860	13 860	41 580	26,25%
HOD Public Safety and Roads: Soc Contr: Uif	2 125	177	177	177	531	25,01%
HOD Public Safety and Roads: Soc Contr: Bargaining Council	137	12	12	12	36	26,17%
Municipal Staff						
MS - Salaries Allow And Serv Benefits						
MS: Sal & All: Basic Salary & Wages	254 935 042	23 203 052	18 605 515	19 212 830	61 021 396	23,94%
MS: All - Cellular & Telephone	2 159 758	177 220	180 869	181 482	539 570	24,98%
MS: Hb & Inc: Housing Benefits	2 389 830	166 860	172 192	170 767	509 819	21,33%
MS: All - Leave Pay	6 856 477	204 261	56 573	310 899	571 734	8,34%
MS: All - Travel Or Motor Vehicle	15 009 727	1 118 902	1 153 525	1 128 456	3 400 883	22,66%
MS: Overtime - Non Structured	24 166 000	2 128 951	2 047 468	2 124 658	6 301 076	26,07%
MS: Payments - Shift Add Remuneration	2 652 000	171 386	80 086	118 917	370 389	13,97%
MS: SRB - Acting Allowance	97 272	-	-	-	-	0,00%
MS: SRB - Annual Bonus	26 025 532	1 589 287	1 643 246	1 158 403	4 390 936	16,87%
MS: SRB - Long Service Award	-	-	-	-	-	0,00%
MS: SRB - Standby Allowance	7 704 114	667 223	709 718	708 172	2 085 112	27,06%
MS - Social Contributions						
MS: Soc Contr - Bargaining Council	127 616	9 333	9 357	9 441	28 130	22,04%
MS: Soc Contr - Group Life Insurance	145 473	11 077	11 077	11 077	33 230	22,84%
MS: Soc Contr - Medical	22 461 437	1 755 040	1 761 422	1 753 077	5 269 539	23,46%
MS: Soc Contr - Pension	47 005 378	3 485 973	3 502 217	3 526 046	10 514 236	22,37%
MS: Soc Contr - Unemployment Insur Fund	1 874 280	143 556	142 369	144 150	430 075	22,95%
MS: Soc Contr - Medical (Post retirement)	-	-	-	-	-	0,00%
Remuneration Of Councillors						
Roc - Allowances & Serv Related Benefits						
Speaker - Allowances & Srb						
Speaker: Travelling Allowance	-	-	-	-	-	0,00%
Speaker: Basic Salary	802 744	63 710	63 710	63 710	191 129	23,81%
Speaker: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%
Whip - Allowances & Srb						
Whip: Travelling Allowance	104 907	8 326	8 326	8 326	24 978	23,81%
Whip: Basic Salary	314 721	24 978	24 978	24 978	74 934	23,81%
Whip: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%
Exec Mayor - Allowances & Srb						
Exec Mayor: Travelling Allowance	-	-	-	-	-	0,00%
Exec Mayor: Basic Salary	1 003 434	79 638	79 638	79 638	238 913	23,81%
Exec Mayor: Cell Phone Allowance	47 004	3 917	3 917	3 917	11 751	25,00%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
Exco - Allowances & Srb						
Exco: Travelling Allowance	1 128 862	29 864	29 864	29 864	89 592	7,94%
Exco: Basic Salary	3 386 587	328 505	328 505	328 505	985 515	29,10%
Exco: Cell Phone Allowance	282 024	23 502	23 502	23 502	70 506	25,00%
Other Council - Allowances & Srb						
Oth Council: Travelling Allowance	1 270 197	63 006	63 006	69 306	195 317	15,38%
Oth Council: Basic Salary	3 810 593	365 434	365 434	359 134	1 090 001	28,60%
Oth Council: Cell Phone Allowance	752 064	66 589	66 589	66 589	199 767	26,56%
Section 79 - Allowance & Srb						
Sect 79 Chair: Travelling Allowance	509 402	16 172	16 172	16 172	48 515	9,52%
Sect 79 Chair: Basic Salary	1 528 207	113 201	113 201	113 201	339 602	22,22%
Sect 79 Chair: Cell Phone Allowance	235 020	15 668	15 668	15 668	47 004	20,00%
Contracted Services						
Outsource Services						
OS: Burial Services	1 341 087	-	96 000	166 899	262 899	19,60%
OS: B&A Occupational Health & Safety	599 319	831	83 949	9 790	94 570	15,78%
OS: B&A Research & Advisory	-	-	-	-	-	0,00%
OS: B&A Valuer	4 233 710	-	45 376	4 921	50 297	1,19%
OS: Catering Services	868 379	21 433	105 451	93 922	220 805	25,43%
OS: Catering Services - Munic Activities	68 500	-	-	18 076	18 076	26,39%
OS: Call Centre	1 631 510	-	1 295 313	12 781	1 308 094	80,18%
OS: Clearing & Grass Cutting Services	6 058 170	-	-	-	-	0,00%
OS: Electrical	-	-	-	-	-	0,00%
OS: Hygiene Services	1 973 949	-	122 938	101 728	224 665	11,38%
OS: Illegal Dumping	1 573 500	-	-	-	-	0,00%
OS: Litter Picking & Street Cleaning	40 890	-	-	-	-	0,00%
OS: Meter Management	1 548 503	-	85 214	90 982	176 196	11,38%
OS: Personnel & Labour	12 205 692	767 980	1 071 838	962 490	2 802 307	22,96%
OS: Connect/Dis-Connection: Electricity	4 343 856	-	428 285	454 359	882 644	20,32%
OS: Con/Discon: Restricted Water Flow	2 000 000	-	-	-	-	0,00%
OS: Connect/Disconnection: Water	8 407 612	123 505	9 601	4 853	137 960	1,64%
OS: Refuse Removal	35 318 672	-	830 500	-	830 500	2,35%
OS: Removal Of Struct & Illegal Signs	4 122 150	25 136	-	259 331	284 468	6,90%
OS: Security Services	33 262 803	-	3 058 822	2 999 019	6 057 842	18,21%
OS: Traffic Fines Management	619 036	-	-	-	-	0,00%
OS: Transport Services	50 927	-	-	-	-	0,00%
Consultants And Professional Services						
C&PS: B&A Accountants & Auditors	1 889 745	2 539	34 651	28 199	65 390	3,46%
C&PS: B&A Business & Fin Management	7 525 909	225 489	223 857	1 725 830	2 175 176	28,90%
C&PS: B&A Communications	437	-	-	-	-	0,00%
C&PS: B&A Human Resources	3 435 509	-	-	26 045	26 045	0,76%
C&PS: B&A Medical Examinations	22 097	-	-	-	-	0,00%
C&PS: B&A Project Management	9 369 194	-	-	-	-	0,00%
C&PS: B&A Research & Advisory	6 038 705	-	23 400	102 500	125 900	2,08%
C&PS: B&A Forensic Investigators	557 022	-	-	-	-	0,00%
C&PS: B&A Actuaries	154 092	-	-	-	-	0,00%
C&PS: I&P Engineering Electrical	221 413	-	-	-	-	0,00%
C&PS: I&P Geodetic Control & Surveys	1 178 664	-	-	-	-	0,00%
C&PS: I&P Town Planner	1 706 207	23 182	-	23 182	46 364	2,72%
C&PS: Legal Cost Advice & Litigation	7 277 752	53 055	19 778	124 513	197 347	2,71%
C&PS: Legal Cost Collection	318 630	-	-	-	-	0,00%
Contractors						
Contr: Artists & Performers	66 105	-	-	-	-	0,00%
CONTR: WASTE RECYCLING	100 000	-	-	-	-	0,00%
Contr: Employee Wellness	39 865	5 006	3 800	2 455	11 261	28,25%
Contr: Fire Services	9 141	-	-	-	-	0,00%
Contr: Maint Of Buildings & Facilities	15 954 237	7 511	1 690	5 052	14 252	0,09%
Contr: Maintenance Of Equipment	2 964 020	-	259 974	108 774	368 749	12,44%
Contr: Maintenance Of Unspecified Assets	51 500 442	459 926	2 541 292	4 322 105	7 323 322	14,22%
Contr: Maintenance Fleet	13 599 967	7 233	594	863 721	870 359	6,40%
Contr: Medical Services	113 970	-	-	-	-	0,00%
Contr: Pest Control & Fumigation	372 638	-	-	-	-	0,00%
Contr: Plants Flowers & Oth Decorations	236 025	-	-	-	-	0,00%
Contr: Safeguard & Security	164 839	-	-	-	-	0,00%
Contr: Sports & Recreation	300 416	-	-	-	-	0,00%
Contr: Stage & Sound Crew	101 045	-	-	-	-	0,00%
Contr: Tracing Agents & Debt Collectors	661 854	-	39 101	48 240	87 341	13,20%
CONTR: TRAFFIC & STREET LIGHTS	1 500 000	-	-	-	-	0,00%
CONTR: CATERING SERVICES	2 053 605	9 600	-	2 577	12 177	0,59%
Contr: Transportation Contractor	177 685	-	-	-	-	0,00%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
Operational Cost						
OC: Achievements & Awards	415 692	-	-	-	-	0,00%
OC: Adv/Pub/Mark - Auctions	27 000	-	-	-	-	0,00%
OC: ADV/PUB/MARK -BURSARIES (NON-EMPLOY)	750 000	-	-	-	-	0,00%
OC: Adv/Pub/Mark - Corp & Mun Activities	1 591 489	-	-	186 784	186 784	11,74%
OC: Services Charges	2 107 605	199 615	194 799	179 309	573 723	27,22%
OC: Adv/Pub/Mark - Customer/Client Info	2 468 398	51 053	49 360	128 270	228 683	9,26%
OC: Adv/Pub/Mark - Gifts & Promo Items	394 809	9 500	-	142 000	151 500	38,37%
OC: ADV/PUB/MARK - SIGNS	420 000	31 550	-	-	31 550	7,51%
OC: Adv/Pub/Mark - Signs: Branding	65 354	-	-	-	-	0,00%
OC: Adv/Pub/Mark - Sings - Branding	316 798	-	-	-	-	0,00%
OC: Adv/Pub/Mark - Staff Recruitment	884 790	-	382 068	382 068	764 135	86,36%
OC: Audit Cost: External	3 869 271	-	-	693 013	693 013	17,91%
OC: Bc/Fac/C Fees - Bank Accounts	1 435 976	62 122	62 527	34 431	159 080	11,08%
OC: Bargaining Council	4 230 291	-	-	4 145 640	4 145 640	98,00%
OC: Bursaries (Employees)	1 380 164	-	-	-	-	0,00%
OC: Clean Serv - Car Valet/Washing Serv	15 746	-	1 550	-	1 550	9,84%
OC: Commission - Third Party Vendors	4 418 388	-	-	775 709	775 709	17,56%
OC: Courier & Delivery Services	336 878	-	53 127	804	53 931	16,01%
OC: Comm - Licences (Radio & Television)	743 233	-	-	5 565	5 565	0,75%
OC: Comm - Postage/Stamps/Franking Mach	1 071 260	-	-	-	-	0,00%
OC: Comm - Radio & Tv Transmissions	551 415	252 000	-	-	252 000	45,70%
OC: COMM - SMS BULK MESSAGE SERVICE	209 800	-	-	-	-	0,00%
OC: Comm - Phone Fax Telegraph & Telex	796 936	-	9 329	9 232	18 562	2,33%
OC: Contr To Prov - Rehab Landfill Sites	9 000 000	-	-	-	-	0,00%
OC: Electricity Compliance Certificate	200 000	-	-	-	-	0,00%
OC: Entertainment - Mayor	2 000	-	-	350	350	17,50%
OC: Entertainment - Councillors	14 000	-	1 600	750	2 350	16,79%
OC: Entertainment - Senior Management	14 000	-	-	-	-	0,00%
OC: Ext Com Serv Prov - toets Lines	2 742 099	-	1 193 272	521 273	1 714 545	62,53%
OC: Ext Com Serv Prov - Network Extens	1 258 800	-	141 205	282 410	423 615	33,65%
OC: Ext Com Serv Prov - S/Ware Licences	16 309 471	2 877 025	3 897 366	3 784 968	10 559 360	64,74%
OC: Ext Com Serv Prov - Spec Comput Serv	2 696 837	-	399 300	500 000	899 300	33,35%
OC: Hire Charges	18 784 416	29 080	314 570	710 122	1 053 772	5,61%
OC: Hire Charges - Copiers	1 096 935	-	-	-	-	0,00%
OC: Hire Charges - Telephone	1 650 704	-	97 443	97 443	194 886	11,81%
OC: Insur Under - Excess Payments	556 121	-	13 253	94 551	107 803	19,38%
OC: Insur Under - Premiums	9 438 000	-	-	8 182 231	8 182 231	86,69%
OC: Lic - Vehicle Lic & Registrations	1 540 931	112 890	97 087	55 923	265 900	17,26%
OC: Management Fee	4 501	-	-	-	-	0,00%
OC: Printing & Publications	1 060 717	-	3 391	8 934	12 325	1,16%
OC: Printing & Publications: Flyers	5 140	-	-	-	-	0,00%
OC: Professional Bodies M/Ship & Subs	684 240	-	-	40 075	40 075	5,86%
OC: Training - Internship	161 925	-	-	-	-	0,00%
OC: Membership Fees	34 464	-	-	-	-	0,00%
OC: Reg Fees National	739 951	26 177	110 979	140 864	278 020	37,57%
OC: Remuneration To Ward Committees	957 311	69 500	56 500	66 500	192 500	20,11%
OC: Skills Development Fund Levy	3 459 342	316 305	270 782	270 573	857 661	24,79%
OC: Toll Gate Fees	54 473	-	984	-	984	1,81%
OC: T&S Dom - Accommodation	808 016	-	2 850	16 044	18 894	2,34%
OC: Accommodation: DA	69 759	-	-	8 022	8 022	11,50%
OC: Accommodation: ANC	22 029	-	-	-	-	0,00%
OC: Accommodation: EFF	7 343	-	-	-	-	0,00%
OC: Accommodation: FF	7 343	-	-	-	-	0,00%
OC: Accommodation: TYM	3 500	-	-	-	-	0,00%
OC: T&S Dom - Daily Allowance	272 766	-	12 725	49 950	62 675	22,98%
OC: Daily Allowance: DA	19 931	-	4 736	1 516	6 252	31,37%
OC: Daily Allowance: ANC	6 294	-	-	-	-	0,00%
OC: Daily Allowance: EFF	2 098	-	-	-	-	0,00%
OC: Daily Allowance: FF	2 098	-	-	-	-	0,00%
OC: Incidental Cost: DA	3 800	-	-	-	-	0,00%
OC: Incidental Cost: ANC	1 259	-	-	-	-	0,00%
OC: Incidental Cost: EFF	420	-	-	-	-	0,00%
OC: Incidental Cost: FF	420	-	-	-	-	0,00%
OC: T&S Dom Trp - Without Opr Car Rental	370 280	-	-	3 302	3 302	0,89%
OC: Without opr car rental: DA	34 200	-	-	4 035	4 035	11,80%
OC: Without opr car rental: ANC	10 800	-	-	-	-	0,00%
OC: Without opr car rental: EFF	3 776	-	-	-	-	0,00%
OC: Without opr car rental: FF	3 776	-	-	-	-	0,00%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Expenditure	Adjusted Budget	July 2024	August 2024	September 2024	Year to Date	% of Budget
OC: Without opr car rental: TYM	1 800	-	-	-	-	0,00%
OC: T&S Dom Pub Trp - Air Transport	568 957	-	44 451	104 810	149 262	26,23%
OC: Air Transport: DA	73 456	-	4 870	21 775	26 645	36,27%
OC: Air Transport: ANC	23 197	-	-	-	-	0,00%
OC: Air Transport: EFF	7 732	-	-	-	-	0,00%
OC: Air Transport: FF	7 732	-	-	-	-	0,00%
OC: Air Transport: TYM	3 686	-	-	-	-	0,00%
OC: T&S Foreign - Daily Allowance	4 985	-	-	-	-	0,00%
OC: Uniform & Protective Clothing	7 436 935	690	202 025	104 944	307 659	4,14%
OC: Vehicle Tracking	890 793	312	-	51 749	52 061	5,84%
OC: Workmen's Compensation Fund	1 833 328	-	-	-	-	0,00%
OC: Indigent Relief	378 382	-	-	-	-	0,00%
OC: Lic - Vehicle Lic & Registr Fleet	6 164	-	-	-	-	0,00%
Inventory						
Inventory - Consumable Stores -Std Rated Fleet	124 255	-	-	-	-	0,00%
Inventory - Consumabl Stores -Zero Rated Fleet	24 672 576	2 482 428	1 683 818	1 226 935	5 393 180	21,86%
Inventory - Materials & Supplies	6 858 821	11 644	128 925	166 181	306 750	4,47%
Inventory - Consumable Stores -Std Rated Fleet	10 930	-	-	-	-	0,00%
Inventory - Consumabl Stores -Zero Rated Fleet	195 000	-	-	-	-	0,00%
Inventory - Stationery	1 837 500	-	61 104	23 173	84 276	4,59%
Inventory - Stationery (Cartridges)	38 393	-	-	1 666	1 666	4,34%
Inventory - Computer Requirements	615 306	1 529	-	694	2 223	0,36%
Inventory - Copy Charges	411 049	-	-	14 450	14 450	3,52%
Inventory - Materials & Supplies Fleet	5 716	-	-	-	-	0,00%
Inventory - Water	131 208 591	11 902 070	15 588 531	8 660 003	36 150 604	27,55%
Bulk Purchases						
Eskom	556 242 237	66 746 258	62 876 135	60 042 546	189 664 938	34,10%
Interest Dividends And Rent On Land						
Int Paid Bor: Annuity Loans	21 041 053	41 053	36 359	36 537	113 949	0,54%
Int Paid Bor: Financial Leases	2 725 990	281 109	362 634	318 799	962 543	35,31%
Operating Leases						
Transfers And Subsidies						
Operational : Monetary						
Priv Ent: Oth Trf-Mayors' Charity	2 500 000	90 000	150 000	164 425	404 425	16,18%
Depreciation & Amortisation						
Dep & Amor: Intan. Assets C/Softw & Apil	1 237 158	-	-	-	-	0,00%
Depreciation Solid Waste Trnsfer Station	231 000	-	-	-	-	0,00%
Depreciation Solid Waste Landfill Sites	2 021 500	-	-	-	-	0,00%
Depreciation Water Supply Boreholes	1 249 051	-	-	900 000	900 000	72,05%
Depreciation Water Supply Reservoirs	1 802 378	900 000	900 000	-	1 800 000	99,87%
Depreciation Water Supply Pump Stations	82 890	-	-	-	-	0,00%
Depreciation Water Supply Water Treatm	142 636	-	-	-	-	0,00%
Depreciation Water Supply Bulk Mains	23 059	-	-	-	-	0,00%
Depreciation Water Supply Distribution	12 875 825	3 000 000	3 000 000	3 000 000	9 000 000	69,90%
Depreciation Water Supply Prv Stations	387 576	-	-	-	-	0,00%
Depreciation Elec Hv Switching Stations	85 152	-	-	-	-	0,00%
Depreciation Elec Hv Trasm Conductors	1 407 374	-	-	-	-	0,00%
Depreciation Elec Mv Substations	1 912 594	-	-	-	-	0,00%
Depreciation Elec Mv Switching Stations	582 938	-	-	-	-	0,00%
Depreciation Elec Mv Networks	8 001 463	1 672 401	1 672 401	1 672 401	5 017 203	62,70%
Depreciation Elec Capital Spares	208 004	-	-	-	-	0,00%
Depreciation Sanitation Reticulation	179 610	-	-	-	-	0,00%
Depreciation Sanitation Wastewater Treat	32 722	-	-	-	-	0,00%
Dep & Amor: Machinery & Equipment	3 883 329	-	-	-	-	0,00%
Dep & Amor: Transport Assets	8 227 077	-	-	-	-	0,00%
Depreciation Community Centres	11 733	-	-	-	-	0,00%
Depreciation Housing Social Housing	180 000	-	-	-	-	0,00%
Depreciation Sport & recr outdoor facil	71 311	-	-	-	-	0,00%
Dep & Amor: Dep Computer Equipment	4 430 321	-	-	-	-	0,00%
Dep & Amor: Water Supply Dams & Weirs	117	-	-	-	-	0,00%
Dep & Amor: Dep Furniture & Office Equip	3 027 643	-	-	-	-	0,00%
Depreciation Elec Hv Substations	1 324 912	-	-	-	-	0,00%
Depreciation Elec Hv Substations	13 860 154	-	-	-	-	0,00%
Dep Infra: Sanitation Pump Station	11 888 114	900 000	900 000	900 000	2 700 000	22,71%
Dep & Amor: Roads	31 561 957	4 672 401	4 672 401	4 672 401	14 017 203	44,41%
Dep & Amor: Community Halls	6 615 325	-	-	-	-	0,00%
Dep & Amor: Libraries	1 060 097	-	-	-	-	0,00%
Dep & Amor: Municipal Buildings	177 627	-	-	-	-	0,00%
Traffic - other specific accounts	80 309 840	4 332 700	3 772 700	2 083 400	10 188 800	12,69%
Property rates	16 000 003	-	-	-	-	0,00%
Electricity	24 935 276	-	-	-	-	0,00%
Waste management	5 000 000	-	-	-	-	0,00%
Waste water management	5 000 000	-	-	-	-	0,00%
Water	15 000 000	-	-	-	-	0,00%
Inventory Water Losses	50 000 695	6 397 351	317 379	7 309 969,66	14 024 700	27,65%
TOTAL EXPENDITURE	1 873 019 955	147 392 057	147 204 054	158 097 485	452 693 596	24,17%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Income Summary Report: Income per item

INCOME	Adjusted Budt	July 2024	August 2024	September 202	Year to Dat	% of Budget
NON - EXCHANGE REVENUE						
PROPERTY RATES						
INTEREST NON EXCH-PROP RATES	16 396 230	1 568 993	1 522 849	1 519 235	4 611 077	28,12%
BUSINESS & COMMERCIAL PROPERTIES	24 583 278	2 068 336	2 063 248	1 681 569	5 813 154	23,65%
INDUSTRIAL PROPERTIES	62 469 616	5 222 996	5 077 248	5 237 136	15 537 380	24,87%
MINING PROPERTIES	33 229	2 769	2 769	2 769	8 307	25,00%
RESIDENTIAL PROPERTIES: DEVELOPED	169 543 028	14 840 700	14 050 595	14 507 013	43 398 308	25,60%
RESIDENTIAL PROPERTIES: VACANT LAND	70 987 708	5 833 615	5 839 593	5 551 581	17 224 788	24,28%
STATE-OWNED PROPERTIES	12 625 706	1 437 598	1 437 598	38 471	2 836 726	22,47%
AGRICULTURAL PROPERTY	9 362 302	774 197	845 588	782 564	2 402 349	25,66%
FINES PENALTIES AND FORFEITS						
FINES: OVERDUE BOOKS FINE	140 585	12 548	12 252	9 944	34 743	24,71%
FINES: POUND FEES	36 939	10 062	4 464	17 546	32 072	86,82%
FINES: TRAFFIC - MUNICIPAL	83 236 000	4 970 014	4 525 851	2 766 668	12 262 533	14,73%
TRANSFERS AND SUBSIDIES						
OPERATIONAL : MONETARY						
TS_O_M_NG_EPWP GRANT	1 619 000	-	1 032 894	389 598	1 422 493	87,86%
TS_O_M_NG_LOCAL GOV FIN MNG GRANT	1 800 000	-	76 258	45 472	121 730	6,78%
TS_O_M_NG_MIG GRANT	6 719 750	-	-	382 154	382 154	5,69%
TS_O_M_NG_WSIG GRANT	2 000 000	-	-	-	-	0,00%
TS_O_M_NRF_EQUITABLE SHARE	172 049 000	71 687 000	-	-	71 687 000	41,67%
DM GP: SEDIBENG - ENVIRON HEALTH & SAFET	3 081 089	329 752	329 752	49 284	708 788	23,00%
DM GP: SEDIBENG - HEALTH	5 029 450	287 473	287 473	48 985	623 931	12,41%
PG GP - RECAP COMM LIBRARIES GRANT	11 000 000	-	1 881 685	919 216	2 800 901	25,46%
PG GP - RECAPITAL. COMM LIBRARIES GRANT	3 272 000	-	30 103	176 374	206 477	6,31%
CAPITAL : MONETARY						
PRIV ENT: IN KIND	1 300 000	-	-	-	-	0,00%
TS_C_M_NG_INEP GRANT	29 888 000	-	-	2 195 644	2 195 644	7,35%
TS_C_M_NG_MIG GRANT	39 745 250	-	258 186	2 985 822	3 244 008	8,16%
TS_C_M_NG_NEIGHBOURHOUD DEV PARTNER GRANT	10 000 000	-	325 681	893 438	1 219 119	12,19%
TS_C_M_NG_WSIG GRANT	30 599 000	-	9 234 677	9 234 677	18 469 354	60,36%
PRIV ENT: OTH TRF -DEVELOPERS CONTRIB	6 000 000	-	-	-	-	0,00%
PG GP - RAPID RESPONSE VEHICLE & EQUIP	2 200 000	-	-	-	-	0,00%
PG GP - RECAP COMM LIBRARIES GRANT	5 000 000	-	-	-	-	0,00%
PG GP - RECAP COMM LIBRARIES GRANT	1 800 000	-	-	-	-	0,00%
EXCHANGE REVENUE						
SERVICE CHARGES						
ELEC: CONNCG/RECON DISCONN/RECONN FEES	7 694 874	653 679	570 787	488 064	1 712 531	22,28%
ELEC: NEW CONNECTIONS	1 400 000	291 043	531 683	50 421	873 147	62,37%
ELEC: METER READING FEES	35 808	2 426	4 447	3 287	10 160	28,37%
ELEC SALES: COMMERCIAL CONVEN 3-PHASE	46 570 011	4 403 543	4 448 415	4 409 222	13 261 180	28,48%
ELEC SALES: DOMESTIC LOW HOME LIGHT 1 60A	2 253 395	212 803	212 295	203 284	628 381	27,89%
ELEC SALES: DOMESTIC LOW: PREPAID	164 323 334	17 336 279	16 140 850	14 936 328	48 413 457	29,46%
ELEC SALES: DOMESTIC HIGH HOME POWER 2	21 277 834	1 808 254	1 827 857	1 555 666	5 191 778	24,40%
ELEC SALES: AGRICULTURAL MEDIUM	13 017 567	1 097 541	1 300 528	1 139 768	3 537 837	27,18%
ELEC SALES: INDUSTR 11 000 VOLTS (HIGH)	279 361 401	21 681 533	25 098 594	26 140 946	72 921 073	26,10%
ELEC SALES: SPORT/CHURCH/HOLIDAY/OLD-AGE	1 977 270	26 340	184 423	188 326	399 088	20,18%
ELEC SALES: INDUSTR MORE THAN 11 000 V	78 350 637	6 619 761	6 404 578	6 592 647	19 616 986	25,04%
WASTE MANGEMENT: DISPOSAL FACILITIES	1 443 892	7 154	16 544	8 283	31 981	2,21%
WASTE MANGEMENT: REFUSE REMOVAL	58 906 313	5 151 947	5 136 963	4 295 429	14 584 339	24,78%
WASTE MANGEMENT: SKIP	5 949 594	484 912	517 332	507 034	1 509 277	25,37%
WASTE WATER MANG INDUSTRIAL EFFLUENT	-	-	-	-	-	0,00%
WASTE WATER MANG: SANITATION CHARGES	75 830 048	6 657 444	6 352 775	5 636 826	18 647 044	24,59%
WASTE WATER MANG: AVAILABILITY CHARGES	4 822 487	247 717	248 133	616 964	1 112 815	23,08%
WASTE WATER MANG: CONNECTION/RECONNECTIO	-	10 608	45 205	22 450	78 263	0,00%
WASTE WATER M: PUMP/REMOVAL WASTE WATER	-	-	27 969	4 994	32 963	0,00%
WATER: CONNECTION/RECONNECTION	1 995 367	159 750	295 022	159 223	613 995	30,77%
WATER: NEW CONNECTIONS	1 496 160	118 448	159 184	5 040	272 592	18,22%
WATER: METER READING FEES	227 908	29 184	15 480	20 160	64 824	28,44%
WATER: SALE - CONVENTIONAL	259 130 636	22 044 085	18 761 536	22 626 836	63 432 458	24,48%
WATER: SALE - PREPAID	4 175 185	360 014	355 015	381 379	1 096 407	26,26%
WATER: INDUSTRIAL WATER	27 179 484	2 327 122	1 600 018	700 268	4 627 408	17,03%
INTER: RECEIV - ELECTRICITY	2 252 950	177 113	175 629	160 050	512 792	22,78%
INTER: RECEIV - SERVICE CHARGES	1 166 955	434 431	751 501	293 899	23 172	-1,99%
INTER: RECEIV - WASTE MANAGEMENT	3 924 665	355 070	358 786	259 876	973 733	24,81%
INTER: RECEIV - WASTE WATER MANAGEMENT	3 705 501	339 520	345 084	228 245	912 849	24,63%
INTER: RECEIV - WATER	14 201 441	1 170 188	1 257 364	1 281 466	3 709 018	26,12%
INTER: SHORT TERM INVEST & CALL ACCOUNTS	44 208 879	-	8 551 350	3 986 184	12 537 534	28,36%
ADMINISTRATIVE HANDLING FEES	1 615 715	185 686	160 925	69 000	415 611	25,72%
CCR: TRANSFERS TO/FROM RESERVES	5 000	-	-	78	78	1,57%
BREAKAGES RECOVERED	4 196	-	-	50	50	1,19%
COLLECTION CHARGES	-	244	-	-	244	0,00%
INCIDENTAL CASH SURPLUSES	5 717	-	677	0	677	-11,84%
STAFF RECOVERIES	84 638	11 999	-	12 450	24 449	28,89%
REQ INFO - PLAN PRINTING & DUPLICATES	525	-	-	-	-	0,00%
INSURANCE REFUND	1 937 452	-	-	-	-	0,00%
SALE OF PROPERTY	402 073	-	-	-	-	0,00%
SKILLS DEVELOPMENT LEVY REFUND	695 877	-	-	-	-	0,00%
M-R PPE: S/LINE -OTHER ASSETS	1 160 775	90 485	88 854	93 766	273 105	23,53%
ADVERTISEMENTS	55 671	1 148	6 184	5 713	13 045	23,43%
CEMETERY & BURIAL	928 992	142 885	94	66 563	209 542	22,56%
CLEANING & REMOVAL	1 403 260	5 611	-	-	5 611	-0,40%
ESCORT FEES	26 500	-	-	-	-	0,00%
ENTRANCE FEES	251 186	-	-	29 749	29 749	11,84%
FIRE SERVICES	1 225 803	142 494	209 884	121 786	474 164	38,68%
LEGAL FEES	12 386	-	-	-	-	0,00%
PHOTOCOPIES & FAXES	5 245	218	363	73	653	12,44%
PLAN & DEV: BUILDING PLAN APPROVAL	504 432	15 758	30 975	26 549	73 282	14,53%
PLAN & DEV: CLEARANCE CERTIFICATES	222 958	23 184	12 147	18 210	53 541	24,01%
PLAN & DEV: TOWN PLANNING & SERVITUDES	3 445 781	369 673	236 748	225 390	831 812	24,14%
SALE OF: PUBLICATION - TENDER DOCUMENTS	58 006	2 932	823	9 598	13 353	23,02%
SALE OF: VALUATION ROLLS	280	-	-	-	-	0,00%
TOTAL INCOME	1 913 804 260	203 739 625	149 281 158	145 695 748	498 716 532	26,06%

MIDVAAL LOCAL MUNICIPALITY MONTHLY BUDGET STATEMENT

Municipal manager's quality certification

I, A. M. Groenewald, Municipal Manager of the Midvaal Local Municipality, hereby certify that the monthly report on the implementation of the budget and financial state of affairs for the month of **September 2024** of the 2024/2025 financial year has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Futhermore, I hereby certify, that the quarterly report on the implementation of the budget and financial affairs of the municipality for the **first** quarter of the 2024/2025 financial year has been prepared in accordance with the MFMA and regulations made under that Act.



