



TO ACHIEVE EXCELLENCE IN SERVICE DELIVERY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

1 JUL 2023 – 30 JUN 2024

www.midvaal.gov.za

087-106-2471
complaints@midvaal.gov.za

INDEX

DESCRIPTION	PAGE NO
1. Service Delivery & Budget Implementation Plan Concept	3
1.1 Definition	
1.2 Components of the SDBIP	
1.3 SDBIP Concept	
2. Performance Management Framework	5
2.1 Performance Planning	
2.2 Performance Measurements	
2.3 Performance Monitoring	
2.4 Performance Analysis	
2.5 Performance Reporting	
2.6 Performance Review	
3. Roles & Responsibilities	8
4. Process Plan	11
5. Five Necessary Components of the Top-Layer of the SDBIP	12
5.1 Monthly projections of revenue to be collected for each source	16
5.2 Monthly projections of expenditure (Operating, Capital & Revenue) for each Vote	18
5.3 Monthly projections for revenue and operating expenditure for each Vote	20
5.4 Quarterly projections of service delivery targets and performance indicators for each Vote	23
5.5 Ward information for expenditure and service delivery	35
5.6 Detailed Capital Works Plan broken down by Ward over three years	37
6. Council's Vision & Mission	42
7. Midvaal's approved Key Performance Areas (KPAs)	43
8. Approval of Service Delivery & Performance Targets	44
9. Key Performance Areas (KPAs) / Key Focus Areas (KFAs) (Measurable Performance Objectives)	46
9.1 KPA 1 – Good Governance	47
9.2 KPA 2 – Safe & Health Environments	50
9.3 KPA 3 – Community Development	52
9.4 KPA 4 – Institutional Transformation	54
9.5 KPA 5 – Financial Stability	56
9.6 KPA 6 – Infrastructure & Sustainable Living Environments	59
9.7 KPA 7 – Communication & Customer Care	63
9.8 KPA 8 – Economic Growth & Spatial Transformation	65
10. Council Resolution	68
11. Approval	69



1. SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN CONCEPT

DEFINITION

The definition of the Service Delivery & Budget Implementation Plan (SDBIP), explained in the Municipal Finance Management Act, Act 56 of 2003 (MFMA), reads as follows:

"Service Delivery and Budget Implementation Plan"

A detailed plan approved by the Executive Mayor in terms of Section 53(l)(c)(ii) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA) for implementing the municipality's delivery of municipal services and its annual budget.

The Service Delivery & Budget Implementation Plan (SDBIP) provides the vital link between the Executive Mayor, Council (Executive) and the administration and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and Community.

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council.

It enables the Municipal Manager to monitor the performance of Senior Managers, the Executive Mayor to monitor the performance of the Municipal Manager and for the community to monitor the performance of the municipality.

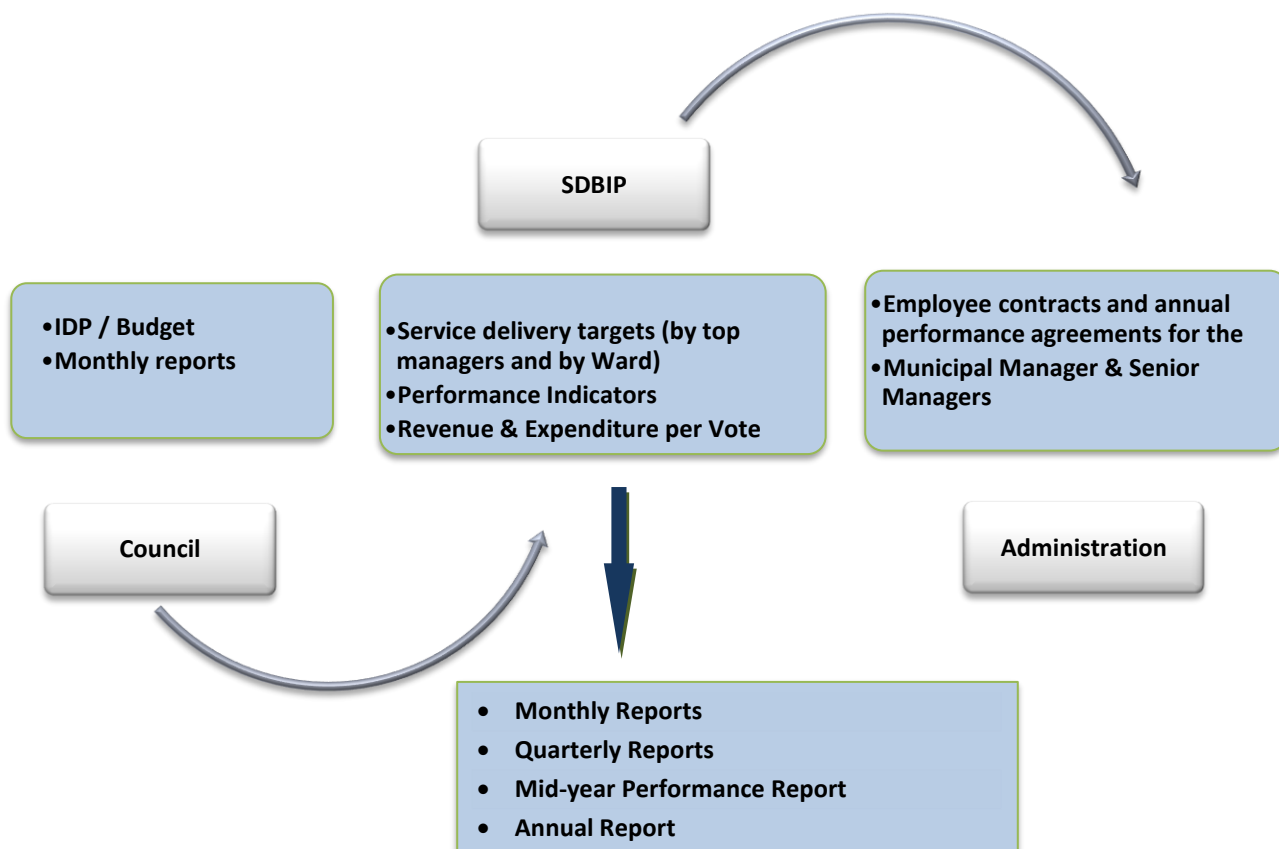
The following components must be indicated in the SDBIP:

Projections for each month of:

1. Revenue to be collected by Source
2. Operational and Capital Expenditure by Vote
3. Service delivery targets and performance indicators for each quarter
4. Capital budget broken down per ward
5. Any other matters that may be prescribed and includes any revisions of such plan by the Executive Mayor in terms of Section 54(1) of the MFMA

The SDBIP serves as a contract between Council and the Administration.

This diagram explains the Service Delivery & Budget Implementation Plan (SDBIP) Concept.



The SDBIP concept is further explained in the following sequence:

1. Top Management sets the targets	Published SDBIP The Strategic Level SDBIP Supporting Documentation Operational Level
2. Top Management develops the detail on the operational level	
3. SDBIP tabled in Council and made public	
4. Municipal Manager is responsible for submitting the SDBIP to the Executive Mayor	
5. Executive Mayor to approve SDBIP within 28 days after the budget approval	
6. Performance Agreements reviewed by the Executive Mayor to ensure compliance	
7. Monthly monitoring by Executive Mayor – any revisions to the top layer must be approved by Council	
8. Council should reserve oversight role over performance end of year – Annual Report tabled by the Executive Mayor	

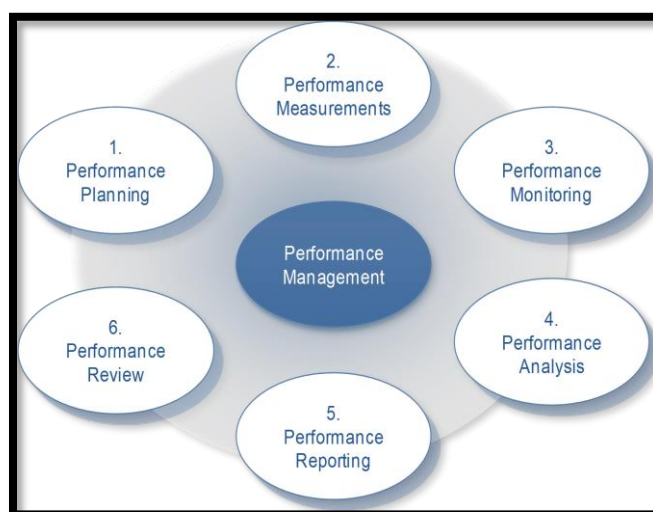
2. PERFORMANCE MANAGEMENT FRAMEWORK

The Performance Management System (PMS) entails a framework that describes and represents how the municipality's process of performance planning, monitoring, measurement review, reporting and improvement will be conducted, organised and managed, including determining the different role- players.

The policy document guides the development of a PMS. It also forms the basis of aligning the IDP with the operational SDBIPs, performance areas and performance indicators of the various departments.

The Performance Management Framework is the way the Municipality collects, presents and uses its performance information. It is a practical plan, made up of mechanisms and processes, to collect, process, arrange and classify, examine and evaluate, audit, reflect on and report performance information. These mechanisms and processes work in a cycle which must be linked to the normal planning (IDP and otherwise) and the annual budgeting cycle.

The annual process of managing performance at organisational level involves the steps set out in the diagram below and explained/defined below:



2.1 Performance Planning

The performance of Midvaal is to be managed in terms of its IDP. The process of compiling an IDP and the SDBIP and the annual review of the IDP thereof, constitutes the process of planning for performance.

It should be noted that the last component of the process is that of performance review and the outcome of such review process inform the next cycle of the IDP compilation/review by focusing the planning processes on those areas in which Midvaal has underperformed.

2.2 Performance Measurement

Performance measurement refers to the formal process of collecting and capturing performance data to enable reporting to take place for each Key Performance Indicator and against the target set for such indicator.

The setting of measures/indicators and targets happens during the IDP process and is linked to the strategic objectives of the municipality.

To ensure the integrity of the indicators and targets set, baseline information based on backlog and current performance should be used as the basis for setting sound measures/indicators and targets. Performance measurement allows Midvaal to compare their actual performance in relation to backlog and current (baseline) performance.

2.3 Performance Monitoring

The purpose of performance monitoring is to ensure:

1. Performance is monitored against the information available
2. The MFMA requires the Accounting Officer to regularly monitor and report on performances
3. The Act stresses the need for regular monitoring reports to be submitted to NT, so serve as early warning
4. Performance against the budget and service delivery plans
5. Council is alerted and managers are taking appropriate remedial actions

It is important to understand the duties, roles and responsibilities of the different stakeholders and role-players in the various processes that together constitute the framework of the PMS. It is important that the accountabilities and relationships and priorities of the various stakeholders are set to ensure that there is a complete understanding of the participation, consultation and involvement of all stakeholders for maximum inputs into, and success of the PMS.

Performance monitoring and reporting are very important. It ensures timeous identification of non-performance.

Performance monitoring is an ongoing process by which the Manager accountable for a specific indicator and target, as set out in the SDBIP, continuously monitors current performance against predetermined objectives (PDOs). The aim of the monitoring process is to take appropriate and immediate interim (or preliminary) action where the indication is that a target is not going to be achieved by the time that the formal process of performance measurement, analysis, reporting and review is due.

2.4 Performance Analysis

Performance analysis involves the process of making sense of measurements/indicators. It requires interpretation of the measurements as conducted in terms of the previous step to determine whether targets have been achieved and exceeded and to project whether future targets will be achieved or not.

Where targets have not been achieved, performance analysis requires that the reasons therefore should be examined and corrective action recommended.

Where targets have been achieved or exceeded, the key factors that resulted in such success, should be documented and shared, to ensure organisational learning.

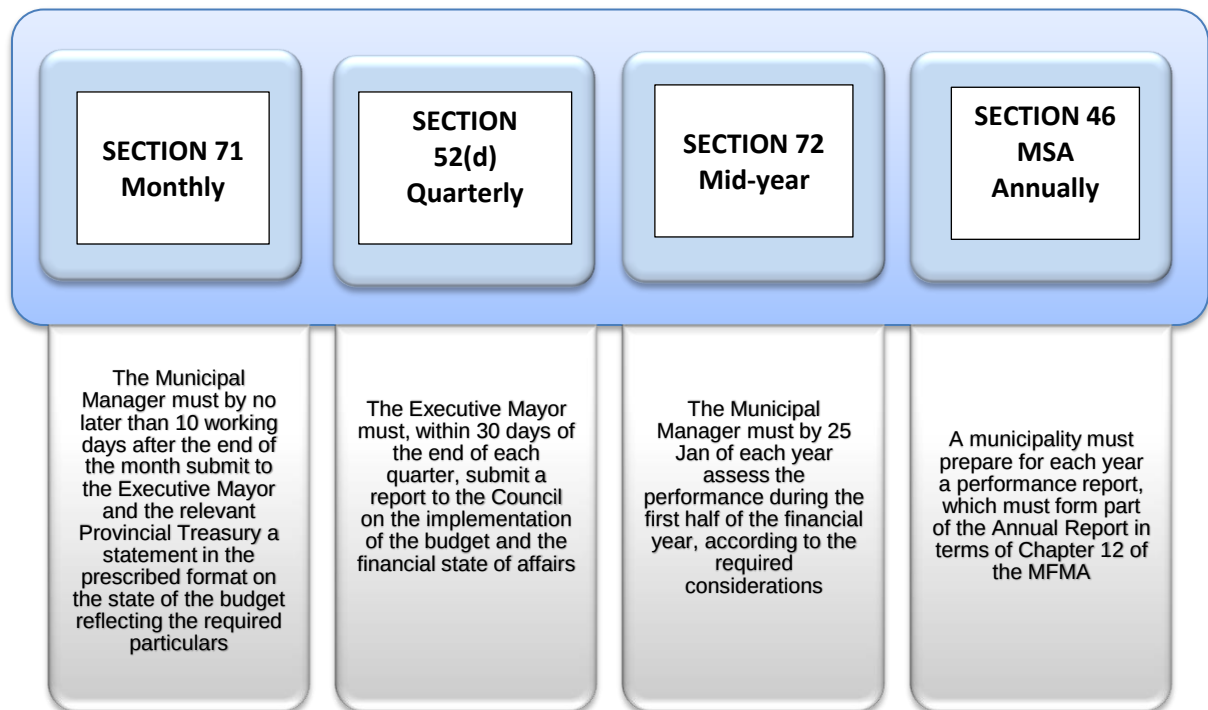
2.5 Performance Reporting

The purpose of performance reporting is to:

1. Monitor the financial position, performance and cash flows
2. Review ongoing progress towards achieving performance objectives
3. Early Warning System for budget overspending
4. Highlight performance shortcomings: Under expenditure
5. Integral part of ongoing management
6. Budget holders accountable through regular reporting
7. Integrated financial and performance management determine cost effectiveness

The executive management should also ensure that quality performance reports are submitted to the Mayoral Committee and that adequate response strategies are proposed in cases of poor performance.

