“Achieve excellence in service delivery”

2022/2023

HEAD OFFICE

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MEYERTON
1961

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

REVIEWED

SECTION 54(1)(C) - MFMA

25 JAN 2023

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INDEX

1. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN CONCEPT

DEFINITION

The definition of the Service Delivery & Budget Implementation Plan (SDBIP), explained in the Municipal Finance Management Act, Act 56 of 2003 (MFMA), reads as follows:

"Service Delivery and Budget Implementation Plan"

A detailed plan approved by the Executive Mayor in terms of Section 53(l)(c)(ii) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) for implementing the municipality's delivery of municipal services and its annual budget.

The Service Delivery & Budget Implementation Plan (SDBIP) provides the vital link between the Executive Mayor, Council (Executive) and the administration and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community.

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council.

It enables the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager and for the community to monitor the performance of the municipality.

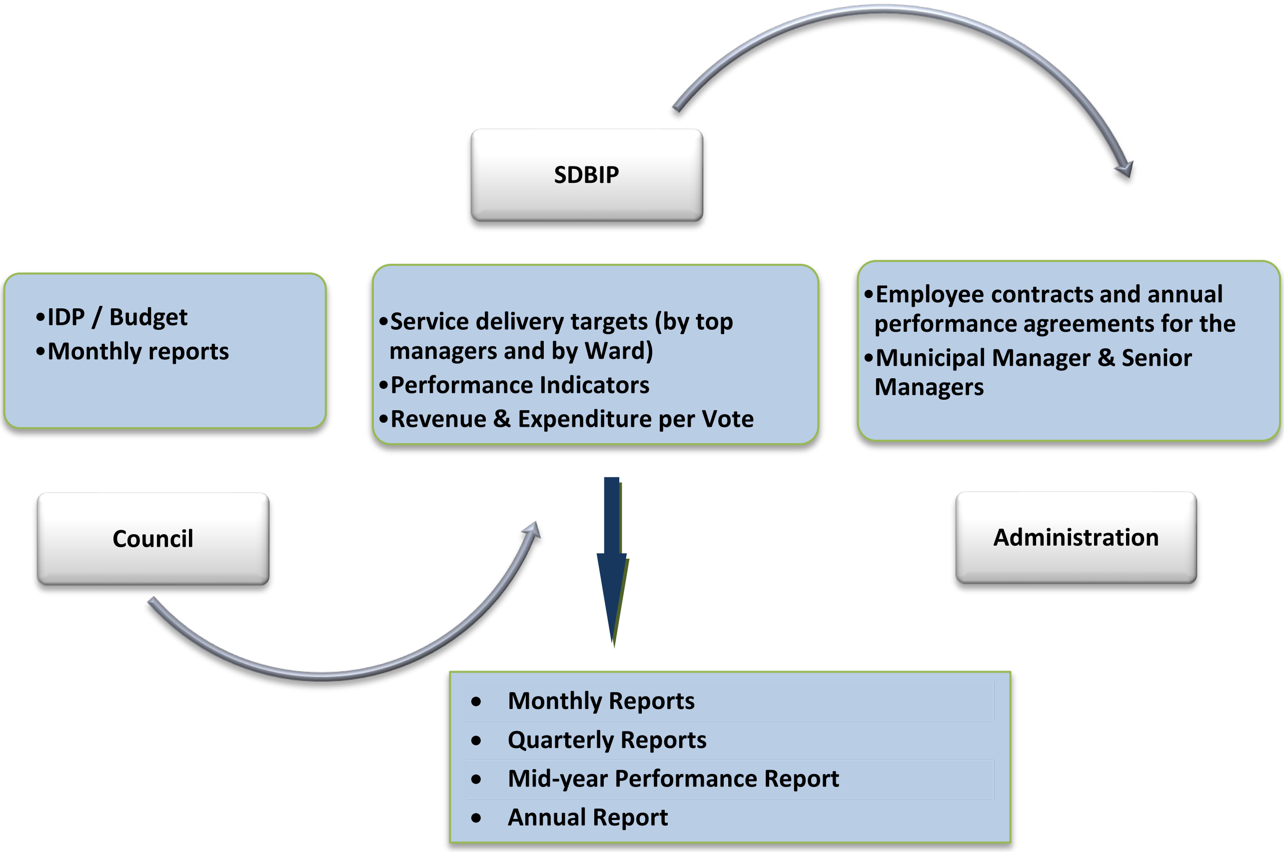
The following components must be indicated in the SDBIP:

Projections for each month of:

1. Revenue to be collected by Source
2. Operational and Capital Expenditure by Vote
3. Service delivery targets and performance indicators for each quarter
4. Capital budget broken down per ward
5. Any other matters that may be prescribed and includes any revisions of such plan by the Executive Mayor in terms of Section 54(1) of the MFMA

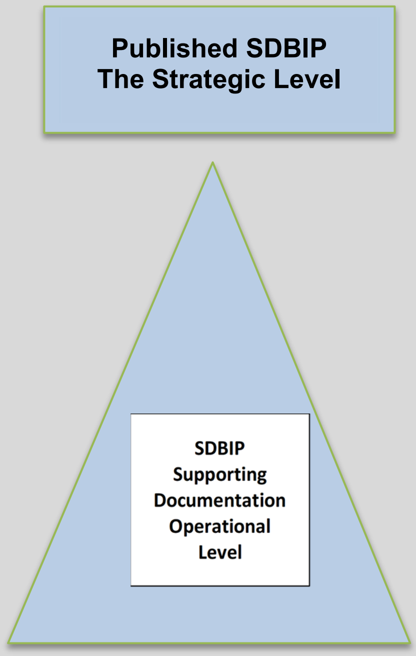
The SDBIP serves as a contract between Council and the Administration.

This diagram explains the Service Delivery & Budget Implementation Plan (SDBIP) Concept.



The SDBIP concept is further explained in the following sequence:

1.	Top Management sets the targets
2.	Top Management develops the detail on the operational level
3.	SDBIP tabled in Council and made public
4.	Municipal Manager is responsible for submitting the SDBIP to the Executive Mayor
5.	Executive Mayor to approve SDBIP within 28 days after the budget approval
6.	Performance Agreements reviewed by the Executive Mayor to ensure compliance
7.	Monthly monitoring by Executive Mayor – any revisions to the top layer must be approved by Council
8.	Council should reserve oversight role over performance end of year – Annual Report tabled by the Executive Mayor



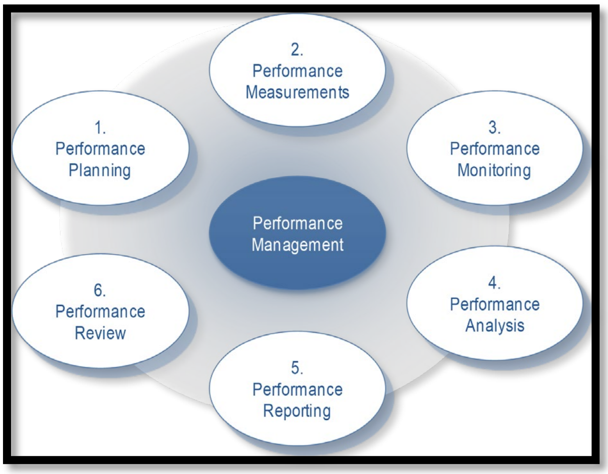
2. PERFORMANCE MANAGEMENT FRAMEWORK

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role- players.

The policy document guides the development of a PMS. It also forms the basis of aligning the IDP with the operational SDBIPs, performance areas and performance indicators of the various departments.

The Performance Management Framework is the way the Municipality collects, presents and uses its performance information. It is a practical plan, made up of mechanisms and processes, to collect, process, arrange and classify, examine and evaluate, audit, reflect on and report performance information. These mechanisms and processes work in a cycle which must be linked to the normal planning (IDP and otherwise) and the annual budgeting cycle.

The annual process of managing performance at organisational level involves the steps set out in the diagram below and explained/defined below:



2.1 Performance Planning

The performance of Midvaal is to be managed in terms of its IDP. The process of compiling an IDP and the SDBIP and the annual review of the IDP thereof, constitutes the process of planning for performance.

It should be noted that the last component of the process is that of performance review and the outcome of such review process inform the next cycle of the IDP compilation/review by focusing the planning processes on those areas in which Midvaal has underperformed.

2.2 Performance Measurement

Performance measurement refers to the formal process of collecting and capturing performance data to enable reporting to take place for each Key Performance Indicator and against the target set for such indicator.

The setting of measures/indicators and targets happens during the IDP process and is linked to the strategic objectives of the municipality.

To ensure the integrity of the indicators and targets set, baseline information based on backlog and current performance should be used as the basis for setting sound measures/indicators and targets. Performance measurement allows Midvaal to compare their actual performance in relation to backlog and current (baseline) performance.

2.3 Performance Monitoring

The purpose of performance monitoring is to ensure:

1. Performance is monitored against the information available
2. The MFMA requires the Accounting Officer to regularly monitor and report on performances
3. The Act stresses the need for regular monitoring reports to be submitted to NT, so serve as early warning
4. Performance against the budget and service delivery plans
5. Council is alerted and managers are taking appropriate remedial actions

It is important to understand the duties, roles and responsibilities of the different stakeholders and role-players in the various processes that together constitute the framework of the PMS. It is important that the accountabilities and relationships and priorities of the various stakeholders are set to ensure that there is a complete understanding of the participation, consultation and involvement of all stakeholders for maximum inputs into, and success of the PMS.

Performance monitoring and reporting are very important. It ensures timeous identification of non-performance.

Performance monitoring is an ongoing process by which the Manager accountable for a specific indicator and target, as set out in the SDBIP, continuously monitors current performance against predetermined objectives (PDOs). The aim of the monitoring process is to take appropriate and immediate interim (or preliminary) action where the indication is that a target is not going to be achieved by the time that the formal process of performance measurement, analysis, reporting and review is due.

2.4 Performance Analysis

Performance analysis involves the process of making sense of measurements/indicators. It requires interpretation of the measurements as conducted in terms of the previous step to determine whether targets have been achieved and exceeded and to project whether future targets will be achieved or not.

Where targets have not been achieved, performance analysis requires that the reasons therefore should be examined and corrective action recommended.

Where targets have been achieved or exceeded, the key factors that resulted in such success, should be documented and shared, to ensure organisational learning.

2.5 Performance Reporting

The purpose of performance reporting is to:

1. Monitor the financial position, performance and cash flows
2. Review ongoing progress towards achieving performance objectives
3. Early Warning System for budget overspending
4. Highlight performance shortcomings: Under expenditure
5. Integral part of ongoing management
6. Budget holders accountable through regular reporting
7. Integrated financial and performance management determine cost effectiveness

The executive management should also ensure that quality performance reports are submitted to the Mayoral Committee and that adequate response strategies are proposed in cases of poor performance.

Performance reporting is done according to the following sections regulated by the MFMA:

SECTION 71 Monthly	SECTION 52(d) Quarterly	SECTION 72 Mid-year	SECTION 46 MSA Annually
The Municipal Manager must by no later than 10 working days after the end of the month submit to the Executive Mayor and the relevant Provincial Treasury a statement in the prescribed format on the state of the budget reflecting the required particulars	The Executive Mayor must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs	The Municipal Manager must by 25 Jan of each year assess the performance during the first half of the financial year, according to the required considerations	A municipality must prepare for each year a performance report, which must form part of the Annual Report in terms of Chapter 12 of the MFMA

3. ROLES & RESPONSIBILITIES

STAKEHOLDERS / ROLE-PLAYERS	ROLES AND RESPONSIBILITIES
1. Developing and sanctioning the performance management process	
Mayoral Committee Ratify and adopt the PMS Policy	
2. Developing measures / indicators	
Officials 1. Provide the IDP documentation and (when appropriate) the PMS documentation of the previous reporting period 2. Provide inputs into the process with reference to the available resources within their respective departments 3. Document the measures/indicators 4. Provide the schedule of measures/indicators to relevant stakeholders	
Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations	
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements	
3. Setting targets	
Officials 1. Provide inputs into the process with reference to the available resources within their respective departments 2. Document the targets 3. Provide and publicise the schedule of targets to the relevant stakeholders	
Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations	
Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements	

4.	**Linking measures/indicators and targets to performance commitments of staff**

Municipal Manager

1. Prepare performance agreements with agreed and approved measures/indicators and targets
2. Ensure that the measures/indicators and targets in the performance agreements of senior managers are linked with his/her agreement
3. Ensure that all senior managers performance agreements are published
4. Provide inputs into senior managers performance agreements
5. Ensure that the measures/indicators and targets of the departments and sub-ordinates are linked with the senior managers agreements

Mayoral Committee

Ratify and adopt the performance agreements

5.	**Monitoring and Evaluation**

Executive Mayor

Monitor and evaluate (according to agreed schedule) the measures/indicators and targets of the Municipal Manager

Municipal Manager

1. Monitor and evaluate (according to the agreed schedule) the measures/indicators and targets of senior managers
2. Ensure that the results are documented and publicised to the relevant stakeholders

6.	**Information collection, processing and analysis**

Councillors

1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2. Ensure with the council officials that all information is made available
3. Examination, scrutiny and critical analysis of measures/indicators, targets, outputs and outcomes

Officials

Collect, process and provide the relevant and appropriate information from their respective departments/Sections

Local community and Stakeholders

Provide inputs into the process with reference to their specific needs and requirements

7.	**Auditing of information**

Performance Management Manager

1. Collect and process relevant and appropriate information from departments
2. Examination, scrutiny and critical analysis of information from departments

Performance & Audit Committee

Examination, scrutiny and critical analysis of information from departments

Auditor-General

1. Collect and process the relevant and appropriate information from the Municipality
2. Examination, scrutiny and critical analysis of information from the Municipality

8.	**Audit reporting**

Internal Auditor

Provide an independent audit report to the Performance & Audit Committee

Performance & Audit Committee

Provide an independent audit report to the Municipal Manager and Mayoral Committee

9.	**Reporting**

Municipal Manager

Provide approved, relevant and appropriate information and reports to National- and Provincial Government and the Auditor-General

10.	**Report to Community**

Municipal Manager

Ensure that the results are documented and publicised to the relevant stakeholders

11.	**Review of performance management and setting of new measures/indicators and targets**

Officials

1. Provide inputs into the process with reference to the available resources within their respective departments
2. Document the measures/indicators and targets
3. Provide and publicise the schedule of revised measures/indicators and targets to relevant stakeholders

Councillors

1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2. Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations in the light of the revised measures/indicators and targets

Local Community and Stakeholders

Provide inputs into the process with reference to their specific needs and requirements in the light of the revised measures/indicators and targets

5. PROCESS PLAN

Section 28 of the Municipal Systems Act, Act 32 of 2000, states that:

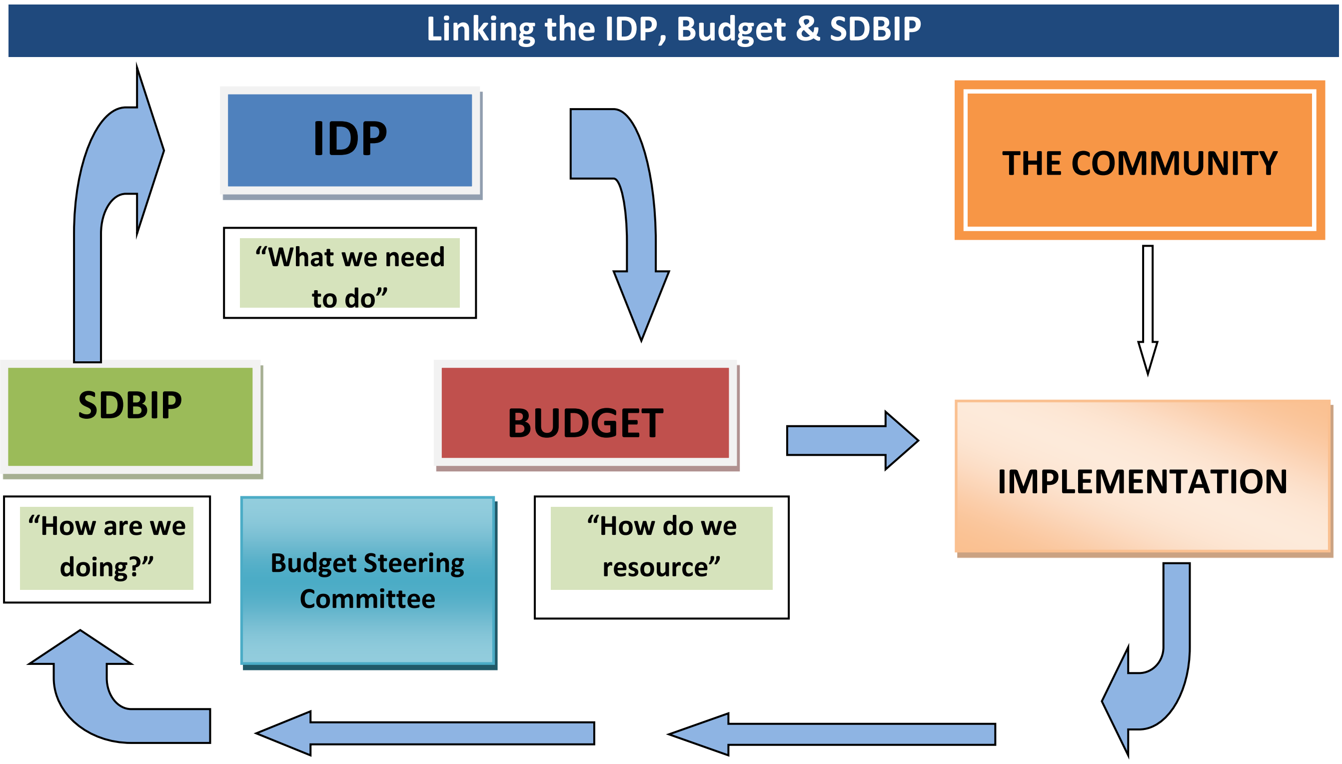
> Each Municipal Council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan.