**A M GROENEWALD
MUNICIPAL MANAGER**

DATE: 11 October 2024

Submitted to the Office of the Executive Mayor

Received by: 

Date: 11 October 2024

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C1 Monthly Budget Statement Summary - M03 September

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	322 760	349 605	349 605	27 724	87 221	87 401	(180)	-0%	349 605
Service charges	887 177	1 047 774	1 047 774	89 449	270 444	261 944	8 501	3%	1 047 774
Investment revenue	43 678	44 209	44 209	3 986	12 538	11 052	1 485	13%	44 209
Transfers and subsidies - Operational	189 555	206 570	206 570	2 011	77 953	51 643	26 311	0	206 570
Other own revenue	97 248	139 114	139 114	7 216	25 432	34 779	(9 346)	-27%	-
Total Revenue (excluding capital transfers and contributions)	1 540 419	1 787 272	1 787 272	130 386	473 588	446 818	26 771	6%	1 787 272
Employee costs	368 364	423 686	423 686	31 325	97 787	105 922	(8 155)	-8%	423 686
Remuneration of Councillors	15 168	15 270	15 270	1 210	3 631	3 817	(186)	-5%	15 270
Depreciation and amortisation	104 714	118 783	118 783	11 145	33 434	29 696	3 738	13%	118 783
Interest	14 625	23 767	23 767	355	1 076	5 942	(4 865)	-82%	23 767
Inventory consumed and bulk purchases	613 962	722 314	722 220	70 136	231 618	180 562	51 057	28%	722 220
Transfers and subsidies	1 278	2 500	2 500	164	404	625	(221)	-35%	2 500
Other expenditure	438 897	566 701	566 795	43 762	84 762	141 693	(56 931)	-40%	566 795
Total Expenditure	1 607 007	1 873 020	1 873 020	158 097	452 694	468 257	(15 564)	-3%	1 873 020
Surplus/(Deficit)	(66 588)	(85 748)	(85 748)	(27 711)	20 895	(21 439)	42 334	-197%	(85 748)
Transfers and subsidies - capital (monetary)	105 067	125 232	125 232	15 310	25 126	31 308	(6 180)	-20%	125 232
Transfers and subsidies - capital (in-kind)	-	1 300	1 300	-	-	325	(325)	-100%	1 300
Surplus/(Deficit) after capital transfers & contributions	38 479	40 784	40 784	(12 402)	46 023	10 194	35 829	351%	40 784
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	38 479	40 784	40 784	(12 402)	46 023	10 194	35 829	351%	40 784
Capital expenditure & funds sources									
Capital expenditure	247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	-62%	266 618
Capital transfers recognised	100 139	121 348	121 348	14 642	22 956	30 337	(7 382)	-24%	121 348
Borrowing	108 954	87 600	87 600	-	556	21 900	(21 344)	-97%	87 600
Internally generated funds	38 878	57 670	57 670	1 476	1 648	14 418	(12 770)	-89%	57 670
Total sources of capital funds	247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	-62%	266 618
Financial position									
Total current assets	955 568	827 113	827 113		984 812				827 113
Total non current assets	2 334 670	2 292 159	2 292 159		2 326 395				2 292 159
Total current liabilities	354 449	159 373	159 373		331 683				159 373
Total non current liabilities	306 330	216 770	216 770		304 043				216 770
Community wealth/Equity	2 629 459	2 702 345	2 702 345		2 675 482				2 702 345
Cash flows									
Net cash from (used) operating	3 438 000	80 640	80 640	179 857	1 088 243	20 180	#####	-5298%	80 640
Net cash from (used) investing	(238 342)	(256 066)	(256 066)	(16 119)	(25 159)	(64 017)	(38 858)	61%	(256 066)
Net cash from (used) financing	97 660	45 464	45 464	(920)	(2 649)	11 366	14 015	123%	45 464
Cash/cash equivalents at the month/year end	2 801 605	(689 997)	(689 997)	1 547 077	1 547 077	(592 524)	#####	361%	356 676
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	-	-	-	-	-	-	-	-	-
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	-	-	-

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2024/25				Full Year Forecast
						YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		494 335	525 872	525 872	36 026	142 533	131 468	11 065	8%	525 872
Executive and council		6 665	6 864	6 864	—	2 862	1 716	1 146	67%	6 864
Finance and administration		487 670	519 008	519 008	36 026	139 670	129 752	9 918	8%	519 008
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		96 918	135 376	135 376	5 841	19 672	33 844	(14 172)	-42%	135 376
Community and social services		21 969	22 146	22 146	1 172	3 252	5 538	(2 285)	-41%	22 146
Sport and recreation		18 416	21 313	21 313	1 704	2 990	5 328	(2 339)	-44%	21 313
Public safety		52 420	86 888	86 888	2 916	12 806	21 722	(8 916)	-41%	86 888
Housing		—	—	—	—	—	—	—	—	—
Health		4 113	5 029	5 029	49	624	1 257	(633)	-50%	5 029
<i>Economic and environmental services</i>		23 294	28 704	28 704	2 512	4 157	7 176	(3 019)	-42%	28 704
Planning and development		19 483	14 023	14 023	1 151	2 137	3 506	(1 369)	-39%	14 023
Road transport		729	11 600	11 600	1 311	1 311	2 900	(1 589)	-55%	11 600
Environmental protection		3 081	3 081	3 081	49	709	770	(61)	-8%	3 081
<i>Trading services</i>		1 030 940	1 223 851	1 223 851	101 317	332 355	305 963	26 392	9%	1 223 851
Energy sources		529 799	689 466	689 466	57 904	184 309	172 366	11 943	7%	689 466
Water management		342 550	368 809	368 809	33 118	102 141	92 202	9 939	11%	368 809
Waste water management		88 375	89 841	89 841	5 095	25 627	22 460	3 166	14%	89 841
Waste management		70 216	75 735	75 735	5 200	20 278	18 934	1 344	7%	75 735
<i>Other</i>	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	1 645 486	1 913 804	1 913 804	145 696	498 717	478 451	20 266	4%	1 913 804
Expenditure - Functional										
<i>Governance and administration</i>		286 051	323 542	323 576	34 328	71 790	80 892	(9 102)	-11%	323 576
Executive and council		44 765	58 040	58 025	6 789	11 718	14 508	(2 790)	-19%	58 025
Finance and administration		241 286	265 501	265 551	27 538	60 072	66 385	(6 313)	-10%	265 551
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		189 324	244 532	244 497	12 320	39 440	61 128	(21 688)	-35%	244 497
Community and social services		26 100	28 126	28 121	1 755	4 897	7 031	(2 134)	-30%	28 121
Sport and recreation		39 340	43 986	43 957	2 639	7 330	10 991	(3 661)	-33%	43 957
Public safety		119 307	166 585	166 585	7 612	26 172	41 646	(15 475)	-37%	166 585
Housing		—	—	—	—	—	—	—	—	—
Health		4 577	5 835	5 835	314	1 041	1 459	(418)	-29%	5 835
<i>Economic and environmental services</i>		115 224	133 503	133 503	10 067	29 993	33 376	(3 383)	-10%	133 503
Planning and development		37 765	47 631	47 631	3 157	8 718	11 908	(3 190)	-27%	47 631
Road transport		72 944	81 573	81 573	6 612	20 311	20 393	(82)	0%	81 573
Environmental protection		4 515	4 300	4 300	298	964	1 075	(111)	-10%	4 300
<i>Trading services</i>		1 016 408	1 171 443	1 171 443	101 383	311 471	292 861	18 610	6%	1 171 443
Energy sources		539 292	667 925	667 925	67 350	206 099	166 981	39 117	23%	667 925
Water management		286 994	274 567	274 487	23 211	71 714	68 627	3 087	4%	274 487
Waste water management		97 306	100 856	100 936	6 192	16 939	25 229	(8 290)	-33%	100 936
Waste management		92 816	128 095	128 095	4 630	16 719	32 024	(15 305)	-48%	128 095
<i>Other</i>		—	—	—	—	—	—	—	—	—
Total Expenditure - Functional	3	1 607 007	1 873 020	1 873 020	158 097	452 694	468 257	(15 564)	-3%	1 873 020
Surplus/ (Deficit) for the year		38 479	40 784	40 784	(12 402)	46 023	10 194	35 829	3,5148942	40 784

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 September

Description	Ref	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Municipal governance and administration		494 335	525 872	525 872	36 026	142 533	131 468	11 065	8%	525 872
Executive and council		6 665	6 864	6 864	–	2 862	1 716	1 146	0	6 864
Mayor and Council		6 665	6 864	6 864	–	2 862	1 716	1 146	0	6 864
Municipal Manager, Town Secretary and Chief Executive								–		
Finance and administration		487 670	519 008	519 008	36 026	139 670	129 752	9 918	0	519 008
Administrative and Corporate Support		1 654	8 283	8 283	382	382	2 071	(1 689)	(0)	8 283
Asset Management								–		
Finance		484 781	508 868	508 868	35 550	139 015	127 217	11 798	0	508 868
Fleet Management								–		
Human Resources		–	696	696	–	–	174	(174)	(0)	696
Information Technology								–		
Legal Services								–		
Marketing, Customer Relations, Publicity and Media Co-ordination								–		
Property Services		1 234	1 161	1 161	94	273	290	(17)	(0)	1 161
Risk Management								–		
Security Services								–		
Supply Chain Management								–		
Valuation Service								–		
Internal audit		–	–	–	–	–	–	–		–
Governance Function								–		
Community and public safety		96 918	135 376	135 376	5 841	19 672	33 844	(14 172)	(0)	135 376
Community and social services		21 969	22 146	22 146	1 172	3 252	5 536	(2 285)	(0)	22 146
Aged Care								–		
Agricultural								–		
Animal Care and Diseases								–		
Cemeteries, Funeral Parlours and Crematoriums		895	929	929	67	210	232	(23)	(0)	929
Child Care Facilities								–		
Community Halls and Facilities								–		
Consumer Protection								–		
Cultural Matters								–		
Disaster Management								–		
Education								–		
Indigenous and Customary Law								–		
Industrial Promotion								–		
Language Policy								–		
Libraries and Archives		21 074	21 217	21 217	1 106	3 042	5 304	(2 262)	(0)	21 217
Literacy Programmes								–		
Media Services								–		
Museums and Art Galleries								–		
Population Development								–		
Provincial Cultural Matters								–		
Theatres								–		
Zoo's								–		
Sport and recreation		16 416	21 313	21 313	1 704	2 990	5 328	(2 339)	(0)	21 313
Beaches and Jetties								–		
Casinos, Racing, Gambling, Wagering								–		
Community Parks (including Nurseries)		4 958	2 618	2 618	–	1 027	654	373	0	2 618
Recreational Facilities		13 458	18 696	18 696	1 704	1 962	4 674	(2 711)	(0)	18 696
Sports Grounds and Stadiums								–		
Public safety		52 420	86 888	86 888	2 916	12 806	21 722	(8 916)	(0)	86 888
Civil Defence								–		
Cleansing								–		
Control of Public Nuisances								–		
Fencing and Fences								–		
Fire Fighting and Protection		7 270	3 426	3 426	122	474	856	(382)	(0)	3 426
Licensing and Control of Animals								–		
Police Forces, Traffic and Street Parking Control		45 150	83 462	83 462	2 794	12 332	20 865	(8 533)	(0)	83 462
Pounds								–		
Housing		–	–	–	–	–	–	–		–
Housing								–		
Informal Settlements								–		
Health		4 113	5 029	5 029	49	624	1 257	(633)	(0)	5 029
Ambulance								–		
Health Services		4 113	5 029	5 029	49	624	1 257	(633)	(0)	5 029
Laboratory Services								–		
Food Control								–		
Health Surveillance and Prevention of Communicable Diseases including immunizations								–		

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

Vector Control							-		
Chemical Safety							-		
Economic and environmental services	23 294	28 704	28 704	2 512	4 157	7 176	(3 019)	(0)	28 704
Planning and development	19 483	14 023	14 023	1 151	2 137	3 506	(1 369)	(0)	14 023
Billboards							-		
Corporate Wide Strategic Planning (IDPs, LEDS)							-		
Central City Improvement District							-		
Development Facilitation							-		
Economic Development/Planning	15 423	10 068	10 068	899	1 232	2 517	(1 285)	(0)	10 068
Regional Planning and Development							-		
Town Planning, Building Regulations and Enforcement, and City Engineer	4 061	3 955	3 955	252	905	989	(84)	(0)	3 955
Project Management Unit							-		
Provincial Planning							-		
Support to Local Municipalities							-		
Road transport	729	11 600	11 600	1 311	1 311	2 900	(1 589)	(0)	11 600
Public Transport							-		
Road and Traffic Regulation							-		
Roads	729	11 600	11 600	1 311	1 311	2 900	(1 589)	(0)	11 600
Taxi Ranks							-		
Environmental protection	3 081	3 081	3 081	49	709	770	(61)	(0)	3 081
Biodiversity and Landscape							-		
Coastal Protection							-		
Indigenous Forests							-		
Nature Conservation							-		
Pollution Control	3 081	3 081	3 081	49	709	770	(61)	(0)	3 081
Soil Conservation							-		
Trading services	1 030 940	1 223 851	1 223 851	101 317	332 355	305 963	26 392	0	1 223 851
Energy sources	529 799	689 466	689 466	57 904	184 309	172 366	11 943	0	689 466
Electricity	529 799	689 466	689 466	57 904	184 309	172 366	11 943	0	689 466
Street Lighting and Signal Systems							-		
Nonelectric Energy							-		
Water management	342 550	368 809	368 809	33 118	102 141	92 202	9 939	0	368 809
Water Treatment							-		
Water Distribution	342 550	368 809	368 809	33 118	102 141	92 202	9 939	0	368 809
Water Storage							-		
Waste water management	88 375	89 841	89 841	5 095	25 627	22 460	3 166	0	89 841
Public Toilets							-		
Sewerage	88 375	89 841	89 841	5 095	25 627	22 460	3 166	0	89 841
Storm Water Management							-		
Waste Water Treatment							-		
Waste management	70 216	75 735	75 735	5 200	20 278	18 934	1 344	0	75 735
Recycling							-		
Solid Waste Disposal (Landfill Sites)							-		
Solid Waste Removal	70 216	75 735	75 735	5 200	20 278	18 934	1 344	0	75 735
Street Cleaning							-		
Other	-	-	-	-	-	-	-	-	-
Abattoirs							-		
Air Transport							-		
Forestry							-		
Licensing and Regulation							-		
Markets							-		
Tourism							-		
Total Revenue - Functional	2 1 645 486	1 913 804	1 913 804	145 696	498 717	478 451	20 266	0	1 913 804
Expenditure - Functional									
Municipal governance and administration	286 051	323 542	323 576	34 328	71 790	80 892	(9 102)	(0)	323 576
Executive and council	44 765	58 040	58 025	6 789	11 718	14 508	(2 790)	(0)	58 025
Mayor and Council	32 241	37 938	37 923	6 367	10 392	9 482	910	0	37 923
Municipal Manager, Town Secretary and Chief Executive	12 524	20 103	20 103	423	1 326	5 026	(3 700)	(0)	20 103
Finance and administration	241 286	265 501	265 551	27 538	60 072	66 385	(6 313)	(0)	265 551
Administrative and Corporate Support	58 633	71 743	71 792	5 601	14 194	17 945	(3 750)	(0)	71 792
Asset Management							-		
Finance	107 142	119 208	119 208	13 898	22 619	29 802	(7 183)	(0)	119 208
Fleet Management	5 559	7 171	7 171	549	1 500	1 793	(293)	(0)	7 171
Human Resources	20 668	23 405	23 405	1 672	4 624	5 851	(1 228)	(0)	23 405
Information Technology	39 046	31 816	31 816	5 439	15 001	7 954	7 047	0	31 816
Legal Services							-		
Marketing, Customer Relations, Publicity and Media Co-ordination	3 160	3 941	3 941	208	1 538	985	553	0	3 941
Property Services	7 077	8 218	8 218	173	596	2 055	(1 458)	(0)	8 218
Risk Management							-		
Security Services							-		
Supply Chain Management							-		
Valuation Service							-		

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

Internal audit	-	-	-	-	-	-	-	-
Governance Function	-	-	-	-	-	-	-	-
Community and public safety	189 324	244 532	244 497	12 320	39 440	61 128	(21 688)	(0) 244 497
Community and social services	26 100	28 126	28 121	1 755	4 897	7 031	(2 134)	(0) 28 121
Aged Care	-	-	-	-	-	-	-	-
Agricultural	-	-	-	-	-	-	-	-
Animal Care and Diseases	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums	1 156	1 155	1 155	96	192	289	(97)	(0) 1 155
Child Care Facilities	-	-	-	-	-	-	-	-
Community Halls and Facilities	-	-	-	-	-	-	-	-
Consumer Protection	-	-	-	-	-	-	-	-
Cultural Matters	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-
Indigenous and Customary Law	-	-	-	-	-	-	-	-
Industrial Promotion	-	-	-	-	-	-	-	-
Language Policy	-	-	-	-	-	-	-	-
Libraries and Archives	24 944	26 971	26 966	1 659	4 705	6 742	(2 038)	(0) 26 966
Literacy Programmes	-	-	-	-	-	-	-	-
Media Services	-	-	-	-	-	-	-	-
Museums and Art Galleries	-	-	-	-	-	-	-	-
Population Development	-	-	-	-	-	-	-	-
Provincial Cultural Matters	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Zoo's	-	-	-	-	-	-	-	-
Sport and recreation	39 340	43 986	43 957	2 639	7 330	10 991	(3 661)	(0) 43 957
Beaches and Jetties	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)	32 254	35 179	35 149	1 935	5 798	8 789	(2 992)	(0) 35 149
Recreational Facilities	7 086	8 807	8 807	704	1 533	2 202	(669)	(0) 8 807
Sports Grounds and Stadiums	-	-	-	-	-	-	-	-
Public safety	119 307	166 585	166 585	7 612	26 172	41 646	(15 475)	(0) 166 585
Civil Defence	-	-	-	-	-	-	-	-
Cleansing	-	-	-	-	-	-	-	-
Control of Public Nuisances	-	-	-	-	-	-	-	-
Fencing and Fences	-	-	-	-	-	-	-	-
Fire Fighting and Protection	43 010	46 915	46 921	3 098	9 381	11 730	(2 349)	(0) 46 921
Licensing and Control of Animals	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control	76 297	119 670	119 664	4 513	16 791	29 916	(13 126)	(0) 119 664
Pounds	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Informal Settlements	-	-	-	-	-	-	-	-
Health	4 577	5 835	5 835	314	1 041	1 459	(418)	(0) 5 835
Ambulance	-	-	-	-	-	-	-	-
Health Services	4 577	5 835	5 835	314	1 041	1 459	(418)	(0) 5 835
Laboratory Services	-	-	-	-	-	-	-	-
Food Control	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of	-	-	-	-	-	-	-	-
Communicable Diseases including immunizations	-	-	-	-	-	-	-	-
Vector Control	-	-	-	-	-	-	-	-
Chemical Safety	-	-	-	-	-	-	-	-
Economic and environmental services	115 224	133 503	133 503	10 067	29 993	33 376	(3 383)	(0) 133 503
Planning and development	37 765	47 631	47 631	3 157	8 718	11 908	(3 190)	(0) 47 631
Billboards	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	-	-	-	-	-	-
Central City Improvement District	-	-	-	-	-	-	-	-
Development Facilitation	-	-	-	-	-	-	-	-
Economic Development/Planning	18 480	26 679	26 679	1 520	3 919	6 670	(2 751)	(0) 26 679
Regional Planning and Development	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and	19 285	20 952	20 952	1 636	4 799	5 238	(439)	(0) 20 952
Enforcement, and City Engineer	-	-	-	-	-	-	-	-
Project Management Unit	-	-	-	-	-	-	-	-
Provincial Planning	-	-	-	-	-	-	-	-
Support to Local Municipalities	-	-	-	-	-	-	-	-
Road transport	72 944	81 573	81 573	6 612	20 311	20 393	(82)	(0) 81 573
Public Transport	-	-	-	-	-	-	-	-
Road and Traffic Regulation	-	-	-	-	-	-	-	-
Roads	72 944	81 573	81 573	6 612	20 311	20 393	(82)	(0) 81 573
Taxi Ranks	-	-	-	-	-	-	-	-
Environmental protection	4 515	4 300	4 300	298	964	1 075	(111)	(0) 4 300
Biodiversity and Landscape	-	-	-	-	-	-	-	-
Coastal Protection	-	-	-	-	-	-	-	-
Indigenous Forests	-	-	-	-	-	-	-	-
Nature Conservation	-	-	-	-	-	-	-	-

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

Pollution Control	4 515	4 300	4 300	298	964	1 075	(111)	(0)	4 300	
Soil Conservation							—			
Trading services	1 016 408	1 171 443	1 171 443	101 383	311 471	292 861	18 610	0	1 171 443	
Energy sources	539 292	667 925	667 925	67 350	206 099	166 981	39 117	0	667 925	
Electricity	539 292	667 925	667 925	67 350	206 099	166 981	39 117	0	667 925	
Street Lighting and Signal Systems							—			
Nonelectric Energy							—			
Water management	286 994	274 567	274 487	23 211	71 714	68 627	3 087	0	274 487	
Water Treatment							—			
Water Distribution	286 994	274 567	274 487	23 211	71 714	68 627	3 087	0	274 487	
Water Storage							—			
Waste water management	97 306	100 856	100 936	6 192	16 939	25 229	(8 290)	(0)	100 936	
Public Toilets							—			
Sewerage	69 707	71 515	71 585	4 252	11 936	17 893	(5 957)	(0)	71 585	
Storm Water Management							—			
Waste Water Treatment	27 599	29 341	29 341	1 940	5 003	7 335	(2 332)	(0)	29 341	
Waste management	92 816	128 095	128 095	4 630	16 719	32 024	(15 305)	(0)	128 095	
Recycling							—			
Solid Waste Disposal (Landfill Sites)	21 383	27 138	27 138	674	2 370	6 785	(4 415)	(0)	27 138	
Solid Waste Removal	71 433	100 957	100 957	3 956	14 349	25 239	(10 890)	(0)	100 957	
Street Cleaning							—			
Other	—	—	—	—	—	—	—		—	
Abattoirs							—			
Air Transport							—			
Forestry							—			
Licensing and Regulation							—			
Markets							—			
Tourism							—			
Total Expenditure - Functional	3	1 607 007	1 873 020	1 873 020	158 097	452 694	468 257	(15 564)	(0)	1 873 020
Surplus/ (Deficit) for the year		38 479	40 784	40 784	(12 402)	46 023	10 194	35 629	0	40 784

References

- Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
- Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
- Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
- All amounts must be classified under a Functional classification. The function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

check oprev balance	-	-	-	-	-	-	20 265 606	-
check opexp balance	-	-	-	-	-	126	-126	-

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 September

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Executive & Council		6 668	6 864	6 864	—	2 862	1 716	1 146	66,8%	6 864
Vote 02 - Corporate Services		1 234	1 865	1 865	94	273	466	(193)	-41,4%	1 865
Vote 03 - Financial Services		484 781	508 868	508 868	35 550	139 015	127 217	11 798	9,3%	508 868
Vote 04 - Development & Planning		19 483	14 023	14 023	1 151	2 137	3 506	(1 369)	-39,0%	14 023
Vote 05 - Health		4 113	5 029	5 029	49	624	1 257	(633)	-50,4%	5 029
Vote 06 - Community And Social Services		40 385	43 459	43 459	2 876	6 241	10 865	(4 623)	-42,6%	43 459
Vote 07 - Public Safety		7 270	3 426	3 426	122	474	856	(382)	-44,6%	3 426
Vote 08 - Sport And Recreation		—	—	—	—	—	—	—	—	—
Vote 09 - Environmental Protection		3 081	3 081	3 081	49	709	770	(61)	-8,0%	3 081
Vote 10 - Waste Water Management		88 375	89 841	89 841	5 085	25 627	22 460	3 166	14,1%	89 841
Vote 11 - Solid Waste Management		70 216	75 735	75 735	5 200	20 278	18 934	1 344	7,1%	75 735
Vote 12 - Roads And Transport		45 880	95 062	95 062	4 105	13 643	23 765	(10 122)	-42,6%	95 062
Vote 13 - Water Services		342 550	368 809	368 809	33 118	102 141	92 202	9 939	10,8%	368 809
Vote 14 - Electrical Services		531 450	697 741	697 741	58 286	184 692	174 435	10 257	5,9%	697 741
Vote 15 - Other		—	—	—	—	—	—	—	—	—
Total Revenue by Vote	2	1 645 486	1 913 804	1 913 804	145 696	498 717	478 451	20 266	4,2%	1 913 804
Expenditure by Vote	1									
Vote 01 - Executive & Council		42 939	57 549	57 534	6 748	11 536	14 385	(2 849)	-19,8%	57 534
Vote 02 - Corporate Services		101 263	100 395	100 380	10 678	29 164	25 096	4 068	16,2%	100 380
Vote 03 - Financial Services		107 142	115 388	115 388	13 898	22 619	28 847	(6 228)	-21,6%	115 388
Vote 04 - Development & Planning		37 765	47 102	47 102	3 157	8 718	11 776	(3 058)	-26,0%	47 102
Vote 05 - Health		4 273	5 456	5 456	282	888	1 364	(476)	-34,9%	5 456
Vote 06 - Community And Social Services		75 672	83 937	83 967	5 414	14 821	20 990	(6 169)	-29,4%	83 967
Vote 07 - Public Safety		42 963	46 828	46 834	3 098	9 379	11 708	(2 330)	-19,9%	46 834
Vote 08 - Sport And Recreation		—	—	—	—	—	—	—	—	—
Vote 09 - Environmental Protection		4 515	4 300	4 300	298	964	1 075	(111)	-10,3%	4 300
Vote 10 - Waste Water Management		88 455	94 630	94 710	5 502	14 516	23 672	(9 157)	-38,7%	94 710
Vote 11 - Solid Waste Management		92 929	129 288	129 288	4 640	16 749	32 322	(15 573)	-48,2%	129 288
Vote 12 - Roads And Transport		154 791	208 391	208 385	11 674	38 599	52 097	(13 497)	-25,9%	208 385
Vote 13 - Water Services		287 016	276 152	276 072	23 204	71 705	69 024	2 682	3,9%	276 072
Vote 14 - Electrical Services		567 283	703 603	703 603	69 508	213 035	175 901	37 134	21,1%	703 603
Vote 15 - Other		—	—	—	—	—	—	—	—	—
Total Expenditure by Vote	2	1 607 007	1 873 020	1 873 020	158 097	452 694	468 257	(15 564)	-3,3%	1 873 020
Surplus/ (Deficit) for the year	2	38 479	40 784	40 784	(12 402)	46 023	10 194	35 829	351,5%	40 784

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M03 September

Vote Description	Ref	2023/24	Budget Year 2024/25						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	Full Year Forecast
R thousand								%	
Revenue by Vote	1								
Vote 01 - Executive & Council		6 668	6 864	6 864	—	2 862	1 716	1 146	67%
01.1 - Municipal Manager		—	—	—	—	—	—	—	—
01.2 - Councillors		6 665	6 864	6 864	—	2 862	1 716	1 146	67%
01.3 - Speakers Office		—	—	—	—	—	—	—	—
01.4 - Office Of The Mayor		—	—	—	—	—	—	—	—
01.5 - Savanna City		3	—	—	—	—	—	—	—
Vote 02 - Corporate Services		1 234	1 865	1 865	94	273	466	(193)	-41%
02.1 - Corporate Services Administration		—	9	9	—	—	2	(2)	-100%
02.2 - Council Building		1 234	1 161	1 161	94	273	290	(17)	-6%
02.3 - Public Relations Officer		—	—	—	—	—	—	—	—
02.4 - IT Services		—	—	—	—	—	—	—	—
02.5 - Performance Audit		—	—	—	—	—	—	—	—
02.6 - Human Resources		—	696	696	—	—	174	(174)	-100%
Vote 03 - Financial Services		484 781	508 868	508 868	35 550	139 015	127 217	11 798	9%
03.1 - Financial Services - Administration		484 735	508 466	508 466	35 550	139 015	127 117	11 899	9%
03.2 - Financial Services - Income		—	402	402	—	—	101	(101)	-100%
03.3 - Financial Services - Expenditure		46	—	—	—	—	—	—	—
Vote 04 - Development & Planning		19 483	14 023	14 023	1 151	2 137	3 506	(1 369)	-39%
04.1 - Development & Planning		15 423	10 068	10 068	899	1 232	2 517	(1 285)	-51%
04.2 - Building Control		385	509	509	27	73	127	(54)	-42%
04.3 - Town Planning		3 676	3 446	3 446	225	832	861	(30)	-3%
Vote 05 - Health		4 113	5 029	5 029	49	624	1 257	(633)	-50%
05.1 - Clinic Randvaal		4 113	913	913	49	624	228	396	173%
05.2 - Clinic Meyerton		—	2 207	2 207	—	—	552	(552)	-100%
05.3 - Clinic Kookrus		—	1 910	1 910	—	—	477	(477)	-100%
Vote 06 - Community And Social Services		40 385	43 459	43 459	2 876	6 241	10 865	(4 623)	-43%
06.1 - Library Meyerton		21 074	21 217	21 217	1 106	3 042	5 304	(2 262)	-43%
06.2 - Library Hanley On Klip		—	—	—	—	—	—	—	—
06.3 - Library Walkerville		—	—	—	—	—	—	—	—
06.4 - Library Randvaal		—	—	—	—	—	—	—	—
06.5 - Library Sicelo		—	—	—	—	—	—	—	—
06.6 - Lakeside Library		—	—	—	—	—	—	—	—
06.7 - Library Bonte Bonke		—	—	—	—	—	—	—	—
06.8 - Social Services Admin		—	—	—	—	—	—	—	—
06.9 - Parks		4 968	2 618	2 618	—	1 027	654	373	57%
06.10 - Swimming Pool		227	251	251	30	30	83	(33)	-53%
06.11 - Sport & Recreation Administration		13 230	18 445	18 445	1 675	1 933	4 611	(2 678)	-58%
06.12 - Cemeteries		895	929	929	67	210	232	(23)	-10%
Vote 07 - Public Safety		7 270	3 426	3 426	122	474	856	(382)	-45%
07.1 - Fire		7 270	3 426	3 426	122	474	856	(382)	-45%
Vote 08 - Sport And Recreation		—	—	—	—	—	—	—	—
Vote 09 - Environmental Protection		3 081	3 081	3 081	49	709	770	(61)	-8%
09.1 - Municipal Health Services (Sedibeng Funding)		3 081	3 081	3 081	49	709	770	(61)	-8%
Vote 10 - Waste Water Management		88 375	89 841	89 841	5 095	25 627	22 460	3 166	14%
10.1 - Sanitation Network		88 375	89 841	89 841	5 095	25 627	22 460	3 166	14%
10.2 - Waste Water Purification		—	—	—	—	—	—	—	—
Vote 11 - Solid Waste Management		70 216	75 735	75 735	5 200	20 278	18 934	1 344	7%
11.1 - Landfill Sites		—	—	—	—	—	—	—	—
11.2 - Solid Waste		70 216	75 735	75 735	5 200	20 278	18 934	1 344	7%
Vote 12 - Roads And Transport		45 880	95 062	95 062	4 105	13 643	23 765	(10 122)	-43%
12.1 - Traffic		45 150	83 462	83 462	2 794	12 332	20 865	(8 533)	-41%
12.2 - Roads		729	11 600	11 600	1 311	1 311	2 900	(1 589)	-55%
12.3 - Mechanical Workshop		—	—	—	—	—	—	—	—
12.4 - Storm Water		—	—	—	—	—	—	—	—
Vote 13 - Water Services		342 550	368 809	368 809	33 118	102 141	92 202	9 939	11%
13.1 - Water Network		342 550	368 809	368 809	33 118	102 141	92 202	9 939	11%
Vote 14 - Electrical Services		531 450	697 741	697 741	58 286	184 692	174 435	10 257	6%
14.1 - Electrical Network		529 739	689 466	689 466	57 904	184 309	172 366	11 943	7%
14.2 - Engineering Admin		1 651	8 275	8 275	382	382	2 069	(1 686)	-82%
Vote 15 - Other		—	—	—	—	—	—	—	—
Total Revenue by Vote	2	1 645 486	1 913 804	1 913 804	145 696	498 717	478 451	20 266	4%
Expenditure by Vote	1								
Vote 01 - Executive & Council		42 939	57 549	57 534	6 748	11 536	14 385	(2 849)	-20%
01.1 - Municipal Manager		10 424	19 576	19 576	381	1 143	4 894	(3 751)	-77%
01.2 - Councillors		19 564	20 165	20 165	5 404	7 925	5 041	2 884	57%
01.3 - Speakers Office		4 805	6 509	6 494	344	1 041	1 625	(584)	-36%
01.4 - Office Of The Mayor		7 872	10 774	10 774	619	1 426	2 694	(1 268)	-47%
01.5 - Savanna City		274	525	525	—	—	131	(131)	-100%
Vote 02 - Corporate Services		101 263	100 395	100 380	10 678	29 164	25 096	4 068	16%
02.1 - Corporate Services Administration		21 783	25 160	25 145	1 612	4 885	6 287	(1 403)	-22%
02.2 - Council Building		7 077	8 103	8 103	173	596	2 026	(1 429)	-71%
02.3 - Public Relations Officer		3 160	3 916	3 916	208	1 538	979	559	57%
02.4 - IT Services		39 046	31 562	31 562	5 439	15 001	7 891	7 111	90%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