Performance reporting is done according to the following sections regulated by the MFMA:



Performance management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

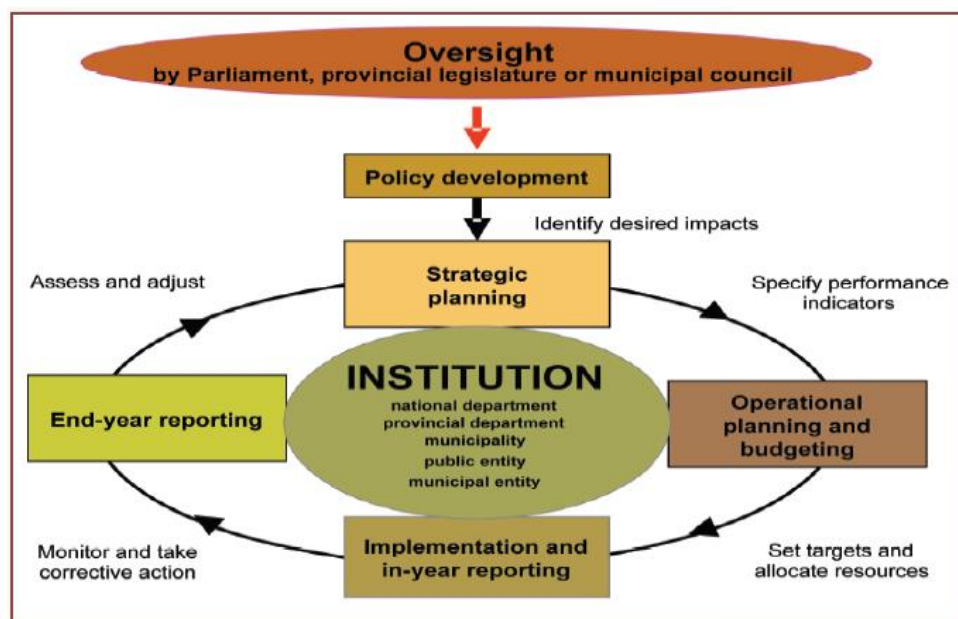


Figure 5 Planning, budgeting and reporting cycle

3. ROLES & RESPONSIBILITIES

STAKEHOLDERS / ROLE-PLAYERS	ROLES AND RESPONSIBILITIES
1. Developing and sanctioning the performance management process	
	Mayoral Committee Ratify and adopt the PMS Policy
2. Developing measures / indicators	
	Officials 1. Provide the IDP documentation and (when appropriate) the PMS documentation of the previous reporting period 2. Provide inputs into the process with reference to the available resources within their respective departments 3. Document the measures/indicators 4. Provide the schedule of measures/indicators to relevant stakeholders
	Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations
	Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements
3. Setting targets	
	Officials 1. Provide inputs into the process with reference to the available resources within their respective departments 2. Document the targets 3. Provide and publicise the schedule of targets to the relevant stakeholders
	Councillors 1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources taking into account the budgetary guidelines and possible limitations
	Local Community and Stakeholders Provide inputs into the process with reference to their specific needs and requirements

4. Linking measures/indicators and targets to performance commitments of staff	
Municipal Manager	
1.	Prepare performance agreements with agreed and approved measures/indicators and targets
2.	Ensure that the measures/indicators and targets in the performance agreements of senior managers are linked with his/her agreement
3.	Ensure that all senior managers performance agreements are published
4.	Provide inputs into senior managers performance agreements
5.	Ensure that the measures/indicators and targets of the departments and sub-ordinates are linked with the senior managers agreements
Mayoral Committee	
Ratify and adopt the performance agreements	
5. Monitoring and Evaluation	
Executive Mayor	
Monitor and evaluate (according to agreed schedule) the measures/indicators and targets of the Municipal Manager	
Municipal Manager	
1.	Monitor and evaluate (according to the agreed schedule) the measures/indicators and targets of senior managers
2.	Ensure that the results are documented and publicised to the relevant stakeholders
6. Information collection, processing and analysis	
Councillors	
1.	Provide inputs into the process with reference to the needs and requirements of their constituents and the communities
2.	Ensure with the council officials that all information is made available
3.	Examination, scrutiny and critical analysis of measures/indicators, targets, outputs and outcomes
Officials	
Collect, process and provide the relevant and appropriate information from their respective departments/Sections	
Local community and Stakeholders	
Provide inputs into the process with reference to their specific needs and requirements	
7. Auditing of information	
Performance Management Manager	
1.	Collect and process relevant and appropriate information from departments
2.	Examination, scrutiny and critical analysis of information from departments
Performance & Audit Committee	
Examination, scrutiny and critical analysis of information from departments	
Auditor-General	
1.	Collect and process the relevant and appropriate information from the Municipality
2.	Examination, scrutiny and critical analysis of information from the Municipality

8. Audit reporting	
Internal Auditor	
Provide an independent audit report to the Performance & Audit Committee	
Performance & Audit Committee	
Provide an independent audit report to the Municipal Manager and Mayoral Committee	
9. Reporting	
Municipal Manager	
Provide approved, relevant and appropriate information and reports to National- and Provincial Government and the Auditor-General	
10. Report to Community	
Municipal Manager	
Ensure that the results are documented and publicised to the relevant stakeholders	
11. Review of performance management and setting of new measures/indicators and targets	
Officials	
1. Provide inputs into the process with reference to the available resources within their respective departments 2. Document the measures/indicators and targets 3. Provide and publicise the schedule of revised measures/indicators and targets to relevant stakeholders	
Councillors	
1. Provide inputs into the process with reference to the needs and requirements of their constituents and the communities 2. Engage with the officials to ensure maximum utilisation of the resources considering the budgetary guidelines and possible limitations in the light of the revised measures/indicators and targets	
Local Community and Stakeholders	
Provide inputs into the process with reference to their specific needs and requirements in the light of the revised measures/indicators and targets	

5. PROCESS PLAN

Section 28 of the Municipal Systems Act, Act 32 of 2000, states that:

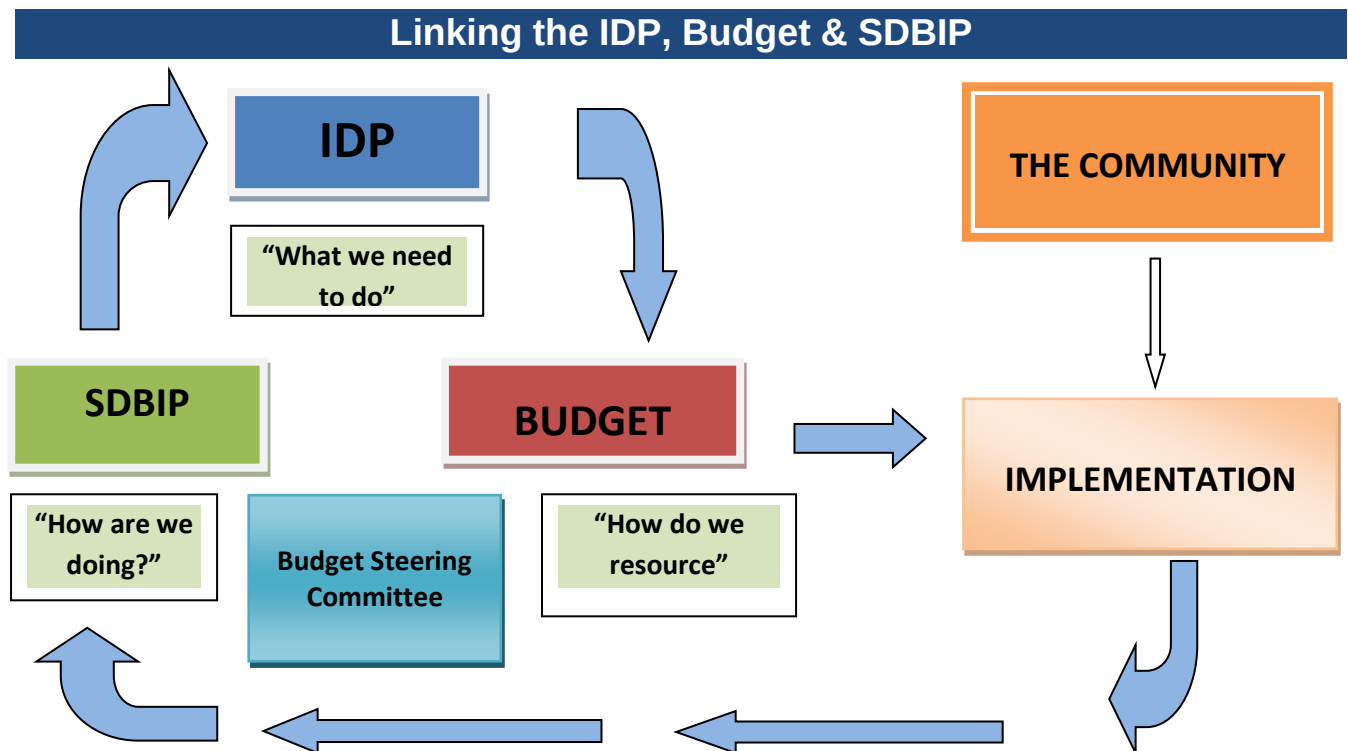
Each Municipal Council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan.

The Process Plan will amongst other, include the following:

- ☐ Institutional arrangements (internal and external role-players)
- ☐ Mechanisms and procedures for public participation
- ☐ The IDP year planner
- ☐ Alignment of the IDP
- ☐ Conclusion

The complete process plan is contained in the IDP.

The full process is simplified in the following diagram:





5. FIVE NECESSARY COMPONENTS OF THE TOP-LAYER OF THE SDBIP

The next section (funding/budget) of the SDBIP must be read with the afore-mentioned requirements to be able to give effective implementation of the full process, linked to the Performance Management System.

- 5.1 Monthly projections of Revenue to be collected for each source;
- 5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category;
- 5.3 Monthly projections for revenue and operating expenditure for each Vote;
- 5.4 Quarterly projections of service delivery targets and performance indicators for each Vote;
- 5.5 Ward Information for expenditure and service delivery.

5.1 Monthly projections of Revenue to be collected for each source

Table 1 Consolidated Overview of the 2023/24– 2025/2026 MTREF

Financial Overview	Adjusted Budget 2022/23	Draft Budget 2023/2024	Draft Budget 2024/2025	Draft Budget 2025/2026
Total Operating Revenue	1 646 423 609	1 796 136 163	1 954 877 754	2 133 376 098
Total Operating Expenditure	1 593 441 909	1 801 034 820	1 925 595 745	2 078 765 423
Total Capital Expenditure	189 932 839	376 295 500	276 766 250	205 978 400
Total Expenditure	1 783 374 748	2 177 330 320	2 202 361 995	2 284 743 823
Employee Cost	365 568 762	433 982 242	453 308 092	472 975 706
Employee Cost as a % of Opex	22.94%	24.10%	23.54%	22.75%

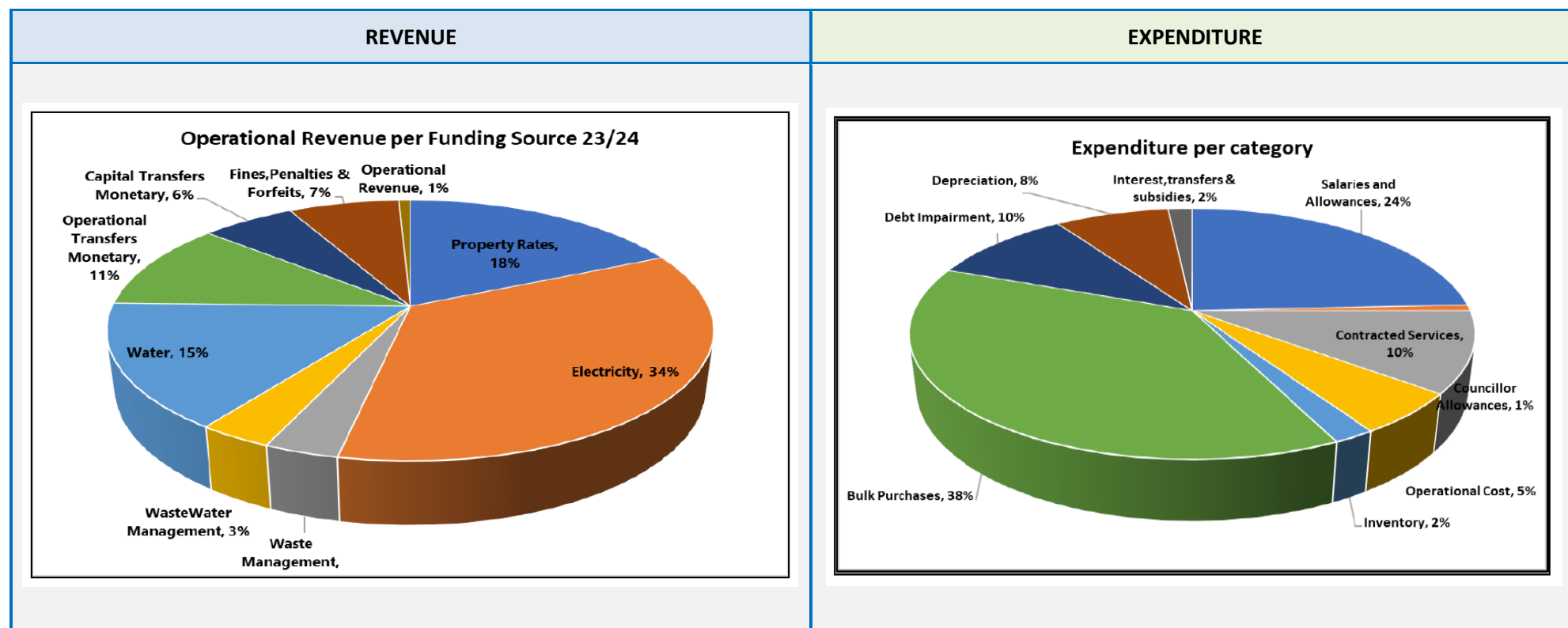


Table 2 Summary of revenue classified by main revenue source

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	357 488	388 232	475 822	523 642	522 890	522 890	365 364	601 337	677 518	783 257
Service charges - Water	2	221 761	249 280	214 565	271 239	251 468	251 468	204 221	274 372	297 476	321 653
Service charges - Waste Water Management	2	45 601	49 841	54 450	55 169	55 169	55 169	50 770	58 893	62 427	66 173
Service charges - Waste Management	2	41 920	46 892	55 102	55 545	55 545	55 545	47 141	59 433	62 999	66 779
Sale of Goods and Rendering of Services		4 720	6 453	5 482	6 062	6 862	6 862	6 924	7 273	7 684	8 045
Agency services											
Interest											
Interest earned from Receivables		12 981	13 263	13 009	13 449	16 773	16 773	13 570	17 662	18 527	19 398
Interest earned from Current and Non Current Assets		21 721	17 194	18 248	20 080	20 080	20 080	26 245	21 144	22 180	23 222
Dividends											
Rent on Land											
Rental from Fixed Assets		1 214	1 014	1 098	1 241	1 241	1 241	930	1 315	1 394	1 459
Licence and permits		-	-	-	-	-	-	-	-	-	-
Operational Revenue		6 427	3 191	1 641	3 716	3 716	3 716	2 095	3 918	4 118	4 312
Non-Exchange Revenue											
Property rates	2	242 117	253 452	273 314	287 653	301 041	301 041	245 616	321 362	340 643	361 082
Surcharges and Taxes											
Fines, penalties and forfeits		40 839	69 271	68 387	74 958	117 748	117 748	68 884	124 813	132 301	138 519
Licences or permits											
Transfer and subsidies - Operational		130 237	159 071	150 862	172 851	172 791	172 791	162 432	193 221	209 600	228 341
Interest		5 983	6 557	5 509	6 444	10 254	10 254	11 064	10 254	10 254	10 254
Fuel Levy											
Operational Revenue											
Gains on disposal of Assets		(1 179)	(641)	(70)	-	-	-	-	-	-	-
Other Gains		21	15	55	-	-	-	-	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contribution)		1 131 851	1 263 085	1 337 473	1 482 049	1 535 579	1 535 579	1 205 258	1 684 998	1 847 122	2 032 495