The Process Plan will amongst other, include the following:

- Institutional arrangements (internal and external role-players)
- Mechanisms and procedures for public participation
- The IDP year planner
- Alignment of the IDP
- Conclusion

The complete process plan is contained in the IDP.

The full process is simplified in the following diagram:



5. FIVE NECESSARY COMPONENTS OF THE TOP-LAYER OF THE SDBIP

The next section (funding/budget) of the SDBIP must be read with the afore-mentioned requirements to be able to give effective implementation of the full process, linked to the Performance Management System.

5.1 Monthly projections of Revenue to be collected for each source

5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category

5.3 Monthly projections for revenue and operating expenditure for each Vote

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote

5.5 Ward Information for expenditure and service delivery

Consolidated Overview: 2022/2023 – 2024/2025

	Adjusted Budget	2022/2023	2023/2024	2024/2025
Financial Overview				
Total Operating Revenue	1 463 076 912	1 611 638 379	1 724 601 401	1 852 910 322
Total Operating Expenditure	1 428 074 235	1 550 468 768	1 657 491 456	1 763 352 044
Total Capital Expenditure	178 121 324	180 597 106	139 744 391	130 231 456
Total Expenditure	1 606 195 559	1 731 065 874	1 797 235 847	1 893 583 500
Employee Cost	359 210 189	382 891 779	396 628 115	413 925 108
Employee Cost as a % of Opex	25.15%	24.70%	23.93%	23.47%

Mid-year Adjustments Budget (25 Jan 2023)

	Adjusted Budget	2023/2024	2024/2025
Financial Overview			
Total Operating Revenue	1 535 579 000	1 627 569 000	1 751 973 000
Total Operating Expenditure	1 593 984 000	1 657 491 000	1 763 352 000
Total Capital Expenditure	189 933 000	139 744 000	130 231 000
Employee Cost	366 100 000	396 628 000	413 925 000
Employee Cost as a % of Opex	22.97%	23.93%	23.47%

Mid-year Performance Assessment

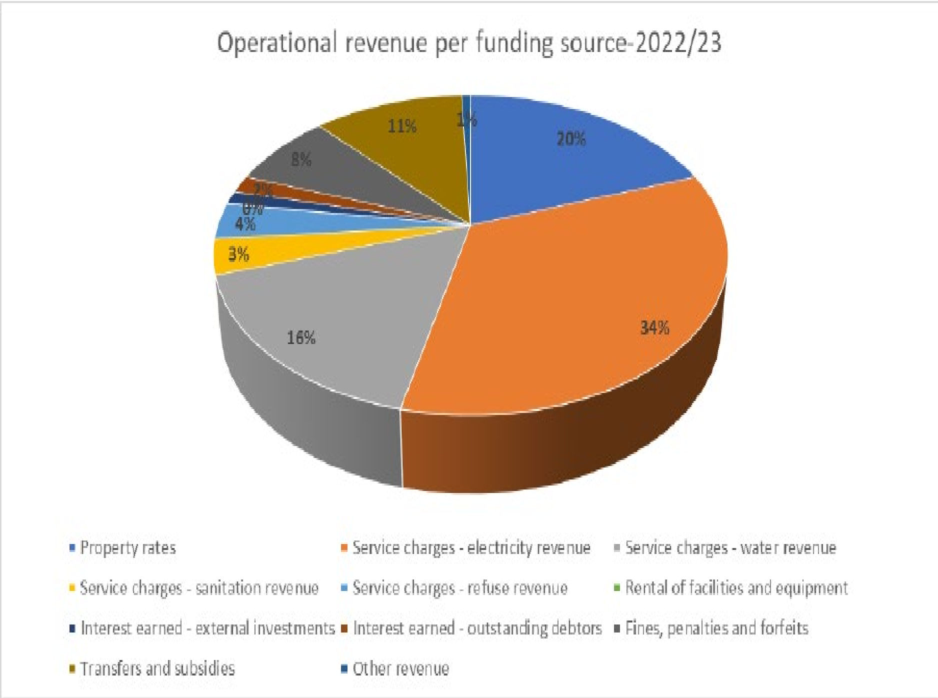
Revenue dashboard

Statement of Financial Performance						
Income	Adjusted Budget	October 2022	November 2022	December 2022	Year to Date	% of Budget
Revenue from Non-Exchange Transactions						
Property Rates	287 653 079	25 354 302	25 419 851	25 223 457	151 751 205	52.75%
Fines, Penalties and Forfeits	74 957 668	14 274 586	14 149 537	5 104 192	52 383 834	69.88%
Operational Transfers Monetary	172 851 016	-	-	50 271 805	119 643 805	69.22%
Capital Transfers Monetary (Govt)	104 297 550	3 453 508	29 077 102	8 956 016	47 461 167	45.51%
Capital Transfers Monetary (Developers)	5 100 000	-	-	-	-	0.00%
Revenue from Exchange Transactions						
Service Charges Electricity	523 642 424	34 963 943	34 664 652	35 422 652	242 470 455	46.30%
Service Charges Waste Management	55 544 868	4 723 282	4 734 985	4 727 223	28 082 174	50.56%
Service Charges WasteWater Management	55 169 433	5 012 146	5 024 593	4 947 212	30 187 176	54.72%
Service Charges Water	271 238 606	22 145 224	23 962 318	17 951 440	123 195 524	45.42%
Interest, Dividends and Rent on Land	39 972 192	4 776 176	5 296 613	1 684 364	24 519 399	61.34%
Operational Revenue	3 716 481	58 408	295 920	498 669	1 231 474	33.14%
Rental from Fixed Assets	1 240 608	95 274	97 411	108 046	577 288	46.53%
Sales of Goods and Rendering of Services	6 062 456	540 103	558 113	378 589	3 070 197	50.64%
TOTAL INCOME	**1 601 446 381**	**115 396 952**	**143 281 094**	**155 273 665**	**824 573 699**	**51.49%**
Total Income Excluding Capital Revenue	**1 492 048 831**	**111 943 444**	**114 203 991**	**146 317 648**	**777 112 531**	**52.08%**

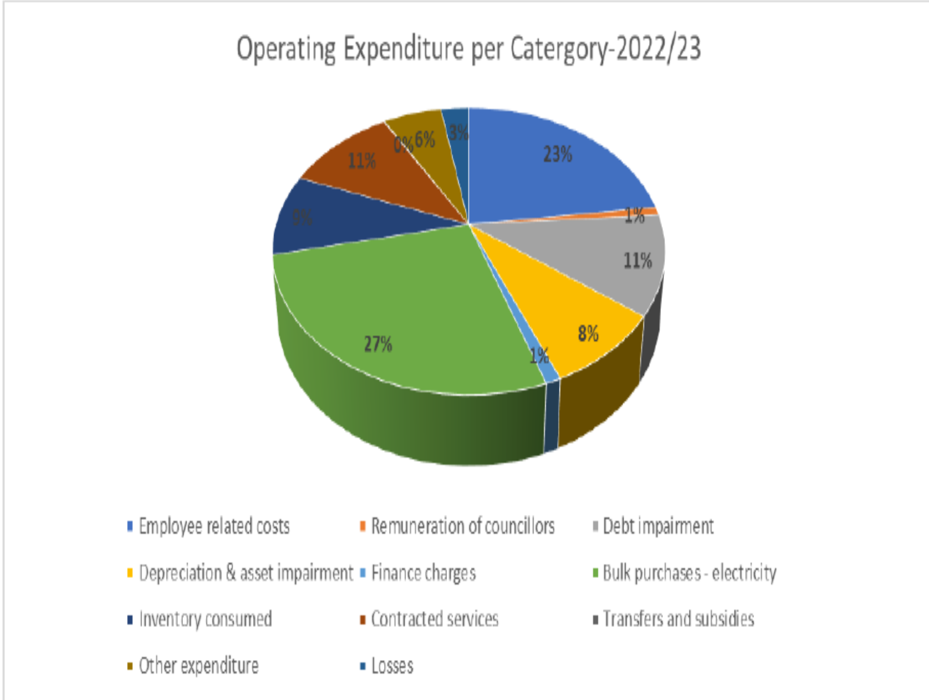
Capex dashboard

Capital Summary Report: Capital Expenditure per Fund						
NON-CURRENT ASSETS	**Adjusted Budget**	**October 2022**	**November 2022**	**December 2022**	**Year to Date**	**% of Budget**
Capital Annuity Loans	14 188 524	-	1 761 127	-	8 670 268	61.11%
Capital Leases	8 941 583	-	30 669	-	2 664 835	29.80%
Capital Operational Revenue	48 387 949	4 734 422	2 135 198	4 330 114	16 750 651	34.62%
Capital Monetary Developers Contributions	5 100 000	-	-	-	-	0.00%
Sub-Total	**76 618 056**	**4 734 422**	**3 926 994**	**4 330 114**	**28 085 754**	**36.66%**
Capital Monetary INEP	28 775 000	1 849 244	3 364 904	1 485 519	6 905 139	24.00%
Capital Monetary MIG	29 758 957	1 661 024	5 704 414	2 852 536	12 916 293	43.40%
Capital Monetary WSIG	17 864 000	5 492 457	4 384 992	1 379 628	17 859 382	99.97%
Capital Monetary WSIG in Kind	10 192 000	1 806 046	5 588 437	2 796 587	10 191 070	99.99%
Capital Monetary NHDG	10 000 000	89 993	125 437	-	1 454 186	14.54%
Capital Monetary DAC	5 650 000	750 106	128 354	441 745	1 320 206	23.37%
Capital Monetary FFRG	7 800 000	-	198 528	-	198 528	2.55%
Sub-Total	**110 039 957**	**11 648 870**	**19 495 067**	**8 956 016**	**50 844 804**	**46.21%**
TOTAL CAPITAL	**186 658 013**	**16 383 292**	**23 422 061**	**13 286 131**	**78 930 559**	**42.29%**

REVENUE (Adjustments Budget)



EXPENDITURE (Adjustments Budget)



5.1 Monthly projections of Revenue to be collected for each source (Original Budget)

GT422 Midvaal - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source																
Property rates		23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	287 653	300 310	313 824
Service charges - electricity revenue		43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	523 642	601 638	661 503
Service charges - water revenue		22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	271 239	292 732	315 943
Service charges - sanitation revenue		4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	55 169	57 597	60 189
Service charges - refuse revenue		4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	55 545	57 989	60 598
Rental of facilities and equipment		103	103	103	103	103	103	103	103	103	103	103	103	1 241	1 295	1 353
Interest earned - external investments		1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	20 080	20 963	21 906
Interest earned - outstanding debtors		1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	19 893	20 484	21 116
Dividends received													–	–	–	–
Fines, penalties and forfeits		6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	74 958	78 256	81 777
Licences and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services													–	–	–	–
Transfers and subsidies		14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	172 851	186 096	203 094
Other revenue		815	815	815	815	815	815	815	815	815	815	815	815	9 779	10 209	10 669
Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributio		**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 338**	**1 492 049**	**1 627 569**	**1 751 973**
Expenditure By Type																
Employee related costs		31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 905	382 892	396 628	413 925
Remuneration of councillors		1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 183	14 203	14 827	15 495
Debt impairment		11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	138 238	147 298	153 926
Depreciation & asset impairment		11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 640	139 695	144 211	149 033
Finance charges		1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	18 087	18 883	19 733
Bulk purchases - electricity		35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	430 019	494 522	543 974
Inventory consumed		11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 587	139 054	149 648	160 625
Contracted services		13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 444	161 342	159 059	166 492
Transfers and subsidies		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	1 500
Other expenditure		6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 814	81 790	83 818	87 830
Losses		3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	43 649	47 098	50 818
Total Expenditure		**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 198**	**1 550 469**	**1 657 491**	**1 763 352**
Surplus/(Deficit)		**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 860)**	**(58 420)**	**(29 923)**	**(11 379)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 692	104 298	90 533	98 938
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)													5 100	5 100	6 500	2 000
Transfers and subsidies - capital (in-kind - all)		849	849	849	849	849	849	849	849	849	849	849	849	10 192	–	–
Surplus/(Deficit) after capital transfers & contributions		**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**9 781**	**61 170**	**67 110**	**89 559**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**9 781**	**61 170**	**67 110**	**89 559**

References
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Adjustments Budget: Revenue by Source

GT422 Midvaal - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 24/01/2023

Description	Ref	Budget Year 2022/23									Budget Year +1 2023/24	Budget Year +2 2024/25
		Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
R thousands	1	A	A1	B	C	D	E	F	G	H		
Revenue By Source												
Property rates	2	287 653	287 653	–	–	–	–	13 388	13 388	301 041	300 310	313 824
Service charges - electricity revenue	2	523 642	523 642	–	–	–	–	(752)	(752)	522 890	601 638	661 503
Service charges - water revenue	2	271 239	271 239	–	–	–	–	(19 771)	(19 771)	251 468	292 732	315 943
Service charges - sanitation revenue	2	55 169	55 169	–	–	–	–	–	–	55 169	57 597	60 189
Service charges - refuse revenue	2	55 545	55 545	–	–	–	–	–	–	55 545	57 989	60 598
Rental of facilities and equipment		1 241	1 241	–	–	–	–	–	–	1 241	1 295	1 353
Interest earned - external investments		20 080	20 080	–	–	–	–	–	–	20 080	20 963	21 906
Interest earned - outstanding debtors		19 893	19 893	–	–	–	–	7 135	7 135	27 027	20 484	21 116
Dividends received									–	–		
Fines, penalties and forfeits		74 958	74 958	–	–	–	–	42 790	42 790	117 748	78 256	81 777
Licences and permits		–	–	–	–	–	–	–	–	–	–	–
Agency services									–	–		
Transfers and subsidies		172 851	172 851	–	–	–	–	(60)	(60)	172 791	186 096	203 094
Other revenue	2	9 779	9 779	–	–	–	–	800	800	10 579	10 209	10 669
Gains		–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**1 492 049**	**1 492 049**	–	–	–	–	**43 530**	**43 530**	**1 535 579**	**1 627 569**	**1 751 973**
Expenditure By Type												
Employee related costs		382 892	382 892	–	–	–	–	(16 792)	(16 792)	366 100	396 628	413 925
Remuneration of councillors		14 203	14 203	–	–	–	–	279	279	14 482	14 827	15 495
Debt impairment		138 238	138 238	–	–	–	–	39 651	39 651	177 889	147 298	153 926
Depreciation & asset impairment		139 695	139 695	–	–	–	–	(3 657)	(3 657)	136 038	144 211	149 033
Finance charges		18 087	18 087	–	–	–	–	(1 032)	(1 032)	17 055	18 883	19 733
Bulk purchases - electricity		430 019	430 019	–	–	–	–	–	–	430 019	494 522	543 974
Inventory consumed		139 054	139 054	–	–	–	–	7 138	7 138	146 192	149 648	160 625
Contracted services		161 342	159 035	–	–	–	–	11 090	11 090	170 125	159 059	166 492
Transfers and subsidies		1 500	1 500	–	–	–	–	–	–	1 500	1 500	1 500
Other expenditure		81 790	83 679	–	–	–	–	7 256	7 256	90 935	83 818	87 830
Losses		43 649	43 649	–	–	–	–	–	–	43 649	47 098	50 818
Total Expenditure		**1 550 469**	**1 550 051**	–	–	–	–	**43 933**	**43 933**	**1 593 984**	**1 657 491**	**1 763 352**
Surplus/(Deficit)		**(58 420)**	**(58 002)**	–	–	–	–	**(404)**	**(404)**	**(58 405)**	**(29 923)**	**(11 379)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		104 298	104 298	–	–	–	–	847	847	105 145	90 533	98 938
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		5 100	5 100	–	–	–	–	600	600	5 700	6 500	2 000
Transfers and subsidies - capital (in-kind - all)		10 192	10 192	–	–	–	–	–	–	10 192	–	–
Surplus/(Deficit) before taxation		**61 170**	**61 588**	–	–	–	–	**1 044**	**1 044**	**62 631**	**67 110**	**89 559**
Taxation									–	–		
Surplus/(Deficit) after taxation		**61 170**	**61 588**	–	–	–	–	**1 044**	**1 044**	**62 631**	**67 110**	**89 559**
Attributable to minorities									–	–		
Surplus/(Deficit) attributable to municipality		**61 170**	**61 588**	–	–	–	–	**1 044**	**1 044**	**62 631**	**67 110**	**89 559**
Share of surplus/ (deficit) of associate									–	–		
Surplus/ (Deficit) for the year		**61 170**	**61 588**	–	–	–	–	**1 044**	**1 044**	**62 631**	**67 110**	**89 559**