02.5 - Performance Audit	9 529	8 517	8 517	1 574	2 521	2 129	391	18%	8 517	
02.6 - Human Resources	20 668	23 138	23 138	1 672	4 624	5 785	(1 161)	-20%	23 138	
Vote 03 - Financial Services	107 142	115 388	115 388	13 898	22 619	28 847	(6 228)	-22%	115 388	
03.1 - Financial Services - Administration	52 879	46 106	46 136	1 514	3 015	11 532	(8 518)	-74%	46 136	
03.2 - Financial Services - Income	24 281	29 233	29 203	2 153	5 837	7 303	(1 466)	-20%	29 203	
03.3 - Financial Services - Expenditure	29 982	40 049	40 049	10 231	13 768	10 012	3 755	38%	40 049	
Vote 04 - Development & Planning	37 765	47 102	47 102	3 157	8 718	11 776	(3 058)	-26%	47 102	
04.1 - Development & Planning	18 480	26 339	26 339	1 520	3 919	6 585	(2 666)	-40%	26 339	
04.2 - Building Control	16 150	17 159	17 159	1 371	3 980	4 290	(309)	-7%	17 159	
04.3 - Town Planning	3 135	3 604	3 604	265	819	901	(83)	-9%	3 604	
Vote 05 - Health	4 273	5 456	5 456	282	888	1 364	(476)	-35%	5 456	
05.1 - Clinic Randvaal	877	1 119	1 119	36	109	280	(171)	-61%	1 119	
05.2 - Clinic Meyerton	2 218	2 685	2 685	159	514	671	(158)	-23%	2 685	
05.3 - Clinic Kookrus	1 179	1 652	1 652	86	265	413	(148)	-36%	1 652	
Vote 06 - Community And Social Services	75 672	83 937	83 967	5 414	14 821	20 990	(6 169)	-29%	83 967	
06.1 - Library Meyerton	20 812	22 608	22 603	1 522	4 249	5 652	(1 402)	-25%	22 603	
06.2 - Library Henley On Klip	1 221	1 319	1 319	69	254	330	(76)	-23%	1 319	
06.3 - Library Walkerville	943	993	993	34	115	248	(133)	-54%	993	
06.4 - Library Randvaal	612	650	650	21	61	163	(102)	-62%	650	
06.5 - Library Sicelo	517	542	542	7	12	136	(123)	-91%	542	
06.6 - Lakeside Library	435	447	447	3	7	112	(105)	-94%	447	
06.7 - Library Bonte Bonke	402	411	411	4	6	103	(97)	-94%	411	
06.8 - Social Services Admin	10 259	11 865	11 929	1 034	2 635	2 978	(342)	-11%	11 929	
06.9 - Parks	32 226	35 143	35 113	1 921	5 756	8 780	(3 024)	-34%	35 113	
06.10 - Swimming Pool	2 021	2 796	2 796	162	508	699	(191)	-27%	2 796	
06.11 - Sport & Recreation Administration	5 065	6 010	6 010	542	1 025	1 503	(478)	-32%	6 010	
06.12 - Cemeteries	1 156	1 153	1 153	96	192	288	(96)	-33%	1 153	
Vote 07 - Public Safety	42 963	46 828	46 834	3 098	9 379	11 708	(2 330)	-20%	46 834	
07.1 - Fire	42 963	46 828	46 834	3 098	9 379	11 708	(2 330)	-20%	46 834	
Vote 08 - Sport And Recreation	-	-	-	-	-	-	-	-	-	
Vote 09 - Environmental Protection	4 515	4 300	4 300	298	964	1 075	(111)	-10%	4 300	
09.1 - Municipal Health Services (Sedibeng Funding)	4 515	4 300	4 300	298	964	1 075	(111)	-10%	4 300	
Vote 10 - Waste Water Management	88 455	94 630	94 710	5 502	14 516	23 672	(9 157)	-39%	94 710	
10.1 - Sanitation Network	60 857	65 289	65 369	3 563	9 513	16 337	(6 824)	-42%	65 369	
10.2 - Waste Water Purification	27 599	29 341	29 341	1 940	5 003	7 335	(2 332)	-32%	29 341	
Vote 11 - Solid Waste Management	92 929	129 288	129 288	4 640	16 749	32 322	(15 573)	-48%	129 288	
11.1 - Landfill Sites	21 383	27 138	27 138	674	2 370	6 785	(4 415)	-65%	27 138	
11.2 - Solid Waste	71 546	102 149	102 149	3 966	14 379	25 537	(11 158)	-44%	102 149	
Vote 12 - Roads And Transport	154 791	208 391	208 385	11 674	38 599	52 097	(13 497)	-26%	208 385	
12.1 - Traffic	76 297	119 658	119 652	4 513	16 791	29 913	(13 123)	-44%	119 652	
12.2 - Roads	72 849	81 454	81 454	6 610	20 302	20 364	(61)	0%	81 454	
12.3 - Mechanical Workshop	5 550	7 160	7 160	548	1 497	1 790	(293)	-16%	7 160	
12.4 - Storm Water	95	120	120	3	9	30	(21)	-70%	120	
Vote 13 - Water Services	287 016	276 152	276 072	23 204	71 705	69 024	2 682	4%	276 072	
13.1 - Water Network	287 016	276 152	276 072	23 204	71 705	69 024	2 682	4%	276 072	
Vote 14 - Electrical Services	567 283	703 603	703 603	69 508	213 035	175 901	37 134	21%	703 603	
14.1 - Electrical Network	550 542	678 348	678 348	68 132	208 897	169 587	39 310	23%	678 348	
14.2 - Engineering Admin	16 741	25 255	25 255	1 376	4 138	6 314	(2 176)	-34%	25 255	
Vote 15 - Other	-	-	-	-	-	-	-	-	-	
Total Expenditure by Vote	2	1 607 007	1 873 020	1 873 020	158 097	452 694	468 257	(15 564)	(0)	1 873 020
Surplus/ (Deficit) for the year	2	38 479	40 784	40 784	(12 402)	46 023	10 194	35 829	0	40 784

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

check revenue

check expenditure

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 September

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Executive & Council		117	—	—	—	—	—	—	—	—
Vote 02 - Corporate Services		8 335	4 770	4 770	510	510	1 193	(683)	-57%	4 770
Vote 03 - Financial Services		18 387	2 000	2 000	—	—	500	(500)	-100%	2 000
Vote 04 - Development & Planning		15 715	10 000	10 000	777	1 060	2 500	(1 440)	-58%	10 000
Vote 05 - Health		—	—	—	—	—	—	—	—	—
Vote 06 - Community And Social Services		29 015	22 773	22 773	2 829	3 528	5 693	(2 166)	-38%	22 773
Vote 07 - Public Safety		9 962	2 000	2 000	—	29	500	(471)	-94%	2 000
Vote 08 - Sport And Recreation		—	—	—	—	—	—	—	—	—
Vote 09 - Environmental Protection		—	—	—	—	—	—	—	—	—
Vote 10 - Waste Water Management		16 904	14 850	14 850	—	—	3 713	(3 713)	-100%	14 850
Vote 11 - Solid Waste Management		13 093	20 000	20 000	—	—	5 000	(5 000)	-100%	20 000
Vote 12 - Roads And Transport		36 416	40 887	40 887	1 140	1 140	10 222	(9 082)	-89%	40 887
Vote 13 - Water Services		47 917	51 817	51 817	8 030	16 060	12 954	3 106	24%	51 817
Vote 14 - Electrical Services		47 955	31 090	31 090	2 833	2 833	7 773	(4 940)	-64%	31 090
Vote 15 - Other		—	—	—	—	—	—	—	—	—
Total Capital Multi-year expenditure	4,7	243 817	200 187	200 187	16 119	25 159	50 047	(24 888)	-50%	200 187
Single Year expenditure appropriation	2									
Vote 01 - Executive & Council		—	—	—	—	—	—	—	—	—
Vote 02 - Corporate Services		506	520	520	—	—	130	(130)	-100%	520
Vote 03 - Financial Services		—	—	—	—	—	—	—	—	—
Vote 04 - Development & Planning		—	—	—	—	—	—	—	—	—
Vote 05 - Health		—	—	—	—	—	—	—	—	—
Vote 06 - Community And Social Services		2 000	12 096	12 096	—	—	3 024	(3 024)	-100%	12 096
Vote 07 - Public Safety		170	2 200	2 200	—	—	550	(550)	-100%	2 200
Vote 08 - Sport And Recreation		—	—	—	—	—	—	—	—	—
Vote 09 - Environmental Protection		—	—	—	—	—	—	—	—	—
Vote 10 - Waste Water Management		326	9 500	9 500	—	—	2 375	(2 375)	-100%	9 500
Vote 11 - Solid Waste Management		—	11 700	11 700	—	—	2 925	(2 925)	-100%	11 700
Vote 12 - Roads And Transport		—	3 300	3 300	—	—	825	(825)	-100%	3 300
Vote 13 - Water Services		1 150	7 000	7 000	—	—	1 750	(1 750)	-100%	7 000
Vote 14 - Electrical Services		—	20 115	20 115	—	—	5 029	(5 029)	-100%	20 115
Vote 15 - Other		—	—	—	—	—	—	—	—	—
Total Capital single-year expenditure	4	4 152	66 431	66 431	—	—	16 608	(16 608)	-100%	66 431
Total Capital Expenditure		247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	-62%	266 618
Capital Expenditure - Functional Classification										
Governance and administration		27 516	12 607	12 607	510	510	3 152	(2 642)	-84%	12 607
Executive and council		117	—	—	—	—	—	—	—	—
Finance and administration		27 398	12 607	12 607	510	510	3 152	(2 642)	-84%	12 607
Internal audit		—	—	—	—	—	—	—	—	—
Community and public safety		44 979	39 069	39 069	2 829	3 556	9 767	(6 211)	-64%	39 069
Community and social services		8 623	11 800	11 800	—	556	2 950	(2 394)	-81%	11 800
Sport and recreation		22 363	23 069	23 069	2 829	2 972	5 767	(2 796)	-48%	23 069
Public safety		13 993	4 200	4 200	—	29	1 050	(1 021)	-97%	4 200
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		48 271	53 587	53 587	1 917	2 200	13 397	(11 196)	-84%	53 587
Planning and development		15 715	10 000	10 000	777	1 060	2 500	(1 440)	-58%	10 000
Road transport		32 556	43 587	43 587	1 140	1 140	10 897	(9 757)	-90%	43 587
Environmental protection		—	—	—	—	—	—	—	—	—
Trading services		127 205	161 355	161 355	10 863	18 893	40 339	(21 446)	-53%	161 355
Energy sources		47 814	46 488	46 488	2 833	2 833	11 622	(8 790)	-76%	46 488
Water management		49 068	58 817	58 817	8 030	16 060	14 704	1 356	9%	58 817
Waste water management		17 230	24 350	24 350	—	—	6 088	(6 088)	-100%	24 350
Waste management		13 093	31 700	31 700	—	—	7 925	(7 925)	-100%	31 700
Other		—	—	—	—	—	—	—	—	—
Total Capital Expenditure - Functional Classification	3	247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	-62%	266 618
Funded by:										
National Government		83 584	105 048	105 048	14 642	22 956	28 262	(3 307)	-13%	105 048
Provincial Government		12 833	9 000	9 000	—	—	2 250	(2 250)	-100%	9 000
District Municipality		—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		—	—	—	—	—	—	—	—	—
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		3 721	7 300	7 300	—	—	1 825	(1 825)	-100%	7 300
Transfers recognised - capital		100 139	121 348	121 348	14 642	22 956	30 337	(7 382)	-24%	121 348
Borrowing	6	108 954	87 600	87 600	—	556	21 900	(21 344)	-97%	87 600
Internally generated funds		38 878	57 670	57 670	1 476	1 648	14 418	(12 770)	-88%	57 670
Total Capital Funding		247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	-62%	266 618

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment

3. Capital expenditure by functional classification must reconcile to the total of multi-year and single year appropriations

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

GT422 Midvaal - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M03 September

Vote Description	Ref	2023/24	Budget Year 2024/25						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousand									Full Year Forecast
Capital expenditure - Municipal Vote									
Expenditure of multi-year capital appropriation									
1									
Vote 01 - Executive & Council		117	-	-	-	-	-	-	-
01.3 - Speakers Office		117	-	-	-	-	-	-	-
01.4 - Office Of The Mayor		-	-	-	-	-	-	-	-
Vote 02 - Corporate Services		8 335	4 770	4 770	510	510	1 193	(683)	-57%
02.1 - Corporate Services Administration		89	520	520	50	50	130	(80)	-62%
02.2 - Council Building		135	-	-	-	-	-	-	-
02.3 - Public Relations Officer		328	-	-	-	-	-	-	-
02.4 - IT Services		7 783	4 250	4 250	460	460	1 063	(603)	-57%
Vote 03 - Financial Services		18 387	2 000	2 000	-	-	500	(500)	-100%
03.1 - Financial Services - Administration		1 684	-	-	-	-	-	-	-
03.3 - Financial Services - Expenditure		16 702	2 000	2 000	-	-	500	(500)	-100%
Vote 04 - Development & Planning		15 715	10 000	10 000	777	1 060	2 500	(1 440)	-58%
04.1 - Development & Planning		15 715	10 000	10 000	777	1 060	2 500	(1 440)	-58%
Vote 05 - Health		-	-	-	-	-	-	-	-
Vote 06 - Community And Social Services		29 015	22 773	22 773	2 829	3 528	5 693	(2 166)	-38%
06.1 - Library Meyerton		4 827	4 000	4 000	-	-	1 000	(1 000)	-100%
06.2 - Library Henley On Klip		296	-	-	-	-	-	-	-
06.3 - Library Walkerville		-	-	-	-	-	-	-	-
06.4 - Library Randvaal		-	-	-	-	-	-	-	-
06.5 - Library Sicelo		-	-	-	-	-	-	-	-
06.6 - Lakeside Library		-	-	-	-	-	-	-	-
06.7 - Library Bonte Bonke		-	-	-	-	-	-	-	-
06.8 - Social Services Admin		29	-	-	-	-	-	-	-
06.9 - Parks		7 567	6 280	6 280	967	1 109	1 570	(461)	-29%
06.11 - Sport & Recreation Administration		14 797	7 493	7 493	1 862	1 862	1 873	(11)	-1%
06.12 - Cemeteries		1 500	5 000	5 000	-	556	1 250	(694)	-56%
Vote 07 - Public Safety		9 962	2 000	2 000	-	29	500	(471)	-94%
07.1 - Fire		9 962	2 000	2 000	-	29	500	(471)	-94%
Vote 08 - Sport And Recreation		-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-
Vote 10 - Waste Water Management		16 904	14 850	14 850	-	-	3 713	(3 713)	-100%
10.1 - Sanitation Network		8 132	7 850	7 850	-	-	1 963	(1 963)	-100%
10.2 - Waste Water Purification		8 772	7 000	7 000	-	-	1 750	(1 750)	-100%
Vote 11 - Solid Waste Management		13 093	20 000	20 000	-	-	5 000	(5 000)	-100%
11.1 - Landfill Sites		4 915	16 000	16 000	-	-	4 000	(4 000)	-100%
11.2 - Solid Waste		8 178	4 000	4 000	-	-	1 000	(1 000)	-100%
Vote 12 - Roads And Transport		36 416	40 887	40 887	1 140	1 140	10 222	(9 082)	-89%
12.1 - Traffic		3 861	-	-	-	-	-	-	-
12.2 - Roads		32 556	40 287	40 287	1 140	1 140	10 072	(8 932)	-89%
12.3 - Mechanical Workshop		-	600	600	-	-	150	(150)	-100%
12.4 - Storm Water		-	-	-	-	-	-	-	-
Vote 13 - Water Services		47 917	51 817	51 817	8 030	16 060	12 954	3 106	24%
13.1 - Water Network		47 917	51 817	51 817	8 030	16 060	12 954	3 106	24%
Vote 14 - Electrical Services		47 955	31 090	31 090	2 833	2 833	7 773	(4 940)	-64%
14.1 - Electrical Network		47 814	30 873	30 873	2 833	2 833	7 718	(4 886)	-63%
14.2 - Engineering Admin		141	217	217	-	-	54	(54)	-100%
Vote 15 - Other		-	-	-	-	-	-	-	-
Total multi-year capital expenditure		243 817	200 187	200 187	16 119	25 159	50 047	(24 888)	-50%
Capital expenditure - Municipal Vote									
Expenditure of single-year capital appropriation									
1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-
Vote 02 - Corporate Services		506	520	520	-	-	130	(130)	-100%
02.2 - Council Building		506	-	-	-	-	-	-	-
02.3 - Public Relations Officer		-	520	520	-	-	130	(130)	-100%
Vote 03 - Financial Services		-	-	-	-	-	-	-	-
Vote 04 - Development & Planning		-	-	-	-	-	-	-	-
Vote 05 - Health		-	-	-	-	-	-	-	-
Vote 06 - Community And Social Services		2 000	12 096	12 096	-	-	3 024	(3 024)	-100%
06.1 - Library Meyerton		890	900	900	-	-	225	(225)	-100%
06.2 - Library Henley On Klip		177	250	250	-	-	63	(63)	-100%
06.3 - Library Walkerville		175	200	200	-	-	50	(50)	-100%
06.4 - Library Randvaal		177	300	300	-	-	75	(75)	-100%
06.5 - Library Sicelo		202	250	250	-	-	63	(63)	-100%
06.6 - Lakeside Library		203	650	650	-	-	163	(163)	-100%
06.7 - Library Bonte Bonke		177	250	250	-	-	63	(63)	-100%
06.9 - Parks		-	9 296	9 296	-	-	2 324	(2 324)	-100%
Vote 07 - Public Safety		170	2 200	2 200	-	-	550	(550)	-100%
07.1 - Fire		170	2 200	2 200	-	-	550	(550)	-100%
Vote 08 - Sport And Recreation		-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-
Vote 10 - Waste Water Management		326	9 500	9 500	-	-	2 375	(2 375)	-100%

MIDVAAL LOCAL MUNICIPALITY

AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY, 31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS

10.1 - Sanitation Network	326	9 500	9 500	—	—	2 375	(2 375)	-100%	9 500
Vote 11 - Solid Waste Management	—	11 700	11 700	—	—	2 925	(2 925)	-100%	11 700
11.1 - Landfill Sites	—	9 300	9 300	—	—	2 325	(2 325)	-100%	9 300
11.2 - Solid Waste	—	2 400	2 400	—	—	600	(600)	-100%	2 400
Vote 12 - Roads And Transport	—	3 300	3 300	—	—	825	(825)	-100%	3 300
12.2 - Roads	—	3 300	3 300	—	—	825	(825)	-100%	3 300
Vote 13 - Water Services	1 150	7 000	7 000	—	—	1 750	(1 750)	-100%	7 000
13.1 - Water Network	1 150	7 000	7 000	—	—	1 750	(1 750)	-100%	7 000
Vote 14 - Electrical Services	—	20 115	20 115	—	—	5 029	(5 029)	-100%	20 115
14.1 - Electrical Network	—	15 615	15 615	—	—	3 904	(3 904)	-100%	15 615
14.2 - Engineering Admin	—	4 500	4 500	—	—	1 125	(1 125)	-100%	4 500
Vote 15 - Other	—	—	—	—	—	—	—	—	—
Total single-year capital expenditure	4 152	66 431	66 431	—	—	16 608	(16 608)	(0)	66 431
Total Capital Expenditure	247 970	266 618	266 618	16 119	25 159	66 655	(41 495)	(0)	266 618

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

GT422 Midvaal - Table C6 Monthly Budget Statement - Financial Position - M03 September

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		486 642	434 487	434 487	487 692	434 487
Trade and other receivables from exchange transactions		291 668	315 058	315 058	314 770	315 058
Receivables from non-exchange transactions		129 690	45 859	45 859	141 697	45 859
Current portion of non-current receivables						
Inventory		22 859	15 932	15 932	23 212	15 932
VAT		24 640	15 792	15 792	17 393	15 792
Other current assets		69	(16)	(16)	49	(16)
Total current assets		955 568	827 113	827 113	984 812	827 113
Non current assets						
Investments						
Investment property		49 234	49 351	49 351	49 234	49 351
Property, plant and equipment		2 270 925	2 220 041	2 220 041	2 262 650	2 220 041
Biological assets						
Living and non-living resources						
Heritage assets		19	19	19	19	19
Intangible assets		14 492	22 748	22 748	14 492	22 748
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		2 334 670	2 292 159	2 292 159	2 326 395	2 292 159
TOTAL ASSETS		3 290 238	3 119 272	3 119 272	3 311 207	3 119 272
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		32 314	42 386	42 386	31 953	42 386
Consumer deposits		23 658	20 757	20 757	23 940	20 757
Trade and other payables from exchange transactions		242 025	72 171	72 171	199 268	72 171
Trade and other payables from non-exchange transactions		8 177	6 372	6 372	12 897	6 372
Provision		-	17 687	17 687	-	17 687
VAT		48 275	-	-	63 626	-
Other current liabilities		-	-	-	-	-
Total current liabilities		354 449	159 373	159 373	331 683	159 373
Non current liabilities						
Financial liabilities		209 554	117 420	117 420	207 266	117 420
Provision		96 777	99 350	99 350	96 777	99 350
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		306 330	216 770	216 770	304 043	216 770
TOTAL LIABILITIES		660 779	376 143	376 143	635 725	376 143
NET ASSETS	2	2 629 459	2 743 129	2 743 129	2 675 482	2 743 129
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		2 814 228	2 702 345	2 702 345	2 860 251	2 702 345
Reserves and funds		(184 769)	-	-	(184 769)	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	2 629 459	2 702 345	2 702 345	2 675 482	2 702 345

MIDVAAL LOCAL MUNICIPALITY

**AGENDA OF THE 9TH ORDINARY MEETING OF 2024 TO BE HELD ON THURSDAY,
31 OCTOBER 2024 AT 14:00 IN THE COUNCIL CHAMBERS**

GT422 Midvaal - Table C7 Monthly Budget Statement - Cash Flow - M03 September

Description	Ref	2023/24 Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2024/25			YTD variance	YTD variance %	Full Year Forecast
R thousands	1				Monthly actual	YearTD actual	YearTD budget			
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		265 702	314 644	314 644	25 400	71 708	78 661	(6 953)	-9%	314 644
Service charges		774 437	943 285	943 285	86 452	264 898	235 821	29 077	12%	943 285
Other revenue		4 188 299	19 718	19 718	251 603	1 154 918	4 930	1 149 988	23329%	19 718
Transfers and Subsidies - Operational		165 857	206 570	206 570	–	73 892	51 643	22 249	43%	206 570
Transfers and Subsidies - Capital		115 937	126 532	126 532	111	32 577	31 633	944	3%	126 532
Interest		42 107	44 209	44 209	3 631	11 461	11 052	409	4%	44 209
Dividends								–		
Payments										
Suppliers and employees		(2 114 340)	(1 550 552)	(1 550 552)	(187 340)	(521 210)	(387 638)	133 572	-34%	(1 550 552)
Interest		–	(23 767)	(23 767)	–	–	(5 942)	(5 942)	100%	(23 767)
Transfers and Subsidies								–		
NET CASH FROM/(USED) OPERATING ACTIVITIES		3 438 000	80 640	80 640	179 857	1 088 243	20 160	(1 068 083)	-5298%	80 640
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								–		
Decrease (increase) in non-current receivables								–		
Decrease (increase) in non-current investments								–		
Payments										
Capital assets		(238 342)	(256 068)	(256 068)	(16 119)	(25 159)	(64 017)	(38 858)	61%	(256 068)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(238 342)	(256 068)	(256 068)	(16 119)	(25 159)	(64 017)	(38 858)	61%	(256 068)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		94 550	84 772	84 772	(622)	(1 802)	21 193	(22 995)	-109%	84 772
Borrowing long term/refinancing		21 558	3 078	3 078	(176)	(485)	770	(1 255)	-163%	3 078
Increase (decrease) in consumer deposits		(571)	–	–	–	–	–	–		–
Payments										
Repayment of borrowing		(17 876)	(42 386)	(42 386)	(122)	(361)	(10 596)	(10 235)	97%	(42 386)
NET CASH FROM/(USED) FINANCING ACTIVITIES		97 660	45 464	45 464	(920)	(2 649)	11 366	14 015	123%	45 464
NET INCREASE/ (DECREASE) IN CASH HELD		3 297 318	(129 964)	(129 964)	162 819	1 060 435	(32 491)			(129 964)
Cash/cash equivalents at beginning:		(495 713)	(560 033)	(560 033)	1 384 258	486 642	(560 033)			486 642
Cash/cash equivalents at month/year end:		2 801 605	(689 997)	(689 997)	1 547 077	1 547 077	(592 524)			356 678



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

1 JUL 2024 – 30 JUN 2025

Quarter 1 – Section 52(d)-MFMA Performance Report on Predetermined Objectives
31 Oct 2024

087-106-2471
complaints@midvaal.gov.za
24 Hour Emergency Line 016-360-7500 / 016-340-5911
Ethics Hotline 0860-268-624



INDEX

DESCRIPTION	PAGE NO
1. Service Delivery & Budget Implementation Plan Concept	3
1.1 Definition	3
1.2 Components of the SDBIP	3
1.3 SDBIP Concept	4
1.4 Definitions/concepts relevant to the SDBIP	5
2. Performance Management Framework	8
2.1 Performance Planning	8
2.2 Performance Measurements	8
2.3 Performance Monitoring	9
2.4 Performance Analysis	9
2.5 Performance Reporting	9
2.6 Performance Review	13
3. Roles & Responsibilities	14
4. Process Plan	17
5. Five Necessary Components of the Top-Layer of the SDBIP	18
5.1 Monthly projections of revenue to be collected for each source	20
5.2 Monthly projections of revenue and expenditure for each Vote (Operating Expenditure per Category)	22
5.3 Monthly projections for revenue and operating expenditure for each Vote (Functional Classification)	23
5.4 Quarterly projections of service delivery targets and performance indicators for each Vote	24
5.5 Ward information for expenditure and service delivery	59
5.6 Detailed Capital Works Plan broken down by Ward over three years	62
6. Council's Vision & Mission	67
7. Midvaal's approved Key Performance Areas (KPA's)	66
8. Approval of Service Delivery & Performance Targets	69
9. Key Performance Areas (KPA's) / Key Focus Areas (KFAs) (Measurable Performance Objectives)	71
9.1 KPA 1 – Good Governance	72
9.2 KPA 2 – Safe & Health Environments	76
9.3 KPA 3 – Community Development	80
9.4 KPA 4 – Institutional Transformation	83
9.5 KPA 5 – Financial Stability	87
9.6 KPA 6 – Infrastructure & Sustainable Living Environments	96
9.7 KPA 7 – Communication & Customer Care	103
9.8 KPA 8 – Economic Growth & Spatial Transformation	107
10. Targets not Achieved	112
11. Council Resolution	119

1. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN CONCEPT

1.1 DEFINITION

The definition of the Service Delivery & Budget Implementation Plan (SDBIP), explained in the Municipal Finance Management Act, Act 56 of 2003 (MFMA), reads as follows:

"Service Delivery and Budget Implementation Plan"

A detailed plan approved by the Executive Mayor in terms of Section 53(l)(c)(ii) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) for implementing the municipality's delivery of municipal services and its annual budget.

The Service Delivery & Budget Implementation Plan (SDBIP) provides the vital link between the Executive Mayor, Council (Executive) and the administration and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community.

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council.

It enables the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager and for the community to monitor the performance of the municipality.

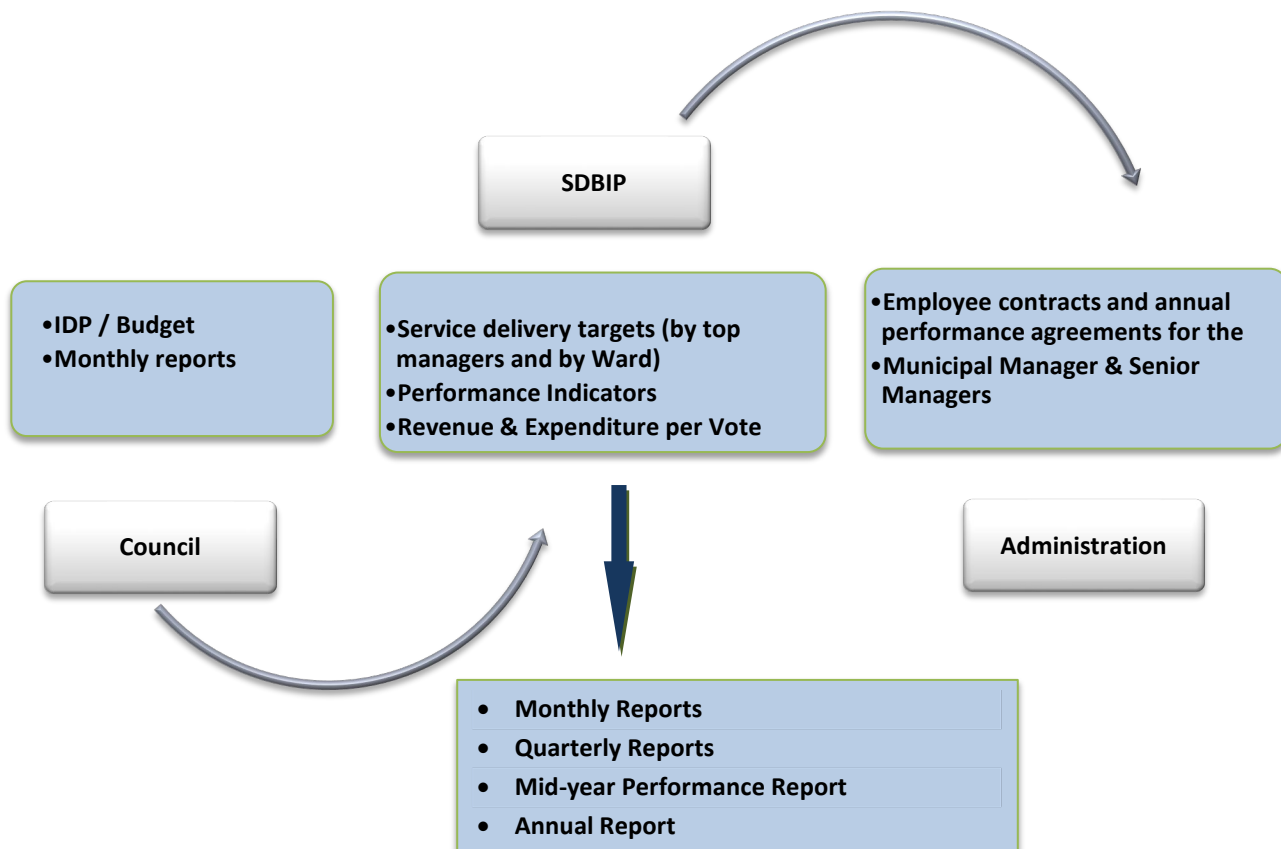
1.2 The following components must be indicated in the SDBIP:

Projections for each month of:

1. Revenue to be collected by Source
2. Operational and Capital Expenditure by Vote
3. Service delivery targets and performance indicators for each quarter
4. Capital budget broken down per ward
5. Any other matters that may be prescribed and includes any revisions of such plan by the Executive Mayor in terms of Section 54(1) of the MFMA

The SDBIP serves as a contract between Council and the Administration.

This diagram explains the Service Delivery & Budget Implementation Plan (SDBIP) Concept.



1.3 The SDBIP concept is further explained in the following sequence:

1. Top Management sets the targets	Published SDBIP The Strategic Level SDBIP Supporting Documentation Operational Level
2. Top Management develops the detail on the operational level	
3. SDBIP tabled in Council and made public	
4. Municipal Manager is responsible for submitting the SDBIP to the Executive Mayor	
5. Executive Mayor to approve SDBIP within 28 days after the budget approval	
6. Performance Agreements reviewed by the Executive Mayor to ensure compliance	
7. Monthly monitoring by Executive Mayor – any revisions to the top layer must be approved by Council	
8. Council should reserve oversight role over performance end of year – Annual Report tabled by the Executive Mayor	

1.4 Definitions/concepts relevant to the SDBIP

ABBREVIATION	DEFINITION / CONCEPT
APPROVED BUDGET	An Annual Budget approved by Council per Council Resolution
ADJUSTMENTS BUDGET	The revision of the Annual Budget in terms of Section 28 of the MFMA
ALLOCATIONS	The money received from the Provincial or National Government or other municipalities
ANNUAL BUDGET	The Medium-Term Revenue and Expenditure Framework (MTREF) Financial Plan approved by Council per Council Resolution for a specific financial year (1 Jul – 30 Jun)
BUDGET	The Budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan
BUDGET-RELATED POLICY	A policy of the municipality affecting or affected the Annual Budget, including the tariff policy, rates policy, credit control and debt collection policy contained in the Approved Budget
BUDGET YEAR	The financial year for which an annual budget is to be approved in terms of Section 16(1) of the MFMA
CAPITAL EXPENDITURE	The spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as a non-current asset on the municipality's statement of financial position
CASH FLOW STATEMENT	A statement including only actual receipts and expenditures by the municipality. Cash payments and receipts do not always coincide with budgeted timings. Example: When an invoice is received it is shown as expenditure in the month it is received, even though it may not be paid in the same month. The same principle applies to cash receipts. The municipality recognises the revenue on the date of billing whilst payment may not appear in the same period. The receipt is recognised at the date of receipt.
CATEGORY	Functional classification
DORA	The Division of Revenue Act, that shows the total annual allocations made by National to Provincial and local government
EQUITABLE SHARE	A financial allocation in the form of an unconditional grant that enables municipalities to provide basic services to poor households and to enable municipalities with limited own resources to afford basic administrative and governance capacity and perform core municipal functions
EXPENDITURE	Operational / Capital Expenditure
IDP	Integrated Development Plan
MFMA	Local Government: Municipal Finance Management Act, Act 56 of 2003
REVENUE	Budgets must be funded from realistically anticipated revenues (income), cash back reserves and borrowing for capital only
SDBIP	The SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and will be possible if the IDP and the Budget are fully aligned with each other, as required by the MFMA The SDBIP therefore serves as a "contract" between the administration, Council and community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the Budget
SOURCE	Source of income

One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments of the municipality.