GT422 Midvaal - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		56,460	56,460	56,460	56,460	56,460	56,460	56,460	56,460	56,460	56,460	56,460	(19,721)	601,337	677,518	783,257
Service charges - Water		24,790	24,790	24,790	24,790	24,790	24,790	24,790	24,790	24,790	24,790	24,790	1,686	274,372	297,476	321,653
Service charges - Waste Water Management		5,202	5,202	5,202	5,202	5,202	5,202	5,202	5,202	5,202	5,202	5,202	1,669	58,893	62,427	66,173
Service charges - Waste Management		5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	1,684	59,433	62,999	66,779
Sale of Goods and Rendering of Services		640	640	640	640	640	640	640	640	640	640	640	230	7,273	7,684	8,045
Agency services													-	-	-	-
Interest													-	-	-	-
Interest earned from Receivables		1,544	1,544	1,544	1,544	1,544	1,544	1,544	1,544	1,544	1,544	1,544	679	17,662	18,527	19,398
Interest earned from Current and Non Current Assets		1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	1,848	812	21,144	22,180	23,222
Dividends													-	-	-	-
Rent on Land													-	-	-	-
Rental from Fixed Assets		116	116	116	116	116	116	116	116	116	116	116	37	1,315	1,394	1,459
Licence and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		343	343	343	343	343	343	343	343	343	343	343	143	3,918	4,118	4,312
Non-Exchange Revenue																
Property rates		28,387	28,387	28,387	28,387	28,387	28,387	28,387	28,387	28,387	28,387	28,387	9,105	321,362	340,643	361,082
Surcharges and Taxes													-	-	-	-
Fines, penalties and forfeits		11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	3,536	124,813	132,301	138,519
Licences or permits													-	-	-	-
Transfer and subsidies - Operational		17,467	17,467	17,467	17,467	17,467	17,467	17,467	17,467	17,467	17,467	17,467	1,087	193,221	209,600	228,341
Interest		855	855	855	855	855	855	855	855	855	855	855	855	10,254	10,254	10,254
Fuel Levy													-	-	-	-
Operational Revenue													-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations													-	-	-	-
Total Revenue (excluding capital transfers and contri		153,927	153,927	153,927	153,927	153,927	153,927	153,927	153,927	153,927	153,927	153,927	1,802	1,694,996	1,847,122	2,032,495
Expenditure																
Employee related costs		37,776	37,776	37,776	37,776	37,776	37,776	37,776	37,776	37,776	37,776	37,776	18,447	433,982	453,308	472,976
Remuneration of councillors		1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	647	13,860	14,414	14,991
Bulk purchases - electricity		47,695	47,695	47,695	47,695	47,695	47,695	47,695	47,695	47,695	47,695	47,695	(16,982)	507,668	572,345	662,204
Inventory consumed		14,603	14,603	14,603	14,603	14,603	14,603	14,603	14,603	14,603	14,603	14,603	1,672	162,300	175,230	188,772
Debt impairment		14,524	14,524	14,524	14,524	14,524	14,524	14,524	14,524	14,524	14,524	14,524	9,894	169,656	174,285	183,803
Depreciation and amortisation		12,151	12,151	12,151	12,151	12,151	12,151	12,151	12,151	12,151	12,151	12,151	7,197	140,855	145,807	151,112
Interest		2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	(1,279)	24,212	27,809	30,008
Contracted services		16,777	16,777	16,777	16,777	16,777	16,777	16,777	16,777	16,777	16,777	16,777	10,988	195,539	201,326	205,192
Transfers and subsidies		125	125	125	125	125	125	125	125	125	125	125	125	1,500	1,500	1,500
Irrecoverable debts written off		568	568	568	568	568	568	568	568	568	568	568	250	6,496	6,814	7,135
Operational costs		8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	4,679	97,301	101,040	105,115
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		4,310	4,310	4,310	4,310	4,310	4,310	4,310	4,310	4,310	4,310	4,310	258	47,665	51,717	55,957
Total Expenditure		160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	35,896	1,801,035	1,925,596	2,078,765
Surplus/(Deficit)		(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(6,540)	(34,094)	(106,038)	(78,474)	(46,271)
Transfers and subsidies - capital (monetary allocations)		8,980	8,980	8,980	8,980	8,980	8,980	8,980	8,980	8,980	8,980	8,980	2,363	101,140	107,756	100,881
Transfers and subsidies - capital (in-kind)		1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	(20,825)	-	22,718	25,187
Surplus/(Deficit) after capital transfers & contributions		4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798
Income Tax													-	-	-	-
Surplus/(Deficit) after income tax		4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798
Share of Surplus/Deficit attributable to Joint Venture													-	-	-	-
Share of Surplus/Deficit attributable to Minorities													-	-	-	-
Surplus/(Deficit) attributable to municipality		4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798
Share of Surplus/Deficit attributable to Associate													-	-	-	-
Intercompany/Parent subsidiary transactions													-	-	-	-
Surplus/(Deficit) for the year	1	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798

5.2 Monthly projections of Expenditure for each Vote Operating Expenditure per Category

Table 8 Summary of operating expenditure by standard classification item

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Expenditure											
Employee related costs	2	277 572	298 272	322 148	382 892	366 100	366 100	257 727	436 552	455 049	476 326
Remuneration of councillors		12 970	12 822	12 968	14 203	14 482	14 482	10 854	13 860	14 414	14 991
Bulk purchases - electricity	2	300 622	333 403	387 270	430 019	430 019	430 019	298 129	510 217	575 219	665 528
Inventory consumed	8	15 224	17 005	107 595	139 054	146 192	146 192	5 132	161 352	174 235	187 730
Debt impairment	3	30 693	75 392	64 731	133 459	171 720	171 720	52 997	169 656	174 285	183 803
Depreciation and amortisation		130 385	134 535	127 289	139 695	136 038	136 038	63 712	140 855	145 807	151 112
Interest		18 568	17 471	30 123	18 087	17 055	17 055	8 843	27 715	34 952	31 910
Contracted services		107 576	106 283	127 895	161 342	171 623	171 623	84 501	188 333	193 644	202 824
Transfers and subsidies		1 301	1 212	1 534	1 500	1 500	1 500	1 384	1 500	1 500	1 500
Irrecoverable debts written off		56 225	45 208	58 514	4 779	6 169	6 169	4 896	6 496	6 814	7 135
Operational costs		51 516	62 320	58 791	81 790	89 464	89 464	42 155	97 618	102 069	106 601
Losses on disposal of Assets		12 055	2 245	7 739	-	-	-	180	-	-	-
Other Losses		223	35	31 095	43 649	43 649	43 649	0	47 665	51 717	55 957
Total Expenditure		1 014 931	1 106 204	1 337 691	1 550 469	1 594 012	1 594 012	830 509	1 801 819	1 929 706	2 085 417

Figure 1: Operating Revenue Distribution for the 2023/24 Financial Year

Table 3 Percentage growth in revenue by main revenue source

Revenue by Source	2023/24 Medium Term Revenue & Expenditure Framework								
	Original Budget 2022/2023	Adjusted Budget 2022/2023	%	Budget 2023/2024	%	Budget 2024/2025	%	Budget 2025/2026	%
Income									
Property Rates	287 653 079	301 041 332	4.65%	321 361 621	6.75%	340 643 317	6.00%	361 081 915	6.00%
Service Charges Electricity	523 642 424	522 890 107	(0.14%)	601 336 775	15.00%	677 517 673	12.67%	783 256 712	15.61%
Service Charges Water	271 238 606	251 467 852	(7.29%)	274 371 935	9.11%	297 475 678	8.42%	321 653 497	8.13%
Service Charges Waste Water	55 169 433	55 169 433	0.00%	58 893 370	6.75%	62 426 971	6.00%	66 172 590	6.00%
Service Charges Waste	55 544 868	55 544 868	0.00%	59 433 009	7.00%	62 998 990	6.00%	66 778 930	6.00%
Rental of facilities & Equipment	1 240 608	1 240 608	0.00%	1 315 044	6.00%	1 393 947	6.00%	1 459 463	4.70%
Interest, Dividends and Rent on land	39 972 192	47 107 010	17.85%	49 060 202	4.15%	50 961 690	3.88%	52 874 936	3.75%
Fines Penalties and Forfeits	74 957 668	117 747 668	57.09%	124 812 528	6.00%	132 301 280	6.00%	138 519 440	4.70%
Transfers and subsidies	172 790 946	172 790 946	0.00%	193 220 720	11.82%	209 600 029	8.48%	228 340 596	8.94%
Other revenue	9 778 937	10 578 937	8.18%	11 191 209	5.79%	11 801 929	5.46%	12 356 619	4.70%
Total Revenue (excl capital transfers)	1 491 988 761	1 535 578 761	2.92%	1 694 996 413	10.38%	1 847 121 504	8.97%	2 032 494 698	10.04%

GT422 Midvaal - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional																
<i>Governance and administration</i>		40,160	40,160	40,160	40,160	40,160	40,160	40,160	40,160	40,160	40,160	40,160	18,207	459,969	481,922	505,046
Executive and council		589	589	589	589	589	589	589	589	589	589	589	191	6,665	7,063	7,344
Finance and administration		39,572	39,572	39,572	39,572	39,572	39,572	39,572	39,572	39,572	39,572	39,572	18,017	453,304	474,859	497,702
Internal audit													-	-	-	-
<i>Community and public safety</i>		13,494	13,494	13,494	13,494	13,494	13,494	13,494	13,494	13,494	13,494	13,494	23,479	171,915	161,929	168,514
Community and social services		1,863	1,863	1,863	1,863	1,863	1,863	1,863	1,863	1,863	1,863	1,863	888	21,376	22,351	22,380
Sport and recreation		31	31	31	31	31	31	31	31	31	31	31	16,598	16,943	376	394
Public safety		11,139	11,139	11,139	11,139	11,139	11,139	11,139	11,139	11,139	11,139	11,139	5,786	128,311	133,664	139,946
Housing													-	-	-	-
Health		462	462	462	462	462	462	462	462	462	462	462	208	5,284	5,538	5,794
<i>Economic and environmental services</i>		2,426	2,426	2,426	2,426	2,426	2,426	2,426	2,426	2,426	2,426	2,426	(6,253)	20,437	29,116	18,569
Planning and development		1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	965	14,304	14,552	13,791
Road transport		833	833	833	833	833	833	833	833	833	833	833	(7,386)	1,780	10,000	-
Environmental protection		380	380	380	380	380	380	380	380	380	380	380	168	4,352	4,564	4,777
<i>Trading services</i>		108,719	108,719	108,719	108,719	108,719	108,719	108,719	108,719	108,719	108,719	108,719	(52,093)	1,143,816	1,304,628	1,466,435
Energy sources		62,581	62,581	62,581	62,581	62,581	62,581	62,581	62,581	62,581	62,581	62,581	(38,328)	650,067	750,977	849,266
Water management		32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	(13,005)	347,561	393,345	412,473
Waste water management		7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	(3,196)	77,725	88,277	102,992
Waste management		6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	2,436	68,463	72,029	101,704
<i>Other</i>													-	-	-	-
Total Revenue - Functional		164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	(16,660)	1,796,136	1,977,596	2,158,563
Expenditure - Functional																
<i>Governance and administration</i>		25,178	25,178	25,178	25,178	25,178	25,178	25,178	25,178	25,178	25,178	25,178	12,603	289,556	302,126	312,817
Executive and council		4,438	4,438	4,438	4,438	4,438	4,438	4,438	4,438	4,438	4,438	4,438	2,099	50,916	53,254	55,518
Finance and administration		20,740	20,740	20,740	20,740	20,740	20,740	20,740	20,740	20,740	20,740	20,740	10,504	238,640	248,872	257,299
Internal audit													-	-	-	-
<i>Community and public safety</i>		23,775	23,775	23,775	23,775	23,775	23,775	23,775	23,775	23,775	23,775	23,775	15,474	276,997	285,295	297,943
Community and social services		2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	2,454	912	27,900	29,441	28,957
Sport and recreation		3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,760	3,233	44,598	45,125	47,245
Public safety		17,061	17,061	17,061	17,061	17,061	17,061	17,061	17,061	17,061	17,061	17,061	11,106	198,780	204,735	215,470
Housing													-	-	-	-
Health		500	500	500	500	500	500	500	500	500	500	500	224	5,719	5,994	6,271
<i>Economic and environmental services</i>		12,067	12,067	12,067	12,067	12,067	12,067	12,067	12,067	12,067	12,067	12,067	5,278	138,014	144,800	151,212
Planning and development		4,123	4,123	4,123	4,123	4,123	4,123	4,123	4,123	4,123	4,123	4,123	2,049	47,406	49,480	51,354
Road transport		7,540	7,540	7,540	7,540	7,540	7,540	7,540	7,540	7,540	7,540	7,540	3,051	85,995	90,483	94,795
Environmental protection		403	403	403	403	403	403	403	403	403	403	403	178	4,612	4,837	5,063
<i>Trading services</i>		99,448	99,448	99,448	99,448	99,448	99,448	99,448	99,448	99,448	99,448	99,448	2,540	1,096,468	1,193,375	1,316,794
Energy sources		59,674	59,674	59,674	59,674	59,674	59,674	59,674	59,674	59,674	59,674	59,674	(11,392)	645,019	716,085	812,650
Water management		23,350	23,350	23,350	23,350	23,350	23,350	23,350	23,350	23,350	23,350	23,350	4,266	261,111	280,194	297,546
Waste water management		8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	8,100	3,083	92,183	97,199	102,321
Waste management		8,325	8,325	8,325	8,325	8,325	8,325	8,325	8,325	8,325	8,325	8,325	6,583	98,156	99,897	104,277
<i>Other</i>													-	-	-	-
Total Expenditure - Functional		160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	35,896	1,801,035	1,925,596	2,078,765
Surplus/(Deficit) before assoc.		4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,555)	(4,899)	52,000	79,798
Intercompany/Parent subsidiary transactions													-	-	-	-
Surplus/(Deficit)	1	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,555)	(4,899)	52,000	79,798

5.3 Monthly projections for revenue and operating expenditure for each Vote

GT422 Midvaal - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand																
Revenue by Vote																
Vote 01 - Executive & Council		589	589	589	589	589	589	589	589	589	589	589	191	6,665	7,063	7,344
Vote 02 - Corporate Services		175	175	175	175	175	175	175	175	175	175	175	56	1,980	2,099	2,197
Vote 03 - Financial Services		39,234	39,234	39,234	39,234	39,234	39,234	39,234	39,234	39,234	39,234	39,234	17,877	449,455	470,813	493,475
Vote 04 - Development & Planning		1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	1,213	965	14,304	14,552	13,791
Vote 05 - Health		462	462	462	462	462	462	462	462	462	462	462	208	5,284	5,538	5,794
Vote 06 - Community And Social Services		1,894	1,894	1,894	1,894	1,894	1,894	1,894	1,894	1,894	1,894	1,894	17,486	38,319	22,727	22,774
Vote 07 - Public Safety		102	102	102	102	102	102	102	102	102	102	102	2,245	3,369	1,226	1,283
Vote 08 - Sport And Recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		380	380	380	380	380	380	380	380	380	380	380	168	4,352	4,564	4,777
Vote 10 - Waste Water Management		7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	7,356	(3,196)	77,725	88,277	102,992
Vote 11 - Solid Waste Management		6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	6,002	2,436	68,463	72,029	101,704
Vote 12 - Roads And Transport		11,870	11,870	11,870	11,870	11,870	11,870	11,870	11,870	11,870	11,870	11,870	(3,845)	126,723	142,438	138,663
Vote 13 - Water Services		32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	32,779	(13,005)	347,561	393,345	412,473
Vote 14 - Electrical Services		62,744	62,744	62,744	62,744	62,744	62,744	62,744	62,744	62,744	62,744	62,744	(38,244)	651,937	752,925	851,295
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	164,800	(16,660)	1,796,136	1,977,596	2,158,563
Expenditure by Vote to be appropriated																
Vote 01 - Executive & Council		4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	4,378	2,035	50,195	52,537	54,805
Vote 02 - Corporate Services		7,747	7,747	7,747	7,747	7,747	7,747	7,747	7,747	7,747	7,747	7,747	3,365	88,587	92,969	97,366
Vote 03 - Financial Services		9,142	9,142	9,142	9,142	9,142	9,142	9,142	9,142	9,142	9,142	9,142	3,945	104,510	109,706	111,873
Vote 04 - Development & Planning		4,037	4,037	4,037	4,037	4,037	4,037	4,037	4,037	4,037	4,037	4,037	1,962	46,364	48,438	50,311
Vote 05 - Health		498	498	498	498	498	498	498	498	498	498	498	223	5,701	5,976	6,253
Vote 06 - Community And Social Services		7,157	7,157	7,157	7,157	7,157	7,157	7,157	7,157	7,157	7,157	7,157	5,651	84,378	85,883	88,044
Vote 07 - Public Safety		4,351	4,351	4,351	4,351	4,351	4,351	4,351	4,351	4,351	4,351	4,351	1,951	49,817	52,218	54,644
Vote 08 - Sport And Recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		403	403	403	403	403	403	403	403	403	403	403	178	4,612	4,837	5,063
Vote 10 - Waste Water Management		8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	8,095	3,078	92,122	97,138	102,260
Vote 11 - Solid Waste Management		8,530	8,530	8,530	8,530	8,530	8,530	8,530	8,530	8,530	8,530	8,530	6,788	100,619	102,361	106,740
Vote 12 - Roads And Transport		20,900	20,900	20,900	20,900	20,900	20,900	20,900	20,900	20,900	20,900	20,900	12,569	242,470	250,800	263,795
Vote 13 - Water Services		23,437	23,437	23,437	23,437	23,437	23,437	23,437	23,437	23,437	23,437	23,437	4,354	262,165	281,248	298,600
Vote 14 - Electrical Services		61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	(10,203)	669,494	741,487	839,010
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	160,467	35,896	1,801,035	1,925,596	2,078,765
Surplus/(Deficit) before assoc.																
		4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798
Income Tax													-	-	-	-
Share of Surplus/Deficit attributable to Minorities													-	-	-	-
Intercompany/Parent subsidiary transactions													-	-	-	-
Surplus/(Deficit)	1	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	4,332	(52,556)	(4,899)	52,000	79,798