5.2 Monthly projections of Expenditure (Operating, Capital & Revenue) for each Vote (Original Budget)

GT422 Midvaal - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote																
Vote 01 - Executive & Council		555	555	555	555	555	555	555	555	555	555	555	555	6 665	6 867	7 136
Vote 02 - Corporate Services		156	156	156	156	156	156	156	156	156	156	156	156	1 868	1 950	2 038
Vote 03 - Financial Services		33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	406 500	420 577	435 554
Vote 04 - Development & Planning		1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	18 436	13 404	18 558
Vote 05 - Health		496	496	496	496	496	496	496	496	496	496	496	496	5 952	5 952	5 952
Vote 06 - Community And Social Services		2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	29 056	21 637	22 609
Vote 07 - Public Safety		742	742	742	742	742	742	742	742	742	742	742	742	8 902	1 151	1 203
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		257	257	257	257	257	257	257	257	257	257	257	257	3 081	3 081	3 081
Vote 10 - Waste Water Management		6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	73 978	76 407	95 084
Vote 11 - Solid Waste Management		5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	64 575	78 691	86 724
Vote 12 - Roads And Transport		7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	87 065	78 458	81 988
Vote 13 - Water Services		28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	339 007	383 275	403 525
Vote 14 - Electrical Services		47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	566 552	633 151	689 459
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 304**	**1 611 638**	**1 724 601**	**1 852 910**
Expenditure by Vote to be appropriated																
Vote 01 - Executive & Council		3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 264	39 179	40 805	42 541
Vote 02 - Corporate Services		6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 365	76 389	79 743	83 325
Vote 03 - Financial Services		8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	97 805	105 017	109 672
Vote 04 - Development & Planning		3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 638	43 667	45 266	47 294
Vote 05 - Health		486	486	486	486	486	486	486	486	486	486	486	485	5 831	6 088	6 362
Vote 06 - Community And Social Services		6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 454	77 464	79 253	82 966
Vote 07 - Public Safety		3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	43 860	45 739	47 746
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		369	369	369	369	369	369	369	369	369	369	369	368	4 424	4 619	4 827
Vote 10 - Waste Water Management		5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 998	71 986	74 714	77 947
Vote 11 - Solid Waste Management		6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	72 316	72 170	75 248
Vote 12 - Roads And Transport		16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	192 650	195 684	204 350
Vote 13 - Water Services		19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	236 087	251 209	267 817
Vote 14 - Electrical Services		49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 067	588 812	657 185	713 259
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 198**	**1 550 469**	**1 657 491**	**1 763 352**
Surplus/(Deficit) before assoc.		5 097	5 097	5 097	5 097	5 097	5 097	5 097	5 097	5 097	5 097	5 097	5 106	61 170	67 110	89 558
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 106**	**61 170**	**67 110**	**89 558**

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Adjustments Budget: Revenue by Vote

GT422 Midvaal - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 24/01/2023

Vote Description	Ref	Budget Year 2022/23									Budget Year +1 2023/24	Budget Year +2 2024/25
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
[Insert departmental structure etc]			3	4	5	6	7	8	9	10		
R thousands		A	A1	B	C	D	E	F	G	H		
Revenue by Vote	1											
Vote 01 - Executive & Council		6 665	6 665	–	–	–	–	–	–	6 665	6 867	7 136
Vote 02 - Corporate Services		1 868	1 868	–	–	–	–	–	–	1 868	1 950	2 038
Vote 03 - Financial Services		406 500	406 500	–	–	–	–	20 503	20 503	427 003	420 577	435 554
Vote 04 - Development & Planning		18 436	18 436	–	–	–	–	800	800	19 236	13 404	18 558
Vote 05 - Health		5 952	5 952	–	–	–	–	(60)	(60)	5 892	5 952	5 952
Vote 06 - Community And Social Services		29 056	29 056	–	–	–	–	189	189	29 246	21 637	22 609
Vote 07 - Public Safety		8 902	8 902	–	–	–	–	728	728	9 631	1 151	1 203
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		3 081	3 081	–	–	–	–	–	–	3 081	3 081	3 081
Vote 10 - Waste Water Management		73 978	73 978	–	–	–	–	20	20	73 998	76 407	95 084
Vote 11 - Solid Waste Management		64 575	64 575	–	–	–	–	–	–	64 575	78 691	86 724
Vote 12 - Roads And Transport		87 065	87 065	–	–	–	–	42 720	42 720	129 785	78 458	81 988
Vote 13 - Water Services		339 007	339 007	–	–	–	–	(19 771)	(19 771)	319 236	383 275	403 525
Vote 14 - Electrical Services		566 552	566 552	–	–	–	–	(152)	(152)	566 400	633 151	689 459
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**1 611 638**	**1 611 638**	–	–	–	–	**44 977**	**44 977**	**1 656 616**	**1 724 601**	**1 852 910**
Expenditure by Vote	1											
Vote 01 - Executive & Council		39 179	39 118	–	–	–	–	5 387	5 387	44 505	40 805	42 541
Vote 02 - Corporate Services		76 389	76 449	–	–	–	–	3 607	3 607	80 056	79 743	83 325
Vote 03 - Financial Services		97 805	97 805	–	–	–	–	(5 174)	(5 174)	92 631	105 017	109 672
Vote 04 - Development & Planning		43 667	43 667	–	–	–	–	(321)	(321)	43 346	45 266	47 294
Vote 05 - Health		5 831	5 831	–	–	–	–	(228)	(228)	5 603	6 088	6 362
Vote 06 - Community And Social Services		77 464	77 464	–	–	–	–	(1 890)	(1 890)	75 574	79 253	82 966
Vote 07 - Public Safety		43 860	43 860	–	–	–	–	(2 278)	(2 278)	41 582	45 739	47 746
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		4 424	4 424	–	–	–	–	46	46	4 471	4 619	4 827
Vote 10 - Waste Water Management		71 986	71 986	–	–	–	–	4 360	4 360	76 346	74 714	77 947
Vote 11 - Solid Waste Management		72 316	72 316	–	–	–	–	7 002	7 002	79 317	72 170	75 248
Vote 12 - Roads And Transport		192 650	192 650	–	–	–	–	34 139	34 139	226 788	195 684	204 350
Vote 13 - Water Services		236 087	236 087	–	–	–	–	6 829	6 829	242 916	251 209	267 817
Vote 14 - Electrical Services		588 812	588 812	–	–	–	–	(7 963)	(7 963)	580 849	657 185	713 259
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**1 550 469**	**1 550 469**	–	–	–	–	**43 515**	**43 515**	**1 593 984**	**1 657 491**	**1 763 352**
Surplus/ (Deficit) for the year	2	**61 170**	**61 170**	–	–	–	–	**1 462**	**1 462**	**62 631**	**67 110**	**89 558**

5.3 Monthly projections for revenue by source and operating expenditure by source and for each Vote

GT422 Midvaal - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source																
Property rates		23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	23 971	287 653	300 310	313 824
Service charges - electricity revenue		43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	43 637	523 642	601 638	661 503
Service charges - water revenue		22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	22 603	271 239	292 732	315 943
Service charges - sanitation revenue		4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	4 597	55 169	57 597	60 189
Service charges - refuse revenue		4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	55 545	57 989	60 598
Rental of facilities and equipment		103	103	103	103	103	103	103	103	103	103	103	103	1 241	1 295	1 353
Interest earned - external investments		1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	1 673	20 080	20 963	21 906
Interest earned - outstanding debtors		1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	19 893	20 484	21 116
Dividends received													–	–	–	–
Fines, penalties and forfeits		6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	6 246	74 958	78 256	81 777
Licences and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services													–	–	–	–
Transfers and subsidies		14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	14 404	172 851	186 096	203 094
Other revenue		815	815	815	815	815	815	815	815	815	815	815	815	9 779	10 209	10 669
Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributio		**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 337**	**124 338**	**1 492 049**	**1 627 569**	**1 751 973**
Expenditure By Type																
Employee related costs		31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 908	31 905	382 892	396 628	413 925
Remuneration of councillors		1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 184	1 183	14 203	14 827	15 495
Debt impairment		11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	11 520	138 238	147 298	153 926
Depreciation & asset impairment		11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 641	11 640	139 695	144 211	149 033
Finance charges		1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	1 507	18 087	18 883	19 733
Bulk purchases - electricity		35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	35 835	430 019	494 522	543 974
Inventory consumed		11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 588	11 587	139 054	149 648	160 625
Contracted services		13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 445	13 444	161 342	159 059	166 492
Transfers and subsidies		125	125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	1 500
Other expenditure		6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 816	6 814	81 790	83 818	87 830
Losses		3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	3 637	43 649	47 098	50 818
Total Expenditure		**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 198**	**1 550 469**	**1 657 491**	**1 763 352**
Surplus/(Deficit)		**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 869)**	**(4 860)**	**(58 420)**	**(29 923)**	**(11 379)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 691	8 692	104 298	90 533	98 938
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)													5 100	5 100	6 500	2 000
Transfers and subsidies - capital (in-kind - all)		849	849	849	849	849	849	849	849	849	849	849	849	10 192	–	–
Surplus/(Deficit) after capital transfers & contributions		**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**9 781**	**61 170**	**67 110**	**89 559**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**4 672**	**9 781**	**61 170**	**67 110**	**89 559**

GT422 Midvaal - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote																
Vote 01 - Executive & Council		555	555	555	555	555	555	555	555	555	555	555	555	6 665	6 867	7 136
Vote 02 - Corporate Services		156	156	156	156	156	156	156	156	156	156	156	156	1 868	1 950	2 038
Vote 03 - Financial Services		33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	33 875	406 500	420 577	435 554
Vote 04 - Development & Planning		1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	1 536	18 436	13 404	18 558
Vote 05 - Health		496	496	496	496	496	496	496	496	496	496	496	496	5 952	5 952	5 952
Vote 06 - Community And Social Services		2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	2 421	29 056	21 637	22 609
Vote 07 - Public Safety		742	742	742	742	742	742	742	742	742	742	742	742	8 902	1 151	1 203
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		257	257	257	257	257	257	257	257	257	257	257	257	3 081	3 081	3 081
Vote 10 - Waste Water Management		6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	6 165	73 978	76 407	95 084
Vote 11 - Solid Waste Management		5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	64 575	78 691	86 724
Vote 12 - Roads And Transport		7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	7 255	87 065	78 458	81 988
Vote 13 - Water Services		28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	28 251	339 007	383 275	403 525
Vote 14 - Electrical Services		47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	47 213	566 552	633 151	689 459
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 303**	**134 304**	**1 611 638**	**1 724 601**	**1 852 910**
Expenditure by Vote to be appropriated																
Vote 01 - Executive & Council		3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 265	3 264	39 179	40 805	42 541
Vote 02 - Corporate Services		6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 366	6 365	76 389	79 743	83 325
Vote 03 - Financial Services		8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	8 150	97 805	105 017	109 672
Vote 04 - Development & Planning		3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 639	3 638	43 667	45 266	47 294
Vote 05 - Health		486	486	486	486	486	486	486	486	486	486	486	485	5 831	6 088	6 362
Vote 06 - Community And Social Services		6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 455	6 454	77 464	79 253	82 966
Vote 07 - Public Safety		3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	3 655	43 860	45 739	47 746
Vote 08 - Sport And Recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 09 - Environmental Protection		369	369	369	369	369	369	369	369	369	369	369	368	4 424	4 619	4 827
Vote 10 - Waste Water Management		5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 998	71 986	74 714	77 947
Vote 11 - Solid Waste Management		6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	6 026	72 316	72 170	75 248
Vote 12 - Roads And Transport		16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	16 054	192 650	195 684	204 350
Vote 13 - Water Services		19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	19 674	236 087	251 209	267 817
Vote 14 - Electrical Services		49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 068	49 067	588 812	657 185	713 259
Vote 15 - Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 206**	**129 198**	**1 550 469**	**1 657 491**	**1 763 352**
Surplus/(Deficit) before assoc.		**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 106**	**61 170**	**67 110**	**89 558**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 097**	**5 106**	**61 170**	**67 110**	**89 558**

Adjustments Budget: Revenue by Source

GT422 Midvaal - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue By Source										
Property rates		273 314	287 653	287 653	25 223	151 751	143 827	7 925	6%	287 653
Service charges - electricity revenue		475 822	523 642	523 642	35 423	242 470	261 821	(19 351)	-7%	523 642
Service charges - water revenue		214 565	271 239	271 239	17 951	123 196	135 619	(12 424)	-9%	271 239
Service charges - sanitation revenue		54 450	55 169	55 169	4 947	30 187	27 585	2 602	9%	55 169
Service charges - refuse revenue		55 102	55 545	55 545	4 727	28 082	27 772	310	1%	55 545
Rental of facilities and equipment		1 098	1 241	1 241	108	577	620	(43)	-7%	1 241
Interest earned - external investments		18 248	20 080	20 080	2 689	13 417	10 040	3 377	34%	20 080
Interest earned - outstanding debtors		18 518	19 893	19 893	(1 005)	11 102	9 946	1 156	12%	19 893
Dividends received								–		
Fines, penalties and forfeits		68 387	74 958	74 958	5 104	52 384	37 479	14 905	40%	74 958
Licences and permits		–	–	–	–	–	–	–		–
Agency services								–		
Transfers and subsidies		150 862	172 851	172 851	50 272	119 644	86 425	33 218	38%	172 851
Other revenue		7 123	9 779	9 779	877	4 302	4 889	(588)	-12%	9 779
Gains		(15)	–	–	–	(47)	–	(47)	#DIV/0!	–
Total Revenue (excluding capital transfers and contributions)		**1 337 473**	**1 492 049**	**1 492 049**	**146 318**	**777 066**	**746 024**	**31 041**	**4%**	**1 492 049**
Expenditure By Type										
Employee related costs		322 148	382 892	382 892	28 191	172 487	191 447	(18 960)	-10%	382 892
Remuneration of councillors		12 968	14 203	14 203	1 161	7 148	7 101	47	1%	14 203
Debt impairment		123 245	138 238	138 238	5 234	53 815	69 119	(15 304)	-22%	138 238
Depreciation & asset impairment		127 289	139 695	139 695	9 140	54 553	69 848	(15 296)	-22%	139 695
Finance charges		30 123	18 087	18 087	7 277	8 338	9 044	(706)	-8%	18 087
Bulk purchases - electricity		387 270	430 019	430 019	24 497	226 589	215 009	11 579	5%	430 019
Inventory consumed		129 133	139 054	139 472	15 404	87 418	69 683	17 736	25%	139 472
Contracted services		127 895	161 342	159 035	14 806	58 443	80 001	(21 558)	-27%	159 035
Transfers and subsidies		1 534	1 500	1 500	42	1 284	750	534	71%	1 500
Other expenditure		58 791	81 790	83 679	3 441	31 128	41 412	(10 284)	-25%	83 679
Losses		38 834	43 649	43 649	–	180	21 825	(21 645)	-99%	43 649
Total Expenditure		**1 359 229**	**1 550 469**	**1 550 469**	**109 193**	**701 382**	**775 239**	**(73 857)**	**-10%**	**1 550 469**
Surplus/(Deficit)		**(21 756)**	**(58 420)**	**(58 420)**	**37 125**	**75 683**	**(29 215)**	**104 898**	**(0)**	**(58 420)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		91 073	104 298	104 298	8 956	47 461	52 149	(4 688)	(0)	104 298
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		5 408	5 100	5 100	–	–	2 550	(2 550)	(0)	5 100
Transfers and subsidies - capital (in-kind - all)		–	10 192	10 192	–	–	5 096	(5 096)	(0)	10 192
Surplus/(Deficit) after capital transfers & contributions		**74 725**	**61 170**	**61 170**	**46 081**	**123 144**	**30 580**			**61 170**
Taxation								–		
Surplus/(Deficit) after taxation		**74 725**	**61 170**	**61 170**	**46 081**	**123 144**	**30 580**			**61 170**
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		**74 725**	**61 170**	**61 170**	**46 081**	**123 144**	**30 580**			**61 170**
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		**74 725**	**61 170**	**61 170**	**46 081**	**123 144**	**30 580**			**61 170**