The Votes for Midvaal are:

Vote 01 - Executive & Council

- 01.1 - Municipal Manager
- 01.2 – Councillors
- 01.3 – Office of the Speaker
- 01.4 - Office Of the Mayor
- 01.5 - Savanna City

Vote 02 - Corporate Services

- 02.1 - Corporate Services (Administration)
- 02.2 - Council Building
- 02.3 - Public Relations Officer
- 02.4 - ICT Services
- 02.5 - Performance Audit
- 02.6 - Human Resources

Vote 03 - Financial Services

- 03.1 - Financial Services (Administration)
- 03.2 - Financial Services (Income)
- 03.3 - Financial Services (Expenditure)

Vote 04 - Development & Planning

- 04.1 - Development & Planning
- 04.2 - Building Control
- 04.3 - Town Planning
- 04.4 - Building Regulation & Enforcement

Vote 05 – Health

- 05.1 - Clinic Randvaal
- 05.2 - Clinic Meyerton
- 05.3 - Clinic Kookrus

Vote 06 - Community And Social Services

- 06.1 - Library Meyerton
- 06.2 - Library Henley on Klip
- 06.3 - Library De Deur (Walkerville)
- 06.4 - Library Randvaal
- 06.5 - Library Sicelo
- 06.6 - Lakeside Library
- 06.7 - Library Bonte Bonke
- 06.8 - Social Services (Administration)
- 06.9 - Library Savanna City
- 06.10 - Library Mamello
- 06.11 – Parks
- 06.12 - Swimming Pool
- 06.13 - Sport & Recreation (Administration)

06.14 – Cemeteries

Vote 07 - Public Safety

07.1 – Traffic

07.2 – Fire

Vote 08 - Sport and Recreation

Vote 09 - Environmental Protection

09.1 - Municipal Health Services (Sedibeng Funding)

09.2 - Environmental Management

Vote 10 - Wastewater Management

10.1 - Sanitation Network

10.2 - Wastewater Purification

Vote 11 - Solid Waste Management

11.1 - Landfill Sites

11.2 - Solid Waste

Vote 12 - Roads and Transport

12.1 – Traffic

12.2 – Roads

12.3 - Mechanical Workshop

12.4 – Stormwater

12.5 – Stormwater

Vote 13 - Water Services

13.1 - Water Network

Vote 14 - Electrical Services

14.1 - Electrical Network

14.2 - Engineering (Administration)

Vote 15 – Other

2. PERFORMANCE MANAGEMENT FRAMEWORK

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role- players.

The policy document guides the development of a PMS. It also forms the basis of aligning the IDP with the operational SDBIPs, performance areas and performance indicators of the various departments.

The Performance Management Framework is the way the Municipality collects, presents and uses its performance information. It is a practical plan, made up of mechanisms and processes, to collect, process, arrange and classify, examine and evaluate, audit, reflect on and report performance information. These mechanisms and processes work in a cycle which must be linked to the normal planning (IDP and otherwise) and the annual budgeting cycle.

The annual process of managing performance at organisational level involves the steps set out in the diagram below and explained/defined below:



2.1 Performance Planning

The performance of Midvaal is to be managed in terms of its IDP. The process of compiling an IDP and the SDBIP and the annual review of the IDP thereof, constitutes the process of planning for performance.

It should be noted that the last component of the process is that of performance review and the outcome of such review process inform the next cycle of the IDP compilation/review by focusing the planning processes on those areas in which Midvaal has underperformed.

2.2 Performance Measurement

Performance measurement refers to the formal process of collecting and capturing performance data to enable reporting to take place for each Key Performance Indicator and against the target set for such indicator.

The setting of measures/indicators and targets happens during the IDP process and is linked to the strategic objectives of the municipality.

To ensure the integrity of the indicators and targets set, baseline information based on backlog and current performance should be used as the basis for setting sound measures/indicators and targets. Performance measurement allows Midvaal to compare their actual performance in relation to backlog and current (baseline) performance.

2.3 Performance Monitoring

The purpose of performance monitoring is to ensure:

1. Performance is monitored against the information available
2. The MFMA requires the Accounting Officer to regularly monitor and report on performances
3. The Act stresses the need for regular monitoring reports to be submitted to NT, so serve as early warning
4. Performance against the budget and service delivery plans
5. Council is alerted and managers are taking appropriate remedial actions

It is important to understand the duties, roles and responsibilities of the different stakeholders and role-players in the various processes that together constitute the framework of the PMS. It is important that the accountabilities and relationships and priorities of the various stakeholders are set to ensure that there is a complete understanding of the participation, consultation and involvement of all stakeholders for maximum inputs into, and success of the PMS.

Performance monitoring and reporting are very important. It ensures timeous identification of non-performance.

Performance monitoring is an ongoing process by which the Manager accountable for a specific indicator and target, as set out in the SDBIP, continuously monitors current performance against predetermined objectives (PDOs). The aim of the monitoring process is to take appropriate and immediate interim (or preliminary) action where the indication is that a target is not going to be achieved by the time that the formal process of performance measurement, analysis, reporting and review is due.

2.4 Performance Analysis

Performance analysis involves the process of making sense of measurements/indicators. It requires interpretation of the measurements as conducted in terms of the previous step to determine whether targets have been achieved and exceeded and to project whether future targets will be achieved or not.

Where targets have not been achieved, performance analysis requires that the reasons therefore should be examined and corrective action recommended.

Where targets have been achieved or exceeded, the key factors that resulted in such success, should be documented and shared, to ensure organisational learning.

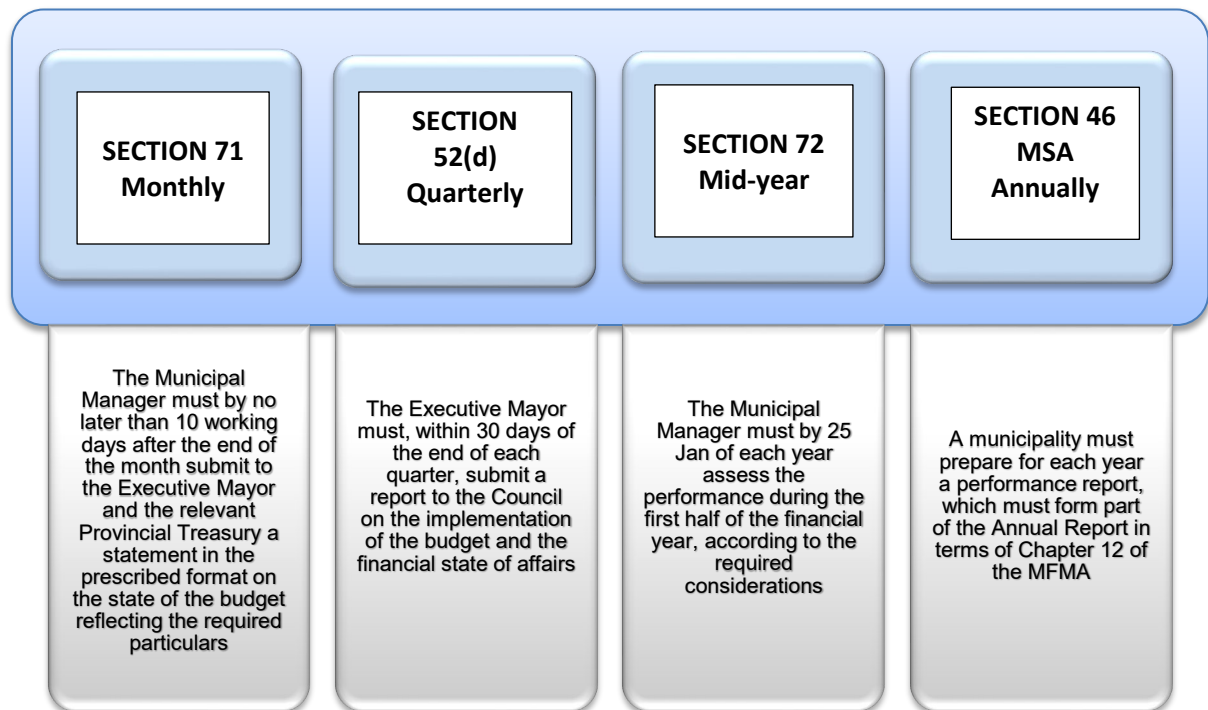
2.5 Performance Reporting

The purpose of performance reporting is to:

1. Monitor the financial position, performance and cash flows
2. Review ongoing progress towards achieving performance objectives
3. Early Warning System for budget overspending
4. Highlight performance shortcomings: Under expenditure
5. Integral part of ongoing management
6. Budget holders accountable through regular reporting
7. Integrated financial and performance management determine cost effectiveness

The executive management should also ensure that quality performance reports are submitted to the Mayoral Committee and that adequate response strategies are proposed in cases of poor performance.

Performance reporting is done according to the following sections regulated by the MFMA:



The assessment terminology of actual performance against targets set for the Key Performance Indicators as documented in the SDBIP, is illustrated in terms of the following descriptions:

Level	Terminology	Description
5	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	Performance Significantly Above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	Not Fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The Employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

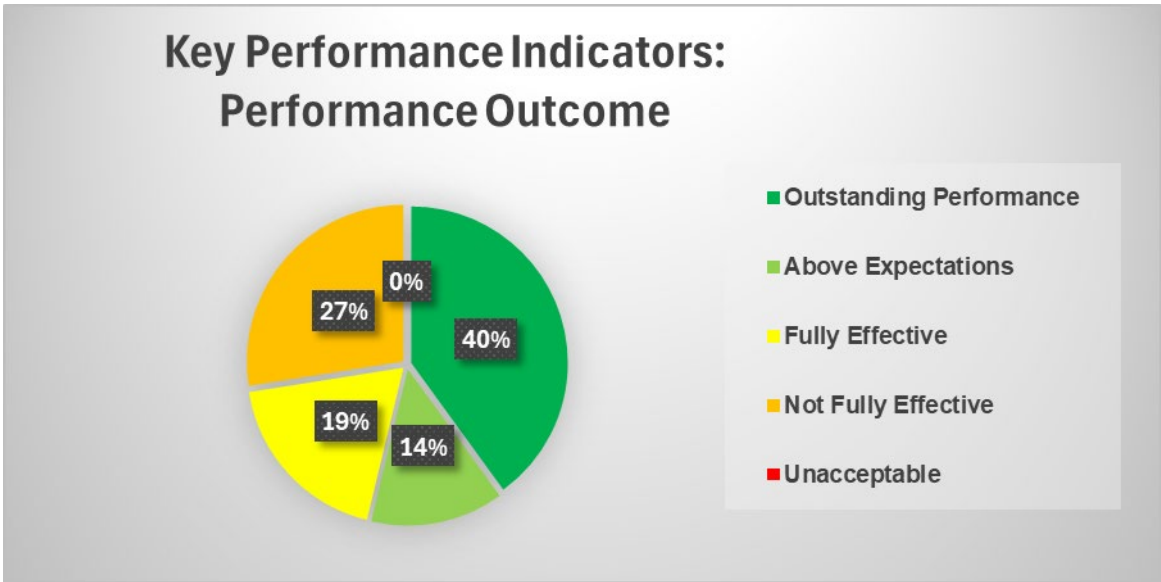
The quarterly performance in terms of Section 52(d) of the Local Government: Municipal Finance Management Act, Act 56 of 2003, is therefore reported to Council. The Executive Mayor must, within 30 days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of affairs.

The quarterly organisational performance comparison in terms of the Measurable Performance Objectives, for the period under review, is reported below. A total performance outcome of **69.88%** is reported.

CRITERIA	Q1	Q2	Q3	Q4	YtD
1. Total number of indicators	112				
2. Number of Indicators applicable for the period under review	83				
3. Number of Indicators Achieved	58				
4. Number of Indicators not Achieved	22				
5. Number of Indicators not applicable for the period under review	32				
% Performance	69.88%				

GRAPHICAL QUARTERLY PERFORMANCE REPORTING

QUARTER 1



Legend:

		YtD
Outstanding Performance	32	38.55
Above Expectations	11	13.25
Fully Effective	15	18.07
Not Fully Effective	22	26.51
Unacceptable	0	0.00
Not Applicable	32	
TOTAL: KPIs	112	

DEPT	NUMBER OF INDICATORS	UNACCEP- TABLE	NOT FULLY EFFECTIVE	FULLY EFFECTIVE	ABOVE EXPECTATIONS	OUTSTANDING PERFORMANCE	%	NOT APPLICABLE
CORP	16	-	5	4	-	3	58.33	4
FIN	14	-	2	1	3	5	82	3
DP	13	-	-	4	1	6	100	2
COMM	20	-	4	1	1	6	67	8
ENG	22	-	3	1	4	4	75	10
MM	10	-	4	3	1	1	56	1
PSR	17	-	4	1	1	7	69.23	4
	112	-	22	15	11	32	69.88	32

Performance management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

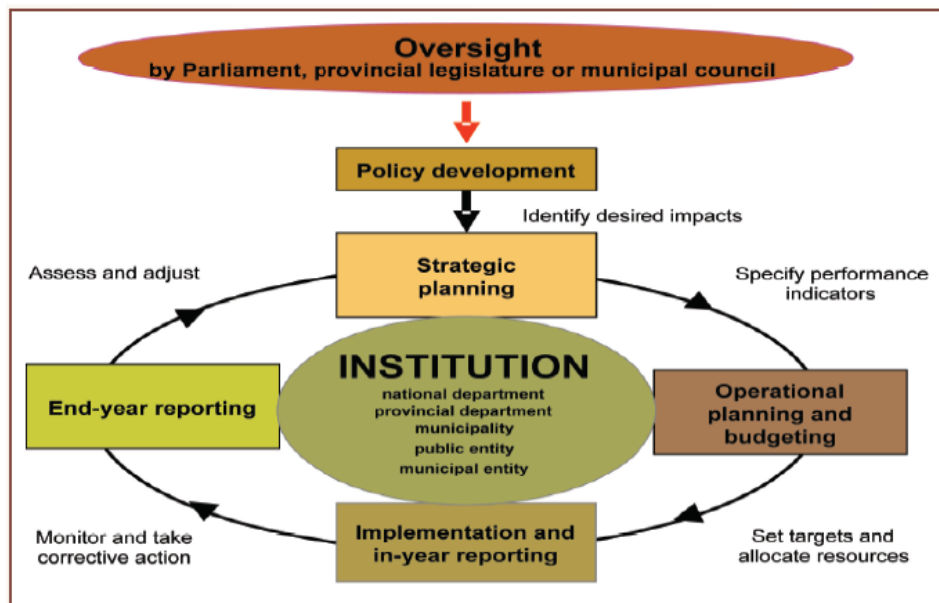


Figure 5 Planning, budgeting and reporting cycle

2.6 Annual Performance Reporting and Review

On an annual basis a comprehensive report on the performance of the MLM also needs to be compiled.

The requirements for the compilation, consideration and review of such an annual report are set out in Chapter 12 of the MFMA. In summary it requires that:

1. All municipalities for each financial year compile an annual report;
2. The annual report be tabled within seven months after the end of the financial year (However, in terms of a National Treasury directive municipalities are required to approve the first draft of an annual report during August);
3. The annual report immediately after it has been tabled be made public and that the local community be invited to submit representations thereon;
4. The municipal Council consider the annual report within nine months after the end of the financial year and adopt an oversight report containing the council's comments on the annual report;
5. The oversight report as adopted be made public;
6. The annual report as tabled and the Council's oversight report be forwarded to the Auditor-General, the Provincial Treasury and the department responsible for local government in the Province; and
7. The annual report as tabled and the Council's oversight report are sub-mitted to the Provincial legislature.

The oversight report to be adopted provides the opportunity for full Council to review the performance of the MLM. The requirement that the annual report once tabled and the oversight report be made public similarly provides the mechanism for the general public to review the performance of the MLM.

The Council may also resolve that annually a public campaign be embarked upon to involve the citizens of the MLM in the review of municipal performance over and above the legal requirements of the Municipal Systems Act and the MFMA. Such a campaign could involve all or any combination of the following methodologies:

- Various forms of media including radio, newspapers and billboards could be used to convey the annual report;
- The public may be invited to submit comments on the annual report via telephone, fax and e-mail;
- Public hearings could be held in a variety of locations to obtain input of the annual report;
- Making use of existing structures such as ward and/or development committees to disseminate the annual report and invite comments; and
- Hosting a number of public meetings and roadshows at which the annual report could be discussed and input invited.

3. ROLES & RESPONSIBILITIES

STAKEHOLDERS / ROLE-PLAYERS	ROLES AND RESPONSIBILITIES
1. Developing and sanctioning the performance management process	
Mayoral Committee Ratify and adopt the PMS Policy	
2. Developing measures / indicators	
Officials - Provide the IDP documentation and (when appropriate) the PMS documentation of the previous reporting period - Provide inputs into the process with reference to the available resources within their respective departments - Document the measures/indicators - Provide the schedule of measures/indicators to relevant stakeholders	
Councillors - Provide inputs into the process with reference to the needs and requirements of their constituents and the communities - Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations	
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements	
3. Setting targets	
Officials - Provide inputs into the process with reference to the available resources within their respective departments - Document the targets - Provide and publicise the schedule of targets to the relevant stakeholders	
Councillors - Provide inputs into the process with reference to the needs and requirements of their constituents and the communities - Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations	
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements	

4. Linking measures/indicators and targets to performance commitments of staff	
Municipal Manager	
1.	Prepare performance agreements with agreed and approved measures/indicators and targets
2.	Ensure that the measures/indicators and targets in the performance agreements of senior managers are linked with his/her agreement
3.	Ensure that all senior managers performance agreements are published
4.	Provide inputs into senior managers performance agreements
5.	Ensure that the measures/indicators and targets of the departments and sub-ordinates are linked with the senior managers agreements
Mayoral Committee	
Ratify and adopt the performance agreements	
5. Monitoring and Evaluation	
Executive Mayor	
Monitor and evaluate (according to agreed schedule) the measures/indicators and targets of the Municipal Manager	
Municipal Manager	
1.	Monitor and evaluate (according to the agreed schedule) the measures/indicators and targets of senior managers
2.	Ensure that the results are documented and publicised to the relevant stakeholders
6. Information collection, processing and analysis	
Councillors	
1.	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2.	Ensure with the council officials that all information is made available
3.	Examination, scrutiny and critical analysis of measures/indicators, targets, outputs and outcomes
Officials	
Collect, process and provide the relevant and appropriate information from their respective departments/Sections	
Local community and Stakeholders	
Provide inputs into the process with reference to their specific needs and requirements	
7. Auditing of information	
Performance Management Manager	
1.	Collect and process relevant and appropriate information from departments
2.	Examination, scrutiny and critical analysis of information from departments
Performance & Audit Committee	
Examination, scrutiny and critical analysis of information from departments	
Auditor-General	
1.	Collect and process the relevant and appropriate information from the Municipality
2.	Examination, scrutiny and critical analysis of information from the Municipality

8. Audit reporting	
Internal Auditor	
Provide an independent audit report to the Performance & Audit Committee	
Performance & Audit Committee	
Provide an independent audit report to the Municipal Manager and Mayoral Committee	
9. Reporting	
Municipal Manager	
Provide approved, relevant and appropriate information and reports to National- and Provincial Government and the Auditor-General	
10. Report to Community	
Municipal Manager	
Ensure that the results are documented and publicised to the relevant stakeholders	
11. Review of performance management and setting of new measures/indicators and targets	
Officials	
1.	Provide inputs into the process with reference to the available resources within their respective departments
2.	Document the measures/indicators and targets
3.	Provide and publicise the schedule of revised measures/indicators and targets to relevant stakeholders
Councillors	
1.	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2.	Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations in the light of the revised measures/indicators and targets
Local Community and Stakeholders	
Provide inputs into the process with reference to their specific needs and requirements in the light of the revised measures/indicators and targets	

4. PROCESS PLAN

Section 28 of the Municipal Systems Act, Act 32 of 2000, states that:

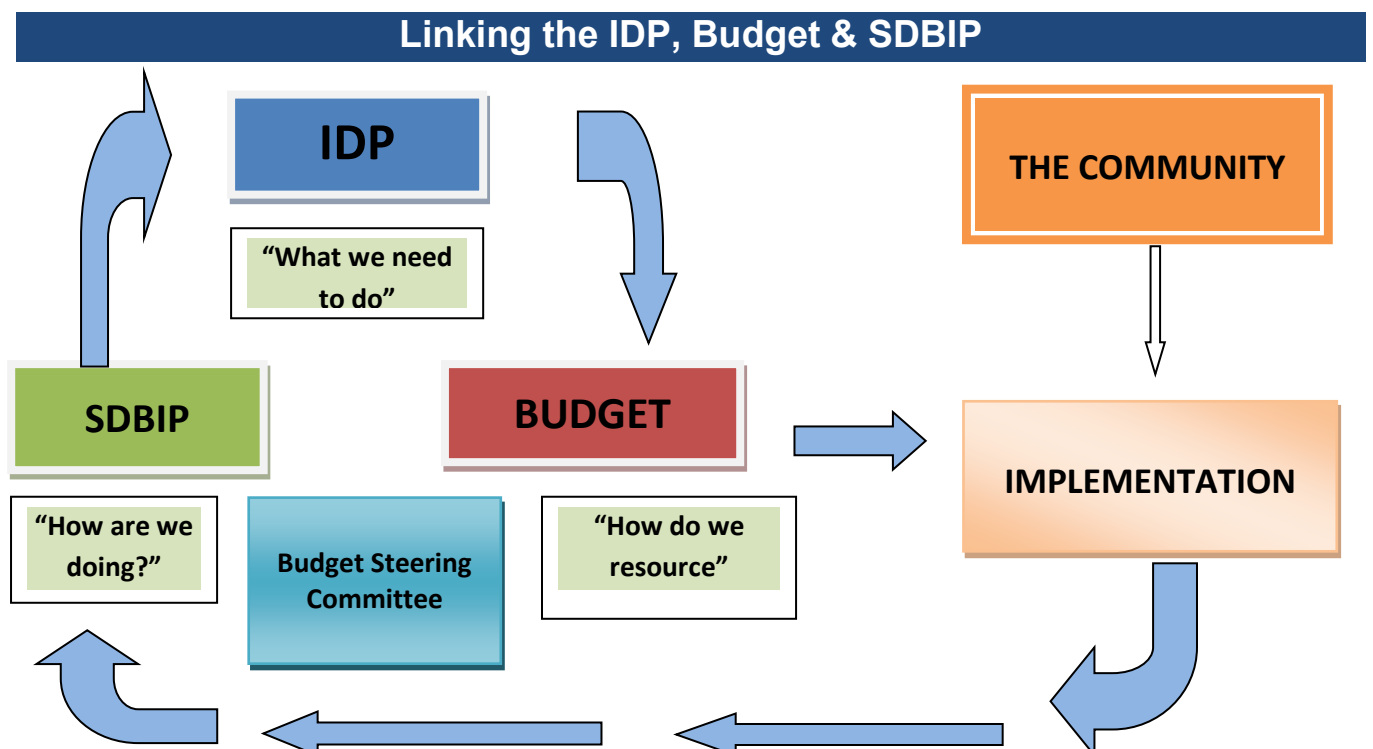
Each Municipal Council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan.

The Process Plan will amongst other, include the following:

- ☐ Institutional arrangements (internal and external role-players)
- ☐ Mechanisms and procedures for public participation
- ☐ The IDP year planner
- ☐ Alignment of the IDP
- ☐ Conclusion

The complete process plan is contained in the IDP.

The full process is simplified in the following diagram:



5. FIVE NECESSARY COMPONENTS OF THE TOP-LAYER OF THE SDBIP

The next section (funding/budget) of the SDBIP must be read with the afore-mentioned requirements to be able to give effective implementation of the full process, linked to the Performance Management System.

- 5.1 Monthly projections of Revenue to be collected for each source;
- 5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category;
- 5.3 Monthly projections for revenue and operating expenditure for each Vote;
- 5.4 Quarterly projections of service delivery targets and performance indicators for each Vote;
- 5.5 Ward Information for expenditure and service delivery.

Table 1 Consolidated Overview of the 2024/25– 2026/2027 MTREF

	Adjusted Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
Financial Overview				
Total Operating Revenue	1,751,531,487	1,913,804,260	2,048,191,513	2,236,094,217
Total Operating Expenditure	1,733,012,920	1,873,019,955	2,027,620,477	2,217,146,486
Total Capital Expenditure	270,011,744	266,618,087	208,587,999	147,441,957
Total Expenditure	2,003,024,664	2,139,638,042	2,236,208,476	2,364,588,443
Employee Cost	396,778,428	423,721,821	439,885,331	463,633,936
Employee Cost as a % of Opex	22.90%	22.62%	21.69%	20.91%

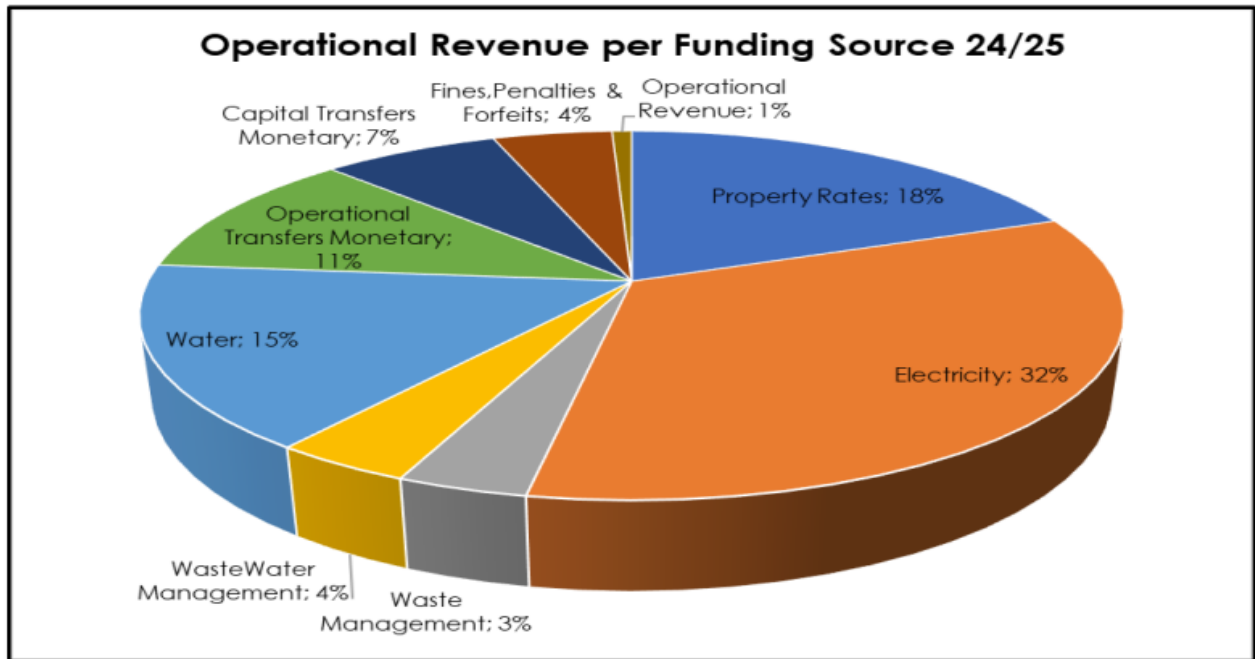
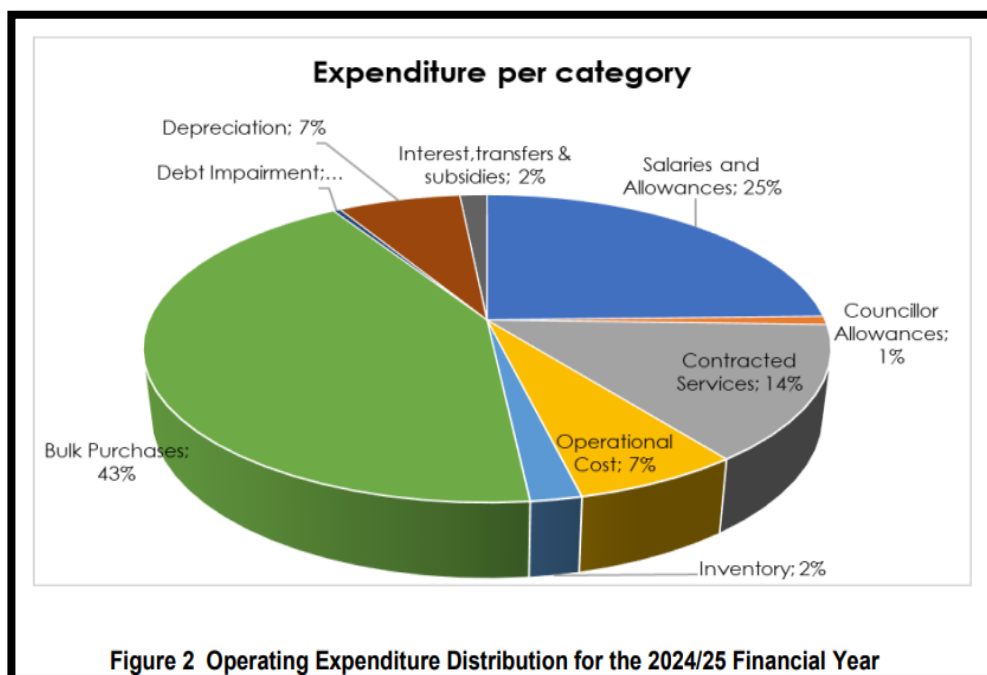


Figure 1: Operating Revenue Distribution for the 2024/25 Financial Year



5.1 Monthly projections of Revenue to be collected for each source

GT422 Midvaal - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	59 328	(36 347)	616 262	711 937	822 586
Service charges - Water		26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	26 220	5 784	294 205	314 641	336 503
Service charges - Waste Water Management		6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	6 272	2 012	71 008	75 268	79 784
Service charges - Waste Management		5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	5 912	1 271	66 300	70 941	75 907
Sale of Goods and Rendering of Services		717	717	717	717	717	717	717	717	717	717	717	254	8 141	8 604	9 092
Agency services													-	-	-	-
Interest													-	-	-	-
Interest earned from Receivables		2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	2 201	1 040	25 252	26 413	27 602
Interest earned from Current and Non Current Assets		3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	3 854	1 820	44 209	46 242	48 323
Dividends													-	-	-	-
Rent on Land													-	-	-	-
Rental from Fixed Assets		103	103	103	103	103	103	103	103	103	103	103	33	1 161	1 230	1 304
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		415	415	415	415	415	415	415	415	415	415	415	186	4 751	4 980	5 217
Non-Exchange Revenue																
Property rates		30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	30 882	9 906	349 605	370 581	392 816
Surcharges and Taxes													-	-	-	-
Fines, penalties and forfeits		7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	7 563	226	83 414	90 750	96 195
Licences or permits													-	-	-	-
Transfer and subsidies - Operational		17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	17 899	9 677	206 570	214 793	233 262
Interest		1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	1 366	16 396	16 396	16 396
Fuel Levy													-	-	-	-
Operational Revenue													-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations													-	-	-	-
Total Revenue (excluding capital transfers and cont		162 731	162 731	162 731	162 731	162 731	162 731	162 731	162 731	162 731	162 731	162 731	(2 774)	1 787 272	1 952 778	2 144 987

Expenditure																
Employee related costs		36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	36 657	20 455	423 686	439 885	463 634
Remuneration of councillors		1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	1 337	559	15 270	16 049	16 851
Bulk purchases - electricity		53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	53 631	(33 699)	556 242	643 572	744 613
Inventory consumed		14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	6 055	166 072	174 564	183 747
Debt impairment		14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	(11 539)	146 245	172 128	201 236
Depreciation and amortisation		10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	10 198	6 610	118 783	122 369	126 245
Interest		2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	2 119	455	23 767	25 431	27 211
Contracted services		21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	21 207	16 871	250 144	254 478	266 156
Transfers and subsidies		208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 500	2 500
Irrecoverable debts written off		594	594	594	594	594	594	594	594	594	594	594	280	6 814	7 128	7 449
Operational costs		9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	9 756	6 183	113 497	117 067	122 483
Losses on disposal of Assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other Losses		4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	4 371	1 921	50 001	52 451	55 021
Total Expenditure		168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit)		(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(6 238)	(17 133)	(85 748)	(74 842)	(72 159)
Transfers and subsidies - capital (monetary allocations)		7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	7 951	37 770	125 232	95 413	91 107
Transfers and subsidies - capital (in-kind)		—	—	—	—	—	—	—	—	—	—	—	1 300	1 300	—	—
Surplus/(Deficit) after capital transfers & contributions		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Income Tax		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after income tax		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Share of Surplus/Deficit attributable to Joint Venture		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Share of Surplus/Deficit attributable to Associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year	1	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category