5.4 Quarterly projections of service delivery targets and performance indicators for each Vote

GT422 Midvaal - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Household service targets	1									
Water:										
Piped water inside dwelling		19,461	19,850	19,850	19,850	19,850	19,850	29,372	29,522	29,672
Piped water inside yard (but not in dwelling)		5,376	5,484	5,484	5,484	5,484	5,484	103	103	103
Using public tap (at least min.service level)	2	1,467	1,496	1,496	1,496	1,496	1,496	123	123	123
Other water supply (at least min.service level)	4	26,304	—	—	26,830	26,830	26,830	8,498	8,498	8,498
Minimum Service Level and Above sub-total		52,608	26,830	26,830	53,660	53,660	53,660	38,096	38,246	38,396
Using public tap (< min.service level)	3	—	2,442	2,442	—	—	—	—	—	—
Other water supply (< min.service level)	4	1,266	—	—	1,291	1,291	1,291	150	150	150
No water supply		3,660	1,291	1,291	1,291	1,291	1,291	—	—	—
Below Minimum Service Level sub-total		4,926	3,733	3,733	2,582	2,582	2,582	150	150	150
Total number of households	5	57,534	30,563	30,563	56,242	56,242	56,242	38,246	38,396	38,546
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		17,370	17,717	17,717	17,717	17,717	17,717	24,308	24,378	24,448
Flush toilet (with septic tank)		5,505	5,615	5,615	5,615	5,615	5,615	10,385	10,385	10,385
Chemical toilet		1,842	1,879	1,879	1,879	1,879	1,879	2,044	2,044	2,044
Pit toilet (ventilated)		477	487	487	487	487	487	1,400	1,400	1,400
Other toilet provisions (> min.service level)		3,519	3,589	3,589	3,589	3,589	3,589	42	42	42
Minimum Service Level and Above sub-total		28,713	29,287	29,287	29,287	29,287	29,287	38,179	38,249	38,319
Bucket toilet		—	—	—	—	—	—	—	—	—
Other toilet provisions (< min.service level)		658	658	658	658	658	658	86	86	86
No toilet provisions		606	618	618	618	618	618	—	—	—
Below Minimum Service Level sub-total		1,264	1,276	1,276	1,276	1,276	1,276	86	86	86
Total number of households	5	29,977	30,563	30,563	30,563	30,563	30,563	38,265	38,335	38,405
Energy:										
Electricity (at least min.service level)		15,906	16,224	16,224	16,224	16,224	16,224	2,785	2,855	2,955
Electricity - prepaid (min.service level)		7,500	7,650	7,650	7,650	7,650	7,650	14,733	14,733	14,733
Minimum Service Level and Above sub-total		23,406	23,874	23,874	23,874	23,874	23,874	17,518	17,588	17,688
Electricity (< min.service level)		363	370	370	370	370	370	1,536	32,321	32,421
Electricity - prepaid (< min. service level)		—	—	—	—	—	—	—	49,909	50,109
Other energy sources		6,195	6,319	6,319	6,689	6,689	6,689	21,527	82,230	82,530
Below Minimum Service Level sub-total		6,558	6,689	6,689	7,059	7,059	7,059	23,063	164,460	165,060
Total number of households	5	29,964	30,563	30,563	30,933	30,933	30,933	40,581	182,048	182,748
Refuse:										
Removed at least once a week		24,584	25,086	25,086	25,086	25,086	25,086	25,086	25,086	25,086
Minimum Service Level and Above sub-total		24,584	25,086	25,086	25,086	25,086	25,086	25,086	25,086	25,086
Removed less frequently than once a week		303	309	309	309	309	309	309	309	309
Using communal refuse dump		—	591	591	—	—	—	—	—	—
Using own refuse dump		3,177	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241
Other rubbish disposal		948	967	967	967	967	967	967	967	967
No rubbish disposal		5,370	5,370	5,370	5,478	5,478	5,478	5,478	5,478	5,478
Below Minimum Service Level sub-total		9,798	10,478	10,478	9,995	9,995	9,995	9,995	9,995	9,995
Total number of households	5	34,392	35,564	35,564	35,081	35,081	35,081	35,081	35,081	35,081
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		9,553,349	—	—	11,468,574	11,468,574	11,468,574	12,374,591	—	—
Sanitation (free minimum level service)		—	—	—	—	—	—	—	—	—
Electricity/other energy (50kwh per household per month)		602,045	—	—	656,885	656,885	656,885	715,348	—	—
Refuse (removed at least once a week)		—	—	—	—	—	—	—	—	—
Informal Settlements		—	—	—	—	—	—	—	—	—
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)		9,553	6,743	4,434	6,310	6,310	6,310	6,891	7,477	8,090
Sanitation (free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/other energy (50kwh per indigent household per month)		602	1,423	2,334	661	2,367	2,367	2,725	3,072	3,554
Refuse (removed once a week for indigent households)		—	—	—	—	—	—	—	—	—
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		10	—	—	12	12	12	13	—	—
Total cost of FBS provided	8	10,166	8,166	6,768	6,984	8,690	8,690	9,629	10,549	11,644
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		—	—	—	—	—	—	—	—	—
Property rates: exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		4,574	44,319	42,184	49,519	49,024	49,024	52,333	55,473	58,802
Water (in excess of 6 kilolitres per indigent household per month)		7,776	298	—	—	—	—	—	—	—
Sanitation (in excess of free sanitation service to indigent households)		14,173	15,157	15,702	17,077	17,077	17,077	18,229	19,323	20,483
Electricity/other energy (in excess of 50 kwh per indigent household per month)		—	—	—	—	—	—	—	—	—
Refuse (in excess of one removal a week for indigent households)		7,916	8,757	9,631	5,779	5,779	5,779	6,183	6,554	6,948
Municipal Housing - rental rebates		—	—	—	—	—	—	—	—	—
Housing - top structure subsidies		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
Total revenue cost of subsidised services provided	6	34,439	68,531	67,517	72,374	71,880	71,880	76,746	81,351	86,232

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area (informal settlements receiving services must be included)
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free (informal settlements must be included)
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost of free or subsidised services in excess to the National policy that are not funded from the Free Basic Services component of the Equitable Share

#	RESPONSIBLE DEPARTMENT	KPI NO	KPA NO	KFA NO	ASSESSMENT	KEY PERFORMANCE INDICATOR (KPI) 2023/2024	DEFINITION	OBJECTIVE OF INDICATOR	5-YEAR TARGET 2022 – 2027	YEAR 2 2023/2024 TARGET	Q1	Q2	Q3	Q4
											TARGET	TARGET	TARGET	TARGET
1	MM	KPI 001	KPA 1	KFA 02	😊	Number of quarterly Strategic & Operational Risk Register Reports submitted to Council.	Quarterly reports submitted to Council with an analysis from the Chief Risk Officer and progress made on actions implemented to mitigate risks, within 30 days after the end of the quarter (Council Resolution)	To ensure compliance with Section 62 of the MFMA in terms of risk management and related matters	20	4	1	1	1	1
2	DP	KPI 002	KPA 8	KFA 29	😐	Percentage compliance to turn-around time maintained to consider building plan applications quarterly	Amend reporting on building plans to address: (1) Number of building plans received (2) R-Value of building plans approved (3) R-Value of building plans rejected, supported with a narrative report (4) Reflection of square metres	To monitor and improve the turn-around times for building plan applications in order to ensure faster development on the ground and to benefit the economy. To accelerate local economic development	90%	100%	100%	100%	100%	100%
3	DP	KPI 003	KPA 8	KFA 29	😊	Average turn-around time maintained to consider land use applications quarterly	(1) Average of 6 months turn-around time, to consider applications submitted in terms of SPLUMA (2) Date of Legally Compliant Application received versus Date Considered (Excluding Municipal Planning Tribunal and Appeal Planning Authority)	To monitor and to improve the turn-around times for land use applications, in order to ensure faster development and to benefit the economy. Also to ensure new income revenue generation to the municipality. SPLUMA dictates a turn-around time of 16 months, however MLM adopted a 6 month-turn-around time	Within 6 months	Within 6 months	Within 6 months	Within 6 months	Within 6 months	Within 6 months

4	DP	KPI 004	KPA 6	KFA 26	☹️	Develop Climate Change Framework for MLM	Climate Change Framework for MLM developed and approved by Council: Q2 = Draft Climate Change Framework, signed off by Head of the Department, circulated for departmental comments Q4 = Climate Change Framework Response Plan for MLM approved by Council (Council Resolution)	To provide a framework for MLM to respond to climate change mitigation and adaptation	-	1	-	1	1	1
5	DP	KPI 005	KPA 8	KFA 31	😊	(NKPI - 4) - Number of jobs created through municipality's local economic development initiatives including capital projects	Report to Department of Labour approved by Mayoral Committee (Mayoral Committee Resolution) (EPWP and any other jobs created, excluding CWP). Report submitted into reporting cycle by 20 Aug 2022 (Proof of receipt by Committee Clerk, 2021/2022 = report)	To ensure that Midvaal Local Municipality's vision of growing the economy and creation of jobs be realised. The focus remains on Local Economic Development (LED)	6 600	1200	-	-	-	-
6	ENG	KPI 006	KPA 6	KFA 25	😐	Refurbishment and painting of Galloway Depot	Completion Certificate signed off by the principal agent by 30 Mar 2023	To enhance the lifespan of the Municipal Building	New	1	1	-	-	-
7	FIN	KPI 007	KPA 5	KFA 17	😊	(NKPI - 7c) - Annual Cost Coverage	Available cash + investments / Monthly fixed operating expenditure (cash expenditure)	This ratio indicates the Municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investments, without collecting any additional revenue. The target is one month, meaning that the Municipality must have at least cash equalling one month's fixed operation expenditure	2	2.5	-	3	3	3

8	FIN	KPI 008	KPA 5	KFA 17	😊	Annual Liquidity Ratio	Current Assets: Current Liabilities (as per the Statement of Financial Position) annually reported	The ratio is used to assess the Municipality's ability to pay back its short-term liabilities (debt and payables) with its short-term assets (cash, inventory and receivables). The target 1.5 : 1 means, that the Municipality must have at least current assets equalling the current liabilities	1 : 1	1.5 : 1	-	1.5:1	1.5:1	1.5:1
9	MM	KPI 009	KPA 5	KFA 17	😊	Audit opinion issued by the Auditor-General	Level of performance = Unqualified audit opinion with material findings = 3 Unqualified audit opinion with no material findings = 4 Maintaining of clean audit = 5	Auditor-General opinion expressed on Annual Financial Statements (AFS), Pre-determined Objectives (PDOs) and Compliance must be financially unqualified	Unqualified	Clean Audit	-	-	-	-
10	FIN	KPI 010	KPA 5	KFA 18	😐	(NKPI - 7a) - Annual Debt Coverage	Total operating revenue - operating grants received / debt service payments due within the year. Operating grants will include all grants recognised as grants on the operating budget. Operating revenue will exclude capital revenue	The ratio indicates the Municipality's ability to meet at least its debt service payments (interest and redemption) commitments from cash and short-term investment without collecting any additional revenue. The target is 15 times meaning that the Municipality must have at least cash equalling 15 times the annual interest and redemption charges	17	15	-	15	15	15
11	FIN	KPI 011	KPA 5	KFA 18	😐	(NKPI - 7b) - Annual percentage of outstanding service debtors to revenue	Total outstanding service debtors (GROSS, excluding VAT) / revenue received for services calculated per annum (all levels of outstanding debt)	The ratio indicates the proportion of the Municipality's outstanding debtors in relation to its annual revenue. The target is 50% (maximum) meaning that the Municipality must have a gross consumer debtors balance of less than 50% of the annual revenue received for service charges	33%	35.48%	-	50%	50%	50%

12	FIN	KPI 012	KPA 5	KFA 18	😊	Percentage Collection Rate maintained, annually	Actual amount collected (cash) / amount billed for the period (per billing cycle - excluding any debt write-offs)	The ratio indicates the collection rate, i.e. % level of payments. It measures increases or decreases in debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-off is taken into consideration. The target is 93% meaning that at least 93% of the amount billed in a month must be collected in cash. The norm is 95%	93%	92%	-	92%	92%	92%
13	FIN	KPI 013	KPA 5	KFA 17	😐	(NKPI - 2) - Percentage of households earning less than R6 000 per month with access to free basic services	Percentage of number of households registered as formal indigent households who receive the benefit (subsidy) of free basic services. Consider increase of threshold to R6 500	The ratio shows that all approved and registered indigents are receiving their municipal subsidies (free basic services, i.e. subsidy on property rates, waste removal, sewer and water) as per the approved Indigent Policy	95%	99%	-	99%	99%	99%
14	ALL	KPI 014	KPA 5	KFA 19	😊	(NKPI - 3) - The percentage of a municipality's capital budget actually spent on capital projects, identified for a particular financial year, in terms of the municipality's IDP	Accumulative actual percentage expenditure incurred on the overall capital budget (all line items on capital budget), excluding fiscal dumping	The ratio indicates the proportion of the Municipality's Capital Budget actually spent. The target is 90% meaning the Municipality must have a spending level of at least 90% of the Capital Budget	90%	90%	-	90%	90%	90%

15	FIN	KPI 015	KPA 5	KFA 19	😊	Percentage of annual procurement spent awarded to Township Economics	Percentage calculated by dividing the total expenditure to township suppliers by the total procurement expenditure x 100 (Confirm classification of township-based - verification of criteria in terms of location)	Expenditure to township suppliers (procurement to suppliers registered as township supplier based on their residential address) versus total procurement spent (all classes). Non-procurement spent is then removed based on the name of the supplier, i.e. Eskom (bulk electricity), Rand Water (bulk water) MLM (petty cash) and any employee related costs	5%	6%	-	6%	6%	6%
16	FIN	KPI 016	KPA 5	KFA 19	😊	Percentage of annual procurement spent awarded to Youth owned enterprises	Percentage calculated by dividing the total expenditure to youth suppliers by the total procurement expenditure x 100 (Confirm classification of youth-based enterprise - verification of criteria in terms of youth)	Percentage of the value of the annual procurement through the formal bidding process that was awarded to businesses with owners that are 35 years of age or younger	3%	4%	-	4%	4%	4%
17	FIN	New	KPA 5	KFA 19		Draft indicator to support Category 1 (B-BBEE)	% support			New				
18	FIN	New	KPA 5	KFA 19		Draft new indicator to support Tender Tracking Progress Report aligned to Budget Procurement Plan				New				