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council.	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, within 30 days after the end of the quarter (Council Resolution)	To ensure compliance with Section 62 of the MFMA in terms of risk management and related matters	4	1	1	1	1
2	DP	KPI 002	KPA 8	KFA 29	Percentage compliance to turn-around time maintained to consider building plan applications quarterly	Percentage compliance to 30 working days turn-around time, in terms of the National Building Regulations and Building Standards Act of 1977, (Building Plan applications exceeding 500 m2 floor area) = Date of application received versus date considered (signature by Assistant Director: Building Control)	To monitor and improve the turn-around times for building plan applications in order to ensure faster development on the ground and to benefit the economy. To accelerate local economic development	100%	100%	100%	100%	100%
3	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	(1) Average of 6 months turn-around time, to consider applications submitted in terms of SPLUMA (2) Date of Legally Compliant Application received versus Date Considered (Excluding Municipal Planning Tribunal and Appeal Planning Authority)	To monitor and to improve the turn-around times for land use applications, in order to ensure faster development and to benefit the economy. Also to ensure new income revenue generation to the municipality. SPLUMA dictates a turn-around time of 16 months, however MLM adopted a 6 month-turn-around time	Within 6 months	Within 6 months	Within 6 months	Within 6 months	Within 6 months
4	DP	KPI 004	KPA 6	KFA 26	Develop Climate Change Framework for MLM	Climate Change Framework for MLM developed and approved by Council: Q2 = Draft Climate Change Framework, signed off by Head of the Department, circulated for departmental comments Q4 = Climate Change Framework Response Plan for MLM approved by Council (Council Resolution)	To provide a framework for MLM to respond to climate change mitigation and adaptation	1	-	Draft signed off by HOD	-	1
5	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number of jobs created through municipality's local economic development initiatives including capital projects	Report to Department of Labour approved by Mayoral Committee (Mayoral Committee Resolution) (EPWP and any other jobs created, excluding CWP). Report submitted into reporting cycle by 20 Aug 2022 (Proof of receipt by Committee Clerk, 2021/2022 = report)	To ensure that Midvaal Local Municipality's vision of growing the economy and creation of jobs be realised. The focus remains on Local Economic Development (LED)	1 200	1 200	-	-	-

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
6	ENG	KPI 006	KPA 6	KFA 25	Refurbishment and painting of Galloway Depot	Completion Certificate signed off by the principal agent by 30 Mar 2023	To enhance the lifespan of the Municipal Building	1	-	-	1	-
7	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	This ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue. The target is one month, meaning that the Municipality must have at least cash equalling one month's fixed operation expenditure	2.5	-	-	-	3
8	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	The ratio is used to assess the Municipality's ability to pay back its short-term liabilities (debt and payables) with its short-term assets (cash, inventory and receivables). The target 1.5 : 1 means, that the Municipality must have at least current assets equalling the current liabilities	1.5 : 1	-	-	-	1.5:1
9	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Level of performance = Unqualified audit opinion with material findings = 3 Unqualified audit opinion with no material findings = 4 Maintaining of clean audit = 5	Auditor-General opinion expressed on Annual Financial Statements (AFS), Pre-determined Objectives (PDOs) and Compliance must be financially unqualified	Clean	-	Clean	-	-
10	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	The ratio indicates the Municipality's ability to meet at least its debt service payments (interest and redemption) commitments from cash and short-term investment without collecting any additional revenue. The target is 15 times meaning that the Municipality must have at least cash equalling 15 times the annual interest and redemption charges	15	-	-	-	15

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
11	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all consumer debtors included excluding developer contributions)	The ratio indicates the proportion of the Municipality's outstanding debtors in relation to its annual revenue. The target is 50% (maximum) meaning that the Municipality must have a gross consumer debtors balance of less than 50% of the annual revenue received for service charges	50%	-	-	-	50%
12	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	The ratio indicates the collection rate, i.e. % level of payments. It measures increases or decreases in debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-off is taken into consideration. The target is 93% meaning that at least 93% of the amount billed in a month must be collected in cash. The norm is 95%	92%	-	-	-	92%
13	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than R6 000 per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services	The ratio shows that all approved and registered indigents are receiving their municipal subsidies (free basic services, i.e. subsidy on property rates, waste removal, sewer and water) as per the approved Indigent Policy	99%	-	-	-	99%
14	MM	KPI 014	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the overall capital budget (all line items on capital budget)	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget	90%		-	-	90%
15	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded to Township Economics	Percentage calculated by dividing the total expenditure to township suppliers by the total procurement expenditure x 100	Expenditure to township suppliers (procurement to suppliers registered as township supplier based on their residential address) versus total procurement spent (all classes). Non-procurement spent is then removed based on the name of the supplier, i.e. Eskom (bulk electricity), Rand Water (bulk water) MLM (petty cash) and any employee related costs	6%	-	-	-	6%

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
16	FIN	KPI 016	KPA 5	KFA 19	Percentage of annual procurement spent awarded to Youth owned enterprises	Percentage calculated by dividing the total expenditure to youth suppliers by the total procurement expenditure x 100	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses with owners that are 35 years of age or younger	4%	-	-	-	4%
17	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	The Operating Budget is defined as the latest approved version of the budget, i.e. either the originally approved budget, or the adjustments budget in the case of Council approving an Adjustments Budget, inclusive of the approved virements that have been approved and processed in terms of the System of Delegations. The norm is 8%	8%	-	-	-	8%
18	CORP	KPI 018	KPA 1	KFA 03	Number of events arranged per approved year planner	(1) Council Related Events, approved per Year Planner executed = (1) Draft Year Planner submitted to Head of Department and signed off by Head of Department by 15 Jul 2022 (2) Year Planner approved by Mayoral Committee by 30 Aug 2022 (Mayoral Committee Resolution) (3) Evidence of execution of event planned	Council hosts events as a medium to enhance a positive relationship/partnering with external stakeholders and portray a positive image of Council (Planning & Execution)	4	1	1	1	1
19	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, per quarter	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (1.5) Narrative Report from relevant department. (2) Report submitted into reporting cycle within one month after the end of the quarter. (3) Proof of submission into reporting cycle = signature and date receipt by Committees	IGR Fora Report as per Section 10 of the IGR Policy (Policy approved per item C987/10/2013 dated 31 Oct 2013). Creating opportunity for Council to share information and networking. Promoting inter-governmental relations	4	1	1	1	1
20	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
21	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
22	ENG	KPI 020.3	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
23	PSR	KPI 020.6	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
24	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	Definition amendment: Monthly ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target	To establish mechanisms to monitor performance of ICT staff	95%	95%	95%	95%	95%
25	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	Report to Council = Register of all existing policies reported to Council according to the following format, namely: (1) Policy Description (2) Responsible Department & Relevant Section (2) Policy Owner (3) Council Resolution and date of Council meeting policy was approved, by 30 Sep 2022 (Council Resolution)	To ensure Council approved policies are updated, relevant and aligned with current legislation	1	1	-	-	-

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
26	CORP	KPI 023	KPA 4	KFA 16	Number of average working days legal actions is assessed	(1) Legal & Property Action Register reflecting turn-around time to be within 4 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed) (2) Report to Mayoral Committee on all legal matters (i.e. legal opinions, assistance and any other matters) attended to, quarterly. Report submitted into the reporting cycle within 10 working days after the end of the quarter.	To ensure timeous response to legal claims / actions and/or summonses served on Council to minimise delays and avoid punitive orders due to non-attendance of legal actions	4	4	4	4	4
27	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d) - performance reports (SDBIP) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	To comply with the requirements of Section 52(d) of the MFMA	4	1	1	1	1
28	CORP	KPI 025	KPA 7	KFA 28	Number of customer satisfaction outcome survey reports distributed to Mayoral Committee members and HOD's quarterly	Survey report to reflect: (1) The 5 most common complaints (2) The 5 most common affected areas (3) % Level of satisfaction per department (4) Report e-mailed to all stakeholders (Mayoral Committee, Heads of Department & Committees) by the 15th working day, quarterly	To monitor customer satisfaction and ensure feedback on public complaints received via the outsourced Complaints Hotline	4	1	1	1	1
29	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution. (2) Monthly Section 75 MFMA compliance checklist signed-off by Acting Executive Director: Corporate Services within 5 working days, after end of each month	To monitor compliance to Section 75 of the MFMA in order to create community awareness, transparency and consistency	100%	100%	100%	100%	100%
30	CORP	KPI 027	KPA 1	KFA 01	Number of Ward Committee meetings arranged annually	Meetings arranged according to Council approved Annual Year Planner. (Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor)	To monitor and report on the functioning of Ward Committees and also to monitor attendance by Ward Committee Members	60	15	15	15	15
31	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	To monitor the implementation of Council's approved and funded Workplace Skills Plan (WSP) aligned with the Continuous Professional Development Plans (CPD)	95%	-	-	-	95%

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
32	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2022) submitted into reporting cycle by Jan 2023, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	To monitor new appointments in terms of Council's Annual Employment Equity Plan	1	0	0	1	-
33	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Loss electricity kW purchase/kW accounted for due to loss	Percentage of electricity losses not to exceed target annually	-11.50%	-	-	-	-11.50%
34	PSR	KPI 031	KPA 6	KFA 22	Number of square meters of tarred roads resealed annually	Accumulative square meters of tar roads resealed with (1) Fog-spray and/or (2) Slurry Seal	To maintain and improve Council's roads	150 000 m^2	-	-	-	150 000 m^2
35	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Meter Reading & Technical Losses) & Calculation as per IWA Standards	To ensure by-law enforcement to benefit quality built environment and to ensure clean and transparent development through compliance	-30.40%	-	-	-	-30.37%
36	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic sanitation	67.61%	-	-	-	67.61%

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
37	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation (Actual connections done according to completed Worksorders by the Sanitation Section)	To increase the access to basic sanitation to formal households	20	-	-	-	20
38	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic water	84.27%	-	-	-	84.27%
39	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water (Actual connections done according to completed Worksorders by the Water Section)	To increase the access to basic water to formal households	119	-	-	-	119
40	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic electricity	64.13%	-	-	-	64.13%
41	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a)Actual connections done according to completed Worksorders by the Electrical Section & (b) Actual connections done by a appointed contractor	To increase the access to basic electricity to formal households	466	-	-	-	466

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
42	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	This Ratio indicates that if it is less than 45% the Municipality still has capacity to take increase funding from borrowings. The Municipality should thread carefully if this ration reaches 40% and more	20%	-	-	-	20%
43	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls (fire related incidents (structural and vehicles), special services and MVA's), quarterly	To ensure compliance with relevant legislation and Council's protocols	90%	-	-	-	90%
44	PSR	KPI 041	KPA 2	KFA 05	Number of crime prevention statistics reported to the Mayoral Committee by CCTV Monitoring	Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly on the functioning of the CCTV Cameras, community cams for crime prevention and policing successes	To monitor and report on the functioning and successes on the Mayoral Project to enhance and reduce crime within Midvaal	4	1	1	1	1
45	COMM	KPI 042	KPA 3	KFA 09	Savanna City Sports Complex Business Plan completed	Savanna City Sports Complex Business Plan approved by Council by 30 Jun 2023 (Council Resolution) = 1 plan approved per Council Resolution	To create an ecosystem of sports and recreation activities within the ward	1	-	-	-	1
46	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	GEYODI, Gender, Elderly, Youth and Disabled Group programmes are focused on awareness and education of the community. It also creates a platform for early intervention where required	4	1	1	1	1

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
47	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres	Compliance visits conducted at Formalised Early Childhood Development Centres (ECDs) = Register of Formalised ECDs versus ECD Monitoring Tool signed by the Council's Social Auxiliary Worker, quarterly	Early Childhood Development Centres are inspected to monitor child development milestones and growth. Outcomes of the Assessment Reports are signed off by the Executive Director: Community Services	46	12	11	12	11
48	COMM	KPI 045	KPA 3	KFA 11	Number of Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	A programme has been developed to assist with the establishment of day mothers and to encourage the signing of a contract with a Non-Profit Organisation	5	-	-	-	5
49	COMM	KPI 046	KPA 3	KFA 12	Kookrus Cemetery fence erected	Final Completion Certificate signed off by Director: SLRAC by 30 Jun 2023 = 1 signed off Completion Certificate	To provide accessible and adequate cemeteries and protect from damages	1	-	-	-	1
50	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	Provision of access to the basic level of solid waste removal	86%	-	86.8%	-	86%
51	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan by Acting Executive Director: Public Safety & Roads, approved with IDP for forth-coming year by 31 May 2023	The purpose is the compilation of a Disaster Management Plan complying with the Disaster Management Act, Act 57 of 2002, Section 48. Disaster Risk Management is defined as a continuous and integrated multi-sectorial and multi-disciplinary process of planning and implementation of measures aimed at disaster prevent, mitigation, preparedness, response, recovery and rehabilitation	1	-	-	1	-

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
52	COMM	KPI 049	KPA 2	KFA 08	Number of actions executed against 3 identified industrial high risk environmental contraveners	(1) Actions against the 3 identified high risk environmental contraveners (Approved by Mayoral Committee): (1.1) Inspection (1.2) Follow-up audits and (1.3) Compliance Inspections (2) Report inspection successes at approved high risk industries to the Council before 30 Jun 2023	Midvaal Environmental Health Section identified high risk environmental contraveners via compliance inspections. Training is provided to the identified Safety Officers, i.e. theoretical training, follow-up inspections to monitor the effectiveness of the training and to ensure sustainability	10	3	3	3	1
53	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours	(1) Register = Calculation of average percentage of complaints responded to (Date complaint received from Call Centre) versus date responded to (Site Inspection Report signed off within 48 hours = achievement of target) (2) Verification (correctness of evidence) signed off by Executive Director by the 10th working day, quarterly	Prevention of illegal occupation of land, prompt response will assist in saving cost for legal fees and avoid MLM from having to provide alternative accommodation for land invaders	100%	100%	100%	100%	100%
54	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	To monitor and report on the effectiveness of the established back office	80%	75%	76%	77%	80%
55	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G outcome on Walkerville Landfill	1) Section 24G NEMA: Administrative fine received. To be reviewed to MEC. 2) Landfill site: place for disposing general waste in terms of National Environmental Management Act: Waste Management Act (Act 59 of 2008). A Landfill site is but one type of waste disposal site.	To ensure the Walkerville Landfill Site is operated/legalised according to the new Regulations	1	Request for extension of appeal	Application on mitigation on appeal	-	Record of Decision from GDARD
56	PSR	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Q3: Site establishment by appointed contractor completed (Minutes of Site Meetings & Programme of Works) - 31 Mar 2022 Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2023 (Total distance plus minus 800 m - Bronk Road)	To increase access to roads infrastructure services	3 km	-	-	-	3 km
57	DP	KPI 054	KPA 8	KFA 29	Number of law enforcement compliance operations conducted	(1) Law enforcement compliance operations conducted monthly (measures the number of operations) including all relevant role-players (Environmental Health, Protection Services & Development & Planning (2) Outcome of operations reported to Mayoral Committee = Report submitted into the reporting cycle by the 15th working day quarterly	To improve land use and building developments in line with legislation and relevant policies of Council	12	3	3	3	3