GT422 Midvaal - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue by Vote																
Vote 01 - Executive & Council		595	595	595	595	595	595	595	595	595	595	595	315	6 864	7 144	7 431
Vote 02 - Corporate Services		165	165	165	165	165	165	165	165	165	165	165	53	1 865	1 977	2 096
Vote 03 - Financial Services		43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	43 798	27 091	508 868	525 575	551 478
Vote 04 - Development & Planning		1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	954	14 023	14 258	9 531
Vote 05 - Health		438	438	438	438	438	438	438	438	438	438	438	208	5 029	5 259	5 421
Vote 06 - Community And Social Services		2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	2 855	12 051	43 459	34 264	25 137
Vote 07 - Public Safety		107	107	107	107	107	107	107	107	107	107	107	2 250	3 426	1 282	1 340
Vote 08 - Sport And Recreation		257	257	257	257	257	257	257	257	257	257	257	(2 824)	–	–	–
Vote 09 - Environmental Protection		7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	(84 281)	3 081	3 081	3 081
Vote 10 - Waste Water Management		8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	(2 617)	89 841	95 304	104 084
Vote 11 - Solid Waste Management		8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	8 567	(18 498)	75 735	100 864	105 830
Vote 12 - Roads And Transport		31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	(251 355)	95 062	102 799	106 245
Vote 13 - Water Services		64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	64 873	(344 792)	368 809	377 910	417 380
Vote 14 - Electrical Services													697 741	697 741	778 475	897 042
Vote 15 - Other													–	–	–	–
Total Revenue by Vote		170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	36 296	1 913 804	2 048 192	2 236 094
Expenditure by Vote to be appropriated																
Vote 01 - Executive & Council		5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	5 037	2 138	57 549	60 447	63 169
Vote 02 - Corporate Services		8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	8 752	4 118	100 395	105 029	110 032
Vote 03 - Financial Services		10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	10 377	1 245	115 388	124 519	131 812
Vote 04 - Development & Planning		4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	4 149	1 468	47 102	49 783	52 198
Vote 05 - Health		475	475	475	475	475	475	475	475	475	475	475	226	5 456	5 705	5 861
Vote 06 - Community And Social Services		6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	6 968	7 287	83 937	83 616	90 016
Vote 07 - Public Safety		4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	4 004	2 779	46 828	48 053	50 350
Vote 08 - Sport And Recreation		376	376	376	376	376	376	376	376	376	376	376	(4 141)	–	–	–
Vote 09 - Environmental Protection		8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	8 679	(91 172)	4 300	4 518	4 742
Vote 10 - Waste Water Management		11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	11 088	(27 341)	94 630	104 151	109 849
Vote 11 - Solid Waste Management		18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	18 275	(71 736)	129 288	133 059	141 473
Vote 12 - Roads And Transport		24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	24 403	(60 040)	208 391	219 298	230 847
Vote 13 - Water Services		66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	66 384	(454 075)	276 152	292 833	306 556
Vote 14 - Electrical Services													703 603	703 603	796 611	920 240
Vote 15 - Other													–	–	–	–
Total Expenditure by Vote		168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit) before assoc.		1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Income Tax													–	–	–	–
Share of Surplus/Deficit attributable to Minorities		(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	(4 371)	48 080	–	–	–
Intercompany/Parent subsidiary transactions													–	–	–	–
Surplus/(Deficit)	1	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	(2 657)	70 016	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

5.3 Monthly projections for revenue and operating expenditure for each Vote

GT422 Midvaal - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description		Ref	Budget Year 2024/25											Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																	
Governance and administration			45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	45 035	30 490	525 872	540 418	567 185
Executive and council			595	595	595	595	595	595	595	595	595	595	595	315	6 864	7 144	7 431
Finance and administration			44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	44 439	30 174	519 008	533 274	559 754
Internal audit			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety			10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	10 967	14 739	135 376	131 605	128 143
Community and social services			1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 876	1 512	22 146	22 510	23 278
Sport and recreation			979	979	979	979	979	979	979	979	979	979	979	10 539	21 313	11 754	1 859
Public safety			7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	7 673	2 480	86 888	92 081	97 585
Housing			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health			438	438	438	438	438	438	438	438	438	438	438	208	5 029	5 259	5 421
Economic and environmental services			2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	2 445	1 811	28 704	29 339	22 612
Planning and development			1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	1 188	954	14 023	14 258	9 531
Road transport			1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	600	11 600	12 000	10 000
Environmental protection			257	257	257	257	257	257	257	257	257	257	257	257	3 081	3 081	3 081
Trading services			112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	112 236	(10 743)	1 223 851	1 346 831	1 518 154
Energy sources			64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	64 396	(18 891)	689 466	772 753	890 861
Water management			31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	31 492	22 392	368 809	377 910	417 380
Waste water management			7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	7 942	2 479	89 841	95 304	104 084
Waste management			8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	8 405	(16 724)	75 735	100 864	105 830
Other			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue - Functional			170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	170 683	36 296	1 913 804	2 048 192	2 236 094
Expenditure - Functional																	
Governance and administration			28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	28 151	13 880	323 542	337 808	355 059
Executive and council			5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	5 078	2 183	58 040	60 934	63 651
Finance and administration			23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	23 073	11 697	265 501	276 874	291 407
Internal audit			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety			21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	21 108	12 348	244 532	253 289	268 718
Community and social services			2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 315	2 664	28 126	27 776	31 520
Sport and recreation			3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	3 739	2 858	43 986	44 867	46 996
Public safety			14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	14 547	6 569	166 585	174 562	183 962
Housing			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Health			507	507	507	507	507	507	507	507	507	507	507	258	5 835	6 084	6 241
Economic and environmental services			11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	11 694	4 872	133 503	140 324	147 040
Planning and development			4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	4 193	1 512	47 631	50 311	52 726
Road transport			7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	7 125	3 202	81 573	85 496	89 572
Environmental protection			376	376	376	376	376	376	376	376	376	376	376	158	4 300	4 518	4 742
Trading services			108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	108 017	(16 741)	1 171 443	1 296 199	1 446 329
Energy sources			63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	63 559	(31 224)	667 925	762 708	885 003
Water management			24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	24 271	7 590	274 567	291 247	304 971
Waste water management			9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	9 198	(323)	100 856	110 376	116 075
Waste management			10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	10 989	7 217	128 095	131 867	140 281
Other			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Expenditure - Functional			168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	168 969	14 359	1 873 020	2 027 620	2 217 146
Surplus/(Deficit) before assoc.			1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948
Intercompany/Parent subsidiary transactions			—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)		1	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	1 713	21 937	40 784	20 571	18 948

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote

1. Office of the Municipal Manager

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, within 30 days after the end of the quarter (Council Resolution)	To ensure compliance with Section 62 of the MFMA in terms of risk management and related matters	3 = Quarterly Organisational progress reports completed and submitted within 30 days after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted within 30 days after the end of the quarter 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	20	4	4	4	4	4	1	1	1	1
2	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	Auditor-General opinion expressed on Annual Financial Statements (AFS), Pre-determined Objectives (PDOs) and Compliance must be financially unqualified	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	Clean Audit	10th Clean Audit	Clean Audit		Clean Audit	-	Clean Audit	-	-
3	MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources <u>(own and any other sources)</u> (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	90%	80.56%	90%	94.54%	95%	15%	40%	75%	95%
4	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)-performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	To comply with the requirements of Section 52(d) of the MFMA to report within 30 days of the end of each quarter a report to Council on the implementation of the budget and the financial state of affairs of the municipality	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	20	4	4	4	4	4	1	1	1	1

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
5	MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% - 92.99% 4 = 93% - 94.99% 5 = 95% and higher	90%	-	-	90%	99.33%	95%	15%	40%	75%	95%
6	MM	KPI 080	KPA 1	KFA 01	Number of internal audit progress reports submitted to the Audit, Performance, Integrity & Risk Management Committee quarterly	Audit, Performance, Integrity & Risk Management Committee agenda with quarterly internal audit reports included	To comply with the requirements of Section 165(2)(b) of the MFMA to report on the implementation of the Internal Audit Plan and matters relating thereto	3 = Audit Action Plan Report submitted quarterly 4 = Audit Action Plan quarterly report including ad hoc requests submitted on time for committee submission plus hosting AFS review meeting 5 = Audit Action Report, Audit Action Plan quarterly report plus ad hoc report, plus report on the internal audit general findings	20	4	4	2	2	4	1	1	1	1
7	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	To comply with the requirements of Section 78(1)(e) of the MFMA to ensure that the assets and liabilities of the municipality are managed effectively and that assets are safeguarded and maintained to the extent necessary	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual insurance and incident report submitted and included in the Annual Report by 30 Aug 2024	20	-	-	2	2	4	1	1	1	1
8	MM	KPI 082	KPA 6	KFA 21	Identify qualifying bidders to establish a Public Private Partnership (PPP) for the electricity infrastructure	Q1 = Updated Feasibility Study completed and submitted to Council by 31 Jul 2024 Q2 = (1) RFQ process advertised and conference of interested parties held by 31 Oct 2024 (2) RFQ responses compiled and assessed by 31 Dec 2024 Q3 = Top qualifying bidders identified by 30 Mar 2025 (Council Resolution) Q4 = Top 5 RFP bids assessed and best bid selected by 30 Jun 2025	To appoint a suitable service provider for the management, operation and maintenance of the electricity infrastructure through a Public Private Partnership (PPP)	3 = Completed and updated Feasibility Study and Business Plan submitted to Council for approval (Council Resolution) 4 = RFQ completed and Request for Qualification (RFQ) prepared for advertising by 30 Aug 2024 and conference of interested parties held by 31 Oct 2024 5 = RFQ responses compiled and assessed by 31 Dec 2024 with Top 5 qualifying bidders identified by 30 Mar 2025	1	-	-	3	0	6	1	3	1	1

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
9	MM	KPI 083	KPA 1	KFA 02	Walkerville Landfill Site: Administrative Fine review process facilitated by 30 Jun 2025	Q1 = (1) Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 (2) Assess the likelihood of legal challenge success of the appeal by 30 Sep 2024 Q2 = (1) Proceed or terminate the High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine (2) High Court review sets aside the fine and authorise GDARDE to issue a new licence by 31 Oct 2024 (Report submitted into the reporting cycle by 31 Oct 2024)	To adhere to the requirements of Section 78(1)(c) of the MFMA to ensure any unauthorised, irregular or fruitless and wasteful expenditure and any other losses are prevented	3 = Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 with a finalised communication by 30 Sep 2024 4 = Withdrawal of High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine if the MEC decision is to reduce the maximum fine allocation 5 = Withdrawal of High Court Review decision to set aside the R5 m Administrative Fine and/or pay reduced fine of R1 m or less payable at a date to be agreed by 31 Oct 2024	1	-	-	2	-	4	2	2	-	-
10	MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	To realise the developmental role of local government, the Integrated Development Plan (IDP) and performance management were introduced. Performance management must ensure the desired results are achieved during implementation to ensure the correctness of the strategic direction of the objectives, strategies and projects put forward by the IDP	3 = 80% - 84.99% 4 = 85% - 89.99% 5 = 90% and higher	90%	-	-	85%	97%	85%	85%	85%	85%	85%

2. Department: Corporate Services

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	-	-	90%	91.61%	95%	15%	40%	75%	95%
2	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	Council hosts events as a medium to enhance a positive relationship/partnering with external stakeholders and portray a positive image of Council (Planning & Execution)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one) planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	15	4	4	4	13	4	1	1	1	1
3	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (1.5) Narrative Report from relevant department (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	IGR Fora Report as per Section 10 of the IGR Policy (Policy approved per item C987/10/2013 dated 31 Oct 2013). Creating opportunity for Council to share information and networking. Promoting inter-governmental relations	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	20	4	4	4	4	4	1	1	1	1

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
4	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	100%	95%	87.50%	95%	100%	95%	-	-	-	95%
5	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10 th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	To establish mechanisms to monitor performance to core operational requirements	3 = 85% - 89% 4 = >90% 5 = 95% plus 70% satisfaction level	90%	95%	98.78%	95%	98.34%	95%	85%	85%	95%	95%
6	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies categorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policy by 30 May) (2.2) Non-financial policies (draft) by 30 April and submit final policies by 30 Jun (3) Submit amended policies into reporting cycle by 30 Sep 2024 (4) Proof of receipt by Committees	To ensure Council approved policies are updated, relevant and aligned with current legislation	3 = Conformance to the definition	1	1	1	1	1	1	1	-	-	-
7	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	To ensure timeous response to legal claims / actions and/or summonses served on Council to minimise delays and avoid punitive orders due to non-attendance of legal actions	3 = 6 - 7 working days 4 = 5 working days 5 = <4 days	4	4	1.91	7	2.09	7	7	7	7	7

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027						SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3		2024/2025			
										2022/2023		2023/2024		2024/2025		Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET		TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
7	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	To ensure timeous response to legal claims / actions and/or summonses served on Council to minimise delays and avoid punitive orders due to non-attendance of legal actions	3 = 6 - 7 working days 4 = 5 working days 5 = <4 days	4	4	1.91	7	2.09	7		7	7	7	7
8	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	To mitigate litigation that may have a financial impact on the institution	3 = Report submitted into reporting cycle (Confidential only to Mayoral Committee) as per indicator definition	16	-	-	4	4	4		1	1	1	1
9	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of monthly distribution and quarterly submission into the reporting cycle submitted	To monitor customer satisfaction and ensure feedback on public complaints received via the Complaints Call Centre	3 = Customer Care Complaints report distributed quarterly as per indicator definition 4 = (3) above plus monthly analysis report 5 = (3) and (4) above plus annual analytical report	20	4	4	4	4	4		1	1	1	1

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
10	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly	To monitor compliance to Section 75 of the MFMA in order to create community awareness, transparency and consistency	3 = Website updated as per indicator definition	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
11	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(3) Report submitted into the reporting cycle within 15 working days after the end of the quarter	To monitor and report on the functioning of Ward Committees and also to monitor attendance by Ward Committee Members	3 = Meetings arranged as per indicator definition	300	60	60	60	60	15	15	15	15	15
12	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	(4) Proof of monthly distribution and quarterly submission into the reporting cycle submitted	To monitor the implementation of Council's approved and funded Workplace Skills Plan (WSP) aligned with the Continuous Professional Development Plans (CPD)	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	95%	95%	81.77%	95%	90.67%	90%	-	-	-	90%
13	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	To monitor new appointments in terms of Council's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	5	1	1	1	1	1	-	-	1	-
14	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	To enhance systems and technology to enable the Municipality to deliver excellent customer experience	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	12	-	-	9	9	1	-	-	-	1

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
15	CORP	KPI 071.4	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	91.61%	95%	15%	40%	60%	95%
16	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		-	-	100%	91.61%	100%	25%	50%	90%	100%

3. Department: Finance Services

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	This ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue. The target is one month, meaning that the Municipality must have at least cash equalling one month's fixed operation expenditure	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2.50	2.5	5.14	2.50	4.31	2.50	2.50	2.50	2.50	2.50
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	The ratio is used to assess the Municipality's ability to pay back its short-term liabilities (debt and payables) with its short-term assets (cash, inventory and receivables). The target 1.5 : 1 means, that the Municipality must have at least current assets equalling the current liabilities	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1.5 : 1	1.5 : 1	3.23 : 1	1.5 : 1	2.96	1.5 : 1	1.5 : 1	1.5 : 1	1.5 : 1	1.5 : 1
3	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	The ratio indicates the Municipality's ability to meet at least its debt service payments (interest and redemption) commitments from cash and short-term investment without collecting any additional revenue. The target is 15 times meaning that the Municipality must have at least cash equalling 15 times the annual interest and redemption charges	3 = 15 4 = 16 5 = >17	17	15	20.98	15	34.06	15	15	15	15	15

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
4	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	The ratio indicates the proportion of the Municipality's outstanding debtors in relation to its annual revenue. The target is 50% (maximum) meaning that the Municipality must have a gross consumer debtors balance of less than 50% of the annual revenue received for service charges	3 = 50% 4 = 49% - 46% 5 = 45% and lower	33%	50%	35.13%	50%	50.35%	50%	50%	50%	50%	50%
5	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	The ratio indicates the collection rate, i.e. % level of payments. It measures increases or decreases in debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-off is taken into consideration. The target is 93% meaning that at least 93% of the amount billed in a month must be collected in cash. The norm is 95%	3 = 90% 4 = 91% 5 = >91%	95%	92%	97.34%	92%	89.60%	90%	90%	90%	90%	90%
6	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	The ratio shows that all approved and registered indigents are receiving their municipal subsidies (free basic services, i.e. subsidy on property rates, waste removal, sewer and water) as per the approved Indigent Policy	3 = 99% 4 = >99% 5 = 100%	95%	99%	99.93%	99%	100%	99%	99%	99%	99%	99%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
7	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	In terms of the 2022 PPPFA Regulations, organs of state can determine their own targeted specific goals. In this regard, MLMs Preferential Procurement Policy identified the following specific goals: Local Enterprises, Ownership by Youth, Women, People with Disabilities, Black People, Township-based Enterprises and B-BBEE	3 = 20% 4 = 20% - 22% 5 = 23% and above	20%	-	-	20%	38.12%	20%	-	-	-	20%
8	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	The Operating Budget is defined as the latest approved version of the budget, i.e. either the originally approved budget, or the adjustments budget in the case of Council approving an Adjustments Budget, inclusive of the approved virements that have been approved and processed in terms of the System of Delegations. The norm is 8%	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	8%	11.66%	8%	10.75%	8%	-	8%	8%	8%
9	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	3 = 90% 4 = 95% 5 = 100%	100%	95%	100%	90%	100%	90%	-	-	-	90%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
10	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	This Ratio indicates that if it is less than 45% the Municipality still has capacity to take increase funding from borrowings. The Municipality should thread carefully if this ration reaches 40% and more	3 = 30% 4 = 29% - 21% 5 = <u>20% and lower</u>	-	20%	12%	20%	17.91%	30%	30%	30%	30%	30%
11	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of actions approved per Budget Procurement Plan executed, reported against quarterly targets to the Mayoral Committee in terms of (1.1) Procurement compliance report (1.2) % bid specifications completed per department (1.3) Number/% bid awards per department (2) Report submitted into the reporting cycle within 15 working days after the end of the quarter (3) Proof of submission into the reporting cycle	To monitor and report compliance with the Budget Procurement Plan in order to ensure achievement of the approved Capital Budget	3 = 15 working days 4 = <u>14 to 12 working days</u> 5 = <12 working days	16	-	-	4	4	4	1	1	1	1
12	FIN	KPI 071.3	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	91.61%	95%	15%	40%	60%	95%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
13	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee; (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		-	-	100%		100%	25%	50%	90%	100%
14	FIN	New	KPA 1	KFA 28	Percentage of finance related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	70%	-	-	70%		75%	75%	75%	75%	75%

4. Department: Development & Planning

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	To monitor and improve the turn-around times for building plan applications to ensure faster development on the ground, benefit the economy and to accelerate local economic development according to the National Building Regulations and Building Standards Act, 1977	3 = 21 - 30 working days 4 = 11 - 20 working days 5 = 1 - 10 working days	100%	100%	100%	100%	100%	30	30	30	30	30
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	To monitor and to improve the turn-around times for land use applications in order to ensure faster development and to benefit the economy. Also to ensure new income revenue generation. SPLUMA dictates a turn-around time of 16 months, however MLM adopted a 8 month-turn-around time	3 = 1 - 20 applications considered in 8 months 4 = 1 - 20 applications considered in >7 but <8 months 5 = 1 - 20 & >20 applications considered in <7 months	Within 8 months	Within 6 months	5.07 months	Within 8 months	Within 6.25 months	Within 8 months	Within 8 months	Within 8 months	Within 8 months	Within 8 months
3	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution (Job created = 1 day's full work)	To ensure Midvaal Local Municipality's Vision of growing the economy and creating jobs be realised, focusing on Local Economic Development (LED)	3 = 1 500 - 2 000 4 = 2 000 5 = >2 001	6 600	1 200	2 959	1 500	3 044	1500	1500	-	-	-

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
4	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (2.1) Report signed off by the Executive Director by the 10th working day after the end of the quarter (3) Number of threats received confirmed by the Call Centre quarterly	Prevention of illegal occupation of land, prompt response will assist in saving cost for legal fees and avoid MLM from having to provide alternative accommodation for land invaders	3 = 100% within 35 - 48 hours 4 = 100% within 25 - 34 hours 5 = 100% within 1 - 24 hours	90%	100%	100%	100%	81.82%	100%	100%	100%	100%	100%
5	DP	KPI 054	KPA 8	KFA 29	Number of Building and Land Use By-law enforcement compliance operations conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance operations conducted (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	To improve land use and building developments in line with legislation and relevant policies of Council	3 = 16 joint operations 4 = 17 - 19 joint operations 5 = 20 and more joint operations	64	12	61	64	68	64	16	16	16	16
6	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activities surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Committee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	To improve land use and building developments in line with legislation and relevant Council policies	3 = 360 4 = 361 - 380 5 = 381 and above	4	1	1	4	4	360	90	90	90	90

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
7	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calendar days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 days	3 = 12 - 14 days 4 = 9 - 11 days 5 = 1 - 8 days	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
8	DP	KPI070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	Report to the Heads of Department meeting on the Implementation of measures to address illegal land uses and vacant land Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter, 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter					4	4	4	1	1	1	1
9	DP	KPI 071.2	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	99.99%	95%	15%	40%	75%	95%
10	DP	KPI 073.3	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		-	-	100%	99.99%	100%	25%	50%	90%	100%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
11	DP	KPI 075.1	KPA 2	KFA 05	Number of joint operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Aug 2024 (2) Execution of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the month (4) Submit consolidated quarterly report to the Mayoral Committee by the 15th working day after the end of the quarter	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 1 joint operations with relevant stakeholders executed during the quarter 4 = 2 joint operations with relevant stakeholders executed during the quarter 5 = 3 joint operations with relevant stakeholders executed during the quarter	6	-	-			4	1	1	1	1
12	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMes/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	To assist SMMes/Co-operatives/Farmers	3 = 1 x session/workshop 4 = 2 x sessions/workshops 5 = 3 x sessions/workshops	90%	-	-	85%	New	4	1	1	1	1
13	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	To improve land use and building developments in line with legislation and relevant policies of Council	3 = 1 x campaign 4 = 2 x campaigns 5 = 3 x campaigns	90%	-	-	85%	New	4	1	1	1	1

5. Department: Community Services

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	-	-	90%	91.25%	95%	15%	40%	75%	95%
2	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	GEYODI, Gender, Elderly, Youth and Disabled Group programmes are focused on awareness and education of the community. It also creates a platform for early intervention where required	3 = 1 programme 4 = 2 programmes implemented with external stakeholders that does not require internal funding 5 = 3 programmes implemented with external stakeholders that does not require internal funding	20	4	5	4	6	4	1	1	1	1
3	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at formalised Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	Early Childhood Development Centres are inspected to monitor child development milestones and growth. Outcomes of the Assessment Reports are signed off by the Executive Director: Community Services	3 = 12 4 = 13 5 = 14	45	46	53	45	54	45	12	11	11	11

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
4	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	A programme has been developed to assist with the establishment of day mothers and to encourage the signing of a contract with a Non-Profit Organisation	3 = 5 4 = 6 5 = 7	30	5	9	5	12	5	-	-	-	5
5	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablution block signed off by the Executive Director: Community Services by 30 Jun 2025	To provide accessible and adequate cemeteries and protect from damages	3 = Project completed by 30 Jun 2025 and a completion certificate for ablution block inside the cemetery signed off by the Head of Department 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of April 2025	1	1	1	1	1	1	-	-	-	1
6	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	Provision of access to the basic level of solid waste removal	3 = 86.% 4 = 86.1% - 89.99% 5 = 90% and above	86%	86%	86.98%	86%	87.95%	86%	-	-	-	86%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
7	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter	Midvaal Environmental Management Section identified high-risk environmental contraveners via compliance inspections. Training and compliance support is provided to the identified industries, i.e. theoretical training, compliance support through Notice of Intension to Issue a Compliance Notice, Follow-up Inspections to monitor the effectiveness of the training and compliance support to ensure sustainability	3 = 3 Inseption conducted, Identified contraveners served with non-compliance notices/fines and Reporting to GDARDE in case of non-compliance	45	10	12	5	6	4	1	1	1	1
8	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site	(1) Facilitate the resolution on the S24G Fine with GDARDE: (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	To ensure the Walkerville Landfill Site is operated/legalised according to the new Regulations of the National Environmental Waste Management Act, Act 59 of 2008	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	1	1	-	-	1	-	-	-	1
9	COMM	KPI 063	KPA 6	KFA 24	Report Doornkuil (Landfill Site & Cemetery) project proposal to Council	(1) Registration of the project with GDARDE: (1.1) Landfill Site (1.2) Cemetery (2) Report project registration to Council	To provide sustainable, reliable and affordable waste disposal services and human remains disposal to all residents. To plan, construct and maintain landfill sites and transfer stations	3 = Registration of the project with GDARDE by 31 Dec 2024 4 = Registration of the project by 30 Sep 2024	3	-	-	3	2	1	1	-	-	-

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
10	COMM	KPI 064	KPA 6	KFA 24	Application for 2nd Cell development	Walkerville Landfill Site 2nd Cell development application submitted to GDARDE by 30 Oct 2021	To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations	There was never a budget or this one. This has been mentioned on several occasions. To develop a cell, you need technical drawings with a budget of at least R5 m. It was never there.	1	-	-	1	0	0	-	-	-	-
11	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 30 Jun 2025 (2) Evidence of parks developed (Purchase Orders and paid Invoices)	To upgrade and maintain public park facilities	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	2	-	-	2	3	2	-	2	-	-
12	COMM	KPI 071.6	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	91.25%	95%	15%	40%	75%	95%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
13	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	90%	-	-	90%	93.80%	95%	15%	40%	75%	95%
14	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under-spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	-	90%	91.25%	100%	25%	50%	90%	100%	
15	COMM	KPI 074.4	KPA 1	KFA 28	Percentage of parks related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	70%	-	-	70%	93.46%	75%	75%	75%	75%	75%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
16	COMM	KPI 074.5	KPA 7	KFA 27	Percentage of waste related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher		-	-	70%	93.67%	75%	75%	75%	75%	75%
17	COMM	KPI 074.6	KPA 7	KFA 27	Percentage of environmental health related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher		-	-	70%	76.88%	75%	75%	75%	75%	75%
18	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	6	-	-	6	14	8	2	2	2	2

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
19	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	Ensuring compliance with regards to the developed Child Growth Checklist and establishment of the Developmental Milestones Database for childhood development (3 & 4 years old)	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	2	-	-	2	2	1	-	-	-	1
20	COMM	KPI 079	KPA 3	KFA 10	Number of library events presented to the community quarterly	(1) Approved Year Planner by the Executive Director: Community Services by 31 Jul 2024 (2) Library events conducted according to approved Year Planner (Events that aligned with IFLA sustainable development goals: Promoting literacy and access to information)	Organize events that are focused on awareness and education of the community	3 = 2 Events 4 = 3 Events 5 = 4 or more Events	16	-	-	4	9	4	1	1	1	1

6. Department: Engineering Services

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	ENG	KPI 005	KPA 8	KFA 29	Percentage of average turn-around time of 14 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 14 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	To monitor and improve the turn-around times for land use applications in order to ensure faster development and to benefit the economy. Also to ensure new income revenue generation	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	100%	-	-	New	New	90%	75%	80%	85%	90%
2	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	MLM appointed Vunani Investment CC to complete the construction at the Lakeside Multi-purpose Sports Hall	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	1	1	0	1	1	1	-	-	-	1
3	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% 4 = 90.1% - 94% 5 = 94.1% - 100%	90%	-	-	90%	96%	90%	25%	45%	75%	90%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
4	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	Percentage of electricity losses not to exceed target annually (Norm = 7% - 10%) (National Treasury in terms of MFMA Circular No. 71)	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (-9.49%) and lower	-11.50%	-11.50%	-15.89%	-10.00%	-12.06%	-10%	-	-	-	-10%
5	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	To ensure by-law enforcement to benefit quality built environment and to ensure clean and transparent development through compliance (Norm = 15% - 30%)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	20%	-30.40%	-30.34%	-30.40%	-31.72%	-30%	-	-	-	-30%
6	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic sanitation	3 = 67.61% 4 = 67.62% to 69.99% 5 = 70% and higher	67%	67.61%	68.21%	67.61%	69.35%	68%	-	-	-	68%
7	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	To increase the access to basic sanitation to formal households	3 = 20 4 = 21 - 25 5 = 26 and higher	1 750	20	41	20	63	20	-	-	-	20
8	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic water	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	99%	84.27%	85.25%	84.27%	84.88%	84.27%	-	-	-	84.27%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
9	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	To increase the access to basic water to formal households	3 = 60 4 = 61 - 65 5 = 66 and higher	1 750	119	205	60	195	60	-	-	-	60
10	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic electricity	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	79.30%	64.13%	66.22%	64.13%	68.87%	64.13%	-	-	-	64.13%
11	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	To increase the access to basic electricity to formal households	3 = 200 4 = 201 - 205 5 = 205 and higher	750	466	564	200	308	200	-	-	-	200
12	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate for 800 m gravel road converted to tar road: 1. Alma Road (Meyerton Farms) 2. Bontebok Street (Meyerton Farms) signed off by the Employer's agent by 30 Jun 2025	Upgrading of Alma Road and Bontebok Street, Meyerton Farms from gravel to surface	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	3 km	1.2 km	1.2 km	900 m	1.130 km	800 m	-	-	-	800 m
13	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	To replace all prepayment meters based on the STS Technology (24-digit token/voucher) with the token identifier (TID) 20-digit encoded token/voucher system. 16 627 (Ecolec, iTrons, Plessey and Actaris) meters to be reset	3 = 75% - 80% converted by 30 Sep 2024 4 = 81% - 89% converted by 31 Oct 2024 5 = 90% - 100% converted by 30 Nov 2024	100%	-	-	100%	99.12%	100%	75%	100%	-	-

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
14	ENG	KPI 071.1	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	96%	95%	15%	40%	60%	95%
15	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 95% 4 = 95.1% - 96% 5 = 96.1% and higher	90%	-	-	95%	99.92%	95%	15%	40%	75%	95%
16	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under-spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	-	-	-	100%	96%	100%	25%	50%	90%	100%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
17	ENG	KPI 074.1	KPA 7	KFA 28	Percentage of electricity related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	70%	-	-	70%	94.85%	75%	75%	75%	75%	75%
18	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of water related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	70%	-	-	70%	98.39%	75%	75%	75%	75%	75%
19	ENG	KPI 074.3	KPA 7	KFA 28	Percentage of sanitation related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	70%	-	-	70%	85.81%	75%	75%	75%	75%	75%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
20	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	6	-	-	6	-	8	2	2	2	2
21	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	6	-	-	6	-	8	2	2	2	2
22	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	6	-	-	6	-	8	2	2	2	2

6. Department: Public Safety & Roads

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
1	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	90%	-	-	90%	93.17%	95%	15%	40%	75%	95%
2	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	To maintain and improve Council's roads	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	150 000 m ²	25 000 m ²	84 495.9 m ²	90%	100%	90%	-	90%	-	-
3	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls, fire related incidents (structural and vehicles), special services and MVA's) quarterly Definitions: 1st Response Time = Time fire bells go off 2nd "Time Out" = Time leaving the premises	To ensure compliance with relevant legislation and Council's protocols	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	95%	90%	99.53%	90%	89.48%	90%	90%	90%	90%	90%
4	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	To monitor and report on the functioning and successes on the Mayoral Project to enhance and reduce crime within Midvaal	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	20	4	4	4	4	95%	15%	40%	75%	95%