19	FIN	KPI 017	KPA 5	KFA 20	☹️	Percentage of annual operational budget allocated to repairs and maintenance	Repairs & Maintenance Budget as a % of the total Operating Budget (exclusive of internal charges)	The Operating Budget is defined as the latest approved version of the budget, i.e. either the originally approved budget, or the adjustments budget in the case of Council approving an Adjustments Budget, inclusive of the approved virements that have been approved and processed in terms of the System of Delegations. The norm is 8%	8%	8%	-	8%	8%	8%
20	CORP	KPI 018	KPA 7	KFA 27	😊	Number of events arranged per approved year planner	(1) Council Related Events, approved per Year Planner executed = (1) Draft Year Planner submitted to Head of Department and signed off by Head of Department by 15 Jul 2022 (2) Year Planner approved by Mayoral Committee by 30 Aug 2022 (Mayoral Committee Resolution) (3) Evidence of execution of event planned	Council hosts events as a medium to enhance a positive relationship/partnering with external stakeholders and portray a positive image of Council (Planning & Execution)	15	4	1	1	1	1
21	CORP	KPI 019	KPA 1	KFA 04	😊	Number of Mayoral Committee reports on formalised Inter-governmental Relations (IGR) Fora meetings attended, per quarter	(1) Report submitted to Mayoral Committee to reflect (1.1) Type of meeting (1.2) Purpose of the Meeting (1.3) Department (1.4) Delegate attended (1.5) Narrative Report from relevant department. (2) Report submitted into reporting cycle within one month after the end of the quarter. (3) Proof of submission into reporting cycle = signature and date receipt by Committees	IGR Fora Report as per Section 10 of the IGR Policy (Policy approved per item C987/10/2013 dated 31 Oct 2013). Creating opportunity for Council to share information and networking. Promoting inter-governmental relations	20	4	1	1	1	1

22	FIN	KPI 020.1	KPA 1	KFA 01	😊	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	100%	95%	-	95%	95%	95%
23	CORP	KPI 020.2	KPA 1	KFA 01	😊	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	100%	95%	-	95%	95%	95%
24	ENG	KPI 020.3	KPA 1	KFA 01	😊	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	100%	95%	-	95%	95%	95%
25	PSR	KPI 020.6	KPA 1	KFA 01	😊	Percentage findings addressed on OPCA Plan	External findings on the OPCA Plan 2021/2022 addressed = OPCA Plan approved by the Municipal Manager on 31 Dec 2022 versus OPCA Plan audited and signed off by internal audit on 30 Jun 2023	The objective is to monitor the addressing of audit findings raised by the Auditor-General in the opinion expressed on the Annual Financial Statements (AFS), Predetermined Objectives (PDOs) and Compliance to relevant Laws & Regulations	100%	95%	-	95%	95%	95%

26	CORP	KPI 021	KPA 4	KFA 15	😊	Average percentage compliance to baseline turn-around time to attend to calls logged via the ICT Help Desk, per month	Definition amendment: Monthly ICT Service Desk Report signed off by the Director: ICT by the 10 th working day monthly wherein compliance to the baseline reaction time to calls is reported, i.e. Number of calls logged, attended to within/outside time limit reported, not to exceed target	To establish mechanisms to monitor performance of ICT staff	90%	95.00%	95%	95%	95%	95%
27	CORP	KPI 022	KPA 4	KFA 16	😐	Report status quo of Council's policies to Council	Report to Council = Register of all existing policies reported to Council according to the following format, namely: (1) Policy Description (2) Responsible Department & Relevant Section (3) Policy Owner (3) Council Resolution and date of Council meeting policy was approved, by 30 Sep 2022 (Council Resolution)	To ensure Council approved policies are updated, relevant and aligned with current legislation	-	1	-	-	-	-
28	CORP	KPI 023	KPA 4	KFA 16	😊	Number of average working days legal actions is assessed	(1) Legal & Property Action Register reflecting turn-around time to be within 4 working days (as per court rules, i.e. first day out and last day in, excluding weekends and public holidays) = Date of receipt by Legal Section vs date assessed (determination of legal process to be followed) (2) Report to Mayoral Committee on all legal matters (i.e. legal opinions, assistance and any other matters) attended to, quarterly. Report submitted into the reporting cycle within 10 working days after the end of the quarter	To ensure timeous response to legal claims / actions and/or summonses served on Council to minimise delays and avoid punitive orders due to non-attendance of legal actions	4	4	4	4	4	4

29	MM	KPI 024	KPA 4	KFA 14	😊	Number of Section 52(d) - performance reports (SDBIP) submitted to Council quarterly	(1) Report considered by Council within 30 days after the end of each quarter (Council Resolution) (2) Assessment and Analysis Report received from the Gauteng Department of Co-operative Governance & Traditional Affairs (COGTA) on the Quarterly Performance Report	To comply with the requirements of Section 52(d) of the MFMA	20	4	1	1	1	1
30	CORP	KPI 025	KPA 7	KFA 28	😊	Number of Complaints Call Centre activity reports submitted to Mayoral Committee, quarterly	Complaints Call Centre Activity Reports submitted to Mayoral Committee addressing: (1) Number of calls received (2) Number of follow-ups with end-user departments conducted (3) Number of customer complainants phoned (4) Results per selection batch. Report submitted into the reporting cycle timeously to serve at Mayoral Committee within 30 days after the end of the quarter	To monitor customer satisfaction and ensure feedback on public complaints received via the Complaints Call Centre	20	4	1	1	1	1
31	CORP	KPI 026	KPA 7	KFA 27	😊	Percentage compliance to the requirements of Section 75 (MFMA) in terms of the Website updating monthly	(1) Website updated within 5 working days after date of the Council Resolution. (2) Monthly Section 75 MFMA compliance checklist signed-off by Acting Executive Director: Corporate Services within 5 working days, after end of each month	To monitor compliance to Section 75 of the MFMA in order to create community awareness, transparency and consistency	100%	100%	100%	100%	100%	100%
32	CORP	KPI 027	KPA 1	KFA 01	😊	Number of Ward Committee meetings arranged annually	Meetings arranged according to Council approved Annual Year Planner. (Ward Committee meeting represents either establishment or ordinary meeting chaired by the Speaker or Ward Councillor)	To monitor and report on the functioning of Ward Committees and also to monitor attendance by Ward Committee Members	300	60	15	15	15	15

33	CORP	KPI 028	KPA 4	KFA 13	😊	(NKPI - 6) - Percentage of a municipality's budget actually spent on implementing its Workplace Skills Plan (WSP)	Accumulative percentage of municipal budget allocated for training viz % spent reported as per the Solar print-out on Vote (All expenditure to include VAT) and signed off by Director	To monitor the implementation of Council's approved and funded Workplace Skills Plan (WSP) aligned with the Continuous Professional Development Plans (CPD)	95%	95%	-	95%	95%	95%
34	CORP	KPI 029	KPA 4	KFA 13	😊	(NKPI - 5) - Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved Employment Equity Plan	Report (2022) submitted into reporting cycle by Jan 2023, signature and date of Committee Clerk, to Mayoral Committee, on verified number of appointed staff on the 3 highest levels (Section 56/57, Directors & Deputy Director) as per the municipality's Annual Employment Equity Plan	To monitor new appointments in terms of Council's Annual Employment Equity Plan	5	1	1	-	-	-
35	ENG	KPI 030	KPA 6	KFA 21	😐	Percentage of technical electricity losses reduced in line with the Electricity Demand Management Plan, not to exceed target annually	Electricity kW purchase/kW accounted for due to technical loss	Percentage of electricity losses not to exceed target annually	-11.50%	-11.50%	-	-11.50%	-11.50%	-11.50%
36	PSR	KPI 031	KPA 6	KFA 22	😐	Number of square meters of tarred roads resealed annually	(1) Accumulative square meters of tar roads resealed with (1) Fog-spray and/or (2) Slurry Seal (2) Quarterly reporting to Mayoral Committee (3) Report R-Value on repair and maintenance per service against approved budget allocation	To maintain and improve Council's roads	25 000 m²	150 000 m²	-	-	-	-
37	ENG	New	KPA 6	KFA 21	😐	Percentage of non-technical electricity losses reduced in line with the Electricity Demand Management Plan, not to exceed target annually	Electricity kW purchase/kW accounted for due to non-technical loss			New				

38	ENG	New	KPA 6	KFA 23	☹️	Percentage of non-technical water losses reduced in line with the Water Demand Management Plan, not to exceed target annually	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)			New				
39	ENG	KPI 032	KPA 6	KFA 23	☹️	Percentage of water losses reduced in line with the Water Demand Management (WDM) Plan per annum	kL water purchased divided by kL of water accounted for (Calculation as per IWA Standards)	To ensure by-law enforcement to benefit quality-built environment and to ensure clean and transparent development through compliance	20%	-30.40%	-	-30.37%	-30.37%	-30.37%
40	ENG	KPI 033	KPA 6	KFA 23	☹️	(NKPI - 1b) - Percentage of households with access to basic sanitation	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account (Definition to change to address minimum and below minimum service delivery levels)	To increase the percentage of households with access to basic sanitation	67%	68%	-	67.61%	67.61%	67.61%
41	ENG	KPI 034	KPA 6	KFA 23	☹️	Number of additional formal households with access to basic level of sanitation per annum	Number of additional formal houses connected to basic sanitation (Actual connections done according to completed Works orders by the Sanitation Section)	To increase the access to basic sanitation to formal households	1 750	?	-	20	20	20
42	ENG	KPI 035	KPA 6	KFA 23	☹️	(NKPI - 1a) - Percentage of households with access to basic water	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account (Definition to change to address minimum and below minimum service delivery levels)	To increase the percentage of households with access to basic water	99%	84%	-	84.27%	84.27%	84.27%

43	ENG	KPI 036	KPA 6	KFA 23	☹️	Number of additional formal households with access to basic level of water per annum	Number of additional formal houses connected to basic water (Actual connections done according to completed works orders by the Water Section)	To increase the access to basic water to formal households	1 750	?	-	119	119	119
44	ENG	KPI 037	KPA 6	KFA 21	☹️	(NKPI - 1c) - Percentage of households with access to basic electricity	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account (Definition to change to address minimum and below minimum service delivery levels)	To increase the percentage of households with access to basic electricity	79.30%	64.13%	-	64.13%	64.13%	64.13%
45	ENG	KPI 038	KPA 6	KFA 21	☹️	Number of additional formal households with access to basic level of electricity per annum	Number of additional formal houses connected to basic electricity (a)Actual connections done according to completed works orders by the Electrical Section & (b) Actual connections done by an appointed contractor	To increase the access to basic electricity to formal households	750	?	-	466	466	466
46	FIN	KPI 039	KPA 5	KFA 17	😊	Percentage Annual Total Borrowings to Total Revenue	Percentage calculated by adding the Debt (Short Term Borrowings, Bank Overdraft, Short Term Lease, Long Term Borrowing & Long-Term Lease) and dividing it by the (Total Operating Revenue minus Operating Conditional Grant) x 100	This Ratio indicates that if it is less than 45% the Municipality still has capacity to take increase funding from borrowings. The Municipality should thread carefully if this ration reaches 40% and more	-	20%	-	20%	20%	20%
47	PSR	KPI 040	KPA 2	KFA 06	😊	Percentage of fire services vehicles dispatched within 3 minutes of receiving call	Emergency vehicles dispatched within 3 minutes after receiving call (Priority 1-calls (fire related incidents (structural and vehicles), special services and MVA's), quarterly	To ensure compliance with relevant legislation and Council's protocols	-	90%	-	90%	90%	90%

48	PSR	KPI 041	KPA 2	KFA 05	😊	Number of crime prevention statistics reported to the Mayoral Committee by CCTV Monitoring	Submit report into the reporting cycle (proof of receipt by Committees) by the 15th working day quarterly on the functioning of the CCTV Cameras, community cams for crime prevention and policing successes	To monitor and report on the functioning and successes on the Mayoral Project to enhance and reduce crime within Midvaal	20	4	1	1	1	1
49	COMM	KPI 042	KPA 3	KFA 09	😐	Savanna City Sports Complex Business Plan completed	Savanna City Sports Complex Business Plan approved by Council by 30 Jun 2023 (Council Resolution) = 1 plan approved per Council Resolution (Concept design to be done with funding received)	To create an ecosystem of sports and recreation activities within the ward		1	-	1	1	1
50	COMM	KPI 043	KPA 3	KFA 10	😊	Number of Gender, Elderly, Youth and Disabled Groups (GEYODI) programmes implemented	Gender, Elderly, Youth or Disabled Groups (GEYODI) implemented according to approved Annual Year Planner	GEYODI, Gender, Elderly, Youth and Disabled Group programmes are focused on awareness and education of the community. It also creates a platform for early intervention where required	20	4	1	1	1	1
51	COMM	KPI 044	KPA 3	KFA 11	😊	Number compliance visits conducted at formalised Early Childhood Development Centres	Compliance visits conducted at Formalised Early Childhood Development Centres (ECDs) = Register of Formalised ECDs versus ECD Monitoring Tool signed by the Council's Social Auxiliary Worker, quarterly	Early Childhood Development Centres are inspected to monitor child development milestones and growth. Outcomes of the Assessment Reports are signed off by the Executive Director: Community Services	-	46	12	11	11	11
52	COMM	KPI 045	KPA 3	KFA 11	😊	Number of Day Mothers established	Signed contract per Day Mother, with implementing Non-Profit Organisation	A programme has been developed to assist with the establishment of day mothers and to encourage the signing of a contract with a Non-Profit Organisation	30	95	-	5	5	5

53	COMM	KPI 046	KPA 3	KFA 12	😊	Kookrus Cemetery fence erected	Final Completion Certificate signed off by Director: SLRAC by 30 Jun 2023 = 1 signed off Completion Certificate	To provide accessible and adequate cemeteries and protect from damages		1	-	1	1	1
54	COMM	KPI 047	KPA 6	KFA 24	😐	(NKPI - 1d) - Percentage of households with access to basic level of solid waste removal	Definition of a household = "residential property contained in the Municipal Valuation Roll, categorised as Residential. "Access to basic level" = billed account (Definition to change to address minimum and below minimum service delivery level)	Provision of access to the basic level of solid waste removal	86%	86%	-	86%	86%	86%
55	PSR	KPI 048	KPA 2	KFA 07	😊	Review the Disaster Management Plan	Reviewed Disaster Management Plan by Acting Executive Director: Public Safety & Roads, approved with IDP for forth-coming year by 31 May 2023	The purpose is the compilation of a Disaster Management Plan complying with the Disaster Management Act, Act 57 of 2002, Section 48. Disaster Risk Management is defined as a continuous and integrated multi-sectorial and multi-disciplinary process of planning and implementation of measures aimed at disaster prevent, mitigation, preparedness, response, recovery and rehabilitation	5	1	1	-	-	-
56	COMM	KPI 049	KPA 2	KFA 08	😊	Number of actions executed against 3 identified industrial high risk environmental contraveners	(1) Actions against the 3 identified high risk environmental contraveners (Approved by Mayoral Committee): (1.1) Inspection (1.2) Follow-up audits and (1.3) Compliance Inspections (2) Report inspection successes at approved high risk industries to the Council before 30 Jun 2023	Midvaal Environmental Health Section identified high risk environmental contraveners via compliance inspections. Training is provided to the identified Safety Officers, i.e. theoretical training, follow-up inspections to monitor the effectiveness of the training and to ensure sustainability	45	10	3	1	1	1