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
58	DP	KPI 055	KPA 8	KFA 29	Conduct illegal building activities survey	Illegal building activities survey conducted as a multi-year project: (1.1) Year 1 (2022/2023) - Survey conducted to identify illegal building activities within the MLM jurisdiction (1.2) Report outcome of survey to Council by 30 Jun 2023 (Council Resolution) (2) Year 2 (2023/2024) Relevant remedial actions initiated in terms of non-compliance (3) Year 3 (2024/2025) Report progress quarterly to Council	To improve land use and building developments in line with legislation and relevant policies of Council	1	-	-	-	1
59	DP	KPI 056	KPA 8	KFA 29	Percentage average turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 calendar days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	100%	100%	100%	100%	100%

5.5 Ward Information for Expenditure and Service Delivery

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjustments Budget
1	01106460020F5L09ZZHO	Recording System	CORP	Administration	Own Funding		R 210 000.00
2	01356191420F5K87ZZHO	Disaster Recovery	CORP	ICT	Own Funding	R 500 000.00	R 500 000.00
3	01356456420F5K91ZZHO	Software Monitoring Tool	CORP	ICT	Own Funding	R 300 000.00	R 300 000.00
4	01356470020F5K90ZZHO	Midvaal Network Infrastructure Upgrade	CORP	ICT	Own Funding	R 700 000.00	R 700 000.00
5	01356470020F5K89ZZHO	Laptops and Desktops (Mobile devices refurbishment)	CORP	ICT	Own Funding	R 698 000.00	R 698 000.00
6	01456460020F5C48ZZHO	Furniture & Equipment	CORP	Office of the Ex Mayor	Own Funding	R 2 000.00	R 2 000.00
7	02056456020F5K53ZZHO	Fuel Tanks & Pumps	FIN	SCM	Own Funding	R -	R 1 600 000.00
8	02056460020F5H37ZZHO	Furniture & Equipment (Cabinets)	FIN	Administration	Own Funding	R 147 000.00	R 97 000.00
9	02156191420F5G67ZZHO	SCM Procurement System	FIN	SCM	Own Funding	R 2 000 000.00	R 2 000 000.00
10	03056460020F5H38ZZHO	Furniture & Equipment	DP	Administration	Own Funding	R 50 000.00	R 50 000.00
11	03056460020F5C11ZZHO	Air Conditioners	DP	Administration	Own Funding	R -	R 160 000.00
12	05406420420F4J25ZZHO	Small Motor Vehicle	COMM	Social Services Admin	Leases	R 250 000.00	R 250 000.00
13	05406460020F5H32ZZHO	Furniture & Equipment	COMM	Social Services Admin	Own Funding	R 20 000.00	R 20 000.00
14	13056456020F5K46ZZHO	Renewable Energy	ENG	Electricity Network	Own Funding	R 213 835.00	R 444 835.00
15	15056460020FGK39ZZHO	Equipment	ENG	Administration	MIG	R 45 000.00	R 51 359.00
						R 4 925 835.00	**R 7 083 194.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	03056473520FGK75ZZWM	Formalisation of Informal Trading stalls	DP	LED	MIG	R 4 500 000.00	R 670 344.00
2	03056474020NDJ43ZZWM	Economic Infrastructure & Urban Regeneration	DP	LED	NHDPG	R 10 000 000.00	R 10 000 000.00
3	07056420420F4J04ZZWM	Vehicle Replacements	PSR	Traffic	Leases	R 600 000.00	R 600 000.00
4	07056456020F5J85ZZWM	Mobile Radio - New	PSR	Traffic	Own Funding	R -	R 33 670.00
5	07056456420F5K98ZZWM	Folding & Pressure Sealer Machine	PSR	Traffic	Own Funding	R 250 000.00	R 200 000.00
6	07056460020F5H43ZZWM	Vehicle & Equipment for Traffic Law Enforcement	PSR	Traffic	Own Funding	R 300 000.00	R 264 720.00
7	07106420420F5K83ZZWM	1000 Lt Diesel Tank Trailer with Pump	PSR	Fire	Own Funding	R 60 000.00	R 60 000.00
8	07106420420F5K85ZZWM	4 x 4 Bakkie	PSR	Fire	Acc Surplus	R 600 000.00	R 510 000.00
9	07106456420F5K06ZZWM	New machinery and equipment for Bakkie	PSR	Fire	Acc Surplus	R -	R 70 000.00
10	07106470020F5J82ZZWM	Laptop for bakkie	PSR	Fire	Acc Surplus	R -	R 20 000.00
11	07106420420GRL02ZZWM	Medium Fire Pumpers with Equipment	PSR	Fire	FFRG	R 7 500 000.00	R 7 500 000.00
12	07106456020F5J90ZZWM	Braking System Retarder - Engine 2	PSR	Fire	Own Funding	R 250 000.00	R 250 000.00
13	07106460020F5H29ZZWM	Replacement of CCTV Cameras	PSR	Fire	Acc Surplus	R 2 275 000.00	R 2 275 000.00
14	07106460020F5H41ZZWM	Radios and Repeaters	PSR	Fire	Acc Surplus	R 750 000.00	R 750 000.00
15	07106460020GRL06ZZWM	Radios and Repeaters	PSR	Fire	FFRG	R 300 000.00	R 300 000.00
16	07106473520F5J92ZZWM	3 x Containers for Training	PSR	Fire	Own Funding	R 100 000.00	R 100 000.00
17	07106600420F5G69ZZWM	Cherry Picker	PSR	Fire	Acc Surplus	R 725 000.00	R 725 000.00
18	07106456020GRK48ZZWM	BA compressor	PSR	Fire	FFRG	R -	R 728 180.00
19	08056420420F4J02ZZWM	Tractor	COMM	Parks	Leases	R 350 000.00	R 350 000.00
20	08056456020F5H08ZZWM	Chainsaws	COMM	Parks	Own Funding	R 70 000.00	R 63 522.00
21	08056456020F5H52ZZWM	Telescopic Pole Pruners	COMM	Parks	Own Funding	R 70 000.00	R 68 500.00
22	08056473520F5J65ZZWM	Parks & Infrastructure Development	COMM	Parks	Own Funding	R -	R 630 000.00
23	08056456020F5H47ZZWM	Brush cutters	COMM	Parks	Own Funding	R -	R 52 802.00
24	08156456020F5H49ZZWM	Ride-on Lawnmowers with Trailers	COMM	Sports & Recreation	Own Funding	R 200 000.00	R 155 176.00
25	10056449420FQK68ZZWM	Sewer Connections - New	ENG	Sanitation	Dev Contr	R 3 000 000.00	R 3 000 000.00
26	10056456020F5J79ZZWM	Gas Detector Equipment	ENG	Sanitation	Own Funding	R 195 125.00	R 95 125.00
27	10056456420F5K05ZZWM	Equipment & Tools	ENG	Sanitation	Own Funding	R 304 875.00	R 404 875.00
28	10056600420F4C23ZZWM	Combination High Pressure Jetty Machine / honeysucker	ENG	Sanitation	Leases	R 2 500 000.00	R 5 000 000.00
29	10106449420FPD13ZZWM	Pump Stations Refurbishment and Upgrades	ENG	astewater Purificati	Own Funding	R 1 000 000.00	R 1 000 000.00
30	11056456420F5K99ZZWM	Asphalt Cutting Machine	PSR	Roads	Own Funding	R -	R 200 000.00

31	11056472420F5K44ZZWM	Roads Rehabilitation	PSR	Roads	Own Funding	R 500 000.00	R 300 000.00
32	11056472420F5K64ZZWM	Gravel to Tar	PSR	Roads	Own Funding	R 12 882 912.00	R 12 882 912.00
33	11056472420F5L07ZZWM	Upgrading of Gravel Roads	PSR	Roads	Acc Surplus	R 11 030 237.00	R 11 030 237.00
34	11056472420FGD94ZZWM	Gravel to Tar	PSR	Roads	MIG	R 10 360 000.00	R 9 709 203.00
35	12056444420F5H22ZZWM	Reservoir Refurbishment - Waterloss Programme	ENG	Water	Own Funding	R 1 500 000.00	R 1 500 000.00
36	12056444420FGJ33ZZWM	Sicelo/Highbury (Valley Settlements) Reservoir	ENG	Water	MIG	R 5 348 989.00	R 5 957 989.00
37	12056444420FNJ44ZZWM	Aged Bulk Water Pipe Replacement	ENG	Water	WSIG	R 13 864 000.00	R 13 864 000.00
38	12056444420FNJ45ZZWM	Refurbishment/Repplacement - Supply Valves	ENG	Water	WSIG	R 1 000 000.00	R 1 000 000.00
39	12056444420FNJ46ZZWM	Bulk Water Meters	ENG	Water	WSIG	R 2 000 000.00	R 2 000 000.00
40	12056446020F5D89ZZWM	Water Meter Replacement Programme	ENG	Water	Own Funding	R 250 000.00	R 250 000.00
41	12056446020FNR47ZZWM	Pressure Management Infrastructure	ENG	Water	WSIG	R 1 000 000.00	R 1 000 000.00
42	12056446020WKL04ZZWM	Water Infrastructure	ENG	Water	WSIG - 6B	R 10 192 000.00	R 10 192 000.00
43	12056456420F5D09ZZWM	Portable Water Generator Pumps	ENG	Water	Own Funding	R 200 000.00	R 200 000.00
44	13056420420F4K30ZZWM	Land Cruisers	ENG	Electricity Network	Leases	R 750 000.00	R 750 000.00
45	13056456420F5K05ZZWM	Equipment & Tools	ENG	Electricity Network	Own Funding		R 250 000.00
46	13056430020F5K80ZZWM	Festive Decorating Lights	ENG	Electricity Network	Own Funding	R 200 000.00	R 200 000.00
47	13056430020FPH82ZZWM	Electrical Meters replaced for TID Compliance	ENG	Electricity Network	Loans	R 3 310 125.00	R 3 310 125.00
48	13056430020FPH84ZZWM	Replace redundant Switchgear	ENG	Electricity Network	Loans	R 290 851.00	R 290 851.00
49	13056430020FQH78ZZWM	Electricity Metering	ENG	Electricity Network	Dev Contr	R 1 000 000.00	R 1 000 000.00
50	13056430020FQH80ZZWM	Electricity Connections - New	ENG	Electricity Network	Dev Contr	R 500 000.00	R 500 000.00
51	13056430020FQK67ZZWM	High Mast & Street Lights: Unserviced Areas	ENG	Electricity Network	Dev Contr	R 500 000.00	R 500 000.00
52	13056433020F5K61ZZWM	Transformers	ENG	Electricity Network	Own Funding	R 1 000 000.00	R 1 000 000.00
53	13056434020FPJ81ZZWM	Electrical Supply Strengthening	ENG	Electricity Network	Loans	R 189 875.00	R 189 875.00
54	13056456420F5K37ZZWM	Generator	ENG	Sanitation	Own Funding	R 667 000.00	R 667 000.00
55	13056456420F5K82ZZWM	Tools for Electrical	ENG	Electricity Network	Own Funding	R 700 000.00	R 350 000.00
56	11106466420F5K82ZZWM	Tools for Mechanical	PSR	Mechanical	Own Funding	R -	R 350 000.00
57	14056450020F5K93ZZWM	Kliprivier Transfer Station Refurbishment	COMM	Landfill Sites	Own Funding	R 350 000.00	R 350 000.00
58	14056450020F5K94ZZWM	Savanna Transfer Stations	COMM	Landfill Sites	Own Funding	R 600 000.00	R 600 000.00
59	15056460020FGG96ZZWM	Office Furniture	ENG	Administration	MIG	R 50 000.00	R 29 800.00
60	17056420420F4K12ZZWM	Truck for Litter Picking Team	COMM	Waste Management	Leases	R 800 000.00	R 800 000.00
61	17056456020F5H50ZZWM	Skip Bins 6 Cubic Meters	COMM	Waste Management	Own Funding	R 300 000.00	R 300 000.00
						R 117 235 989.00	**R 117 400 906.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05056420420GBK66ZZ01	Mobile Library Bus	COMM	Libraries	DAC	R 1 500 000.00	R 1 500 000.00
2	05356473520GBH58ZZ01	Bantu Bonke Library Books	COMM	Libraries	DAC	R 250 000.00	R 250 000.00
3	05356474020GBK65ZZ01	Bantu Bonke Carports	COMM	Libraries	DAC	R 95 000.00	R 95 000.00
4	07106420420F4J14ZZ01	Vaal Marina Rescue Vehicle	PSR	Fire	Leases	R 1 191 583.00	R 1 191 583.00
5	12056448020F5L05ZZ01	Refurbishment of Vaal Marina Water Treatment Plant	ENG	Water	Own Funding	R 1 000 000.00	R 1 000 000.00
						R 4 036 583.00	**R 4 036 583.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	12056444420FPH89ZZ02	Risiville Water Network	ENG	Water	Loans	R 9 397 673.00	R 9 397 673.00
2	13056430020FQH77ZZ02	Cable Feeders - Consumers Emfuleni Connect	ENG	Electricity Network	Dev Contr	R 100 000.00	R 700 000.00
3	17056450020F5H19ZZ02	Blackwood Transfer Station - Refurbishment	COMM	Waste Management	Leases	R 2 048 580.00	R 2 048 580.00
						R 11 546 253.00	**R 12 146 253.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	08206473520F5H26ZZ03	Kookrus Cemetery Fencing Extension	COMM	Cemeteries	Own Funding	R 1 000 000.00	R 448 000.00
2	08206473520F5L11ZZ03	Upgrade & Extension of Cemeteries in Midvaal	COMM	Cemeteries	Own Funding	R -	R 552 000.00
						R 1 000 000.00	**R 1 000 000.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05206473520GBH63ZZ04	Randvaal Library Books	COMM	Libraries	DAC	R 250 000.00	R 250 000.00
2	05206474020GBL08ZZ04	Randvaal Carports	COMM	Libraries	DAC	R 105 000.00	R 105 000.00
						R 355 000.00	**R 355 000.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05306473520GBH61ZZ06	Lakeside Library Books	COMM	Libraries	DAC	R 300 000.00	R 300 000.00
2	05306474020GBJ64ZZ06	Lakeside Library Building - Upgrading & Extension	COMM	Libraries	DAC	R 500 000.00	R 500 000.00
3	08156473520FGJ42ZZ06	Lakeside Sport Centre (MIG)	COMM	Sports & Recreation	MIG	R 5 024 298.00	R 5 024 298.00
4	12056446020F5H87ZZ06	Prepaid Water Meter Project	ENG	Water	Own Funding	R 2 240 364.00	R 2 240 364.00
						R 8 064 662.00	**R 8 064 662.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	13056430020FTJ30ZZ08	Sicelo Electrification Network	ENG	Electricity Network	INEP	R 14 000 000.00	R 13 244 500.00
						R 14 000 000.00	**R 13 244 500.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05056460020GBJ67ZZ09	Furniture & Equipment	COMM	Libraries	DAC	R 250 000.00	R 250 000.00
2	05056470020GBH68ZZ09	Meyerton Library ICT Hardware (Computors)	COMM	Libraries	DAC	R 1 000 000.00	R 1 119 118.00
3	05056473520GBH62ZZ09	Meyerton Library Books	COMM	Libraries	DAC	R 400 000.00	R 400 000.00
						R 1 650 000.00	**R 1 769 118.00**