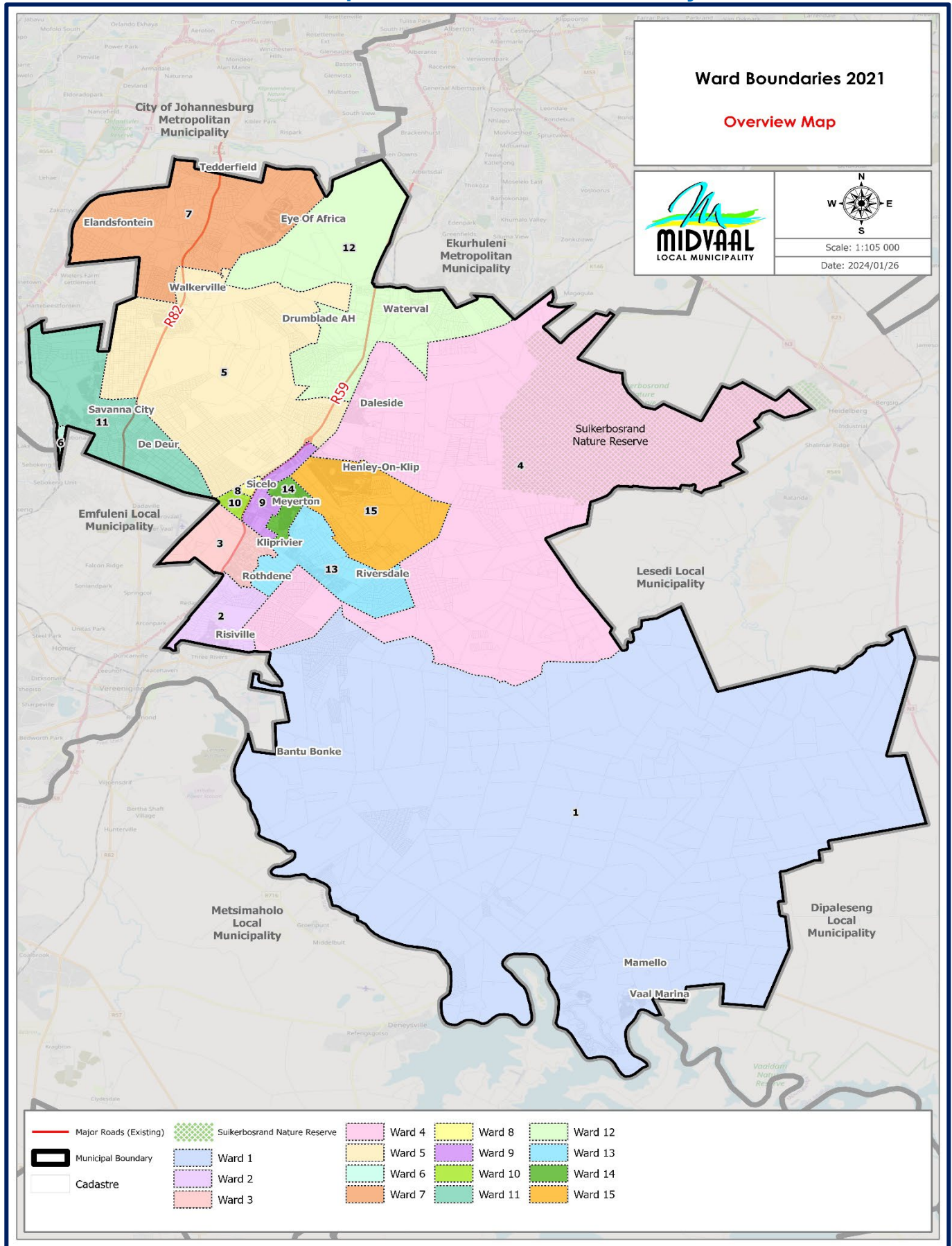
PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
5	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	The purpose is the compilation of a Disaster Management Plan complying with Section 48 of the Disaster Management Act, Act 57 of 2002. Disaster Risk Management is defined as a continuous and integrated multi-sectorial and multi-disciplinary process of planning and implementation of measures aimed at disaster prevent, mitigation, preparedness, response, recovery and rehabilitation	3 = Annually Reviewed Disaster Management Plan approved with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	5	1	1	1	1	1	-	-	-	1
6	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	The aim of this project is to process traffic fines internally, purchase the speed camera equipments TCS software, roadblock bus for warrant revenue collection and fill proposed vacant admin positions	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	80%	80%	83.80%	80%	85.99%	80%	77%	80%	80%	80%
7	PSR	KPI 058	KPA 6	KFA 22	Percentage of pothole complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	70%	-	-	70%	76.54%	75%	75%	75%	75%	75%
8	PSR	KPI 059	KPA 6	KFA 22	Percentage of road marking complaints repainted quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	-	-	75%	78.57%	75%	75%	75%	75%	75%

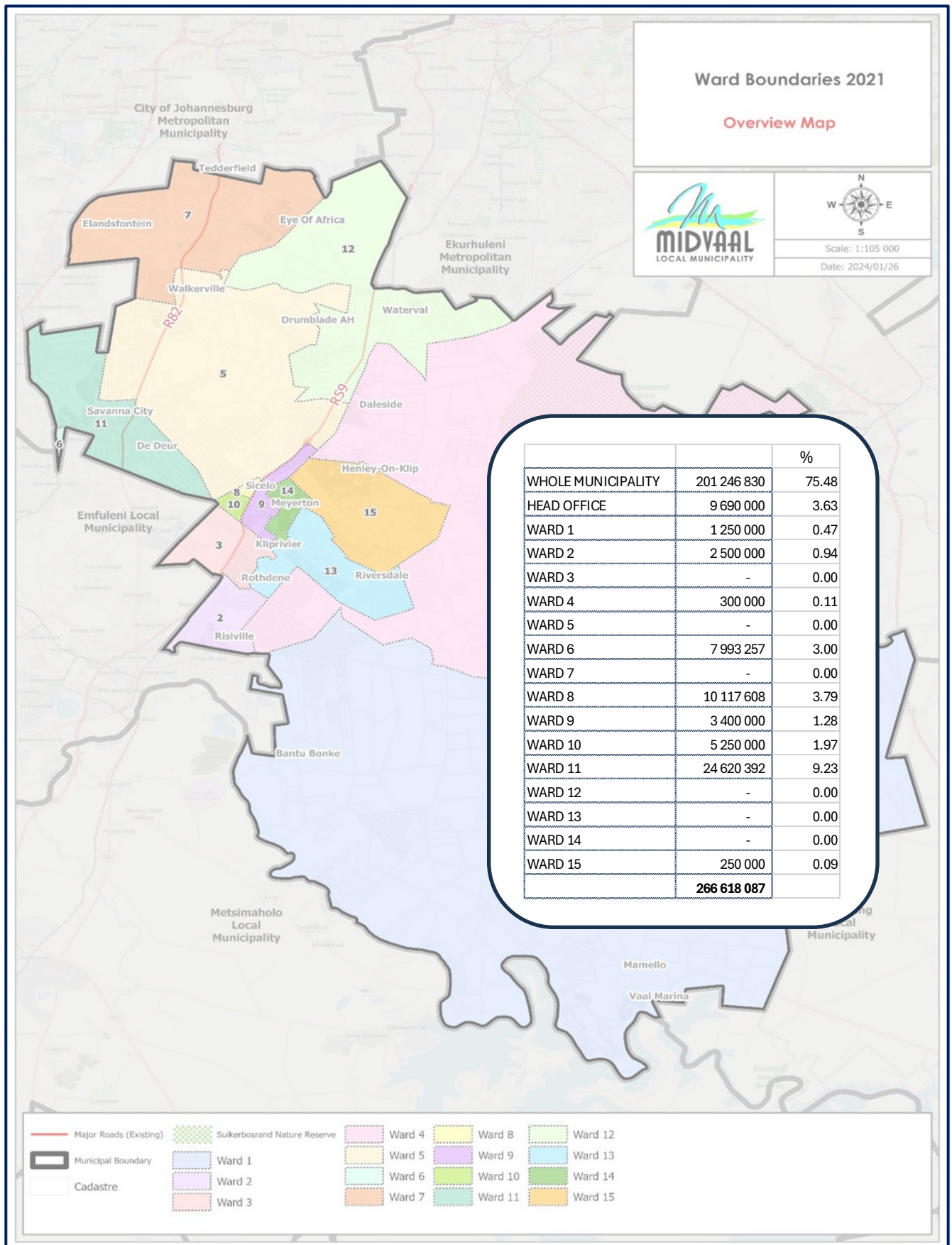
PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
9	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	To maintain and improve Council's roads through road rehabilitation. Road rehabilitation includes overlay, resurface and/or reconstruction, depending on level of deterioration	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	95%	1.2 km	1.2 km	90%	100%	90%	-	-	-	90%
10	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (reconstruct) identified roads annually	Q2 - (1.1) Road identified for reconstruction: To be confirmed in the new financial year (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	To maintain and improve Council's roads through road rehabilitation. Road rehabilitation includes overlay, resurface and/or reconstruction, depending on level of deterioration	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	7 km	1.2 km	1.2 km	90%	95%	90%	-	-	-	90%
11	PSR	KPI 061	KPA 6	KFA 22	Percentage of gravel road complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	65%	-	-	70%	69.65%	75%	75%	75%	75%	75%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
12	PSR	KPI 062	KPA 6	KFA 22	Percentage of stormwater channel complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	MLM prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal Vision for the 2022 - 2027 IDP: Achieve excellence in service delivery aligned with the eight <i>Batho Pele</i> Principles	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	65%	-	-	65%	27.66%	75%	75%	75%	75%	75%
13	PSR	KPI 066	KPA 2	KFA 05	Number of traffic/law enforcement joint operations conducted	(1) Internal traffic and law enforcement joint operations conducted (2) Approved operation by Head of Department (3) Report outcome of Internal and joint operation to Head of Department quarterly	To enforce road safety	3 = 7 4 = 8 5 = 9	20	-	-	24	34	28	7	7	7	7
14	PSR	KPI 071.5	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	To monitor in-year progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented (MFMA Circular 71)	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	90%	-	-	90%	93.17%	95%	15%	40%	60%	95%
15	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget. The norm, with reference to MFMA Circular 71, range between 95% - 100%	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	90%	-	-	95%	98.12%	95%	15%	40%	75%	95%

PER DEPT	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	OBJECTIVE OF INDICATOR	PERFORMANCE MATRIX	5-YEAR TARGET 2022 - 2027	2022 - 2027					SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
										YEAR 1		YEAR 2		YEAR 3	2024/2025			
										2022/2023		2023/2024		2024/2025	Q1	Q2	Q3	Q4
										TARGET	ACTUAL	TARGET	ACTUAL	TARGET	TARGET (Q1)	TARGET (Q2)	TARGET (Q3)	TARGET (Q4)
16	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	To monitor under-spending that the municipality might experience possible cash flow difficulties to implement projects. Under spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects (MFMA Circular 71)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher		-	-	90%	93.17%	100%	25%	50%	90%	100%
17	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	Joint operations are operations co-ordinated by Development & Planning conducted in liaison with other relevant municipal sections i.e. (1) Town Planning (2) Building Control (3) Fire & Traffic Sections (4) Electrical (5) Water & Sanitation (6) Environmental Health	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	6	-	-	6		8	2	2	2	2

5.5 Ward Information for Expenditure and Service Delivery





The following graph provides a breakdown of the capital budget to be spent per funding source:

Capital Budget per Funding Source 2024/2025

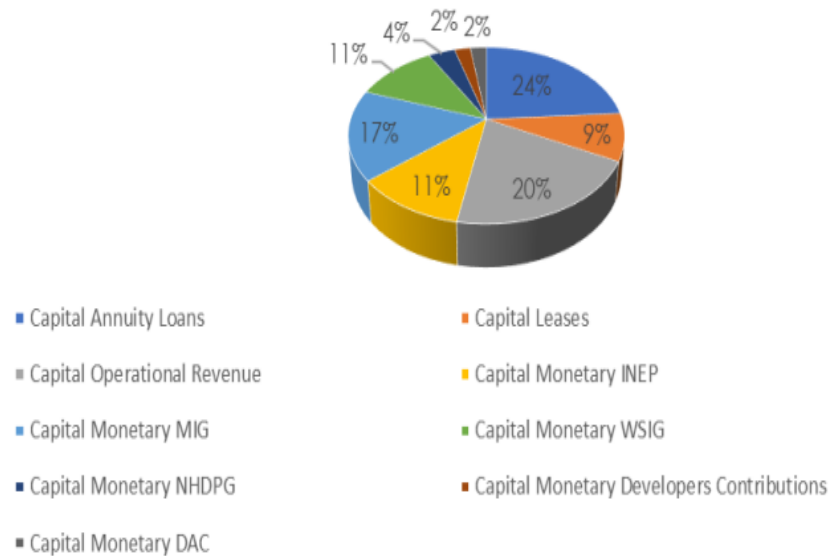


Figure 3 Capital Expenditure per Funding Source for the 2024/2025 financial year

Row Labels	Sum of Proposed Budget 24/25	Sum of Proposed Budget 25/26	Sum of PROPOSED Budget 26/27
DAC	6 800 000	8 000 000	5 600 000
Developers	6 000 000	3 000 000	6 000 000
FFRG	2 200 000		
INEP	29 888 000	16 500 000	17 000 000
Leases	23 100 000	25 550 000	21 400 000
Loans	64 500 000	42 000 000	-
MIG	34 561 087	28 168 999	30 432 957
NDPG	10 000 000	10 000 000	1 000 000
Own Funding	57 670 000	49 850 000	39 500 000
WSIG	30 599 000	21 519 000	22 509 000
Energy Efficiency GRANT		4 000 000	4 000 000
Donation	1 300 000		
Grand Total	266 618 087	208 587 999	147 441 957

5.6 CAPITAL EXPENDITURE BREAKDOWN PER WARD:

1. HEAD OFFICE

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	01106460020F5H40ZZHO	OFFICE FURNITURE	500 000	CORPORATE SERVICES ADMINISTRATION	CORP
2	01106460020F5L09ZZHO	RECORDING EQUIPMENT	20 000	CORPORATE SERVICES ADMINISTRATION	CORP
3	01306191420F5L71ZZHO	WEBSITE REDESIGN	450 000	PUBLIC RELATIONS OFFICER	CORP
4	01306470020F5L78ZZHO	COMPLAINTS KIOSK	70 000	PUBLIC RELATIONS OFFICER	CORP
5	01356191420F5K47ZZHO	SOFTWARE APPLICATION	1 000 000	ICT SERVICES	CORP
6	01356460020F5H03ZZHO	AIR CONDITIONERS	100 000	ICT SERVICES	CORP
7	01356470020F5H27ZZHO	NETWORKS & COMPUTER RELATED HARDWARE	1 650 000	ICT SERVICES	CORP
8	01356470020F5K89ZZHO	LAPTOPS & DESKTOPS (MOBILE DEV REFURBISH)	1 500 000	ICT SERVICES	CORP
9	02156460020F5G66ZZHO	STORES EQUIPMENT & SHELVING	2 000 000	FINANCIAL SERVICES - EXPENDITURE	FIN
10	05056600420GBL48ZZHO	MOTOR VEHICLE	900 000	MEYERTON LIBRARY	COMM
11	12056456020F5K06ZZHO	NEW MACHINERY AND EQUIPMENT	1 500 000	WATER NETWORK	ENG
			R9 690 000		

2. WHOLE MUNICIPALITY

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	03056474020NDJ43ZZWM	ECONOMIC INFRASTR / URBAN REGENERATION	10 000 000	DEVELOPMENT & PLANNING	DP
2	05056473520GBR77ZZWM	RENEWABLE ENERGY FOR LIBRARIES	400 000	MEYERTON LIBRARY	COMM
3	05056473520GBR78ZZWM	CANTILEVER LIFT	200 000	MEYERTON LIBRARY	COMM
4	07106420420GRJ28ZZWM	WATER TANKER - NEW	2 200 000	FIRE	PSR
5	07106460020F5H29ZZWM	REPLACEMENT OF CCTV CAMERAS	400 000	FIRE	PSR
6	07106460020F5H41ZZWM	RADIOS AND REPEATER	350 000	FIRE	PSR
7	07106460020F5H44ZZWM	NEW CCTV CAMERAS	1 250 000	FIRE	PSR
8	08056420420F4H99ZZWM	TRUCK	3 300 000	PARKS	COMM
9	08056420420F4J17ZZWM	LDV'S (REPLACEMENTS)	1 000 000	PARKS	COMM
10	08056450020F4L65ZZWM	BOBCAT	600 000	PARKS	COMM
11	08056456020F5H08ZZWM	CHAINSAWS	80 000	PARKS	COMM
12	08056456020F5K06ZZWM	NEW MACHINERY AND EQUIPMENT	400 000	PARKS	COMM
13	08056473520F5J65ZZWM	PARKS & INFRASTRUCTURE DEVELOPMENT	1 500 000	PARKS	COMM
14	08056473520FGL70ZZWM	PARKS & INFRASTRUCTURE DEVELOPMENT	8 695 652	PARKS	COMM
15	08206473520FPL40ZZWM	UPGRADE & EXTENSION CEMETERIES MIDVAAL	5 000 000	CEMETERIES	COMM

16	10056191420F5L72ZZWM	AUTOMATION OF INDUSTRIAL METER READING	4 500 000	SANITATION NETWORK	ENG
17	10056449420F5G61ZZWM	SEWERAGE EXTENSION	600 000	SANITATION NETWORK	ENG
18	10056449420FQK68ZZWM	SEWER CONNECTIONS NEW	2 000 000	SANITATION NETWORK	ENG
19	10056456020FPK46ZZWM	RENEWABLE ENERGY	5 000 000	SANITATION NETWORK	ENG
20	10056456420F5K05ZZWM	EQUIPMENT & TOOLS	250 000	SANITATION NETWORK	ENG
21	10106449420FPD13ZZWM	PUMPSTATION REFURBISHMENT AND UPGRADE -	7 000 000	WASTEWATER PURIFICATION	ENG
22	11056420420F4J48ZZWM	GRADER	2 800 000	ROADS	PSR
23	11056456020F5H14ZZWM	ROLLER COMPACTOR	250 000	ROADS	PSR
24	11056456020F5K50ZZWM	EQUIPMENT	150 000	ROADS	PSR
25	11056472420FGD94ZZWM	GRAVEL TO TAR (MIG)NEW	10 086 957	ROADS	PSR
26	11056472420FPL54ZZWM	ROADS REHABILITATION	15 000 000	ROADS	PSR
27	11056472420FPL55ZZWM	GRAVEL TO TAR	12 000 000	ROADS	PSR
28	11056600420F5G43ZZWM	4 TON TRUCK	1 800 000	ROADS	PSR
29	11056600420F5L15ZZWM	12 TON ROLLER	1 500 000	ROADS	PSR
30	11106600420F4L49ZZWM	MOTOR VEHICLE (SEDAN)	600 000	MECHANICAL WORKSHOP	PSR
31	12056191420F5L36ZZWM	SOFTWARE APPLICATION	2 000 000	WATER NETWORK	ENG
32	12056444420FGJ33ZZWM	SICELO/HIGHBURY (VALLEY SETTLEMENTS) RES	8 217 830	WATER NETWORK	ENG
33	12056444420FNJ44ZZWM	AGED BULK WATER PIPE REPLACEMENT	24 099 000	WATER NETWORK	ENG
34	12056444420FNJ45ZZWM	REFURBISHMENT/REPLACEMENT - SUPPLY VALVES	2 500 000	WATER NETWORK	ENG
35	12056444420FNJ46ZZWM	BULK WATER METERS	1 500 000	WATER NETWORK	ENG
36	12056446020F5D89ZZWM	WATER METER REPLACEMENT PROGRAMME	5 000 000	WATER NETWORK	ENG
37	12056446020FNL69ZZWM	WATER METER REPLACEMENT PROGRAMME	2 000 000	WATER NETWORK	ENG
38	12056446020FNR47ZZWM	PRESSURE MANAGEMENT INFRASTRUCTURE	500 000	WATER NETWORK	ENG
39	12056446420F5L74ZZWM	PUMPSTATION REFURBISHMENT AND UPGRADE	3 000 000	WATER NETWORK	ENG
40	12056446420F5L75ZZWM	CHLORINE BOOSTER STATION	1 000 000	WATER NETWORK	ENG
41	12056448020FPL56ZZWM	TELEMETRY OF WATER SUPPLY & DISTRIBUTION	3 000 000	WATER NETWORK	ENG
42	12056474020F5L79ZZWM	FENCING	1 000 000	WATER NETWORK	ENG
43	13056420420F4K30ZZWM	LAND CRUISERS	850 000	ELECTRICAL NETWORK	ENG
44	13056430020FQH78ZZWM	ELECTRICITY METERING	1 000 000	ELECTRICAL NETWORK	ENG
45	13056430020FQH80ZZWM	NEW CONNECTIONS	1 000 000	ELECTRICAL NETWORK	ENG
46	13056430020FQK67ZZWM	HIGHMAST & STREET LIGHTS: UNSERVICED AREAS	2 000 000	ELECTRICAL NETWORK	ENG
47	13056432020FPL67ZZWM	CONTROL ROOM	7 500 000	ELECTRICAL NETWORK	ENG
48	13056433020FPK61ZZWM	TRANSFORMERS	1 500 000	ELECTRICAL NETWORK	ENG
49	13056456420F5K05ZZWM	EQUIPMENT & TOOLS	500 000	ELECTRICAL NETWORK	ENG

50	13056600420F4L12ZZWM	CHERRY PICKER	2 250 000	ELECTRICAL NETWORK	ENG
51	14056421420F4L66ZZWM	LOW BED TRAILER	1 800 000	LANDFILL SITES	COMM
52	14056450020F5K92ZZWM	ADDITIONAL LANDFILL SITE	7 500 000	LANDFILL SITES	COMM
53	14056450020F5K94ZZWM	SAVANNA TRANSFER STATIONS	1 000 000	LANDFILL SITES	COMM
54	14056450020F5L45ZZWM	WEIGHBRIDGE	4 000 000	LANDFILL SITES	COMM
55	14056450020F5L76ZZWM	SCHOONGEZICHT LANDFILL SITE	2 500 000	LANDFILL SITES	COMM
56	14056450020F5L77ZZWM	WOODCHIPPER	5 000 000	LANDFILL SITES	COMM
57	14056600420F4L24ZZWM	FRONT-END LOADER	3 500 000	LANDFILL SITES	COMM
58	15056470020FGJ82ZZWM	LAPTOPS	217 391	ENGINEERING ADMINISTRATION	ENG
59	17056420420F4J07ZZWM	COMPACTOR (REFUSE TRUCK)	2 800 000	SOLID WASTE	COMM
60	17056420420F4K72ZZWM	4 TON TRUCK X2	1 200 000	SOLID WASTE	COMM
61	17056420420F4L82ZZWM	EXCAVATOR	400 000	SOLID WASTE	COMM
62	17056420420F4L83ZZWM	GRAB TRUCK	2 000 000	SOLID WASTE	COMM
			R 201 246 830		

3. WARD 1

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05356473520GAH58ZZ01	BANTU BONKE LIBRARY BOOKS (DAC)	250 000	BANTU BONKE LIBRARY	COMM
2	12056448020FPL57ZZ01	REFURB VAAL MARINA WATERTREATMENT PLANT	1 000 000	WATER NETWORK	ENG
			R1 250 000		

4. WARD 2

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	12056444420FPH89ZZ02	RISIVILLE WATER NETWORK (NEW)	2 500 000	WATER NETWORK	ENG
			R2 500 000		

5. WARD 4

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05206473520GAH63ZZ04	RANDVAAL LIBRARY BOOKS (DAC)	250 000	RANDVAAL LIBRARY	COMM
2	05206473520GBR79ZZ04	RANDVAAL LIBRARY FENCE	50 000	RANDVAAL LIBRARY	COMM
			R300 000		

6. WARD 6

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
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1	05306473520GAH61ZZ06	LAKESIDE LIBRARY BOOKS (DAC)	300 000	LAKESIDE LIBRARY	COMM
2	05306473520GBR76ZZ06	LAKESIDE LIBRARY CARPORTS	300 000	LAKESIDE LIBRARY	COMM
3	05306473520GBR80ZZ06	LAKESIDE LIBRARY FENCE	50 000	LAKESIDE LIBRARY	COMM
4	08156473520FGJ42ZZ06	LAKESIDE SPORT CENTRE (MIG)	7 343 257	SPORT & RECREATION ADMINISTRATION	COMM
			R7 993 257		

7. WARD 8

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	13056430020FTJ30ZZ08	SICELO ELECTRIFICATION NETWORK	10 117 608	ELECTRICAL NETWORK	ENG
			R10 117 608		

8. WARD 9

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05056151020GBH74ZZ09	RFID SECURITY SYSTEM	300 000	MEYERTON LIBRARY	COMM
2	05056460020GBJ67ZZ09	LIBRARY FURNITURE & EQUIPMENT - NEW	400 000	MEYERTON LIBRARY	COMM
3	05056470020GBH68ZZ09	ICT HARDWARE (COMPUTORS) - NEW	1 900 000	MEYERTON LIBRARY	COMM
4	05056473520GAH62ZZ09	MEYERTON LIBRARY BOOKS (DAC)	300 000	MEYERTON LIBRARY	COMM
5	05056473520GBH62ZZ09	MEYERTON LIBRARY BOOKS (DAC)	500 000	MEYERTON LIBRARY	COMM
			R3 400 000		

9. WARD 10

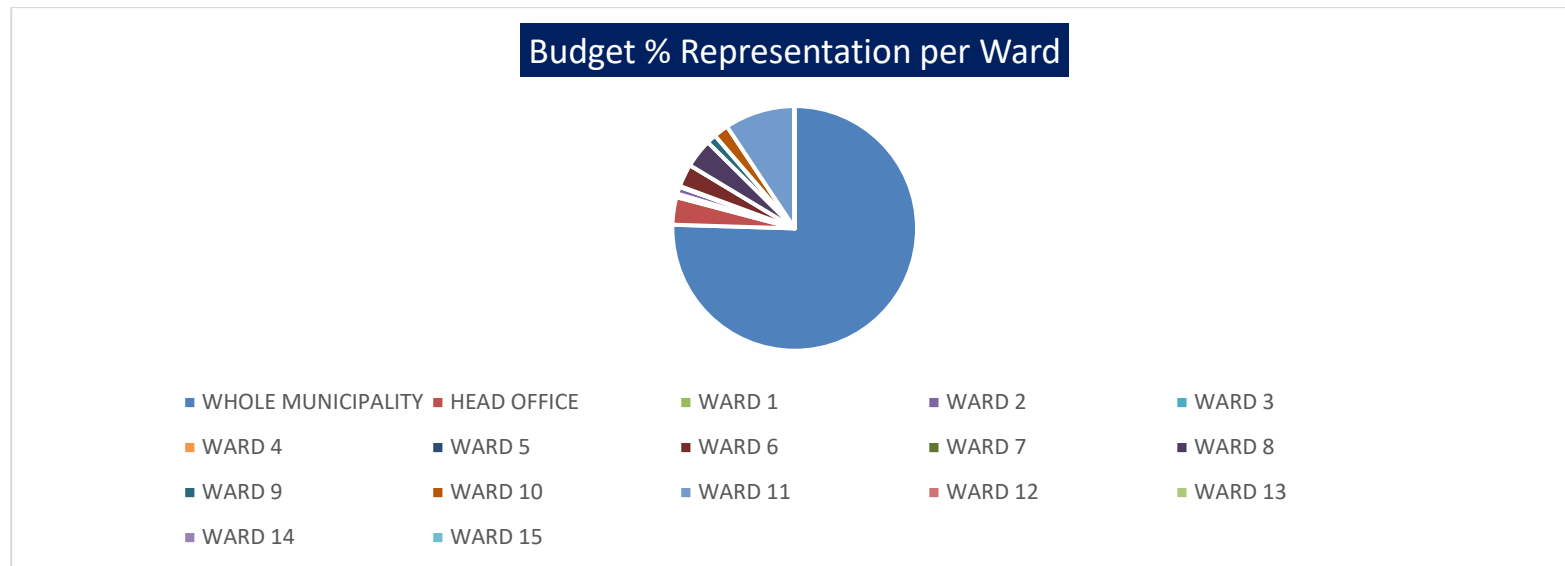
#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05256473520GAH64ZZ10	SICELO LIBRARY BOOKS (DAC)	250 000	SICELO LIBRARY	COMM
2	10056449420FPL68ZZ10	UPGR SEWER OUTFLOW BELL ROAD (RAILWAY LINE)	5 000 000	SANITATION NETWORK	ENG
			R5 250 000		

10. WARD 11

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05156473520GAH59ZZ11	DE DEUR LIBRARY BOOKS (DAC)	200 000	DE DEUR LIBRARY	COMM
2	08156456020F5K06ZZ11	MACHINERY AND EQUIPMENT - NEW	150 000	SPORT & RECREATION ADMINISTRATION	COMM
3	13056430020FTJ29ZZ11	SAVANNA CITY ELECTRIFICATION NETWORK	11 655 392	ELECTRICAL NETWORK	ENG
4	13056430020FTL80ZZ11	SAVANNA CITY ELECTRIFICATION (EXTENSION 3 & 4)	975 000	ELECTRICAL NETWORK	ENG
5	13056430020FTL81ZZ11	SAVANNA CITY ELECTRIFICATION (DOORNKUIL)	7 140 000	ELECTRICAL NETWORK	ENG
6	15056474020F5R81ZZ11	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	3 200 000	ENGINEERING ADMINISTRATION	ENG
7	15056474020HCR81ZZ11	HEINEKEN CONTAINER SKILLS DEVELOPMENT CENTRE	1 300 000	ENGINEERING ADMINISTRATION	ENG
			R24 620 392		

11. WARD 15

#	VOTE NUMBER	VOTE DESCRIPTION	BUDGET	SECTION	DEPT
1	05106473520GAH60ZZ15	HENLEY ON KLIP LIBRARY BOOKS (DAC)	250 000	HENLEY ON KLIP LIBRARY	COMM
			R250 000		





6. COUNCIL'S VISION & MISSION

Midvaal Local Municipality prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal vision for the 2022 – 2027 IDP is:

“Achieve excellence in service delivery”

To achieve this Vision Midvaal strives to:

1. Enhance service delivery through innovative technologies
2. Enable a safe, healthy community and environment
3. Promote local economic development and tourism
4. Adopt clean, renewable energy
5. Build strong partnerships
6. Be a people centred, compassionate institution



7. MIDVAAL'S APPROVED KEY PERFORMANCE AREAS (KPAs)

The Midvaal Performance Framework is composed of Key Performance Areas (KPAs) which are the areas of focus required for the Municipality to achieve its strategic objectives and are aligned with the Promises made as part of the political vision. Midvaal has developed eight KPAs, the eight KPAs have been closely aligned to governmental and political objectives with the detailed association provided.

The KPAs have been further broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance

To promote increased participation and improved communication with all key internal and external stakeholders

KPA 2 Safe & Healthy Environments

To create a sustainable environment safe from harm

KPA 3 Community Development

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KPA 4 Institutional Transformation

To transform and align the people, processes and systems of the municipality to achieve its objectives

KPA 5 Financial Sustainability

To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KPA 6 Infrastructure & Sustainable Living Environments

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KPA 7 Communication & Customer Care

To deliver inclusive and excellent services to the community

KPA 8 Economic Growth & Spatial Transformation

To facilitate sustainable economic empowerment for all communities within Midvaal and through the development of partnerships and innovation

8. APPROVAL OF SERVICE DELIVERY & PERFORMANCE TARGETS

These targets and indicators must be:

1. **Approved in the budget as an annual indicator with projections for at least two outer years based on the strategic priorities:**

“The budget resolution must approve measurable performance objectives for each vote (and for key sub-functions as may be prescribed) including service delivery targets and other performance indicators so that council can be judged on service delivery as well as revenue and expenditure

2. **Split into quarterly projections for the forthcoming budget in the SDBIP:**

“The SDBIP would then break the annual targets and indicators into quarterly projections to assist with implementation. Quarterly reviews would compare targets with actual and revise future targets as necessary”

3. **Contained in Annual Performance Agreements of the Municipal Manager and Senior Managers:**

“The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the Municipal Manager and Senior Managers so that they can be held accountable for performance in line with the SDBIP, Budget & IDP”

4. **Reported on for in-year reporting (quarterly and mid-year) and the annual report:**

“The Annual Report must include an assessment by the Accounting Officer of performance against the measurable performance objectives approved in the budget (and contained) in the SDBIP and annual performance agreements) including service delivery targets and other performance indicators.”

In terms of Section 54(1) of the Municipal Finance Management Act, Act 56 of 2003

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the mayor must –
 - (a) consider the statement or report
 - (b) check whether the municipality’s approved budget is implemented in accordance with the service delivery and budget implementation plan
 - (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
 - (d) issue any appropriate instructions to the accounting officer to ensure –

- (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
- (ii) that spending of funds and revenue collection proceed in accordance with the budget;

The Council, per item C3305/05/2024 dated 23 May 2024, approved the Final Medium-Term Revenue & Expenditure Framework (MTREF), required by Section 24 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003. The Integrated Development Plan (IDP) was subsequently approved by Council per item C3304/05/2024 dated 23 May 2024.

Section 53(1)(c)(ii) of the MFMA, stipulates that the Service Delivery & Budget Implementation Plan is approved by the Executive Mayor **within 28 days after the approval of the budget.**

The Service Delivery & Budget Implementation Plan was therefore considered by the Executive Mayor on 19 June 2024 and approved on 19 June 2024 for implementation. The Measurable Performance Objectives were compiled as per the approved Key Performance Areas (Strategic Objectives).