57	DP	KPI 050	KPA 8	KFA 30	😊	Percentage of land invasion complaints responded to within 48 hours	(1) Register = Calculation of average percentage of complaints responded to (Date complaint received from Call Centre) versus date responded to (Site Inspection) (2) Number of preventative/attempted responses attended to (3) Report signed off within 48 hours = achievement of target) (4) Verification (correctness of evidence) signed off by Executive Director by the 10th working day, quarterly	Prevention of illegal occupation of land, prompt response will assist in saving cost for legal fees and avoid MLM from having to provide alternative accommodation for land invaders	90%	100%	100%	100%	100%	100%
58	PSR	KPI 051	KPA 2	KFA 05	😊	Percentage traffic camera speed tickets successfully downloaded captured for mailing	Percentage calculated = Number of traffic camera speed tickets successfully downloaded versus the number downloaded captured, reported to the Head of Department, by the 10th working day monthly	To monitor and report on the effectiveness of the established back office	1	80%	77%	80%	80%	80%
59	COMM	KPI 052	KPA 6	KFA 24	😐	Facilitate review of Section 24G outcome on Walkerville Landfill	1) Section 24G NEMA: Administrative fine received. To be reviewed to MEC. 2) Landfill site: place for disposing general waste in terms of National Environmental Management Act: Waste Management Act (Act 59 of 2008). A Landfill site is but one type of waste disposal site	To ensure the Walkerville Landfill Site is operated/legalised according to the new Regulations	1	1	-	Resubmission of Application		
60	PSR	KPI 053	KPA 6	KFA 22	😐	Number of km/m of gravel road converted to tarred road	Q3: Site establishment by appointed contractor completed (Minutes of Site Meetings & Programme of Works) - 31 Mar 2022 Q4: Practical Completion Certificate signed off by the appointed consultant by 30 Jun 2023 (Total distance plus minus 800 m - Bronk Road)	To increase access to roads infrastructure services	2 km	3 km	-	3 km	3 km	3 km

61	DP	KPI 054	KPA 8	KFA 29	☹️	Number of law enforcement compliance operations conducted	(1) Law enforcement compliance operations conducted monthly (measures the number of operations) including all relevant role-players (Environmental Health, Protection Services & Development & Planning) (2) Outcome of operations reported to Mayoral Committee = Report submitted into the reporting cycle by the 15th working day quarterly	To improve land use and building developments in line with legislation and relevant policies of Council	-	12	3	3	3	3
62	DP	KPI 055	KPA 8	KFA 29	☹️	Conduct illegal building activities survey	Illegal building activities survey conducted as a multi-year project: (1.1) Year 1 (2022/2023) - Survey conducted to identify illegal building activities within the MLM jurisdiction (1.2) Report outcome of survey to Council by 30 Jun 2023 (Council Resolution) (2) Year 2 (2023/2024) Relevant remedial actions initiated in terms of non-compliance (3) Year 3 (2024/2025) Report progress quarterly to Council	To improve land use and building developments in line with legislation and relevant policies of Council	-	1	-	1	1	1
63	DP	KPI 056	KPA 8	KFA 29	😊	Percentage average turn-around time maintained to consider Certificates of Occupancy (COOs) for properties fully compliant to SANS 10400	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 calendar days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	Expected average turn-around time to issue Certificate of Occupancy (COO) not to exceed 14 days. (1) Date of COO application received (2) Date of COO considered (signature by Assistant Director: Inspections Sub-Section) (3) Calculate average number of turn-around time maintained divided by number of COOs applications received = Average turn-around time maintained per quarter	14	100%	100%	100%	100%	100%

64	MM	New	KPA 4	KFA 16	😊	Develop new KPI to address the Strategic Session					New				
65	MM	New	KPA 6	KFA 21	😊	Develop new KPI to address renewable energy					New				
66	MM	New	KPA 6	KFA 21	😊	Develop new KPI to address the PPP Project	(1) Annual Report (2) Feasibility to proceed to procurement				New				
67	MM	New	KPA 1	KFA 01	😊	Develop new KPI to address the Annual Audit Plan					New				
68	CORP	New	KPA 7	KFA 27	😊	Develop new KPI to address holistic Events Calendar, reported to the Mayoral Committee, quarterly					New				
69	CORP	New	KPA 1	KFA 03	😊	Develop new KPI to address events supported by PR & Marketing Section					New				

70	ALL	New	KPA 5	KFA 17	😊	Number of funding applications submitted to support strategic/operational initiatives, annually	(1) Report on R-Value of funding applications submitted, quarterly (2) Applications for government grants, private/donar sector grants (excluding fiscal dumping)			New				
71	CORP	New	KPA 7	KFA 28	😊	Number of Call Centre complaints cases close-up reports submitted monthly				New				
72	CORP	New	KPA 6	KFA 25	😐	Report outcome of critical services (Assessment of Building Conditions) assessment annually	(1) Priority identification (2) Budget aligned (3) Report to Council (4) Budget implementation			New				
73	ALL	New	KPA 5	KFA 17	😊	Report percentage of actual expenditure per funding source	Grant Funding (MIG/OWN FUNDING & OTHERS)	The Operating Budget is defined as the latest approved version of the budget, i.e. either the originally approved budget, or the adjustments budget in the case of Council approving an Adjustments Budget, inclusive of the approved virements that have been approved and processed in terms of the System of Delegations. The norm is 8%	10.20%	90%	-	40%	-	90%
74	FIN	New	KPA 5	KFA 18	😐	Develop criteria to report on R-Value of debt decreased	Report			New				

75	ALL	New	KPA 5	KFA 17	😊	Percentage findings addressed on OPCA Plan	Definition of indicator to be amended across all departments to address the number of communication of external audit findings and identified by the Municipal Manager applicable per department to be addressed			95%				
76	ALL	New	KPA 5	KFA 20	😐	Report actual R-Value spent on Repair & Maintenance Budget allocation				95%				
77	ALL	New	KPA 5	KFA 19		Report compliance to Budget Procurement Plan, quarterly	Number of actions approved per Budget Procurement Plan executed, reported against quarterly targets			4				
78	ALL	New	KPA 7	KFA 28	😊	Report compliance to turn-around time to public complaints responsiveness, quarterly	Report on number of complaints received vs number of complaints closed. Quarterly report submitted into reporting cycle within 15 working days at the end of the quarter			4				
79	ALL	New	KPA 1	KFA 3	😐	Number of stakeholder engagements conducted per sector (relevant to each department), e.g. IDP, Budget & Others	Annual Stakeholder Engagement Calendar approved and executed			New				
80	PSR	KPI 031 supplementary NEW KPI	KPA 6	KFA 22	😐	Number of potholes repaired, quarterly	(1) Weekly reports to Head of Department on number of complaints received versus number repaired (2) Quarterly reporting to Mayoral Committee (3) Report R-Value on repair and maintenance per service against approved budget allocation			New				

81	PSR	KPI 031 supplementary NEW KPI	KPA 6	KFA 22	☹️	Report on road marking				New				
82	PSR	KPI 031 supplementary NEW KPI	KPA 6	KFA 22	☹️	Report on road rehabilitation				New				
83	PSR	KPI 040 supplementary New KPI	KPA 2	KFA 6	😊	Develop additional indicators to address all levels of service				New				
84	PSR	KPI 041 supplementary New KPI	KPA 2	KFA 5	😊	Develop additional indicators to address all levels of service				New				
85	PSR	KPI 051 supplementary New KPI	KPA 2	KFA 5	😊	Develop new indicator to address R-Value of rejected fines per category				New				
86	PSR	KPI 051 supplementary New KPI	KPA 2	KFA 5	😊	Develop new indicator to address R-Value collection rate per category				New				
87	PSR	New	KPA 6	KFA 22	☹️	Number of km of gravel roads graded	Quarterly targets			New				
88	PSR	New	KPA 6	KFA 22	☹️	Number of stormwater channels cleaned, quarterly	Quarterly targets			New				

89	PSR	New	KPA 5	KFA 20	☹️	Develop criteria to address turn-around times for specific vehicle repair services	Report status quo report on Fleet Lease option and proposed turn-around times on: (1) Vehicles out of warranty (2) Vehicles still in warranty (3) RT-46 procurement process (4) Specialised Vehicles (5) Streamlined procurement processes to Mayoral Committee			New	1			
90	COMM	New	KPA 6	KFA 24	☹️	Report Landfill Management proposal to Council	Q2 - Draft Report into reporting cycle Q3 - Council Consideration and Resolution Q4 - Council Resolution implementation			New		1	1	1
91	COMM	New	KPA 3	KFA 10	☹️	New KPI addressing libraries				New				
92	COMM	New	KPA 3	KFA 9	☹️	New KPI addressing the maintenance of Public Parks				New				
93	COMM	New	KPA 6	KFA 24	☹️	New KPI addressing recycling				New				
94	COMM	New	KPA 2	KFA 8	😊	New KPI addressing Environmental Health				New				

95	CORP	New	KPA 4	KFA 16	☹️	Draft new KPI to address policies, processes and procedures				New				
96	CORP	New	KPA 4	KFA 13		KPI to address appointment of persons with disabilities, possible partnership with PD(SA)				New				
97	CORP	New	KPA 4	KFA 13	☹️	KPI to address staff turn-over and staff morale	Job Levels 1 - 5 and Job Levels 6 - 13			New				
98	CORP	New	KPA 4	KFA 16	☹️	KPI to address new staff related policies, approved at the Strategic Session				New				
99	COMM	New	KPA 5	KFA 17	☹️	KPI to address Overtime				New				
100	COMM	New	KPA 4	KFA 16	☹️	KPI to address tree cutting				New				

101	COMM	New	KPA 6	KFA 24	☹️	KPI to address illegal dumping/waste collection				New				
102	COMM	New	KPA 6	KFA 24	☹️	Application for 2nd Cell and 24G compliance	Walkerville, Henley on Klip & Vaal Marina			New				
103	COMM	New	KPA 6	KFA 24	☹️	KPI to address waste management short/medium term planning				New				
104	COMM	New	KPA 3	KFA 9	☹️	KPI to address additional parks development				New				
105	FIN	New	KPA 5	KFA 18	☹️	Report on number of indigency applications received				New				
105	PSR	New	KPA 2	KFA 5	😊	Number of traffic/law enforcement joint operations conducted	Traffic and law enforcement joint operations with internal/external stakeholders conducted			New				
107	PSR	New	KPA 2	KFA 5	😊	Report on feasibility to establish Municipal Policing Unit to Council	Q1 = Feasibility investigated and draft report circulated for internal comments Q2 = Report considered by Council			New	1	2		
108	PSR	New	KPA 2	KFA 5	😊	Report on feasibility study on establishment of a Municipal Court	Q1 = Feasibility investigated and draft report circulated for internal comments Q2 = Report on feasibility study considered by Council			New				

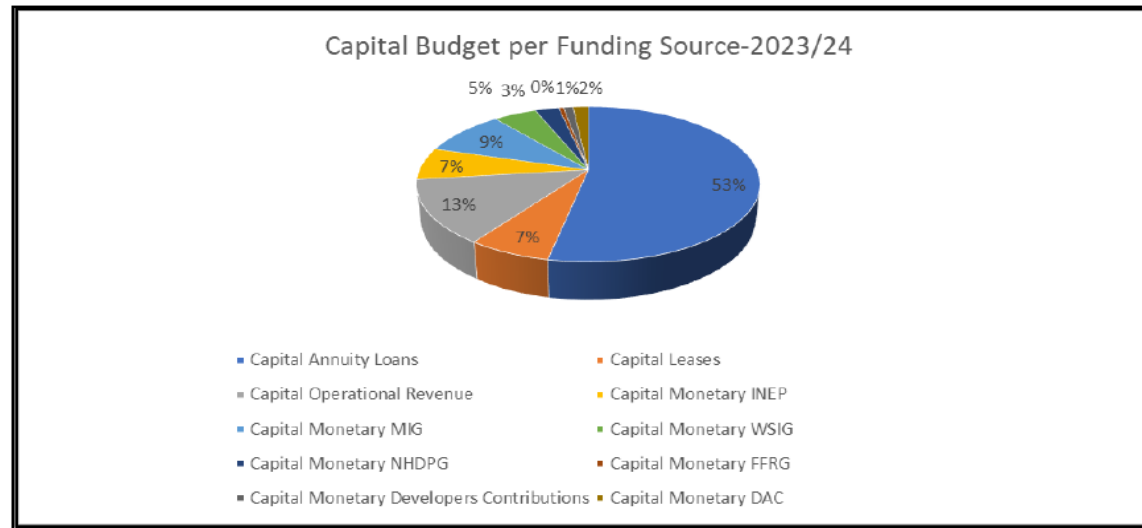
109	PSR	New	KPA 5	KFA 20	☹️	% compliance to turn-around time for vehicle repair services	Turn-around time: (1) In Warranty within 7 - 14 calender days (2) Out of Warranty within 5 - 10 calender days (3) Specialised Fleet within 7 - 21 calender days			New				
110	FIN	New	KPA 5	KFA 18	😊	Increase deemed indigents to address levels of income	Level 1 = Rates/Rebates as per budget Level 2 = R8 000 - R10 000 (50% rebate) Level 3 = R8 000 and lower			New				
111	FIN	New	KPA 5	KFA 18	😊	Report on grant funding as per DORA Grant Proclamation	Target to be considered			New				
112	ALL	New	KPA 5	KFA 17	😊	% operational budget expenditure	95%			New				
113	FIN	New	KPA 5	KFA 18	😊	Review and approve Tariff By-Laws, Policy & Indigents Policy, annually	Council Resolution			New				
114	CORP	New	KPA 7	KFA 27		Conduct and submit customer satisfaction survey to Council, annually	360° customer satisfaction survey conducted annually			New				
115	CORP	New	KPA 7	KFA 28	😊	Review Service Charter, annually	Service Charter reviewed and approved by Council			New				

116	CORP	New	KPA 1	KFA 01	🤖	Review Delegation of Authority, annually	Delegation of Authority reviewed and approved by Council			New				
117	CORP	New	KPA 1	KFA 01	🤖	Review Standing Orders, annually	Standing Orders reviewed and approved by Council			New				
118	CORP	New	KPA 7	KFA 27	🤖	Review and refresh Municipal Official Website	Website reviewed and refreshed, go-live signed off by HOD on ?			New				
119	CORP	New	KPA 4	KFA 15	🤖	Source, procure and implement systems to enhance service delivery	Fleet Monitoring, Asset Management, Capital Budget Expenditure Monitoring, Performance Management System, eRecruit and SOLAR web-based functional 1 July 2023			New				
120	CORP	New	KPA 1	KFA 01		Submit Records Management and document flow proposal to Council	Proposal considered and approved by Council and 1st phase implementation			New				
121	ALL	New	KPA 5	KFA 17	🤖	Report on MIG grant funding, expenditure, quarterly	MIG funding expenditure at least 40% mid-year			New				
122	ENG	New	KPA 6	KFA 21		Report on number of complaints received versus number of complaints addressed, quarterly	Number of complaints received versus number of complaints addressed			New				

123	ENG	New	KPA 6	KFA 23		Report on number of complaints received versus number of complaints addressed, quarterly	Number of complaints received versus number of complaints addressed			New				
124	ENG	New	KPA 6	KFA 23		Report on number of complaints received versus number of complaints addressed, quarterly	Number of complaints received versus number of complaints addressed			New				
125	ENG	New	KPA 6	KFA 21		Percentage of electricity meters converted to TID completed, annually	Q2 = 80% Q4 = 100%			New				
126	ENG	New	KPA 6	KFA 21		Draft and submit Solar Policy & Borehole Policy with permits to Council	Solar Policy and Borehole Policy with permits drafted and submitted to Council for consideration			New				
127	ENG	New	KPA 6	KFA 21		Review and submit tariffs to Council, annually	All tariffs applicable to Engineering Services, reviewed and submitted to Council, annually			New				
128	DP	New	KPA 8	KFA 29		Draft and submit 13th month report to Council to address non-compliance to building plan regulations and land use management policies			14	New				
129	DP	New	KPA 8	KFA 29		Percentage deviated building activities according to approved building plans reported, quarterly			14	New				