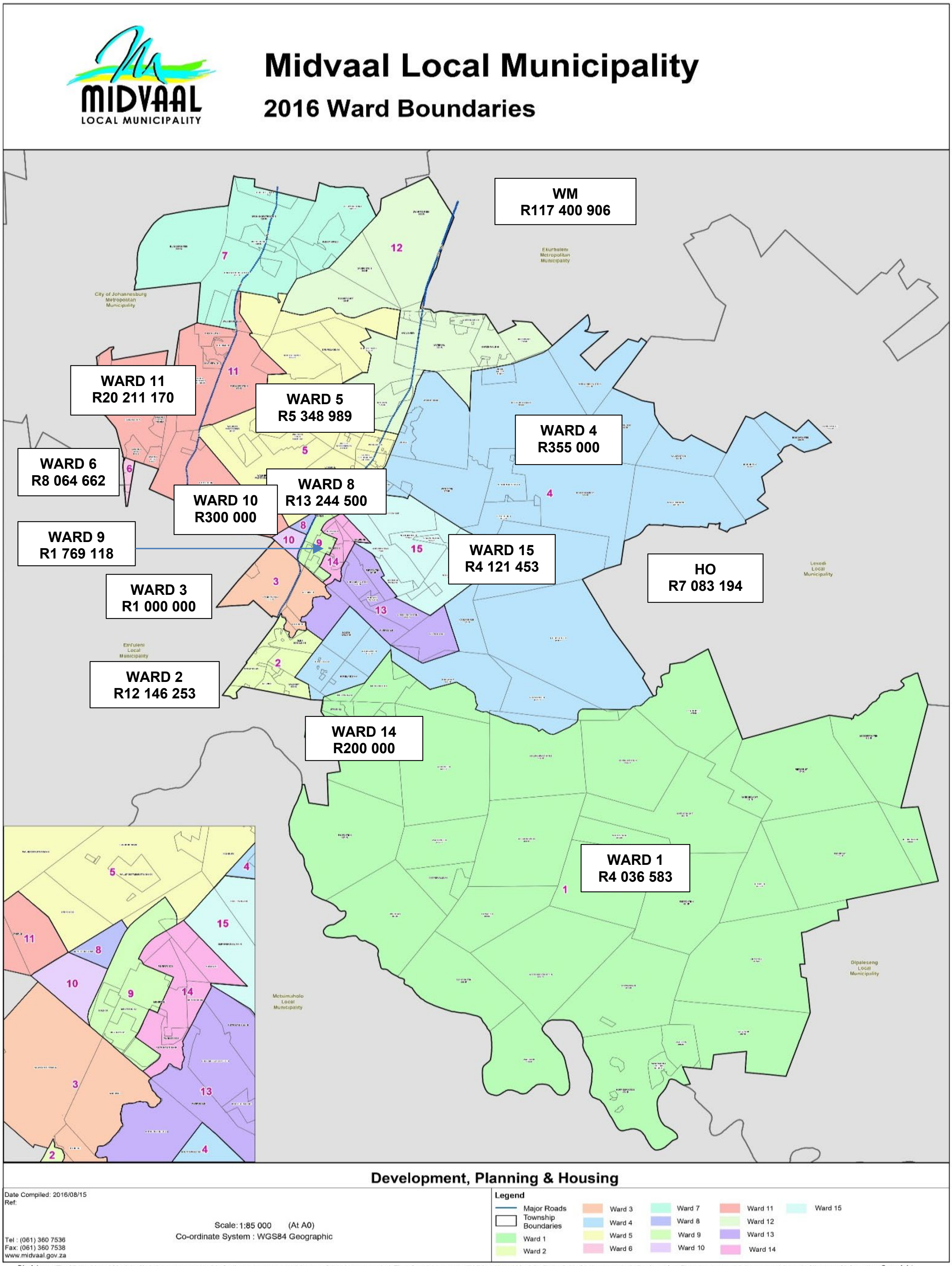
	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05256473520GBH64ZZ10	Sicelo Library Books	COMM	Libraries	DAC	R 300 000.00	R 300 000.00
						R 300 000.00	**R 300 000.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05156473520GBH59ZZ11	De Deur Library Books	COMM	Libraries	DAC	R 250 000.00	R 250 000.00
2	13056430020FGJ31ZZ11	High Mast Lights in Sicelo	ENG	Electricity Network	MIG	R 4 430 670.00	R 4 430 670.00
3	13056430020FTJ29ZZ11	Savanna City Electrification Network	ENG	Electricity Network	INEP	R 14 775 000.00	R 15 530 500.00
						R 19 455 670.00	**R 20 211 170.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05056460020GBH70ZZ14	Meyerton Library Furniture	COMM	Libraries	DAC	R 200 000.00	R 200 000.00
						R 200 000.00	**R 200 000.00**

	Vote Number	Project Description	Department	Section	Funding Source	Budget as at December 2022	Proposed Adjusted budget
1	05106473520GBH60ZZ15	Henley on Klip Library Books	COMM	Libraries	DAC	R 250 000.00	R 250 000.00
2	10056449420FGJ38ZZ15	Henley on Klip Sewer	ENG	Sanitation	MIG	R -	R 3 871 453.00
						R 250 000.00	**R 4 121 453.00**

Funding Source	Current Budget	Adjustments Budget	Movements
Capital Monetary DAC	5 650 000.00	5 769 118.00	119 118.00
Capital Developer Contributions	5 100 000.00	5 700 000.00	600 000.00
Capital Monetary FFRG	7 800 000.00	8 528 180.00	728 180.00
Capital Monetary NHDPG	10 000 000.00	10 000 000.00	-
Capital Monetary INEP	28 775 000.00	28 775 000.00	-
Capital Leases	10 990 163.00	10 990 163.00	-
Capital Annuity Loans	13 188 524.00	13 188 524.00	-
Capital Monetary MIG	29 758 957.00	29 745 116.00	- 13 841.00
Operational Revenue	-	-	-
Own Funding	31 859 132.00	33 800 501.00	1 941 369.00
Capital Monetary WSIG	17 864 000.00	17 864 000.00	-
Capital Monetary WSIG SCH 6B	10 192 000.00	10 192 000.00	-
Accumulated Surplus	15 480 237.00	15 380 237.00	- 100 000.00
Total	**186 658 013.00**	**189 932 839.00**	**3 274 826.00**


MIDVAAL LOCAL MUNICIPALITY
Midvaal Local Municipality
2016 Ward Boundaries
WM
R117 400 906
WARD 11
R20 211 170
WARD 5
R5 348 989
WARD 4
R355 000
WARD 6
R8 064 662
WARD 8
R13 244 500
WARD 10
R300 000
WARD 9
R1 769 118
WARD 15
R4 121 453
HO
R7 083 194
WARD 3
R1 000 000
WARD 2
R12 146 253
WARD 14
R200 000
WARD 1
R4 036 583
City of Johannesburg Metropolitan Municipality
Ekurhuleni Metropolitan Municipality
Lesedi Local Municipality
Emfuleni Local Municipality
Metsimaholo Local Municipality
Dipaleseng Local Municipality
Development, Planning & Housing
Date Compiled: 2016/08/15
Ref:
Scale: 1:85 000 (At A0)
Co-ordinate System : WGS84 Geographic
Tel : (061) 360 7536
Fax: (061) 360 7538
www.midvaal.gov.za
Legend
Major Roads
Township Boundaries
Ward 1
Ward 2
Ward 3
Ward 4
Ward 5
Ward 6
Ward 7
Ward 8
Ward 9
Ward 10
Ward 11
Ward 12
Ward 13
Ward 14
Ward 15

6. COUNCIL'S VISION & MISSION

Midvaal Local Municipality prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal vision for the 2022 – 2027 IDP is:

"Achieve excellence in service delivery"

To achieve this Vision Midvaal strives to:

1. Enhance service delivery through innovative technologies
2. Enable a safe, healthy community and environment
3. Promote local economic development and tourism
4. Adopt clean, renewable energy
5. Build strong partnerships
6. Be a people centred, compassionate institution

7. MIDVAAL'S APPROVED KEY PERFORMANCE AREAS (KPAs)

The Midvaal Performance Framework is composed of Key Performance Areas (KPAs) which are the areas of focus required for the Municipality to achieve its strategic objectives and are aligned with the Promises made as part of the political vision. Midvaal has developed eight KPAs, the eight KPAs have been closely aligned to governmental and political objectives with the detailed association provided.

The KPAs have been further broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 **Good Governance**
To promote increased participation and improved communication with all key internal and external stakeholders

KPA 2 **Safe & Healthy Environments**
To create a sustainable environment safe from harm

KPA 3 **Community Development**
To create an environment focused on uplifting the youth, the poor and the most vulnerable

KPA 4 **Institutional Transformation**
To transform and align the people, processes and systems of the municipality to achieve its objectives

KPA 5 **Financial Sustainability**
To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KPA 6 **Infrastructure & Sustainable Living Environments**
To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KPA 7 **Communication & Customer Care**
To deliver inclusive and excellent services to the community

KPA 8 **Economic Growth & Spatial Transformation**
To facilitate sustainable economic empowerment for all communities within Midvaal and through the development of partnerships and innovation

8. APPROVAL OF SERVICE DELIVERY & PERFORMANCE TARGETS

These targets and indicators must be:

1. **Approved in the budget as an annual indicator with projections for at least two outer years based on the strategic priorities:**

   "The budget resolution must approve measurable performance objectives for each vote (and for key sub-functions as may be prescribed) including service delivery targets and other performance indicators so that council can be judged on service delivery as well as revenue and expenditure

2. **Split into quarterly projections for the forthcoming budget in the SDBIP:**

   "The SDBIP would then break the annual targets and indicators into quarterly projections to assist with implementation. Quarterly reviews would compare targets with actual and revise future targets as necessary"

3. **Contained in Annual Performance Agreements of the Municipal Manager and Senior Managers:**

   "The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the Municipal Manager and Senior Managers so that they can be held accountable for performance in line with the SDBIP, Budget & IDP"

4. **Reported on for in-year reporting (quarterly and mid-year) and the annual report:**

   "The Annual Report must include an assessment by the Accounting Officer of performance against the measurable performance objectives approved in the budget (and contained) in the SDBIP and annual performance agreements) including service delivery targets and other performance indicators."

In terms of Section 54(1) of the Municipal Finance Management Act, Act 56 of 2003

(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the mayor must –

   (a) consider the statement or report

   (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan

   (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;

   (d) issue any appropriate instructions to the accounting officer to ensure –

      (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and

      (ii) that spending of funds and revenue collection proceed in accordance with the budget;

The Council, per item C2829/05/2022 dated 26 May 2022, approved the Final Medium-Term Revenue & Expenditure Framework (MTREF), required by Section 24 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003. The Integrated Development Plan (IDP) was subsequently approved by Council per item C2830/05/2022 dated 27 May 2022.

Section 53(1)(c)(ii) of the MFMA, stipulates that the Service Delivery & Budget Implementation Plan is approved by the Executive Mayor **within 28 days after the approval of the budget.**

The Service Delivery & Budget Implementation Plan is therefore compiled and submitted to the Executive Mayor for consideration and approval. The Measurable Performance Objectives were compiled as per the approved Key Performance Areas (Strategic Objectives) and approved by the Executive Mayor on 23 June 2022 and made public as per Section 53(3)(a) and (b) of the Municipal Finance Management Act, Act 56 of 2003, as well as Section 21A(2) of the Municipal Systems Act, Act 32 of 2000. The document was open for inspection for the period 27 June 2022 – 18 July 2022. No public comments were received.

Council per Section 72 of the Local Government: Municipal Finance Management Act, Act 56 of 2003, assessed the performance of the municipality during the first half of the financial year, namely the mid-year budget and performance assessment. The monthly statements referred to in Section 71 for the first half year, the service delivery performance, the past year's Annual Report and progress on resolving problems identified in the Annual Report were assessed by 25 Jan 2023, as legislated. Council per item SC 3001/01/2023 dated 25 Jan 2023 considered and approved the recommended adjustments to be made to the Capital & Operating Budget as well as the resulting adjustments to the Measurable Performance Objectives.

Therefore, the approved revisions to the Measurable Performance Objectives are compiled, as per the approved Key Performance Areas (Strategic Objectives) for consideration and approval by the Executive Mayor, considering the requirements of Section 54(1) of the Local Government: Municipal Finance Management Act, Act 56 of 2003.

9. KEY PERFORMANCE AREAS (KPAs) / KEY FOCUS AREAS (KFAs) (Measurable Performance Objectives)

As earlier referred to, the Key Performance Areas (KPAs) have been broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance	KPA 2 Safe & Healthy Environments	KPA 3 Community Development	KPA 4 Institutional Development	KPA 5 Financial Stability	KPA 6 Infrastructure & Sustainable Living Environments	KPA 7 Communications & Customer Care	KPA 8 Economic Growth & Spatial Transformation
KFA 1 Governance Structures	**KFA 5** Safety & Security	**KFA 9** Parks, Sports & Recreation	**KFA 13** Human Resources & Skills Development	**KFA 17** Financial Management	**KFA 21** Electricity, Energy Efficiency & Renewable Energy	**KFA 27** Communications & Marketing	**KFA 29** Municipal Planning & Built Environment
KFA 2 Risk Management	**KFA 6** Emergency Services	**KFA 10** Libraries, Arts, Culture & Special Programmes	**KFA 14** Monitoring & Evaluation & Performance Management	**KFA 18** Revenue Management	**KFA 22** Roads & Stormwater Infrastructure	**KFA 28** Customer Relations	**KFA 30** Spatial Planning & Investment
KFA 3 Stakeholder Participation	**KFA 7** Disaster Management	**KFA 11** Health, Early Childhood Development & Social	**KFA 15** Information Technology	**KFA 19** Supply Chain Management	**KFA 23** Water & Sanitation Infrastructure		**KFA 31** Local Economic Development
KFA 4 Inter-governmental Relations	**KFA 8** Environmental Health	**KFA 12** Cemeteries & Crematoria	**KFA 16** Policies, Processes & Procedures	**KFA 20** Assets, Equipment & Fleet Management	**KFA 24** Solid Waste Management		
					KFA 25 Project Management & Public Facilities		
					KFA 26 Climate Change Adaptation & Mitigation		

The cascading of performance from KPA through to KPI, ensures that all projects contribute in some way to the achievement of a Midvaal Local Municipality Strategic Objective and in turn District, Provincial and National objectives.