9. KEY PERFORMANCE AREAS (KPAs) / KEY FOCUS AREAS (KFAs) (Measurable Performance Objectives)

As earlier referred to, the Key Performance Areas (KPAs) have been broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance	KPA 2 Safe & Healthy Environments	KPA 3 Community Development	KPA 4 Institutional Development	KPA 5 Financial Stability	KPA 6 Infrastructure & Sustainable Living Environments	KPA 7 Communications & Customer Care	KPA 8 Economic Growth & Spatial Transformation
KFA 1 Governance Structures	KFA 5 Safety & Security	KFA 9 Parks, Sports & Recreation	KFA 13 Human Resources & Skills Development	KFA 17 Financial Management	KFA 21 Electricity, Energy Efficiency & Renewable Energy	KFA 27 Communications & Marketing	KFA 29 Municipal Planning & Built Environment
KFA 2 Risk Management	KFA 6 Emergency Services	KFA 10 Libraries, Arts, Culture & Special Programmes	KFA 14 Monitoring & Evaluation & Performance Management	KFA 18 Revenue Management	KFA 22 Roads & Stormwater Infrastructure	KFA 28 Customer Relations	KFA 30 Spatial Planning & Investment
KFA 3 Stakeholder Participation	KFA 7 Disaster Management	KFA 11 Health, Early Childhood Development & Social	KFA 15 Information Technology	KFA 19 Supply Chain Management	KFA 23 Water & Sanitation Infrastructure		KFA 31 Local Economic Development
KFA 4 Inter-governmental Relations	KFA 8 Environmental Health	KFA 12 Cemeteries & Crematoria	KFA 16 Policies, Processes & Procedures	KFA 20 Assets, Equipment & Fleet Management	KFA 24 Solid Waste Management		
					KFA 25 Project Management & Public Facilities		
					KFA 26 Climate Change Adaptation & Mitigation		

The cascading of performance from KPA through to KPI, ensures that all projects contribute in some way to the achievement of a Midvaal Local Municipality Strategic Objective and in turn District, Provincial and National objectives.

KPA 1
GOOD GOVERNANCE

To promote increased participation and improved communication with all key internal and external stakeholders

KFA 1
Governance Structures

To promote sound and sustainable governance

KFA 2
Risk Management

To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner

KFA 3
Stakeholder Participation

To increase active stakeholder participation

KFA 4
Inter-governmental Relations

To improve Inter-governmental relations

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, by the last day of the month after the end of the quarter (Council Resolution)	3 = Quarterly Organisational progress reports completed and submitted within 30 days after the end of the quarter 4 = Quarterly Departmental progress Reports completed and submitted within 30 days after the end of the quarter 5 = Annual Risk Report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Achieved (1) Report considered by Council per item C3377/08/2024 dated 29 Aug 2024 (2) Report submitted into the reporting cycle on 31 Jul 2024	Amend the definition to read last day of the month, after the end of the quarter	Fully Effective	
2	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, quarterly	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (1.5) Narrative Report from relevant department (2) Report submitted into reporting cycle within one month after the end of the quarter (3) Proof of submission into reporting cycle = signature and date receipt by Committees	3 = Outcome report submitted into reporting cycle as per indicator definition, quarterly	4	1	1	Target Achieved (1) Report (Q4) submitted to the Mayoral Committee reporting as follows: (1.1) Type of meetings attended (1.2) Purpose of the meeting (1.3) Department (1.4) Delegated incumbent (1.5) Narrative Report from relevant department (2) Report submitted into the reporting cycle on 23 Jul 2024 (within one month after the end of the quarter) (3) Considered by Council on 29 Aug 2024 per Resolution C3365/08/2024 Engagements attended National Level: 13 Provincial Level: 54 District Level: 9	Confirm submission of Narrative Report from relevant department	Fully Effective	
3	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2023/2024 addressed (1) OPCA Plan approved by the Municipal Manager on 31 Dec 2024 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2025	3 = 90% 4 = 95% 5 = 100%	90%	-	-	Not Applicable	None	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
4	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	(1) OPCA Plan (2023/2024) for external audit findings approved by the Municipal Manager on 31 Dec 2024 addressed (2) Addressed findings signed off by internal audit by 30 Jun 2025	3 = 95% external findings addressed and signed off by internal audit by 30 Jun 2025 4 = 98% external findings addressed and signed off by internal audit by 30 Jun 2025 5 = 100% external findings addressed and signed off by internal audit by 30 Jun 2025	95%	-	-	-	-	Not Applicable	
5	CORP	KPI 027	KPA 1	KFA 03	Number of Ward Committee meetings arranged annually	(1) Meetings arranged according to Council approved Annual Year Planner (2) Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor	3 = Meetings arranged as per indicator definition	15	15	15	(1) Meetings arranged as per the approved Annual Year Planner per Resolution C3207/11/2023 dated 30 Nov 2023 (2) 15 Ward Committee meetings were arranged for Aug 2024	None	Fully Effective	
6	COMM	KPI 074.4	KPA 1	KFA 28	Percentage of parks related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	53%	Number of complaints logged: 40 Number of complaints closed: 21 Number of complaints open: 19	Verified report and signed off by the Head of Department to be returned to the Call Centre	Not Fully Effective	
7	FIN	KPI 074.7	KPA 1	KFA 28	Percentage of finance related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	94.12%	Target Achieved (1.1) Incidents Logged: 51 (1.2) Incidents Closed: 48 (1.3) Incidents Open: 3 (1.4) 94.12% (2) Call Centre Report to be verified and signed off by the Head of the Department	(1) Call Centre Report to be verified and signed off by the Head of Department (2) Narrative Report (Dashboard Report) to align with Database	Outstanding Performance	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
8	MM	KPI 080	KPA 1	KFA 01	Number of internal audit progress reports submitted to the Audit, Performance, Integrity & Risk Management Committee quarterly	Audit, Performance, Integrity & Risk Management Committee agenda with quarterly internal audit reports included	3 = Audit Action Plan Report submitted quarterly 4 = Audit Action Plan quarterly report including ad hoc requests submitted on time for committee submission plus hosting AFS review meeting 5 = Audit Action Report, Audit Action Plan quarterly report plus ad hoc report, plus report on the internal audit general findings	4	1	1	Target Achieved The Internal Audit report considered by Audit, Performance, Integrity & Risk Management Committee per item 9.1 on 22 Aug 2024	None	Fully Effective	
9	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual insurance and incident report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Not Achieved Item not submitted within 15 working days after the end of the quarter Q4 (2023/2024-financial year) Progress report withdrawn at the 22nd Meeting of the Committee of the Municipal Manager and the Heads of Department per Resolution 14.4 held on 6 Aug 2024	Relevant corrective measures to be documented with assigned responsibility and anticipated target date	Not Fully Effective	
10	MM	KPI 083	KPA 1	KFA 02	Walkerville Landfill Site: Administrative Fine review process facilitated by 30 Jun 2025	Q1 = (1) Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 (2) Assess the likelihood of legal challenge success of the appeal by 30 Sep 2024 Q2 = (1) Proceed or terminate the High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine (2) High Court review sets aside the fine and authorise GDARDE to issue a new licence by 31 Oct 2024 (Report submitted into the reporting cycle by 31 Oct 2024)	3 = Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 with a finalised communication by 30 Sep 2024 4 = Withdrawal of High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine if the MEC decision is to reduce the maximum fine allocation 5 = Withdrawal of High Court Review decision to set aside the R5 m Administrative Fine and/or pay reduced fine of R1 m or less payable at a date to be agreed by 31 Oct 2024	4	2	2	Target not Achieved (1) Engaged with newly appointed Member of the Executive Council (MEC) for Environment on 29 Jul 2024 (2) Received finalised communication dated 17 Sep 2024 from the MEC	Awaiting likelihood of legal challenge success of the appeal	Not Fully Effective	

KPA 2
SAFE & HEALTHY ENVIRONMENTS

To create a sustainable environment safe from harm

KFA 5
Safety & Security

To improve the safety of
the community in both
rural and suburban areas

KFA 6
Emergency Services

To ensure adequate
prevention measures as
well as prompt response
to emergencies

KFA 7
Disaster Management

To outline policy and
procedures for proactive
disaster prevention and
mitigation

KFA 8
Environmental Health

To ensure healthy
living environments

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls = Vehicle Fires, Structural Fires, Special Services & MVAs, quarterly Definitions: 1st Response Time = Time fire bells go off 2nd "Time Out" = Time leaving the premises	3 = 85% - 90% 4 = 90.1% - 95% 5 = 95.1% - 100%	90%	90%	100%	Total Number of Calls: 151 Total P1-calls: Total P1-calls responded to within 3 minutes: 100%	Sep 2024 monthly report incomplete. Report to be updated once information is provided	Outstanding Performance	
2	PSR	KPI 041	KPA 2	KFA 05	Percentage expenditure on crime prevention activities executed according to approved budget	(1) Report on % expenditure on approved budget (2) Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly	3 = 70% and more budget expenditure and Report submitted to Mayoral Committee 4 = 80% and more budget expenditure and detailed report submitted to Mayoral Committee 5 = 95% & more budget expenditure and detailed report submitted to Mayoral Committee	95%	15%	26.28%	Target Exceeded (1) Actual Budget: R2 000 000 (1.1) New CCTV Cameras (R1 250 000) (1.2) Replacement of CCTV Cameras (R400 000) (1.3) Radios and Repeaters (R350 000) Actual Expenditure: R525 690 (New CCTV Cameras) (2) Report submitted into reporting cycle on 9 Oct 2024	-	Outstanding Performance	
3	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan approved as Annexure of the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	3 = Annually Reviewed Disaster Management Plan approved with the Integrated Development Plan (IDP) for the forth-coming financial year by 31 May 2025	1	-	-	-	-	Not Applicable	
4	COMM	KPI 049	KPA 2	KFA 08	Number of inspections conducted at 3 identified industrial high-risk environmental contraveners	(1) Submission of monitoring/inspection reports to the Mayoral Committee for consideration on the identified industries quarterly (2) Report to Mayoral Committee submitted into the reporting cycle by the 15th working day of the following quarter	3 = 3 Inspection conducted, Identified contraveners served with non-compliance notices/fines and Reporting to GDARDE in case of non-compliance	4	1	1	Compliance Report: (1) African Pegmatite. (2) Tekfalt Binders, (3) Alliance Fuel Depot is currently closed. Report submitted into the reporting cycle on 15 Oct 2024	None	Fully Effective	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
5	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded (excluding test photos) versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	3 = 80% - 85% 4 = 85.1% - 90% 5 = 90.1% - 100%	80%	77%	83.09%	(1) Total Speed Infringements issued: 11 796 (2) Successfully downloaded: 9 801 83.09%	None	Fully Effective	
6	PSR	KPI 066	KPA 2	KFA 05	Number of traffic/law enforcement joint operations conducted	(1) Internal traffic and law enforcement joint operations conducted (2) Approved operation by Head of Department (3) Report outcome of internal and joint operation to Head of Department quarterly	3 = 7 4 = 8 5 = 9	28	7	7	Target Achieved 7 x Joint Operations conducted with Meyerton SAPS and Sedibeng Cluster SAPS	None	Above Expectations	
7	DP	KPI 075.1	KPA 2	KFA 05	Number of joint operations conducted quarterly	(1) Approved Year Planner signed off by the Head of Department and distributed to relevant municipal sections for sign off by the Executive Directors by 15 Oct 2024 (2) Execution of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Development & Planning by the 10th working day after the end of the month (4) Submit consolidated quarterly report to the Mayoral Committee by the 15th working day after the end of the quarter	3 = 1 joint operations with relevant stakeholders executed during the quarter 4 = 2 joint operations with relevant stakeholders executed during the quarter 5 = 3 joint operations with relevant stakeholders executed during the quarter	4	1	1	Target Achieved. 1. Quarterly Plan signed by HOD on 03 Oct 2024 (Location/areas to be included in the plans 2. 1 Joint Ops conducted on 26 Sep 2024 3. Quarterly Report signed by HOD on 10 Oct 2024 4. Submitted into reporting cycle on 14 October 2024	Location/areas to be included in the plans	Fully Effective	
8	PSR	KPI 075.2	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Public Safety & Roads by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Public Safety & Roads by the 10th working day after the end of the month	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	8	2	9	Target Exceeded	None	Outstanding Performance	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
9	ENG	KPI 075.3	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	8	2	3	Target Achieved. 1. 6 Sep 2024 2. 17 Sep 2024 3. 26 Sep 2024	None	Above Expectations	
10	ENG	KPI 075.4	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	8	2	3	Target Achieved. 1. 6 Sep 2024 2. 17 Sep 2024 3. 26 Sep 2024	None	Above Expectations	
11	ENG	KPI 075.5	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Engineering Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Engineering Services by the 10th working day after the end of the month	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	8	2	3	Target Achieved. 1. 6 Sep 2024 2. 17 Sep 2024 3. 26 Sep 2024	None	Above Expectations	
12	COMM	KPI 075.6	KPA 2	KFA 08	Number of joint compliance operations conducted quarterly	(1) Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Aug 2024 (2) Execution/Participation of Year Planner quarterly (3) Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	3 = 3 joint operations with relevant stakeholders executed during the quarter 4 = 4 joint operations with relevant stakeholders executed during the quarter 5 = 5 joint operations with relevant stakeholders executed during the quarter	8	2	5	Target Exceeded <u>Planned:</u> (1) Sicelo Township - 26 Jul 2024 (2) Biekie Bos Venue - 29 Aug 2024 (3) Savanna Sports Bar & Club - 26 Sep 2024 <u>Not Planned:</u> 1) Kuvukiland Informal Settlement 2) 114 Rooibok Street. Approved Year Planner from Development & Planning signed off by the Executive Director: Community Services by 15 Aug 2024 Submit monthly outcome report to the Executive Director: Community Services by the 10th working day after the end of the month	None	Outstanding Performance	

KPA 3
COMMUNITY DEVELOPMENT

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KFA 9
Parks, Sport & Recreation

To create an ecosystem of sports and recreation activities

KFA 10
Libraries, Arts, Culture & Special Programmes

To promote the development of cultural and social programs to uplift the community

KFA 11
Health, ECD and Social

To promote the well-being of communities through provision of adequate social facilities and community development

KFA 12
Cemeteries & Crematoria

To provide accessible and adequate cemeteries and crematoria

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	3 = 1 programme 4 = 2 programmes implemented with external stakeholders that does not require internal funding 5 = 3 programmes implemented with external stakeholders that does not require internal funding	4	1	3	3 GEYODI Programmes implemented: (1) 13 Aug 2024 - Care & Services to Families (2) 30 Aug 2024 - Older Persons Function (Sedibeng Region) (3) 20 Sep 2024 - Older Persons Programme	None	Outstanding Performance	
2	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at <u>formalised</u> Early Childhood Development Centres as per the MRR Tool conducted quarterly	Report on compliance visits conducted at <u>formalised</u> , Early Childhood Development Centres (ECDs) as per the MRR Tool = Register of Formalised ECDs versus the Monitoring Tool signed by the Principle, Social Auxiliary Worker and the Deputy Director quarterly	3 = 12 4 = 13 5 = 14	45	12	13	13 Early Childhood Development Centres visited	(1) Confirm 2024/2025-Database	Above Expectations	
3	COMM	KPI 045	KPA 3	KFA 11	Number of additional Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	3 = 5 4 = 6 5 = 7	5	-	-	1 Day Mother Established: Thimbisa Sodwa, 01 July 2024. 2 Replaced : Motshidisi Kalake replaced by Masetjhaba Mosoeu. Phumzile Buthelezi replaced by Pheliswa M. Maghishila 90 Day Mothers re-newed contracts. Day Mothers YTD = 93	None	Not Applicable	
4	COMM	KPI 046	KPA 3	KFA 12	Sybrand van Niekerk Park Cemetery extended	Final completion certificate for ablation block signed off by the Executive Director: Community Services by 30 Jun 2025	3 = Project completed by 30 Jun 2025 and a completion certificate for ablation block inside the cemetery signed off by the Head of Department 4 = Appointment of external service provider by Dec 2024 5 = Project completed by end of April 2025	1	-	-	Completion of service roads. (1) Invoice and purchase order were submitted. (2) Consultant appointed for completion of design for ablation block. The plan for construction of ablation before June ongoing.	None	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
5	COMM	KPI 065	KPA 3	KFA 09	Number of public parks upgraded and developed	(1) Develop 2 parks: (1.1) The Oval (Henley on Klip) (1.2) The Vlei Park (Meyerton) by 30 Jun 2025 (2) Evidence of parks developed (Purchase Orders and paid Invoices)	3 = Completion Certificate co-signed by the Executive Director: Community Services by 28 Feb 2025 4 = Completion of both Park 1 and Park 2 by 31 Dec 2024 5 = Completion of both Park 1 and Park 2 by 31 Oct 2024	2	-	-	1) The Oval Park 2) The Vlei Park was replaced by Rothdene Circle 3) Japonica Park	-	Not Applicable	
6	COMM	KPI 078	KPA 3	KFA 11	Growth and Developmental Milestone Checklist Report drafted and signed off by the Deputy Director: Social Development by 30 Jun 2025	Growth and Developmental Milestone Checklist Report: Q3 - List of Day Mothers trained according to Child Growth Checklist (Developmental Milestone Database for 3 and 4 years old) finalised Q4 - Baseline report signed off by the Deputy Director: Social Development by 30 Jun 2025	3 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 30 Mar 2025. Baseline report submitted by 30 Jun 2025 4 = Training of Day Mothers, Child Growth Checklist & Database for 3 & 4 year olds by 29 Febr 2025. Baseline report submitted by 30 May 2025 5 = Submission of baseline report by 30 May 2025	1	-	-	-	-	Not Applicable	
7	COMM	KPI 079	KPA 3	KFA 10	Number of library events presented to the community quarterly	(1) Approved Year Planner by the Executive Director: Community Services by 31 Jul 2024 (2) Library events conducted according to approved Year Planner (Events that aligned with IFLA sustainable development goals: Promoting literacy and access to information)	3 = 2 Events 4 = 3 Events 5 = 4 or more Events	4	1	5	Target Exceeded 5 Events presented: (1) Mandela Day (2) Book Discussion (3) Story Hour (4) Writers Workshop (5) Phendulani Quiz	None	Outstanding Performance	

KPA 4
INSTITUTIONAL TRANSFORMATION

To transform and align the people, processes and systems of the municipality to achieve its objectives

KFA 13
Human Resources & Skills Development

To ensure adequate internal capacity and capability to deliver on the municipality's objectives

KFA 14
Monitoring & Evaluation & Performance Management

To develop and implement an effective and efficient performance management

KFA 15
Information Technology

To enhance systems and technology to enable the municipality to deliver excellent customer experience

KFA 16
Policies, Processes and Procedures

To write and review processes and procedures to ensure the objectives of the municipality are achieved

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	(1) ICT Service Desk Report signed off by the Director: ICT by the 10 th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target (2) Service Desk Report to include averaged customer satisfaction rating, monthly	3 = 85% - 89% 4 = >90% 5 = 95% plus 70% satisfaction level	95%	85%	98.84%	(1) Monthly ICT Service Desk Reports signed off by Director: ICT within 10 working days (1.1) Number of calls logged: 1 385 (1.2) Number of calls resolved within time limit: 1 369 (1.3) % of calls resolved in the baseline reaction time: 98.84% (1.4) % of calls resolved outside the baseline reaction time: 1.16% (2) Sep = 90.6% (Total responses received = 210)	None	Outstanding Performance	
2	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies categorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policy by 30 May) (2.2) Non-financial policies (draft) by 30 April and submit final policies by 30 Jun (3) Submit amended policies into reporting cycle by 30 Sep 2024 (4) Proof of receipt by Committees	3 = Conformance to the definition	1	1	1	Target not fully achieved Report to be resubmitted with amendments and comment/s from the various departments as per Resolution dated 7 Aug 2024	Report to be resubmitted with amendments and comment/s from the various departments as per Resolution 5.1 dated 7 Aug 2024 by the Section 80 Corporate Services Portfolio Committee	Not Fully Effective	
3	CORP	KPI 023	KPA 4	KFA 16	Number of average working days litigation actions is assessed	Legal & Property Action Register reflecting turn-around time to be within 7 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed)	3 = 6 - 7 working days 4 = 5 working days 5 = <4 days	7	7	2.95	Target Exceeded Total number of legal actions received and assessed: 91 within an average turn-around time of 2.95 days Number of legal actions referred to Finance: 76	None	Outstanding Performance	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
4	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d)-performance reports (Performance on Predetermined Objectives) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	3 = Section 52(d)-performance report submitted on primary assessment, based on Portfolio of Evidence 4 = Section 52(d)-performance report submitted on secondary assessment, based on Performance Reviews by relevant MMC & MM 5 = Section 52(d)-performance report submitted based on moderation by Executive Mayor	4	1	1	Target Achieved (1) Section 52(d)-report considered by Council per Resolution C3357/07/2024 dated 25 Jul 2024 (2) Assessment and Analysis Report dated 8 Oct 2024 received from the Gauteng Department of Co-Operative Governance and Traditional Affairs	None	Fully Effective	
5	CORP	KPI 076	KPA 4	KFA 16	Number of reports on critical emerging/current litigation matters reported to the Mayoral Committee (In Committee) quarterly	(1) Report to Mayoral Committee In-Committee on critical emerging or current litigation matters (exceeding R500 000.00 in value), impacting the municipality (2) Report submitted to the Municipal Manager within 10 working days after the end of the quarter (3) Proof of Receipt by the Municipal Manager	3 = Report submitted into reporting cycle (Confidential - only to Mayoral Committee) as per indicator definition	4	1	1	Target Achieved (1) Report submitted to the Municipal Manager on 03 October 2024. (2) Report submitted into reporting cycle on 07 Oct 2024	None	Fully Effective	
6	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	3 = 90% - 91.99% 4 = 92% - 94.99% 5 = 95% and above	90%	-	-	Approved Training Votes: (1) 02202270370F1MRCZZHO - R1 729 628 (2) 02052270370FCMRCZZHO - R1 300 000	-	Not Applicable	
7	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2024) submitted into reporting cycle by Jan 2025, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	3 = Report submitted into reporting cycle as per indicator definition	1	-	-	-	-	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
8	CORP	KPI 067	KPA 4	KFA 15	Source, procure and implement systems to enhance service delivery and address OPCA findings	Quarterly progress report on implementation of Payroll System to the Head of the Department 10 working days after the end of the quarter	3 = Implementation and functional system as per Executive Director: Corporate Services approved plan 4 = (3) plus system availability is 95% 5 = (3 + 4) plus system implemented and functional before the planned deployment date	1	-	-	Q1 - Progress & Milestones achieved: Requirements gathering for Time & Attendance, Payroll completed Engagement with PayDay & confirmation of their cloud-based T&A and Payroll Solution Decision made to implement the solution in two phases to ensure an efficient rollout with minimal operational disruptions Planning for Phase 1 implementation initiated, with a focus on addressing overtime and leave management issues first	-	Not Applicable
9	MM	KPI 084	KPA 4	KFA 14	Percentage organisational, consolidated performance of the Reviewed Service Delivery & Budget Implementation Plan (SDBIP) (per individual department) achieved quarterly	(1) Implementation of approved SDBIP dated 19 Jun 2024 (2) Percentage outcome of the organisational consolidated performance reported to Council before the 30th after the end of the quarter as per the Section 52(d)-MFMA report (Council Resolution & Date)	3 = 80% - 84.99% 4 = 85% - 89.99% 5 = 90% and higher	85%	85%	93.59%	Target Exceeded Percentage outcome of the organisational consolidated performance reported to Council per Resolution C3357/07/2024 dated 25 Jul 2024. Overall performance outcome reported as 93.59%	None	Outstanding Performance

KPA 5
FINANCIAL STABILITY

To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KFA 17
Financial Management

To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability

KFA 18
Revenue Management

To protect and enhance the revenue position to enable the objectives of the municipality

KFA 19
Supply Chain Management

To develop and maintain and effective supply chain which uplifts local business and the youth

KFA 20
Assets, Equipment & Fleet Management

To adequately maintain the assets of the municipality

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	3 = 2.50 months 4 = 3 - 4 months 5 = more than 4	2.50	2.50	3.61	Target Achieved Cash and Cash Equivalents: R488 933 991 Monthly Cash Expenditure: R135 554 170 Actual Cash Expenditure for the year: R406 662 511 = 3.61	None	Above Expectations	
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	3 = 1.5 : 1 4 = 1.6 : 1 - 3 : 1 5 = 3.1 : 1 - 4 : 1	1.5 : 1	1.5 : 1	3.44	Target Achieved Current Assets as per monthly Section 71-MFMA Report: R921 186 751 Current Liabilities as per monthly Section 71-MFMA Report: R268 056 971 = 3.44	None	Outstanding Performance	
3	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Audit Report issued by the Auditor-General(SA) by 30 Nov annually in terms of Section 126(3)(b) of the MFMA	1 = Disclaimer 2 = Adverse 5 = Maintaining of Clean Audit	Clean Audit	-	-	-	-	Not Applicable	
4	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	3 = 15 4 = 16 5 = >17	15	15	106.20	Target Achieved (Not applicable as loan repayments are bi-annual - figure is distorted) Total Operating Revenue: R498 716 529 Operating and Capital Grants: R103 081 596 Interest Payments: R1 076 489 Redemption Payments: R2 648 866 = 106.20	None	Fully Effective	
5	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	3 = 50% 4 = 49% - 46% 5 = 45% and lower	50%	50%	46.90%	Target Achieved Outstanding Service Debtors as per AFS (Gross): R670 948 450 Total revenue for services (Property Rates & Service Charges): R1 430 661 460 = 46.90%	None	Above Expectations	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
6	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	3 = 90% 4 = 91% 5 = >91%	90%	90%	91.02%	Target Achieved Amount collected as per Section 71-MFMA Report (Cash): R376 908 806 Amount billed as per Section 71-MFMA Report: R414 079 960 = 91.02%	None	Outstanding Performance
7	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than a combined income of 3 times maximum old age pension per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. (Households earning less than a combined income of 3 times maximum old age pension per month)	3 = 99% 4 = >99% 5 = 100%	99%	99%	99.92%	Target Achieved Total Indigents as at end Jul 2024: 5 864 New Applications Sep 2024 approved: -32 Total Indigents as at end Sep 2024: 5 832 Received subsidy: 5 816 Mamelolo Communal Stand Pipe: 181 Lakeside no subsidy: 1 Customers receiving BSST 50 kWh: 1 New owner received subsidy: 3 Previous owner received subsidy: 1 New Indigent did not receive subsidy yet: 11 Customers not receiving water subsidy: 0 = 5 832 (100%)	None	Above Expectations
8	MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (<u>own and any other sources</u>) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	9.44%	Target Not Achieved Actual Budget: R266 618 087 Actual Expenditure: R25 159 319 = 9.44%	Appropriate corrective measures to be documented with assigned responsibility and agreed target dates to achieve target	Not Fully Effective
9	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (<u>own and any other sources</u>) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	9.64%	Target Not Achieved Actual Budget: R5 290 000 Actual Expenditure: R509 733.35	Appropriate corrective measures to be documented with assigned responsibility and agreed target dates to achieve target	Not Fully Effective

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
10	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94% 5 = 94.1% - 100%	90%	15%	14.13%	Target not Achieved Actual Budget: R162 402 435 Actual Expenditure: R22 955 528.16	(1) Resolve sub-contractor issues and fast track the procurement process (2) Appropriate corrective measures to be documented with assigned responsibility with anticipated target dates	Not Fully Effective	
11	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	3%	Target Not Achieved Actual Budget: R59 225 652 Actual Expenditure: R1 665 147.03	Appropriate corrective measures to be documente with assigned responsibility with anticipated target dates	Not Fully Effective	
12	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	3.50%	Target Not Achieved Actual Budget: R48 386 957 Actual Expenditure: R28 910.00	(1) Appropriate corrective measures to be documented with assigned responsibility and agreed target dates (2) Procurement Plan to be amended to address Adjustments Budget	Not Fully Effective	
13	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded in terms of the MLM Preferential Procurement Policy specific goals, which include township economics, local enterprises, youth ownership, women ownership and B-BBEE	(1) % calculated by dividing the total awards in terms of MLM Preferential Procurement Policy specific goal suppliers by the total procurement awards x 100 (2) Reporting to reflect R-Value compared to total expenditure for period under review as well as local businesses	3 = 20% 4 = 20% - 22% 5 = 23% and above	20%	-	-	Annual Target: Quarterly Progress Monitored: Total awards (R-Value) compared to total expenditure for period under review (R-Value) = 48.22%	None	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
14	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	3 = 8% - 9% 4 = 10% - 12% 5 = 12% and more	8%	-	-	Annual Target: Quarterly Progress Monitored: Repairs & Maintenance Budget: R197 732 853 Approved Operating Budget: R1 873 019 955 = 10.56%	None	Not Applicable	
15	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	3 = 30% 4 = <u>29% - 21%</u> 5 = <u>20% and lower</u>	30%	30%	15.12%	Target Exceeded: Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease): R239 218 662 Total Operating Revenue minus Operating Conditional Grant: R1 582 539 732 = 15.12%	None	Outstanding Performance	
16	FIN	KPI 057	KPA 5	KFA 19	Report compliance to Budget Procurement Plan quarterly	(1) Number of actions approved per Budget Procurement Plan executed, reported against quarterly targets to the Mayoral Committee in terms of (1.1) Procurement compliance report (1.2) % bid specifications completed per department (1.3) Number/% bid awards per department (2) Report submitted into the reporting cycle within 15 working days after the end of the quarter (3) Proof of submission into the reporting cycle	3 = 15 working days 4 = <u>14 to 12 working days</u> 5 = <12 working days	4	1	1	Target Achieved Submitted into reporting cycle on 14 Oct 2024. Submitted within 10 working days	Performance not reported as per indicator definition. Number of awards expected to be achieved within Q1 as per approved Procurement Plan not reported.	Outstanding Performance	
17	ENG	KPI 071.1	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	10.02%	Target not Achieved. 1. Procurement Plan signed off by HOD on 24 Jul 2024 2, Contractor interference and delayed procurement	Resolve subcontractor issues and fast track the procurement process	Not Fully Effective	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
18	DP	KPI 071.2	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	-	Not Applicable to DP. To be transferred to PMU		Not Applicable	
19	FIN	KPI 071.3	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0	Stores Equipment & Shelving planned for Q1 - R1 200 000 (Own Revenue)	(1) Copy of signed off Procurement Plan by the Head of Department to be filed on Portfolio of Evidence (2) Not compliance to Procurement Plan signed off by the Head of Department to be reported as part of KPI 057 (3) Corrective measures in the event of non-compliance to be documented with assigned responsibility and envisaged target date	Not Fully Effective	
20	CORP	KPI 071.4	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0%	Target not Achieved (1) Signed off Procurement Plan by Head of Department by 31 Jul 2024 to be submitted (2) Compliance to Procurement Plan quarterly to be reported	(1) Signed off Procurement Plan by Head of Department by 31 Jul 2024 to be submitted	Not Fully Effective	
21	PSR	KPI 071.5	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0%	Ytd: R28 920	(1) Procurement Plan signed off by Head of Department to be submitted (2) Compliance to Procurement Plan quarterly to be reported	Not Fully Effective	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
22	COMM	KPI 071.6	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	93%	Target Exceeded, 14/15 Projects Complied & Compliance Plan signed off by the HOD on 24 July 2024.	None	Outstanding Performance	
23	ENG	KPI 072.1	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 96% 5 = 96.1% and higher	95%	15%	20.32%	Target Achieved. INEP: 9.48% MIG: 8.69% WSIG = 52.49% NHDG: 10.60% Ytd Actual: 81.26+4 - 20.32%	None	Above Expectations	
24	MM	KPI 072.2	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 90% - 92.99% 4 = 93% - 94.99% 5 = 95% and higher	95%	15%	20.13%	Target Achieved Actual Budget: R114 398 087 Actual Expenditure: R22 955 528 = 20.13%	None	Above Expectations	
25	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	95%	15%	0%	Treasury only released the funds in Oct 2024. Bid advertised. Service Provider to be appointed.	Bidding process in progress	Not Fully Effective	
26	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	95%	15%	0%	Actual Budget: R6 800 000 Actual Expenditure: R0	Documented corrective measures to be put in place to ensure target is achieved	Not Fully Effective	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
27	ENG	KPI 073.1	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	25%	66.67%	Target Achieved 1. Procurement plan signed off by HOD on 24 Jul 2024, 2. Ytd Actual: 26/39 = 66.67% of procurement plan items has been awarded to Contractors	Supporting evidence as per indicator definition to be submitted	Fully Effective
28	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	15%	0	Target not Achieved Specifications submitted to Specifications Committee in October (delayed due finalisation of drawings / design)	Corrective measures to be read with KPI 071.3 above	Not Fully Effective
29	DP	KPI 073.3	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	15%	-	Not Applicable to DP To be transferred to PMU	(1) Not Applicable to DP. To be transferred to PMU (2) Confirm Heineken Skills Development Centre (Own Funding & Donation)	Not Applicable
30	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	15%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
31	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	25%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective	
32	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	25%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective	

KPA 6

INFRASTRUCTURE & SUSTAINABLE LIVING ENVIRONMENTS

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KFA 21

Electricity, Energy Efficiency & Renewable Energy

To plan, construct and maintain electricity networks and to improve energy efficiency. To provide sustainable, reliable and affordable electricity to

KFA 22

Roads & Stormwater Infrastructure

To plan, construct and maintain roads and stormwater infrastructure

KFA 23

Water & Sanitation Infrastructure

To plan, construct and maintain water and sanitation infrastructure. To provide sustainable, reliable and affordable water and sanitation services to all residents