130	DP	New	KPA 8	KFA 29		Building Inspection Certificate to also address disposal of building rubble/prevention of illegal dumping			14	New				
131	DP	New	KPA 8	KFA 31		Submit Human Settlement Agreement accreditation report to Council			14	New				
132	DP	New	KPA 8	KFA 31		Submit Local Economic Development Strategy to Council			14	New				
133	DP	New	KPA 8	KFA 31		New KPI to address Trading Stalls			14	New				
134	DP	New	KPA 8	KFA 31		New KPI to address Blue Shields			14	New				

5.5 Ward Information for expenditure and service delivery



The capital amount proposed for 2023/24 amounts to R259 622 261, to be funded as follows:

	Budget 23/24	Budget 24/25	Budget 25/26
DAC	6 000 000	6 000 000	7 100 000
Developers Contributions	4 000 000	6 150 000	3 700 000
FFRG	2 200 000		
INEP	25 212 000	30 000 000	25 000 000
Leases	21 530 000	24 500 000	17 200 000
Loans	94 550 000	67 950 000	37 500 000
MIG	30 883 261	32 180 217	33 532 523
NHDPG	10 000 000	10 000 000	5 000 000
Own Funding	47 035 000	37 032 500	25 010 000
WSIG	18 212 000	18 599 000	21 519 000
WSIG - 6B	-	22 718 000	25 187 000
Grand Total	259 622 261	255 129 717	200 748 523

#	VOTE NUMBER	DESCRIPTION	ASSET/PROGRA ME/PROJECT	DEPT	SECTION	FUNDING SOURCE	WARD	2023/2024
1	05056460020GBJ67ZZ09	FURNITURE & EQUIPMENT	Asset	COMM	Libraries	DAC	09	400 000.00
2	05056470020GBH68ZZ09	MEYERTON LIBRARY ICT HARDWARE (COMPUTERS)	Asset	COMM	Libraries	DAC	09	2 000 000.00
3	05056473520GBH57ZZ01	MOBILE BUS COLLECTION LIBRARY BOOKS	Asset	COMM	Libraries	DAC	01	1 000 000.00
4	05056473520GBH62ZZ09	MEYERTON LIBRARY BOOKS	Asset	COMM	Libraries	DAC	09	400 000.00
5	05106460020GBH69ZZ15	AIR CONDITIONERS	Asset	COMM	Libraries	DAC	15	300 000.00
6	05106473520GBH60ZZ15	HENLEY ON KLIP LIBRARY BOOKS	Asset	COMM	Libraries	DAC	15	250 000.00
7	05156473520GBH59ZZ11	DE DEUR LIBRARY BOOKS	Asset	COMM	Libraries	DAC	11	250 000.00
8	05206473520GBH63ZZ04	RANDVAAL LIBRARY BOOKS	Asset	COMM	Libraries	DAC	04	250 000.00
9	05256473520GBH64ZZ10	SICELO LIBRARY BOOKS	Asset	COMM	Libraries	DAC	10	300 000.00
10	05306473520GBH61ZZ06	LAKESIDE LIBRARY BOOKS	Asset	COMM	Libraries	DAC	06	300 000.00
11	05356473520GBH58ZZ01	BANTU BONKE LIBRARY BOOKS	Asset	COMM	Libraries	DAC	01	250 000.00
12	07106600420GRL17ZZWM	BOAT	Asset	PSR	Fire	FFRG	WM	2 200 000.00
13	07106600420F4L23ZZWM	FIRE TRAILERS	Asset	PSR	Fire	Leases	WM	300 000.00
14	08056420420F4J02ZZWM	TRACTORS	Asset	COMM	Parks	Leases	WM	5 000 000.00
15	08056600420F4L12ZZWM	CHERRY PICKER	Asset	COMM	Parks	Leases	WM	830 000.00
16	11056420420F4J48ZZWM	GRADER	Asset	PSR	Roads	Leases	WM	2 800 000.00
17	13056420420F4K30ZZWM	LDVS	Asset	ENG	Electricity Network	Leases	WM	850 000.00
18	13056600420F4L12ZZWM	CHERRY PICKER	Asset	ENG	Electricity Network	Leases	WM	1 800 000.00
19	17056420420F4J07ZZWM	COMPACTORS (REFUSE TRUCKS	Asset	COMM	Waste Management	Leases	WM	3 000 000.00
20	17056420420F4J18ZZWM	10 CUBIC METER TRUCK - TIPPER TRUCK	Asset	COMM	Waste Management	Leases	WM	1 500 000.00
21	17056420420F4K14ZZWM	LDV	Asset	COMM	Waste Management	Leases	WM	450 000.00
22	07056600420F4L26ZZWM	HIGH SPEED VEHICLES X3	Asset	PSR	Traffic	Leases	WM	2 200 000.00
23	17056600420F4L35ZZWM	SKIP TRUCK	Asset	COMM	Waste Management	Leases	WM	2 800 000.00
24	02156456020FPL25ZZHO	FUEL TANKS AND PUMPS	Asset	FIN	SCM	Loans	HO	10 000 000.00

25	01106460020F5H40ZZHO	OFFICE FURNITURE	Asset	CORP	Corporate Services Admin	Own Funding	HO	35 000.00
26	01356191420F5K47ZZHO	ASSET MANAGEMENT	Asset	CORP	ICT Services	Own Funding	HO	1 400 000.00
27	01356191420F5K47ZZHO	DOCUMENT MANAGEMENT SYSTEM	Asset	CORP	ICT Services	Own Funding	HO	1 300 000.00
28	01356191420F5K47ZZHO	PERFORMANCE MANAGEMENT SYSTEM	Asset	CORP	ICT Services	Own Funding	HO	1 200 000.00
29	01206456420F5K37ZZHO	GENERATOR FOR MEETINGS IN COMMUNITIES	Asset	CORP	Office of the Speaker	Own Funding	HO	50 000.00
30	01206460020F5L29ZZHO	PUBLIC ADDRESS SYSTEM	Asset	CORP	Office of the Speaker	Own Funding	HO	50 000.00
31	01206460020F5H32ZZHO	OFFICE FURNITURE	Asset	CORP	Office of the Speaker	Own Funding	HO	15 000.00
32	01256460020F5K18ZZWM	ICE MAKER MACHINE FOR MEYERTON CITY HALL	Asset	CORP	Council Buildings	Own Funding	WM	5 000.00
33	01206460020F5H32ZZHO	HOOVER VACUUM CLEANERS	Asset	CORP	Council Buildings	Own Funding	HO	15 000.00
34	01206460020F5H32ZZHO	CONTAINERS FOR ARCHIVE & STORAGE SPACE	Asset	CORP	Council Buildings	Own Funding	HO	1 000 000.00
35	01256460020F5C11ZZHO	NEW AIR CONDITIONING UNITS CORPORATE SERVICES	Asset	CORP	Council Buildings	Own Funding	HO	100 000.00
36	02156191420F5G67ZZHO	SCM PROCUREMENT SYSTEM	Asset	FIN	SCM	Own Funding	HO	3 000 000.00
37	03056460020F5H38ZZHO	CHAIRS FOR STAFF	Asset	DP	D & Planning	Own Funding	HO	100 000.00
38	03056474020F5L21ZZHO	FENCE	Asset	DP	D & Planning	Own Funding	HO	400 000.00
39	05406460020F5H32ZZHO	FURNITURE & EQUIPMENT	Asset	CORP	Corporate Services Admin	Own Funding	HO	30 000.00
40	07056456020F5J85ZZWM	MOBILE RADIO - NEW	Asset	PSR	Traffic	Own Funding	WM	100 000.00
41	07056456020F5K06ZZWM	AIRCON REPLACEMENT	Asset	PSR	Traffic	Own Funding	WM	20 000.00
42	07106456420F5K84ZZWM	GRASS FIRE COMBATING EQUIPMENT	Asset	PSR	Fire	Own Funding	WM	500 000.00
43	07106456420F5K37ZZWM	GENERATOR	Asset	PSR	Fire	Own Funding	WM	1 000 000.00
44	07106460020F5H30ZZWM	REPLACEMENT OF CHAIRS	Asset	PSR	Fire	Own Funding	WM	15 000.00
45	07106460020F5H35ZZWM	MEYERTON FIRE STATION SMALL GEAR	Asset	PSR	Fire	Own Funding	WM	100 000.00
46	07106460020F5H41ZZWM	RADIOS AND REPEATERS	Asset	PSR	Fire	Own Funding	WM	550 000.00
47	08056456020F5K57ZZWM	PEST CONTROL EQUIPMENT	Asset	COMM	Parks	Own Funding	WM	200 000.00
48	08056456020F5K95ZZWM	SELF PROPELLED LAWN MOWER	Asset	COMM	Parks	Own Funding	WM	100 000.00
49	08056456020F5K06ZZWM	SLASHER	Asset	COMM	Parks	Own Funding	WM	400 000.00

50	08056456020F5K06ZZWM	BLOWER	Asset	COMM	Parks	Own Funding	WM	80 000.00
51	08056456020F5H47ZZWM	BRUSH CUTTERS	Asset	COMM	Parks	Own Funding	WM	200 000.00
52	08156456020F5K06ZZ11	SPORTS EQUIPMENT	Asset	COMM	Sports & Recreation	Own Funding	11	150 000.00
53	10056456420F5K05ZZWM	EQUIPMENT & TOOLS	Asset	ENG	Sanitation	Own Funding	WM	250 000.00
54	12056446020F5L53ZZWM	JOJO TANKS	Asset	ENG	Water	Own Funding	WM	150 000.00
55	01106460020F5H40ZZHO	OFFICE FURNITURE - BLACKWOOD TRANSFER STATION	Asset	CORP	Corporate Services Admin	Own Funding	HO	70 000.00
56	17056420420F5L28ZZHO	MODIFICATION OF WASTE TRUCKS (CABINS DOORS FOR REFUSE COMPACTOR TRUCKS, MODIFICATION OF CARRIER TRUCKS WINDOWS)	Asset	COMM	Waste Management	Own Funding	HO	60 000.00
57	17056456020F5K06ZZWM	HIGH PRESSURE CLEANER	Asset	COMM	Waste Management	Own Funding	WM	30 000.00
58	17056456020F5K06ZZWM	LEAF BLOWER	Asset	COMM	Waste Management	Own Funding	WM	30 000.00
59	07056456020F5K06ZZWM	ALCOHOL METER	Asset	PSR	Traffic	Own Funding	WM	150 000.00
60	07056456020F5K06ZZWM	VEHICLE MONITORING CAMERAS	Asset	PSR	Traffic	Own Funding	WM	250 000.00
61	07056456020F5K06ZZWM	8 KVA GENERATOR FOR ROADBLOCK BUS	Asset	PSR	Traffic	Own Funding	WM	30 000.00
62	07056456020F5K06ZZWM	LAW ENFORCEMENT SCANNER	Asset	PSR	Traffic	Own Funding	WM	100 000.00
63	07056456020F5K06ZZWM	LAW ENFORCEMENT EQUIPMENT	Asset	PSR	Traffic	Own Funding	WM	100 000.00
								R52 765 000.00

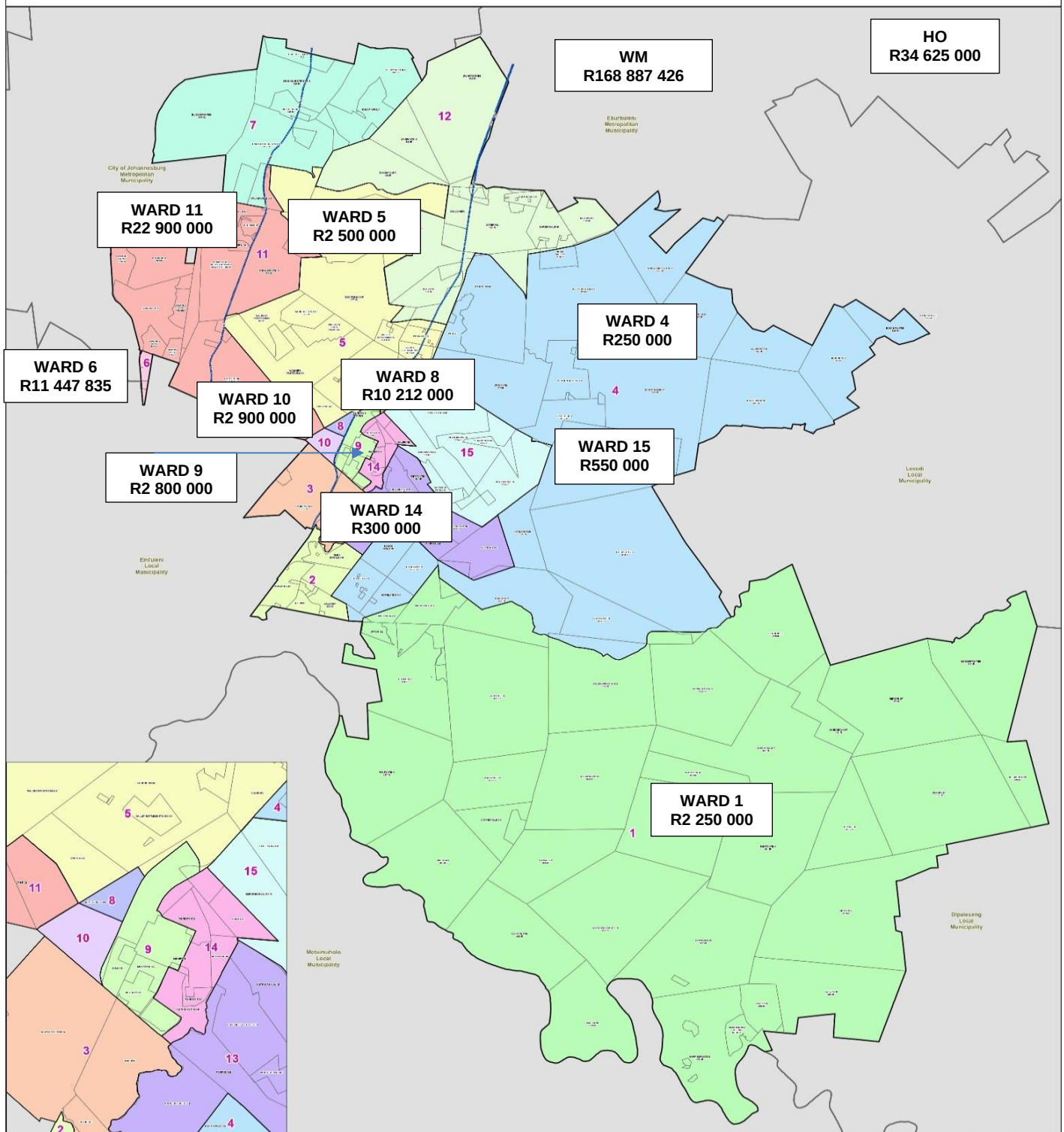
#	VOTE NUMBER	DESCRIPTION	ASSET/PROJECT/ PROGRAMME	DEPT	SECTION	FUNDING SOURCE	WARD	2023/2024
1	13056430020FQH78ZZWM	ELECTRICITY METERING	Programme	ENG	Electricity Network	Developers Contribution	WM	1 000 000.00
2	13056430020FTJ29ZZ11	SAVANNA CITY ELECTRIFICATION NETWORK	Programme	ENG	Electricity Network	INEP	11	15 000 000.00
3	13056430020FTJ30ZZ08	SICELO ELECTRIFICATION NETWORK	Programme	ENG	Electricity Network	INEP	08	10 212 000.00
4	10056449420FPL19ZZWM	CONSTRUCTION OF SEWER RETICULATION EXTENSIONS & HOUSE CONNECTIONS IN MIDVAAL	Programme	ENG	Sanitation	Loans	WM	5 000 000.00
5	10106449420FPD13ZZWM	PUMP STATIONS & WWTW REFURBISHMENT AND UPGRADES	Programme	ENG	Wastewater Purification	Loans	WM	5 000 000.00
6	11056472420F5K44ZZWM	ROADS REHABILITATION	Programme	PSR	Roads	Loans	WM	28 500 000.00
7	11056472420F5K64ZZWM	GRAVEL TO TAR	Programme	PSR	Roads	Loans	WM	2 000 000.00
8	12056444420FPC08ZZWM	AGED BULK WATER PIPE REPLACEMENT	Programme	ENG	Water	Loans	WM	5 000 000.00
9	12056448020F5D75ZZWM	TELEMETRY OF WATER SUPPLY AND DISTRIBUTION	Programme	ENG	Water	Loans	WM	2 500 000.00
10	13056430020FPH82ZZWM	ELECTRICAL METERS REPLACED FOR TID COMPLIANCE	Programme	ENG	Electricity Network	Loans	WM	6 700 000.00
11	13056433020FPK61ZZWM	TRANSFORMERS	Programme	ENG	Electricity Network	Loans	WM	1 350 000.00
12	13056434020F5L03ZZWM	ELECTRIFICATION OF INFORMAL DWELLINGS	Programme	ENG	Electricity Network	Loans	WM	7 500 000.00
13	13056430020FPL33ZZ11	SAVANNA CITY 88KV OVERHEAD LINE	Programme	ENG	Electricity Network	Loans	11	7 500 000.00
14	11056472420FGD94ZZWM	GRAVEL TO TAR RAILWAY STREE	Programme	PSR	Roads	MIG	WM	1 548 150.00
15	03056474020NDJ43ZZWM	ECONOMIC INFRASTR / URBAN REGENERATION	Programme	DP	D & Planning	NHDPG	WM	10 000 000.00
16	07106460020F5H44ZZWM	NEW CCTV CAMERAS	Programme	PSR	Fire	Own Funding	WM	2 500 000.00
17	07106460020F5H29ZZWM	REPLACEMENT OF CCTV CAMERAS	Programme	PSR	Fire	Own Funding	WM	500 000.00
18	08056473520F5J65ZZWM	PARKS & INFRASTRUCTURE DEVELOPMENT	Programme	COMM	Parks	Own Funding	WM	1 500 000.00
19	11156473020FPH96ZZWM	STORMWATER PIPES AND CHANNELS	Programme	PSR	Stormwater	Own Funding	WM	1 000 000.00
20	12056446020F5D89ZZWM	WATER METER REPLACEMENT PROGRAMME	Programme	ENG	Water	Own Funding	WM	1 450 000.00
21	12056456020F5K06ZZHO	PRESSURE MANAGEMENT SMART CONTROLLERS	Programme	ENG	Water	Own Funding	HO	1 450 000.00
22	12056191420F5L36ZZWM	METER READING SYSTEM & METERING & EFFLUENT QUALITY SAMPLING SYSTEM	Programme	ENG	Water	Own Funding	WM	3 000 000.00
23	13056434020FPJ81ZZWM	ELECTRICAL SUPPLY STRENGTHENING	Programme	ENG	Electricity Network	Own Funding	WM	1 000 000.00
24	12056444420FNJ44ZZWM	AGED BULK WATER PIPE REPLACEMENT	Programme	ENG	Water	WSIG	WM	15 712 000.00
25	12056444420FNJ45ZZWM	REFURBISHMENT/REPLACEMENT - SUPPLY VALVES	Programme	ENG	Water	WSIG	WM	1 000 000.00
26	12056444420FNJ46ZZWM	BULK WATER METERS	Programme	ENG	Water	WSIG	WM	1 000 000.00
27	12056446020FNR47ZZWM	PRESSURE MANAGEMENT INFRASTRUCTURE	Programme	ENG	Water	WSIG	WM	500 000.00
								R139 422 150.00