KPA 1
GOOD GOVERNANCE

To promote increased participation and improved communication with all key internal and external stakeholders

KFA 1
Governance Structures

To promote sound and sustainable governance

KFA 2
Risk Management

To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner

KFA 3
Stakeholder Participation

To increase active stakeholder participation

KFA 4
Inter-governmental Relations

To improve Inter-governmental relations

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
1	MM	KPI 001	KPA 1	KFA 02	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council.	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, within 30 days after the end of the quarter (Council Resolution)	To ensure compliance with Section 62 of the MFMA in terms of risk management and related matters	4	1	1	1	1
2	CORP	KPI 018	KPA 1	KFA 03	Number of events arranged per approved year planner	(1) Council Related Events, approved per Year Planner executed = (1) Draft Year Planner submitted to Head of Department and signed off by Head of Department by 15 Jul 2022 (2) Year Planner approved by Mayoral Committee by 30 Aug 2022 (Mayoral Committee Resolution) (3) Evidence of execution of event planned	Council hosts events as a medium to enhance a positive relationship/partnering with external stakeholders and portray a positive image of Council (Planning & Execution)	4	1	1	1	1
3	CORP	KPI 019	KPA 1	KFA 04	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, per quarter	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (1.5) Narrative Report from relevant department. (2) Report submitted into reporting cycle within one month after the end of the quarter. (3) Proof of submission into reporting cycle = signature and date receipt by Committees	IGR Fora Report as per Section 10 of the IGR Policy (Policy approved per item C987/10/2013 dated 31 Oct 2013). Creating opportunity for Council to share information and networking. Promoting inter-governmental relations	4	1	1	1	1
4	FIN	KPI 020.1	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%

5	CORP	KPI 020.2	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
6	ENG	KPI 020.3	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
9	PSR	KPI 020.6	KPA 1	KFA 01	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	95%	-	-	-	95%
10	CORP	KPI 027	KPA 1	KFA 01	Number of Ward Committee meetings arranged annually	Meetings arranged according to Council approved Annual Year Planner. (Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor)	To monitor and report on the functioning of Ward Committees and also to monitor attendance by Ward Committee Members	60	15	15	15	15

KPA 2
SAFE & HEALTHY ENVIRONMENTS

To create a sustainable environment safe from harm

KFA 5
Safety & Security

To improve the safety of the community in both rural and suburban areas

KFA 6
Emergency Services

To ensure adequate prevention measures as well as prompt response to emergencies

KFA 7
Disaster Management

To outline policy and procedures for proactive disaster prevention and mitigation

KFA 8
Environmental Health

To ensure healthy living environments

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
1	PSR	KPI 040	KPA 2	KFA 06	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls (fire related incidents (structural and vehicles), special services and MVA's), quarterly	To ensure compliance with relevant legislation and Council's protocols	90%	-	-	-	90%
2	PSR	KPI 041	KPA 2	KFA 05	Number of crime prevention statistics reported to the Mayoral Committee by CCTV Monitoring	Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly on the functioning of the CCTV Cameras, community cams for crime prevention and policing successes	To monitor and report on the functioning and successes on the Mayoral Project to enhance and reduce crime within Midvaal	4	1	1	1	1
3	PSR	KPI 048	KPA 2	KFA 07	Review the Disaster Management Plan	Reviewed Disaster Management Plan by Acting Executive Director: Public Safety & Roads, approved with IDP for forth-coming year by 31 May 2023	The purpose is the compilation of a Disaster Management Plan complying with the Disaster Management Act, Act 57 of 2002, Section 48. Disaster Risk Management is defined as a continuous and integrated multi-sectorial and multi-disciplinary process of planning and implementation of measures aimed at disaster prevent, mitigation, preparedness, response, recovery and rehabilitation	1	-	-	1	-
4	COMM	KPI 049	KPA 2	KFA 08	Number of actions executed against 3 identified industrial high risk environmental contraveners	(1) Actions against the 3 identified high risk environmental contraveners (Approved by Mayoral Committee): (1.1) Inspection (1.2) Follow-up audits and (1.3) Compliance Inspections (2) Report inspection successes at approved high risk industries to the Council before 30 Jun 2023	Midvaal Environmental Health Section identified high risk environmental contraveners via compliance inspections. Training is provided to the identified Safety Officers, i.e. theoretical training, follow-up inspections to monitor the effectiveness of the training and to ensure sustainability	10	3	3	3	1
5	PSR	KPI 051	KPA 2	KFA 05	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	To monitor and report on the effectiveness of the established back office	80%	75%	76%	77%	80%

KPA 3
COMMUNITY DEVELOPMENT

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KFA 9
Parks, Sport & Recreation

To create an ecosystem of sports and recreation activities

KFA 10
Libraries, Arts, Culture & Special Programmes

To promote the development of cultural and social programs to uplift the community

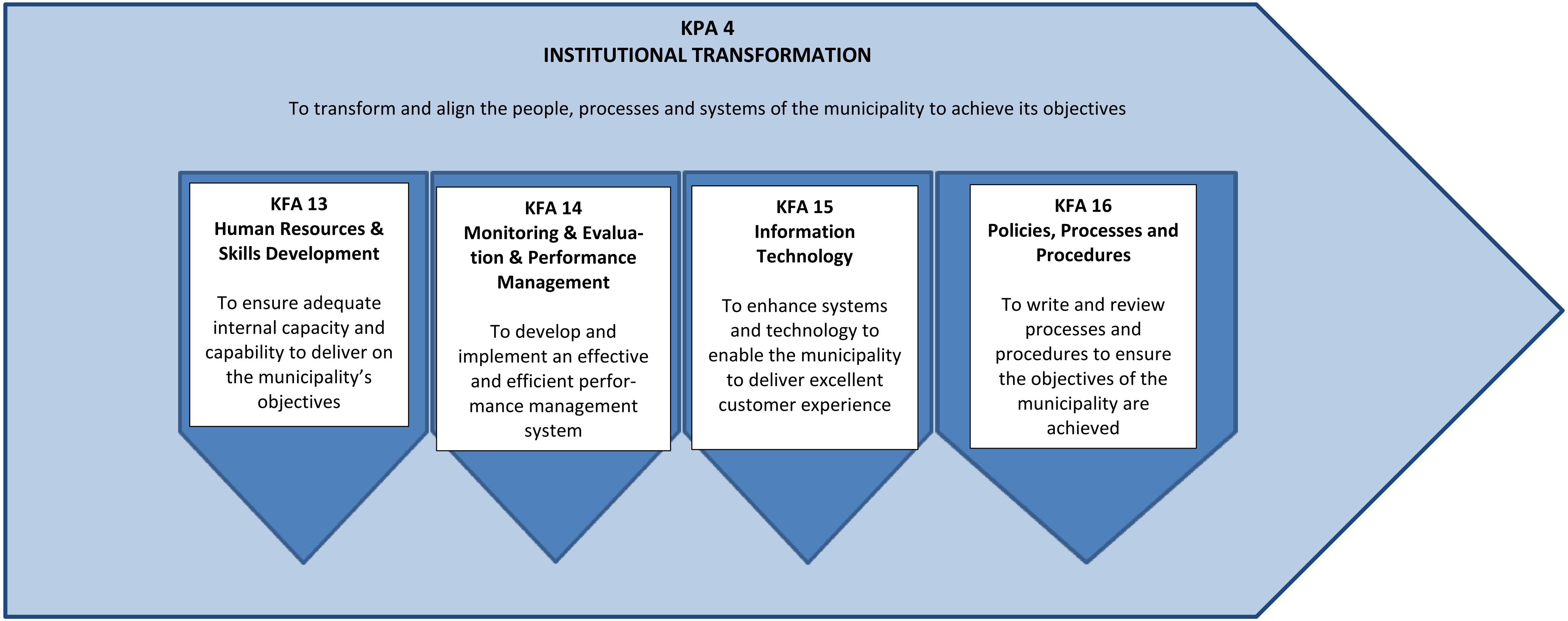
KFA 11
Health, ECD and Social

To promote the well-being of communities through provision of adequate social facilities and community development

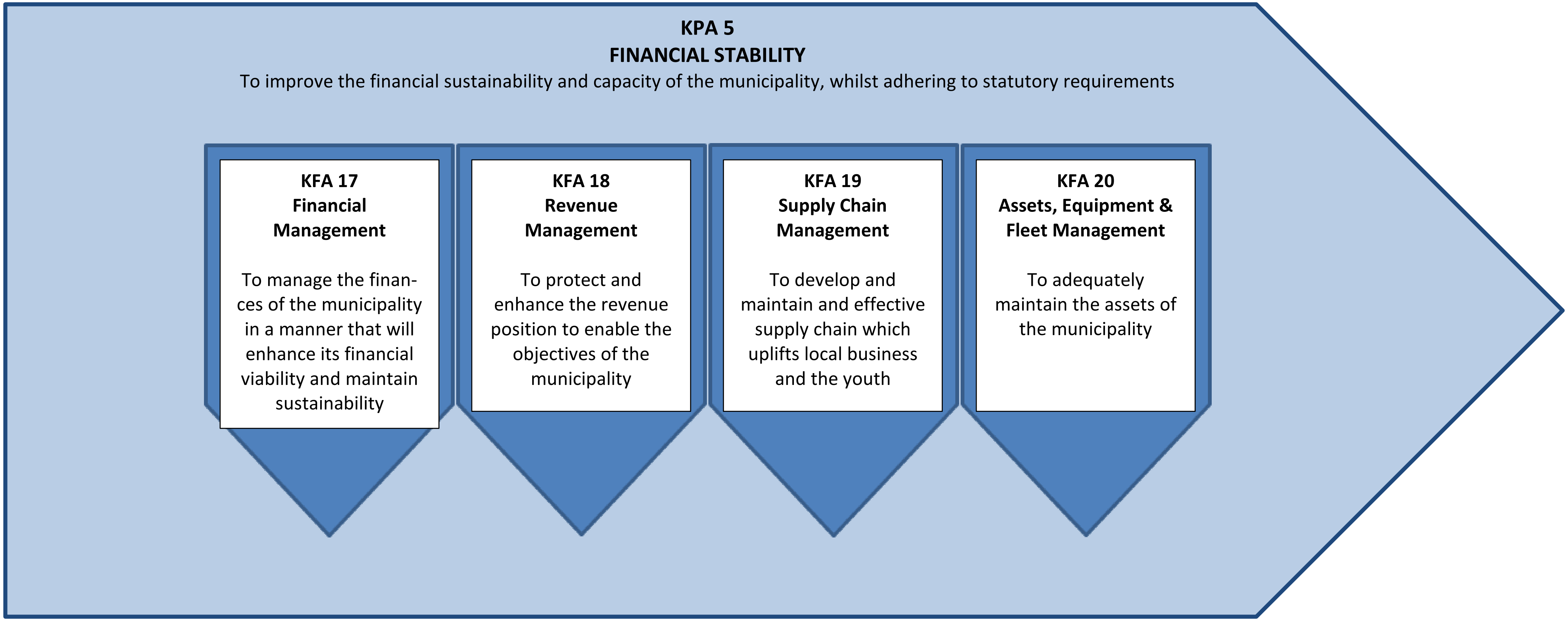
KFA 12
Cemeteries & Crematoria

To provide accessible and adequate cemeteries and crematoria

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
1	COMM	KPI 042	KPA 3	KFA 09	Savanna City Sports Complex Business Plan completed	Savanna City Sports Complex Business Plan approved by Council by 30 Jun 2023 (Council Resolution) = 1 plan approved per Council Resolution	To create an ecosystem of sports and recreation activities within the ward	1	-	-	-	1
2	COMM	KPI 043	KPA 3	KFA 10	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	GEYODI, Gender, Elderly, Youth and Disabled Group programmes are focused on awareness and education of the community. It also creates a platform for early intervention where required	4	1	1	1	1
3	COMM	KPI 044	KPA 3	KFA 11	Number compliance visits conducted at formalised Early Childhood Development Centres	Compliance visits conducted at Formalised Early Childhood Development Centres (ECDs) = Register of Formalised ECDs versus ECD Monitoring Tool signed by the Council's Social Auxiliary Worker, quarterly	Early Childhood Development Centres are inspected to monitor child development milestones and growth. Outcomes of the Assessment Reports are signed off by the Executive Director: Community Services	46	12	11	12	11
4	COMM	KPI 045	KPA 3	KFA 11	Number of Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	A programme has been developed to assist with the establishment of day mothers and to encourage the signing of a contract with a Non-Profit Organisation	5	-	-	-	5
5	COMM	KPI 046	KPA 3	KFA 12	Kookrus Cemetery fence erected	Final Completion Certificate signed off by Director: SLRAC by 30 Jun 2023 = 1 signed off Completion Certificate	To provide accessible and adequate cemeteries and protect from damages	1	-	-	-	1

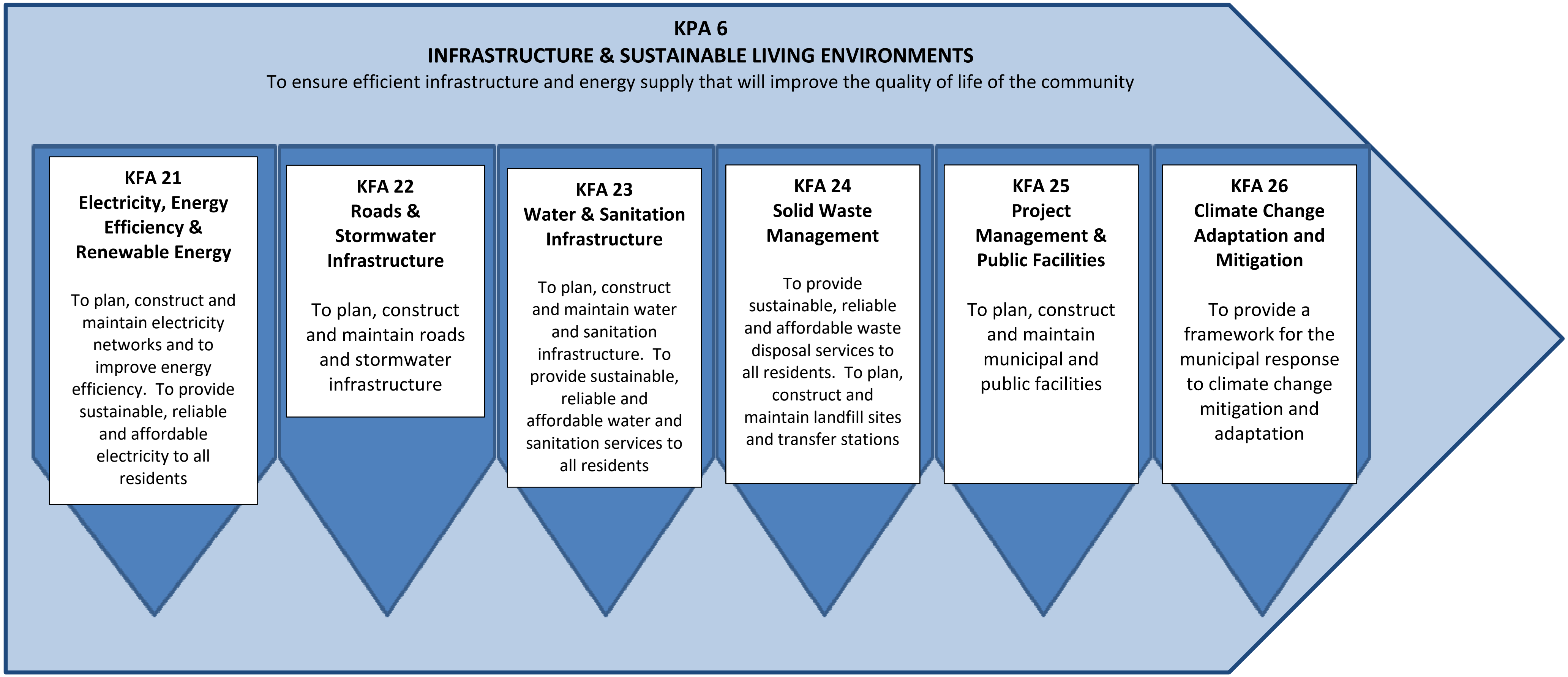

KPA 4
INSTITUTIONAL TRANSFORMATION
To transform and align the people, processes and systems of the municipality to achieve its objectives
KFA 13
Human Resources & Skills Development
To ensure adequate internal capacity and capability to deliver on the municipality's objectives
KFA 14
Monitoring & Evaluation & Performance Management
To develop and implement an effective and efficient performance management system
KFA 15
Information Technology
To enhance systems and technology to enable the municipality to deliver excellent customer experience
KFA 16
Policies, Processes and Procedures
To write and review processes and procedures to ensure the objectives of the municipality are achieved

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
1	CORP	KPI 021	KPA 4	KFA 15	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	Definition amendment: Monthly ICT Service Desk Report signed off by the Director: ICT by the 10th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target	To establish mechanisms to monitor performance of ICT staff	95%	95%	95%	95%	95%
2	CORP	KPI 022	KPA 4	KFA 16	Report status quo of Council's policies to Council	Report to Council = Register of all existing policies reported to Council according to the following format, namely: (1) Policy Description (2) Responsible Department & Relevant Section (2) Policy Owner (3) Council Resolution and date of Council meeting policy was approved, by 30 Sep 2022 (Council Resolution)	To ensure Council approved policies are updated, relevant and aligned with current legislation	1	1	-	-	-
3	CORP	KPI 023	KPA 4	KFA 16	Number of average working days legal actions is assessed	(1) Legal & Property Action Register reflecting turn-around time to be within 4 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed) (2) Report to Mayoral Committee on all legal matters (i.e. legal opinions, assistance and any other matters) attended to, quarterly. Report submitted into the reporting cycle within 10 working days after the end of the quarter.	To ensure timeous response to legal claims / actions and/or summonses served on Council to minimise delays and avoid punitive orders due to non-attendance of legal actions	4	4	4	4	4
4	MM	KPI 024	KPA 4	KFA 14	Number of Section 52(d) - performance reports (SDBIP) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	To comply with the requirements of Section 52(d) of the MFMA	4	1	1	1	1
5	CORP	KPI 028	KPA 4	KFA 13	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	To monitor the implementation of Council's approved and funded Workplace Skills Plan (WSP) aligned with the Continuous Professional Development Plans (CPD)	95%	-	-	-	95%
6	CORP	KPI 029	KPA 4	KFA 13	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2022) submitted into reporting cycle by Jan 2023, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	To monitor new appointments in terms of Council's Annual Employment Equity Plan	1	0	0	1	-