KFA 24

Solid Waste Management

To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations

KFA 25

Project Management & Public Facilities

To plan, construct and maintain municipal and public facilities

KFA 26

Climate Change Adaptation and Mitigation

To provide a framework for the municipal response to climate change mitigation and adaptation

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	ENG	KPI 006	KPA 6	KFA 25	Construction of Lakeside Multi-purpose Sports Hall	Completion Certificate (Phase 3) signed off by the principal agent by 30 Jun 2025	3 = Completed end Jun 2025 within budget (Contractual agreement completion) 4 = Completed before end of May 2025 within budget 5 = Completed before end of Apr 2025 within budget	1	-	-	Progress Report: Vunani Investments has been appointed to complete the remaining scope after the termination of Nduvho Construction. The physical progress for the current budget scope is at 37.9%	None	Not Applicable
2	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	3 = (-10%) and higher 4 = (-9.99% to -9.50%) 5 = (- 9.49%) and lower	-10%	-	-	Progress: -9.77%	None	Not Applicable
3	PSR	KPI 031	KPA 6	KFA 22	Percentage of allocated budget spent to reseal tarred roads annually	(1) Budget allocation = Votes identified to reseal roads with: (1.1) Fog-spray and/or (1.2) Slurry Seal (2) Report progress to Mayoral Committee quarterly (3) Report R-Value on resealing against approved budget allocation	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and higher	90%	-	-	-	-	Not Applicable
4	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	3 = -30% to -35% 4 = -26% to -29.99% 5 = -25.99% and lower	-30%	-	-	Progress: -39.12	None	Not Applicable

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
5	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 67.61% 4 = 67.62% to 69.99% 5 = 70% and higher	68%	-	-	Progress: 69.72%	None	Not Applicable	
6	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation: (1) Actual connections done according to completed Works Orders by the Sanitation Section	3 = 20 4 = 21 - 25 5 = 26 and higher	20	-	-	Progress: 14	None	Not Applicable	
7	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 84.27% 4 = 84.28% to 86.99% 5 = 87% and higher	84.27%	-	-	Progress: 84.19%	None	Not Applicable	
8	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water: (1) Actual connections done according to completed Works Orders by the Water Section	3 = 60 4 = 61 - 65 5 = 66 and higher	60	-	-	Progress: 49	None	Not Applicable	
9	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	3 = 64.13% 4 = 64.14% to 66.99% 5 = 67% and higher	64.13%	-	-	Progress: 68.06%	None	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
10	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a) Actual connections done according to completed Works Orders by the Electrical Section (b) Actual connections done by a appointed contractor/Council	3 = 200 4 = 201 - 205 5 = 205 and higher	200	-	35	Progress Report: 35 Connections	None	Not Applicable	
11	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account plus internal list of known informal settlements (Minimum level of services = 86%)	3 = 86.1% 4 = 86.1% - 89.99% 5 = 90% and above	86%	-	-	YTD: 88%	-	Not Applicable	
12	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G fine payment on Walkerville Landfill Site	(1) Facilitate the resolution on the S24G Fine with GDARDE: (1.1) Meeting with GDARDE (Attendance Register) (1.2) Report outcome of meeting to Council (Council Resolution) (1.3) Facilitate outcome of Council Resolution (Response from GDARDE)	3 = Meeting with GDARDE on the proposal of fine payment 4 = Report on the meeting with GDARDE on the proposal to Council 5 = Response from GDARDE on the proposal	1	-	-	(1) 20 Jun 2024 - A meeting was held with GDARDE officials. (2) 03 Jul 2024 - Another bilateral meeting was held with GDARDE to discuss payment options. (3) 29 Jul 2024 - A meeting was held between the Mayor, MMC, MM, ED & GDARDE MEC and her officials. (4) Received response from GDARDE on 17 Sep 2024	-	Not Applicable	
13	ENG	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Completion Certificate for 800 m gravel road converted to tar road: 1. Alma Road (Meyerton Farms) 2. Bontebok Street (Meyerton Farms) signed off by the Employer's agent by 30 Jun 2025	3 = Project completed by 30 Jun 2025 4 = Project completed during May 2025 5 = Project completed during Apr 2025	800 m	-	-	Designs are finalised and Contractor is ready. Site establishment scheduled to commence from 14 Oct 2024	None	Not Applicable	
14	PSR	KPI 058	KPA 6	KFA 22	Percentage of pothole complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	(1) Total number of complaints logged: 33 Total number of complaints closed: 33 = 100% (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly to be confirmed	Verified monthly report to be confirmed	Outstanding Performance	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
15	PSR	KPI 059	KPA 6	KFA 22	Percentage of road marking complaints repainted quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	(1) Total number of complaints logged: 9 Total number of complaints closed: 9 = 100% (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly to be confirmed	Verified monthly report to be confirmed	Outstanding Performance	
16	PSR	KPI 060.1	KPA 6	KFA 22	Percentage of allocated budget spent to rehabilitate (overlay/resurface) identified critical roads	(1) Q2: Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) (2) % expenditure of allocated budget spent (Votes identified) Q3: Report progress to Mayoral Committee Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 90.1% - 94.99% 5 = 95% and above	90%	-	-	Road Rehabilitation contractor has commenced with work. (Existing Contractor appointed 2023/2024-FY) Rooibok Street Anchovy Street	-	Not Applicable	
17	PSR	KPI 060.2	KPA 6	KFA 22	Percentage of allocated budget spent to upgrade roads from gravel to surface identified roads annually	Q2 - (1.1) Road identified from upgrade: To be confirmed in the new financial year (1.2) Site established by appointed contractor (Minutes of Site Meetings & Programme of Works signed off by Council's representative) Q3 - Report progress to Mayoral Committee in terms of budget expenditure Q4 - Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2025	3 = 90% 4 = 91% - 94.99% 5 = 95% and above	90%	-	-	Upgrading of roads contractor going for evaluations (BEC)	-	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
18	PSR	KPI 061	KPA 6	KFA 22	Percentage of gravel road complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	(1) Total number of complaints logged: 19 Total number of complaints closed: 19 = 100% (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly to be confirmed	Verified monthly report to be confirmed	Outstanding Performance	
19	PSR	KPI 062	KPA 6	KFA 22	Percentage of stormwater channel complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	(1) Total number of complaints logged: 8 Total number of complaints closed: 8 = 100% (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly to be confirmed	Verified monthly report to be confirmed	Outstanding Performance	
20	COMM	KPI 063	KPA 6	KFA 24	Report Doornkuil (Landfill Site & Cemetery) project proposal to Council	(1) Registration of the project with GDARDE: (1.1) Landfill Site (1.2) Cemetery (2) Report project registration to Council	3 = Registration of the project with GDARDE by 31 Dec 2024 4 = Registration of the project by 30 Sep 2024	1	1	0	Target Not Achieved Rezoning consultant appointed and inception report submitted. However, registration could not proceed without the Engineer's information which Engineering Services is busy with.	Engineering Services information awaited	Transfer to Eng/Change target to Q2	
21	COMM	KPI 064	KPA 6	KFA 24	Application for 2nd Cell development	Walkerville Landfill Site 2nd Cell development application submitted to GDARDE by 30 Oct 2021	There was never a budget or this one. This has been mentioned on several occasions. To develop a cell, you need technical drawings with a budget of at least R5 m. It was never there.	0	-	-	-	-	Not Applicable	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
22	ENG	KPI 068	KPA 6	KFA 21	Percentage of electricity meters converted to TID completed, annually	(1) Programme to convert number of electricity meters (2) Q2 progress to be 80% (3) Q4 progress to be 100% (4) Percentage calculated against number of meters (3 629) to be converted versus number of meters converted	3 = 75% - 80% converted by 30 Sep 2024 4 = 81% - 89% converted by 31 Oct 2024 5 = 90% - 100% converted by 30 Nov 2024	100%	75%	100.00%	Target Achieved. Project is complete. 17257 meters vs 17 257 meters done	None	Outstanding Performance	
23	MM	KPI 082	KPA 6	KFA 21	Identify qualifying bidders to establish a Public Private Partnership (PPP) for the electricity infrastructure	Q1 = Updated Feasibility Study completed and submitted to Council by 31 Jul 2024 Q2 = (1) RFQ process advertised and conference of interested parties held by 31 Oct 2024 (2) RFQ responses compiled and assessed by 31 Dec 2024 Q3 = Top qualifying bidders identified by 30 Mar 2025 (Council Resolution) Q4 = Top 5 RFP bids assessed and best bid selected by 30 Jun 2025	3 = Completed and updated Feasibility Study and Business Plan submitted to Council for approval (Council Resolution) 4 = RFQ completed and Request for Qualification (RFQ) prepared for advertising by 30 Aug 2024 and conference of interested parties held by 31 Oct 2024 5 = RFQ responses compiled and assessed by 31 Dec 2024 with Top 5 qualifying bidders identified by 30 Mar 2025	6	1	1	Target not Achieved (1) Report on Public-Private Partnership (PPP) Electricity Project, the finance, design, management, operation and maintenance of the Electricity Distribution Services in MLM considered by Council per Resolution C3360/07/2024 dated 25 Jul 2024 mandated the Municipal Manager to confirm the finalisation of the Feasibility Study and the amended Request for Qualification with Provincial and National Treasury in order to ensure compliance with TVR IA and TVR IIA (2) PPP RFQ advertised per MN 3805/24 dated 24 Sep 2024 with closing date 29 Nov 2024	Municipal Manager to confirm the finalisation of the Feasibility Study and the amended Request for Qualification with Provincial and National Treasury	Not Fully Effective	

KPA 7

COMMUNICATION & CUSTOMER CARE

To deliver inclusive and excellent services to the community

KFA 27

Communication & Marketing

To improve internal and external communication to enhance the perception of the municipality

KFA 28

Customer Relations

To provide a user-friendly platform for citizens to engage with the municipality

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	CORP	KPI 018	KPA 7	KFA 27	Number of events arranged per approved year planner, quarterly	(1) Council Events Year Planner (Council, Mayoral & Departmental Events) signed off by Head of Department by 15 Jul 2024 post submission at the Events Committee (2) Year Planner approved by Mayoral Committee by 31 Jul 2024 (3) Evidence of execution of Events Year Planner for approved Council related events (4) Event Sponsor confirmation of event conformance to agreed sponsor brief (Closure Report signed off by the Municipal Manager or identified sponsor)	3 = Mayoral Committee approval, Head of Department sign off and 1 (one) planned quarterly event arranged plus sponsor conformance confirmation 4 = 1 (one) planned quarterly event arranged plus 1 (one) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation 5 = 1 (one) planned quarterly event arranged plus 2 (two) ad hoc (Council, Mayoral or Departmental Event) arranged plus sponsor conformance confirmation	4	1	3	Target Exceeded: (1) Council Event Year Planner signed off by Head of Department on 4 Jul 2024 (2) Year Planner approved by Mayoral Committee per Resolution MC B/5267/08/2024 dated 13 Aug 2024 <u>Planned Events approved and hosted:</u> (1) Mandela Day - 18 Jul 2024 (2) Women's Day - 29 Aug 2024 (3) Wine & Music Festival - 31 Aug 2024	None	Outstanding Performance
2	CORP	KPI 025	KPA 7	KFA 28	Number of Customer Care Complaints reports submitted to Mayoral Committee quarterly	(1) Distribute Monthly Customer Care complaints report to Heads of Department by the 10th working day monthly (2) Report the consolidated Customer Care complaints report to the Mayoral Committee quarterly (3) Report submitted into the reporting cycle within 15 working days after the end of the quarter (4) Proof of quarterly submission into the reporting cycle	3 = Customer Care Complaints report distributed quarterly as per indicator definition 4 = (3) above plus monthly analysis report 5 = (3) and (4) above plus annual analytical report	4	1	1	Target not Fully Achieved (1) No evidence of distribution of Monthly Customer Care Complaints Report to Heads of Department by the 10th working day submitted/received Monthly reports submitted to the Executive Director: Corporate Services by the 10th working day (2) Q1 Report distributed on 17 Oct 2024 to Members of the Mayoral Committee (MMCs) and Heads of Department (within 15 working days) (3) Q1 Report submitted into the reporting cycle on 17 Oct 2024	Evidence of monthly distribution to the Heads of Department to be submitted and/or Attendance Registers of monthly engagements with respective departments	Fully Effective

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
3	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	100%	Target not Fully Achieved Monthly Section 75 MFMA compliance checklist not signed off within 5 working days after the end of the month for Jul 2024 and Aug 2024 by the Executive Director: Corporate Services	Monthly Section 75 MFMA Compliance Checklist to be signed off by the Executive Director: Corporate Services within 5 working days after the end of each month	Not Fully Effective	
4	ENG	KPI 074.1	KPA 7	KFA 28	Percentage of electricity related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	94%	Target Achieved 1. Complaints received 1 994 vs closed 1 883 2. 94% 3. Report received on 11 Oct 2024 from Assistant Director: Communications	None	Outstanding Performance	
5	ENG	KPI 074.2	KPA 7	KFA 28	Percentage of water related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	84%	Target Achieved. 1. Complaints received 1 825 vs closed 1 541 2. 84% 3. Report received on 11 Oct 2024 from Assistant Director: Communications	-	Outstanding Performance	
6	ENG	KPI 074.3	KPA 7	KFA 28	Percentage of sanitation related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% and higher	75%	75%	90%	Target Achieved 1. Complaints received 503 vs closed 545 2. 90% 3. Report received on 11 Oct 2024 from Assistant Director: Communications	-	Outstanding Performance	

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								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	Q1
7	COMM	KPI 074.5	KPA 7	KFA 27	Percentage of waste related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	Number of complaints logged: 60 Number of complaints closed: 60 Number of complaints open: 0	None	Outstanding Performance	
8	COMM	KPI 074.6	KPA 7	KFA 27	Percentage of environmental health related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	100%	Number of complaints logged: 5 Number of complaints closed: 5 Number of complaints open: 0	None	Outstanding Performance	

KPA 8

ECONOMIC GROWTH & SPATIAL TRANSFORMATION

To facilitate sustainable economic empowerment for all communities within MLM and through the development of partnerships and innovation

KFA 29

**Municipal Planning &
Built Environment**

To improve land use and building developments in line with legislation and policy

KFA 30

**Spatial Planning and
Investment**

To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning

KFA 31

**Local Economic
Development**

To facilitate and promote local economic growth development objectives

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
1	DP	KPI 002	KPA 8	KFA 29	Average of 30 working days turn-around time maintained to consider building plan applications quarterly	(1) Compliance to average of 30 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by Assistant Director: Building Control (2) Report to reflect (2.1) Number of building plans received versus considered (2.2) Number of building plans rejected, supported with a narrative report (2.3) R-Value of building plans received (2.4) Reflection of square metres	3 = 21 - 30 working days 4 = 11 - 20 working days 5 = 1 - 10 working days	30	30	7	1.1) Number of building plans received: 178 1.2) Number of building plans considered: 383 (including application in the system from previous quarters 1.3) Number of plans issued with non-approval: 238 1.4) R-Value of building plans received: R1 878 348.57, Total project valuation R287 316 987.30 1.5) 52831.48 sqm	None	Outstanding Performance	
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	Compliance to average of 8 months turn-around time to consider applications submitted in terms of the Spatial Planning & Land Use Management Act, Act 16 of 2013 (SPLUMA) (1) Date of Legally Compliant Application received versus Date Considered	3 = 1 - 20 applications considered in 8 months 4 = 1 - 20 applications considered in >7 but <8 months 5 = 1 - 20 & >20 applications considered in <7 months	Within 8 months	Within 8 months	5.34	45 Land Use applications considered within 5.34	None	Outstanding Performance	
3	ENG	KPI 005	KPA 8	KFA 29	Percentage of average turn-around time of 14 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 14 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	90%	75%	83.06%	(1) Land Use Applications: Number of applications commented on: 71 Number of applications commented on within 15 days: 8 Number of applications commented on more than 15 days: 63 11% (2) Building Plan Applications: Number of applications commented on: 301 Number of applications commented on within 15 days: 301 Number of applications commented on more than 15 days: 0 100%	Report to be amended to address definition of Indicator	Not Fully Effective	

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
4	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number jobs created through municipality's local economic development initiatives including capital projects	(1) Mayoral Committee to consider report (EPWP and any other jobs created, excluding CWP) (1.1) Report (2023/2024-FY) submitted into reporting cycle by 20 Aug 2024 (1.2) Proof of submission into reporting cycle and Mayoral Committee Resolution) (Job created = 1 day's full work)	3 = 1 500 - 2 000 4 = 2 000 5 = >2 001	1500	1500	3,433	1) 2023/2024 -financial year Annual Report submitted into reporting cycle on 20 Aug 2024 2) 2023/2024-grant allocation received: R3 768 000.00 (increased by R1 215 000.00) 3) Total Number of jobs created: 3 433 4) Full Time Equivalent (FTE's) created: 243 5) Projects reported on: 5.1) Different internal departments 5.2) 6) Council Resolution C 3381/08/2024 dated 29 Aug 2024	None	Outstanding Performance	
5	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours, quarterly	(1) Percentage compliance with 48 hours response time per land invasion threats reported (1.1) Register maintained = Date complaint received from Call Centre versus date responded to (2) Narrative Report on land invasion threats addressed (2.1) Report signed off by the Executive Director by the 10th working day after the end of the quarter (3) Number of threats received confirmed by the Call Centre quarterly	3 = 100% within 35 - 48 hours 4 = 100% within 25 - 34 hours 5 = 100% within 1 - 24 hours	100%	100%	100%	1) 100% 1.1) 6 x Land invasions complaints received and attended to 1.2) Narrative Report on land invasions 2. Report signed off by Executive Director on 08 Oct 2024 3) Call Centre report	None	Above Expectations	
6	DP	KPI 054	KPA 8	KFA 29	Number of Building and Land Use By-law enforcement compliance operations conducted, quarterly	(1) Quarterly Plan for number of Building and Land Use By-law enforcement compliance operations planned (2) Number of Building & Land Use By-law enforcement compliance operations conducted (3) Outcome of operations reported to the Executive Director by the 10th working day after the end of the quarter (4) Report signed off by the Executive Director	3 = 16 joint operations 4 = 17 - 19 joint operations 5 = 20 and more joint operations	64	16	26	1. Quarterly Plan (Discuss with Retha) 2) 26 enforcement compliance operations conducted	None	Outstanding Performance	

7	DP	KPI 055	KPA 8	KFA 29	Number of illegal building activities surveys conducted, quarterly	Report on illegal building activities survey outcome and proposed actions to Mayoral Committee: (1) Survey outcome to identify illegal building activities within the MLM jurisdiction conducted (2) Proposed actions initiated in terms of non-compliance (3) Report submitted into the reporting cycle to the Mayoral Committee by 15th working day after the end of the quarter	3 = 360 4 = 361 - 380 5 = 381 and above	360	90		Target Achieved. 1. 174 properties surveyed and 51 notices issued 2. Report submitted into reporting cycle 14 Oct 2024	None	Outstanding Performance
8	DP	KPI 056	KPA 8	KFA 29	Percentage turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Percentage turn-around time to issue Certificate of Occupancy (COO) maintained within 14 calendar days: (1) Date of COO application received versus date considered (2) Register signed off by Executive Director by the 10th working day after the end of the quarter	3 = 12 - 14 days 4 = 9 - 11 days 5 = 1 - 8 days	100%	100%	100%	1) 61 x Certificate of Occupancy issued within a turn-around time of 5 calendar days 2) Register signed off by Executive Director	None	Outstanding Performance
9	DP	KPI 070	KPA 8	KFA 29	Report on implementation of measures to address illegal land uses and vacant land	Report to the Heads of Department meeting on the Implementation of measures to address illegal land uses and vacant land Report signed by Executive Director: Development & Planning by the 10th working day after the end of the quarter	3 = Report signed off by the Executive Director: Development & Planning and submitted into the reporting cycle by the 10th working day at the end of the quarter, 4= Report submitted within the second month of the quarter 5 = report submitted within the first month of the quarter	4	1	1	1. Report signed off by Executive Director 2) Submitted into the reporting cycle on 03 Oct 2024	None	Fully Effective
10	DP	KPI 086	KPA 8	KFA 31	Number of training sessions held for Informal Businesses/ Township Businesses/SMMEs/Co-operatives/Farmers with relevant stakeholders quarterly	Q1 = (1) Annual Training Programme and (2) Define relevant stakeholders Q2 - Q4 = (3) 2 x Training session/workshop conducted per quarter	3 = 1 x session/workshop 4 = 2 x sessions/workshops 5 = 3 x sessions/workshops	4	1	1	1 x Annual Training Programme signed by Executive Director	None	Fully Effective

PER KPA	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
11	DP	KPI 087	KPA 8	KFA 29	Number of public awareness campaigns conducted in the Built Environment with the community quarterly	Q1 = (1) Annual Public Awareness Campaign Programme and (2) Define campaign Q1 - Q4 = (3) 1 x Public Awareness Campaign conducted quarterly	3 = 1 x campaign 4 = 2 x campaigns 5 = 3 x campaigns	4	1	1	1 x Annual Public Awareness Campaign Programme	None	Fully Effective	

10. TARGETS NOT ACHIEVED

#	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
1	ENG	KPI 005	KPA 8	KFA 29	Percentage of average turn-around time of 14 working days maintained to consider land use/building plan applications monthly	(1) Compliance to average of 14 working days turn-around time in terms of the National Building Regulations and Building Standards Act, 1977 (1.1) Date of Application received versus date considered by the Assistant Director (2) Report to the Executive Director: Engineering Services by the 10th monthly to reflect (2.1) Number of building plans/land use applications received versus considered (2.2) Number of building plans rejected, supported with a narrative report	3 = 90% 4 = 90.01% - 92.99% 5 = 93% and above	90%	75%	83.06%	(1) Land Use Applications: Number of applications commented on: 71 Number of applications commented on within 15 days: 8 Number of applications commented on more than 15 days: 63 11% (2) Building Plan Applications: Number of applications commented on: 301 Number of applications commented on within 15 days: 301 Number of applications commented on more than 15 days: 0 100%	Report to be amended to address definition of Indicator	Not Fully Effective
2	MM	KPI 014.1	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	9.44%	Target Not Achieved Actual Budget: R266 618 087 Actual Expenditure: R25 159 319 = 9.44%	Appropriate corrective measures to be documented with assigned responsibility and agreed target dates to achieve target	Not Fully Effective
3	CORP	KPI 014.3	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	9.64%	Target Not Achieved Actual Budget: R5 290 000 Actual Expenditure: R509 733.35	Appropriate corrective measures to be documented with assigned responsibility and agreed target dates to achieve target	Not Fully Effective

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								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
4	ENG	KPI 014.5	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94% 5 = 94.1% - 100%	90%	15%	14.13%	Target not Achieved Actual Budget: R162 402 435 Actual Expenditure: R22 955 528.16	(1) Resolve sub-contractor issues and fast track the procurement process (2) Appropriate corrective measures to be documented with assigned responsibility with anticipated target dates	Not Fully Effective	
5	COMM	KPI 014.6	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	3%	Target Not Achieved Actual Budget: R59 225 652 Actual Expenditure: R1 665 147.03	Appropriate corrective measures to be documented with assigned responsibility with anticipated target dates	Not Fully Effective	
6	PSR	KPI 014.7	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on other departmental funding resources (own and any other sources) (all line items on capital budget), excluding fiscal dumping	3 = 90% 4 = 90.1% - 94.99% 5 = 95.1% - 100%	95%	15%	3.50%	Target Not Achieved Actual Budget: R48 386 957 Actual Expenditure: R28 910.00	(1) Appropriate corrective measures to be documented with assigned responsibility and agreed target dates (2) Procurement Plan to be amended to address Adjustments Budget	Not Fully Effective	

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								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
7	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	(1) Report to Council = Register of all existing policies categorised as follows: Policies requiring (a) annual review (b) review within 36 months (c) review once within the term of office (d) withdrawn policies (2) Conduct policy workshops as follows: (2.1) Financial Policies (30 Mar - draft and submit final policy by 30 May) (2.2) Non-financial policies (draft) by 30 April and submit final policies by 30 Jun (3) Submit amended policies into reporting cycle by 30 Sep 2024 (4) Proof of receipt by Committees	3 = Conformance to the definition	1	1	1	Target not fully achieved Report to be resubmitted with amendments and comment/s from the various departments as per Resolution dated 7 Aug 2024	Report to be resubmitted with amendments and comment/s from the various departments as per Resolution 5.1 dated 7 Aug 2024 by the Section 80 Corporate Services Portfolio Committee	Not Fully Effective
8	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution (2) Monthly Section 75 MFMA Compliance Checklist signed-off by the Executive Director: Corporate Services within 5 working days, after end of each month	3 = Website updated as per indicator definition	100%	100%	100%	Target not Fully Achieved Monthly Section 75 MFMA compliance checklist not signed off within 5 working days after the end of the month for Jul 2024 and Aug 2024 by the Executive Director: Corporate Services	Monthly Section 75 MFMA Compliance Checklist to be signed off by the Executive Director: Corporate Services within 5 working days after the end of each month	Not Fully Effective
9	ENG	KPI 071.1	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	10.02%	Target not Achieved. 1. Procurement Plan signed off by HOD on 24 Jul 2024 2. Contractor interference and delayed procurement	Resolve subcontractor issues and fast track the procurement process	Not Fully Effective

#	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
10	FIN	KPI 071.3	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0	Stores Equipment & Shelving planned for Q1 - R1 200 000 (Own Revenue)	(1) Copy of signed off Procurement Plan by the Head of Department to be filed on Portfolio of Evidence (2) Not compliance to Procurement Plan signed off by the Head of Department to be reported as part of KPI 057 (3) Corrective measures in the event of non-compliance to be documented with assigned responsibility and envisaged target date	Not Fully Effective	
11	CORP	KPI 071.4	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0%	Target not Achieved (1) Signed off Procurement Plan by Head of Department by 31 Jul 2024 to be submitted (2) Compliance to Procurement Plan quarterly to be reported	(1) Signed off Procurement Plan by Head of Department by 31 Jul 2024 to be submitted	Not Fully Effective	
12	PSR	KPI 071.5	KPA 5	KFA 19	Percentage compliance to Procurement Plan quarterly	(1) Procurement Plan signed off by the Head of Department by 31 Jul 2024 (2) Compliance to Procurement Plan quarterly	3 = 90% 4 = 90.1% - 94.99% 5 = 95% - 100%	95%	15%	0%	Ytd: R28 920	(1) Procurement Plan signed off by Head of Department to be submitted (2) Compliance to Procurement Plan quarterly to be reported	Not Fully Effective	
13	PSR	KPI 072.3	KPA 5	KFA 19	Percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	95%	15%	0%	Treasury only released the funds in Oct 2024. Bid advertised. Service Provider to be appointed.	Bidding process in progress	Not Fully Effective	

#	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN					
								YEAR 3	2024/2025					
								2024/2025	Q1	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT	
14	COMM	KPI 072.4	KPA 5	KFA 19	The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the departmental <u>grant funding</u> (all line items on capital budget), excluding fiscal dumping	3 = 95% 4 = 95.1% - 96% 5 = 96.1% or higher	95%	15%	0%	Actual Budget: R6 800 000 Actual Expenditure: R0	Documented corrective measures to be put in place to ensure target is achieved	Not Fully Effective	
15	FIN	KPI 073.2	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	15%	0	Target not Achieved Specifications submitted to Specifications Committee in October (delayed due finalisation of drawings / design)	Corrective measures to be read with KPI 071.3 above	Not Fully Effective	
16	COMM	KPI 073.4	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	15%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective	
17	PSR	KPI 073.5	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	25%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective	

#	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
18	CORP	KPI 073.6	KPA 5	KFA 19	Percentage compliance to complete and submit bid specifications quarterly	(1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	3 = 90% 4 = 91.1% - 94.99% 5 = 95% and higher	100%	25%	0%	Target not Achieved (1) Completed bid specifications signed off by Head of Department and submitted to Bid Specifications Committee: (1.1) Procurement Plan (1.2) Signature by Head of Department (1.3) Proof of submission to Bid Specifications Committee (copy of agenda)	Supporting evidence as per indicator definition to be submitted	Not Fully Effective
19	COMM	KPI 074.4	KPA 1	KFA 28	Percentage of parks related complaints addressed quarterly	(1) Number of complaints received reported by the Call Centre versus number of complaints closed monthly (2) Call Centre Report on % achievement verified and reported to the Head of Department before the 15th working day monthly by the Call Centre (3) Verified report and signed off by the Head of Department to be returned to the Call Centre	3 = 75% 4 = 75.1% - 84.9% 5 = 85% or higher	75%	75%	53%	Number of complaints logged: 40 Number of complaints closed: 21 Number of complaints open: 19	Verified report and signed off by the Head of Department to be returned to the Call Centre	Not Fully Effective
20	MM	KPI 081	KPA 1	KFA 02	Number of Insurance Claims Status Quo Reports submitted to Council quarterly	(1) Insurance claims against Council reported to Council quarterly (2) Proof of submission into the reporting cycle within 15 working days after the end of the quarter	3 = Insurance claims reports completed and submitted within 15 working days after the end of the quarter 4 = Insurance incident reports on investigations completed and submitted involving staff within 15 working days after the end of the quarter 5 = Annual Insurance and incident report submitted and included in the Annual Report by 30 Aug 2024	4	1	1	Target Not Achieved Item not submitted within 15 working days after the end of the quarter Q4 (2023/2024-financial year) Progress report withdrawn at the 22nd Meeting of the Committee of the Municipal Manager and the Heads of Department per Resolution 14.4 held on 6 Aug 2024	Relevant corrective measures to be documented with assigned responsibility and anticipated target date	Not Fully Effective

#	RESPONSIBLE DEPARTMENT	KPI	KPA	KFA	KEY PERFORMANCE INDICATOR (KPI) 2024/2025	DEFINITION	PERFORMANCE MATRIX	2022 - 2027	SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN				
								YEAR 3	2024/2025				
								2024/2025	Q1	Q1	Q1	Q1	Q1
								TARGET	TARGET (Q1)	ACTUAL (Q1)	REASON FOR PERFORMANCE	REMEDIAL ACTION	MEASURE OF ATTAINMENT
21	MM	KPI 082	KPA 6	KFA 21	Identify qualifying bidders to establish a Public Private Partnership (PPP) for the electricity infrastructure	Q1 = Updated Feasibility Study completed and submitted to Council by 31 Jul 2024 Q2 = (1) RFQ process advertised and conference of interested parties held by 31 Oct 2024 (2) RFQ responses compiled and assessed by 31 Dec 2024 Q3 = Top qualifying bidders identified by 30 Mar 2025 (Council Resolution) Q4 = Top 5 RFP bids assessed and best bid selected by 30 Jun 2025	3 = Completed and updated Feasibility Study and Business Plan submitted to Council for approval (Council Resolution) 4 = RFQ completed and Request for Qualification (RFQ) prepared for advertising by 30 Aug 2024 and conference of interested parties held by 31 Oct 2024 5 = RFQ responses compiled and assessed by 31 Dec 2024 with Top 5 qualifying bidders identified by 30 Mar 2025	6	1	1	Target not Achieved (1) Report on Public-Private Partnership (PPP) Electricity Project, the finance, design, management, operation and maintenance of the Electricity Distribution Services in MLM considered by Council per Resolution C3360/07/2024 dated 25 Jul 2024 mandated the Municipal Manager to confirm the finalisation of the Feasibility Study and the amended Request for Qualification with Provincial and National Treasury in order to ensure compliance with TVR IA and TVR IIA (2) PPP RFQ advertised per MN 3805/24 dated 24 Sep 2024 with closing date 29 Nov 2024	Municipal Manager to confirm the finalisation of the Feasibility Study and the amended Request for Qualification with Provincial and National Treasury	Not Fully Effective
22	MM	KPI 083	KPA 1	KFA 02	Walkerville Landfill Site: Administrative Fine review process facilitated by 30 Jun 2025	Q1 = (1) Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 (2) Assess the likelihood of legal challenge success of the appeal by 30 Sep 2024 Q2 = (1) Proceed or terminate the High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine (2) High Court review sets aside the fine and authorise GDARDE to issue a new licence by 31 Oct 2024 (Report submitted into the reporting cycle by 31 Oct 2024)	3 = Engage with new MEC for GDARDE on the maximum fine allocation by 31 Jul 2024 with a finalised communication by 30 Sep 2024 4 = Withdrawal of High Court review decision with regard to the GDARDE submission of the rationality of the issuing of the fine if the MEC decision is to reduce the maximum fine allocation 5 = Withdrawal of High Court Review decision to set aside the R5 m Administrative Fine and/or pay reduced fine of R1 m or less payable at a date to be agreed by 31 Oct 2024	4	2	2	Target not Achieved (1) Engaged with newly appointed Member of the Executive Council (MEC) for Environment on 29 Jul 2024 (2) Received finalised communication dated 17 Sep 2024 from the MEC	Awaiting likelihood of legal challenge success of the appeal	Not Fully Effective



11. COUNCIL RESOLUTION