KPA 5
FINANCIAL STABILITY
To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements
KFA 17
Financial Management
To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability
KFA 18
Revenue Management
To protect and enhance the revenue position to enable the objectives of the municipality
KFA 19
Supply Chain Management
To develop and maintain and effective supply chain which uplifts local business and the youth
KFA 20
Assets, Equipment & Fleet Management
To adequately maintain the assets of the municipality

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
1	FIN	KPI 007	KPA 5	KFA 17	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	This ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue. The target is one month, meaning that the Municipality must have at least cash equalling one month's fixed operation expenditure	2.5	-	-	-	3
2	FIN	KPI 008	KPA 5	KFA 17	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	The ratio is used to assess the Municipality's ability to pay back its short-term liabilities (debt and payables) with its short-term assets (cash, inventory and receivables). The target 1.5 : 1 means, that the Municipality must have at least current assets equalling the current liabilities	1.5 : 1	-	-	-	1.5:1
3	MM	KPI 009	KPA 5	KFA 17	Audit opinion issued by the Auditor-General	Level of performance = Unqualified audit opinion with material findings = 3 Unqualified audit opinion with no material findings = 4 Maintaining of clean audit = 5	Auditor-General opinion expressed on Annual Financial Statements (AFS), Pre-determined Objectives (PDOs) and Compliance must be financially unqualified	Clean	-	Clean	-	-
4	FIN	KPI 010	KPA 5	KFA 18	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	The ratio indicates the Municipality's ability to meet at least its debt service payments (interest and redemption) commitments from cash and short-term investment without collecting any additional revenue. The target is 15 times meaning that the Municipality must have at least cash equalling 15 times the annual interest and redemption charges	15	-	-	-	15
5	FIN	KPI 011	KPA 5	KFA 18	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all consumer debtors included excluding developer contributions)	The ratio indicates the proportion of the Municipality's outstanding debtors in relation to its annual revenue. The target is 50% (maximum) meaning that the Municipality must have a gross consumer debtors balance of less than 50% of the annual revenue received for service charges	50%	-	-	-	50%

6	FIN	KPI 012	KPA 5	KFA 18	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	The ratio indicates the collection rate, i.e. % level of payments. It measures increases or decreases in debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-off is taken into consideration. The target is 93% meaning that at least 93% of the amount billed in a month must be collected in cash. The norm is 95%	92%	-	-	-	92%
7	FIN	KPI 013	KPA 5	KFA 17	(NKPI - 2) - Percentage of households earning less than R6 000 per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services	The ratio shows that all approved and registered indigents are receiving their municipal subsidies (free basic services, i.e. subsidy on property rates, waste removal, sewer and water) as per the approved Indigent Policy	99%	-	-	-	99%
8	MM	KPI 014	KPA 5	KFA 19	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the overall capital budget (all line items on capital budget)	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget	90%		-	-	90%
9	FIN	KPI 015	KPA 5	KFA 19	Percentage of annual procurement spent awarded to Township Economics	Percentage calculated by dividing the total expenditure to township suppliers by the total procurement expenditure x 100	Expenditure to township suppliers (procurement to suppliers registered as township supplier based on their residential address) versus total procurement spent (all classes). Non-procurement spent is then removed based on the name of the supplier, i.e. Eskom (bulk electricity), Rand Water (bulk water) MLM (petty cash) and any employee related costs	6%	-	-	-	6%
10	FIN	KPI 016	KPA 5	KFA 19	Percentage of annual procurement spent awarded to Youth owned enterprises	Percentage calculated by dividing the total expenditure to youth suppliers by the total procurement expenditure x 100	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses with owners that are 35 years of age or younger	4%	-	-	-	4%
11	FIN	KPI 017	KPA 5	KFA 20	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	The Operating Budget is defined as the latest approved version of the budget, i.e. either the originally approved budget, or the adjustments budget in the case of Council approving an Adjustments Budget, inclusive of the approved virements that have been approved and processed in terms of the System of Delegations. The norm is 8%	8%	-	-	-	8%
12	FIN	KPI 039	KPA 5	KFA 17	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	This Ratio indicates that if it is less than 45% the Municipality still has capacity to take increase funding from borrowings. The Municipality should thread carefully if this ration reaches 40% and more	20%	-	-	-	20%


KPA 6
INFRASTRUCTURE & SUSTAINABLE LIVING ENVIRONMENTS
To ensure efficient infrastructure and energy supply that will improve the quality of life of the community
KFA 21
Electricity, Energy Efficiency & Renewable Energy
To plan, construct and maintain electricity networks and to improve energy efficiency. To provide sustainable, reliable and affordable electricity to all residents
KFA 22
Roads & Stormwater Infrastructure
To plan, construct and maintain roads and stormwater infrastructure
KFA 23
Water & Sanitation Infrastructure
To plan, construct and maintain water and sanitation infrastructure. To provide sustainable, reliable and affordable water and sanitation services to all residents
KFA 24
Solid Waste Management
To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations
KFA 25
Project Management & Public Facilities
To plan, construct and maintain municipal and public facilities
KFA 26
Climate Change Adaptation and Mitigation
To provide a framework for the municipal response to climate change mitigation and adaptation

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027 YEAR 1 2022/2023 TARGET	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023 Q1 TARGET	Q2 TARGET	Q3 TARGET	Q4 TARGET
1	DP	KPI 004	KPA 6	KFA 26	Develop Climate Change Framework for MLM	Climate Change Framework for MLM developed and approved by Council: Q2 = Draft Climate Change Framework, signed off by Head of the Department, circulated for departmental comments Q4 = Climate Change Framework Response Plan for MLM approved by Council (Council Resolution)	To provide a framework for MLM to respond to climate change mitigation and adaptation	1	-	Draft signed off by HOD	-	1
2	ENG	KPI 006	KPA 6	KFA 25	Refurbishment and painting of Galloway Depot	Completion Certificate signed off by the principal agent by 30 Mar 2023	To enhance the lifespan of the Municipal Building	1	-	-	1	-
3	ENG	KPI 030	KPA 6	KFA 21	Percentage of electricity losses not to exceed target annually	Loss electricity kW purchase/kW accounted for due to loss	Percentage of electricity losses not to exceed target annually	-11.50%	-	-	-	-11.50%
4	PSR	KPI 031	KPA 6	KFA 22	Number of square meters of tarred roads resealed annually	Accumulative square meters of tar roads resealed with (1) Fog-spray and/or (2) Slurry Seal	To maintain and improve Council's roads	150 000 m^2	-	-	-	150 000 m^2
5	ENG	KPI 032	KPA 6	KFA 23	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Meter Reading & Technical Losses) & Calculation as per IWA Standards	To ensure by-law enforcement to benefit quality built environment and to ensure clean and transparent development through compliance	-30.40%	-	-	-	-30.37%

6	ENG	KPI 033	KPA 6	KFA 23	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic sanitation	67.61%	-	-	-	67.61%
7	ENG	KPI 034	KPA 6	KFA 23	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation (Actual connections done according to completed Worksorders by the Sanitation Section)	To increase the access to basic sanitation to formal households	20	-	-	-	20
8	ENG	KPI 035	KPA 6	KFA 23	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic water	84.27%	-	-	-	84.27%
9	ENG	KPI 036	KPA 6	KFA 23	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water (Actual connections done according to completed Worksorders by the Water Section)	To increase the access to basic water to formal households	119	-	-	-	119
10	ENG	KPI 037	KPA 6	KFA 21	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	To increase the percentage of households with access to basic electricity	64.13%	-	-	-	64.13%
11	ENG	KPI 038	KPA 6	KFA 21	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a)Actual connections done according to completed Worksorders by the Electrical Section & (b) Actual connections done by a appointed contractor	To increase the access to basic electricity to formal households	466	-	-	-	466
12	COMM	KPI 047	KPA 6	KFA 24	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account	Provision of access to the basic level of solid waste removal	86%	-	86.8%	-	86%

13	COMM	KPI 052	KPA 6	KFA 24	Facilitate review of Section 24G outcome on Walkerville Landfill	1) Section 24G NEMA: Administrative fine received. To be reviewed to MEC. 2) Landfill site: place for disposing general waste in terms of National Environmental Management Act: Waste Management Act (Act 59 of 2008). A Landfill site is but one type of waste disposal site.	To ensure the Walkerville Landfill Site is operated/legalised according to the new Regulations	1	Request for extension of appeal	Application on mitigation on appeal	-	Record of Decision from GDARD
14	PSR	KPI 053	KPA 6	KFA 22	Number of km/m of gravel road converted to tarred road	Q3: Site establishment by appointed contractor completed (Minutes of Site Meetings & Programme of Works) - 31 Mar 2022 Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2023 (Total distance plus minus 800 m - Bronk Road)	To increase access to roads infrastructure services	3 km	-	-	-	3 km

KPA 7

COMMUNICATION & CUSTOMER CARE

To deliver inclusive and excellent services to the community

KFA 27
Communication & Marketing

To improve internal and external communication to enhance the perception of the municipality

KFA 28
Customer Relations

To provide a user-friendly platform for citizens to engage with the municipality

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
1	CORP	KPI 025	KPA 7	KFA 28	Number of customer satisfaction outcome survey reports distributed to Mayoral Committee members and HOD's quarterly	Survey report to reflect: (1) The 5 most common complaints (2) The 5 most common affected areas (3) % Level of satisfaction per department (4) Report e-mailed to all stakeholders (Mayoral Committee, Heads of Department & Committees) by the 15th working day, quarterly	To monitor customer satisfaction and ensure feedback on public complaints received via the outsourced Complaints Hotline	4	1	1	1	1
2	CORP	KPI 026	KPA 7	KFA 27	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution. (2) Monthly Section 75 MFMA compliance checklist signed-off by Acting Executive Director: Corporate Services within 5 working days, after end of each month	To monitor compliance to Section 75 of the MFMA in order to create community awareness, transparency and consistency	100%	100%	100%	100%	100%

KPA 8

ECONOMIC GROWTH & SPATIAL TRANSFORMATION

To facilitate sustainable economic empowerment for all communities within MLM and through the development of partnerships and innovation

KFA 29
Municipal Planning & Built Environment

To improve land use and building developments in line with legislation and policy

KFA 30
Spatial Planning and Investment

To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning development objectives

KFA 31
Local Economic Development

To facilitate and promote local economic growth

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	KEY PERFORMANCE INDICATOR (KPI) 2022/2023	DEFINITION	OBJECTIVE OF INDICATOR	2022 - 2027	REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN			
								YEAR 1	2022/2023			
								2022/2023	Q1	Q2	Q3	Q4
								TARGET	TARGET	TARGET	TARGET	TARGET
1	DP	KPI 002	KPA 8	KFA 29	Percentage compliance to turn-around time maintained to consider building plan applications quarterly	Percentage compliance to 30 working days turn-around time, in terms of the National Building Regulations and Building Standards Act of 1977, (Building Plan applications exceeding 500 m2 floor area) = Date of application received versus date considered (signature by Assistant Director: Building Control)	To monitor and improve the turn-around times for building plan applications in order to ensure faster development on the ground and to benefit the economy. To accelerate local economic development	100%	100%	100%	100%	100%
2	DP	KPI 003	KPA 8	KFA 29	Average turn-around time maintained to consider land use applications quarterly	(1) Average of 6 months turn-around time, to consider applications submitted in terms of SPLUMA (2) Date of Legally Compliant Application received versus Date Considered (Excluding Municipal Planning Tribunal and Appeal Planning Authority)	To monitor and to improve the turn-around times for land use applications, in order to ensure faster development and to benefit the economy. Also to ensure new income revenue generation to the municipality. SPLUMA dictates a turn-around time of 16 months, however MLM adopted a 6 month-turn-around time	Within 6 months	Within 6 months	Within 6 months	Within 6 months	Within 6 months
3	DP	KPI 005	KPA 8	KFA 31	(NKPI - 4) - Number of jobs created through municipality's local economic development initiatives including capital projects	Report to Department of Labour approved by Mayoral Committee (Mayoral Committee Resolution) (EPWP and any other jobs created, excluding CWP). Report submitted into reporting cycle by 20 Aug 2022 (Proof of receipt by Committee Clerk, 2021/2022 = report)	To ensure that Midvaal Local Municipality's vision of growing the economy and creation of jobs be realised. The focus remains on Local Economic Development (LED)	1 200	1 200	-	-	-
4	DP	KPI 050	KPA 8	KFA 30	Percentage of land invasion complaints responded to within 48 hours	(1) Register = Calculation of average percentage of complaints responded to (Date complaint received from Call Centre) versus date responded to (Site Inspection Report signed off within 48 hours = achievement of target) (2) Verification (correctness of evidence) signed off by Executive Director by the 10th working day, quarterly	Prevention of illegal occupation of land, prompt response will assist in saving cost for legal fees and avoid MLM from having to provide alternative accommodation for land invaders	100%	100%	100%	100%	100%

5	DP	KPI 054	KPA 8	KFA 29	Number of law enforcement compliance operations conducted	(1) Law enforcement compliance operations conducted monthly (measures the number of operations) including all relevant role-players (Environmental Health, Protection Services & Development & Planning (2) Outcome of operations reported to Mayoral Committee = Report submitted into the reporting cycle by the 15th working day quarterly	To improve land use and building developments in line with legislation and relevant policies of Council	12	3	3	3	3
6	DP	KPI 055	KPA 8	KFA 29	Conduct illegal building activities survey	Illegal building activities survey conducted as a multi-year project: (1.1) Year 1 (2022/2023) - Survey conducted to identify illegal building activities within the MLM jurisdiction (1.2) Report outcome of survey to Council by 30 Jun 2023 (Council Resolution) (2) Year 2 (2023/2024) Relevant remedial actions initiated in terms of non-compliance (3) Year 3 (2024/2025) Report progress quarterly to Council	To improve land use and building developments in line with legislation and relevant policies of Council	1	-	-	-	1
7	DP	KPI 056	KPA 8	KFA 29	Percentage average turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 calendar days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	100%	100%	100%	100%	100%

SC 3001/01/2023
MC A/5972/01/2023

4.A.1 [FS]: REPORT ON FINANCIAL RESULTS FOR THE MONTH OF DECEMBER 2022 AS REQUIRED BY SECTION 72 AS WELL AS SECTION 52(d) AND SECTION 71 OF THE MUNICIPAL FINANCE MANAGEMENT ACT

9/1/2/2

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the report on the Financial Results for the month of December 2022 of the 2022/2023 financial year as required by Section 71 of the Municipal Finance Management Act as well as the 2nd quarter results as required by Section 52(d) and the mid-year results as required by Section 72 of the Municipal Finance Management Act, be noted.

2. That it be noted that no bad debts were written off in December 2022.

3. That it be noted that no cases of Unauthorised, Irregular, Fruitless & Wasteful Expenditure were identified during the month of December 2022 of the 2022/2023 financial year.

4. That the Performance Report providing the Actual Performance for the quarter against the Pre-Determined Objectives (SDBIP) in terms of Section 52(d) of the Municipal Finance Management Act, be noted.

5. That an Adjustments Budget be submitted to Council with revised revenue and expenditure projections taking into account all adjustments required.

11. APPROVAL

APPROVAL OF THE REVIEWED SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2022/2023

Section 69(3)(a) of the Municipal Finance Management Act, Act 56 of 2003

The above-mentioned legislation stipulates per Section 69(3)(a) that:

> *"the Accounting Officer must no later than 14 days, after the approval of an annual budget submit to the mayor – a draft service delivery & budget implementation plan for the budget year;"*

Council, at its meeting held on 25 Jan 2023 per item SC 3001/01/2023, approved the Adjustments Medium-Term Revenue & Expenditure Framework (MTREF): 2022/2023 to 2024/2025, as required by Section 16 of the Local Government: Municipal Finance Management Act, Act 56 of 2003.

To give effect to the above-mentioned legislation, the Reviewed Service Delivery & Budget Implementation Plan 2022/2023 is attached for consideration and approval.

Approved for submission to the Executive Mayor.

MR. A.M. GROENEWALD **MUNICIPAL MANAGER**	8 Feb 2023 **DATE**

Approved	✓	**NOT APPROVED**	
COUNCILLOR P.J. TEIXIRA **EXECUTIVE MAYOR**		**8 Feb 2023** **DATE**	

Reviewed SDBIP to be made public promptly.