#	VOTE NUMBER	DESCRIPTION	ASSET/PROJECT/ PROGRAMME	DEPT	SECTION	FUNDING SOURCE	WARD	2023/2024
1	05056474020GBL27ZZ14	MEYERTON LIBRARY CARPORTS	Project	COMM	Libraries	DAC	14	300 000.00
2	10056449420FQK68ZZWM	SEWER CONNECTIONS NEW	Project	ENG	Sanitation	Developers Contributions	WM	3 000 000.00
3	08156473520FPL30ZZ10	RESURFACING OF SICELO SPORT FIELD AND MOVE BASKETBALL & NETBALL COURTS	Project	COMM	Sports & Recreation	Loans	10	2 000 000.00
4	08206473520FPL40ZZWM	UPGRADE & EXTENSION OF CEMETERIES IN MIDVAAL	Project	COMM	Cemeteries	Loans	WM	1 500 000.00
5	10056456020FPK46ZZWM	RENEWABLE ENERGY	Project	ENG	Sanitation	Loans	WM	2 000 000.00
6	12056448020F5L05ZZ01	REFURBISHMENT OF VAAL MARINA WATERTREATMENT PLANT	Project	ENG	Water	Loans	01	1 000 000.00
7	14056450020F5K92ZZWM	ADDITIONAL LANDFILL SITE & CEMETERY	Project	COMM	Landfill Sites	Loans	WM	2 000 000.00
8	14056450020FPL44ZZ05	WALKERVILLE LANDFILL SITE FENCE REHABILITATION	Project	COMM	Landfill Sites	Loans	05	2 500 000.00
9	14056450020FPL39ZZWM	PAVING OF TRANSFER STATIONS	Project	COMM	Landfill Sites	Loans	WM	2 500 000.00
10	08156473520FGJ42ZZ06	LAKESIDE SPORT CENTRE (MIG)	Project	COMM	Sports & Recreation	MIG	06	11 147 835.00
11	12056444420FGJ33ZZWM	SICELO/HIGHBURY (VALLEY SETTLEMENTS RESERVOIR	Project	ENG	Water	MIG	WM	18 187 276.00
12	01306473520F5L52ZZWM	DIGITAL BILLBOARDS	Project	CORP	Corporate Services Admin	Own Funding	WM	2 000 000.00
13	01356470020F5H27ZZHO	NETWORKS & RELATED HARDWARE	Project	CORP	ICT Services	Own Funding	HO	4 700 000.00
14	01356191420F5K47ZZHO	INFORMATION SYSTEMS INTEGRATION	Project	CORP	ICT Services	Own Funding	HO	1 500 000.00
15	01356191420F5K47ZZHO	MY MIDVAAL APP ENHANCEMENTS	Project	CORP	ICT Services	Own Funding	HO	1 000 000.00
16	01356191420F5K47ZZHO	FIELD WORKER APPLICATION	Project	CORP	ICT Services	Own Funding	HO	600 000.00
17	01356191420F5K47ZZHO	CUSTOMER CARE PLATFORM	Project	CORP	ICT Services	Own Funding	HO	600 000.00
18	01356191420F5K47ZZHO	ENTERPRISE RESOURCE SYSTEM (ERP) ASSESSMENT TO CONSIDER REPLACEMENT OF CORE FINANCIAL SYSTEM	Project	CORP	ICT Services	Own Funding	HO	200 000.00
19	01356191420F5K47ZZHO	HUMAN RESOURCE AUTOMATION	Project	CORP	ICT Services	Own Funding	HO	1 500 000.00
20	02156474020F5L18ZZHO	STORES EXTENSION	Project	FIN	SCM	Own Funding	HO	4 000 000.00
21	02156460020F5H32ZZHO	NEW CCTV CAMERAS	Project	FIN	SCM	Own Funding	HO	250 000.00

22	08156473520F5L20ZZ10	FEASIBILITY STUDY	Project	COMM	Sports & Recreation	Own Funding	10	600 000.00
23	10056449420F5L34ZZWM	SEWER PIPELINE CCTV	Project	ENG	Sanitation	Own Funding	WM	200 000.00
24	11056472420F5K44ZZWM	CONSTRUCTION OF SPEED HUMPS	Project	PSR	Roads	Own Funding	WM	1 000 000.00
25	12056191420F5L36ZZWM	LOGGING DEVICES	Project	ENG	Water	Own Funding	WM	950 000.00
26	10056456020FPK46ZZWM	ENERGY PERFORMANCE CERTIFICATES	Project	ENG	Electricity Network	Own Funding	WM	200 000.00
27	17056450020F5H19ZZWM	BLACKWOOD TRANSFER STATION FENCE	Project	COMM	Landfill Sites	Own Funding	WM	1 500 000.00
28	07056474020F5L43ZZWM	UPGRADING OF VEHICLE IMPOUNDING YARD	Project	PSR	Traffic	Own Funding	WM	500 000.00
								R67 435 111.00

Midvaal Local Municipality

2016 Ward Boundaries



Development, Planning & Housing

Date Compiled: 2016/08/15
Ref:

Tel: (061) 360 7536
Fax: (061) 360 7538
www.midvaal.gov.za

Scale: 1:85 000 (A1 A0)
Co-ordinate System : WGS84 Geographic

Legend

Major Roads	Ward 3	Ward 7	Ward 11	Ward 15
Township Boundaries	Ward 4	Ward 8	Ward 12	
Ward 1	Ward 5	Ward 9	Ward 13	
Ward 2	Ward 6	Ward 10	Ward 14	

Disclaimer: The Midvaal Local Municipality is in no way responsible for the accuracy or completeness of data here presented. Therefore, in no event will Midvaal Local Municipality be liable for damages, including loss of profits or consequential damages arising out of the use of information. Copyright



6. COUNCIL'S VISION & MISSION

Midvaal Local Municipality prides itself on being a stable institution able to provide services to its residents efficiently while improving their socio-economic conditions. The municipal vision for the 2022 – 2027 IDP is:

"Achieve excellence in service delivery"

To achieve this Vision Midvaal strives to:

1. Enhance service delivery through innovative technologies
2. Enable a safe, healthy community and environment
3. Promote local economic development and tourism
4. Adopt clean, renewable energy
5. Build strong partnerships
6. Be a people centred, compassionate institution



7. MIDVAAL'S APPROVED KEY PERFORMANCE AREAS (KPAs)

The Midvaal Performance Framework is composed of Key Performance Areas (KPAs) which are the areas of focus required for the Municipality to achieve its strategic objectives and are aligned with the Promises made as part of the political vision. Midvaal has developed eight KPAs, the eight KPAs have been closely aligned to governmental and political objectives with the detailed association provided.

The KPAs have been further broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance

To promote increased participation and improved communication with all key internal and external stakeholders

KPA 2 Safe & Healthy Environments

To create a sustainable environment safe from harm

KPA 3 Community Development

To create an environment focused on uplifting the youth, the poor and the most vulnerable

KPA 4 Institutional Transformation

To transform and align the people, processes and systems of the municipality to achieve its objectives

KPA 5 Financial Sustainability

To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KPA 6 Infrastructure & Sustainable Living Environments

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KPA 7 Communication & Customer Care

To deliver inclusive and excellent services to the community

KPA 8 Economic Growth & Spatial Transformation

To facilitate sustainable economic empowerment for all communities within Midvaal and through the development of partnerships and innovation

8. APPROVAL OF SERVICE DELIVERY & PERFORMANCE TARGETS

These targets and indicators must be:

1. **Approved in the budget as an annual indicator with projections for at least two outer years based on the strategic priorities:**

"The budget resolution must approve measurable performance objectives for each vote (and for key sub-functions as may be prescribed) including service delivery targets and other performance indicators so that council can be judged on service delivery as well as revenue and expenditure"

2. **Split into quarterly projections for the forthcoming budget in the SDBIP:**

"The SDBIP would then break the annual targets and indicators into quarterly projections to assist with implementation. Quarterly reviews would compare targets with actual and revise future targets as necessary"

3. **Contained in Annual Performance Agreements of the Municipal Manager and Senior Managers:**

"The quarterly projections in the SDBIP must be consistent with the annual performance agreements of the Municipal Manager and Senior Managers so that they can be held accountable for performance in line with the SDBIP, Budget & IDP"

4. **Reported on for in-year reporting (quarterly and mid-year) and the annual report:**

"The Annual Report must include an assessment by the Accounting Officer of performance against the measurable performance objectives approved in the budget (and contained) in the SDBIP and annual performance agreements) including service delivery targets and other performance indicators."

In terms of Section 54(1) of the Municipal Finance Management Act, Act 56 of 2003

- (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the mayor must –
 - (a) consider the statement or report
 - (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan
 - (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
 - (d) issue any appropriate instructions to the accounting officer to ensure –
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;

The Council, per item C3075/05/2023 dated 25 May 2023, approved the Final Medium-Term Revenue & Expenditure Framework (MTREF), required by Section 24 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003. The Integrated Development Plan (IDP) was subsequently approved by Council per item C3076/05/2023 dated 25 May 2023.

Section 53(1)(c)(ii) of the MFMA, stipulates that the Service Delivery & Budget Implementation Plan is approved by the Executive Mayor **within 28 days after the approval of the budget.**

The Service Delivery & Budget Implementation Plan is therefore compiled and submitted to the Executive Mayor for consideration and approval. The Measurable Performance Objectives were compiled as per the approved Key Performance Areas (Strategic Objectives) and approved by the Executive Mayor on 22 June 2023 and made public as per Section 53(3)(a) and (b) of the Municipal Finance Management Act, Act 56 of 2003, as well as Section 21A(2) of the Municipal Systems Act, Act 32 of 2000.

9. KEY PERFORMANCE AREAS (KPAs) / KEY FOCUS AREAS (KFAs) (Measurable Performance Objectives)

As earlier referred to, the Key Performance Areas (KPAs) have been broken down into focus areas for implementation referred to as Key Focus Areas (KFAs). The focus areas segment the KPA into its constituent opportunities and are supported by Key Performance Indicators (KPIs), which are in turn achieved through project implementation.

KPA 1 Good Governance	KPA 2 Safe & Healthy Environments	KPA 3 Community Development	KPA 4 Institutional Development	KPA 5 Financial Stability	KPA 6 Infrastructure & Sustainable Living Environments	KPA 7 Communications & Customer Care	KPA 8 Economic Growth & Spatial Transformation
KFA 1 Governance Structures	KFA 5 Safety & Security	KFA 9 Parks, Sports & Recreation	KFA 13 Human Resources & Skills Development	KFA 17 Financial Management	KFA 21 Electricity, Energy Efficiency & Renewable Energy	KFA 27 Communications & Marketing	KFA 29 Municipal Planning & Built Environment
KFA 2 Risk Management	KFA 6 Emergency Services	KFA 10 Libraries, Arts, Culture & Special Programmes	KFA 14 Monitoring & Evaluation & Performance Management	KFA 18 Revenue Management	KFA 22 Roads & Stormwater Infrastructure	KFA 28 Customer Relations	KFA 30 Spatial Planning & Investment
KFA 3 Stakeholder Participation	KFA 7 Disaster Management	KFA 11 Health, Early Childhood Development & Social	KFA 15 Information Technology	KFA 19 Supply Chain Management	KFA 23 Water & Sanitation Infrastructure		KFA 31 Local Economic Development
KFA 4 Inter-governmental Relations	KFA 8 Environmental Health	KFA 12 Cemeteries & Crematoria	KFA 16 Policies, Processes & Procedures	KFA 20 Assets, Equipment & Fleet Management	KFA 24 Solid Waste Management		
					KFA 25 Project Management & Public Facilities		
					KFA 26 Climate Change Adaptation & Mitigation		

The cascading of performance from KPA through to KPI, ensures that all projects contribute in some way to the achievement of a Midvaal Local Municipality Strategic Objective and in turn District, Provincial and National objectives.

KPA 1
GOOD GOVERNANCE

To promote increased participation and improved communication with all key internal and external stakeholders

KFA 1
Governance Structures

To promote sound and sustainable governance

KFA 2
Risk Management

To co-ordinate activities to identify, assess, management and monitor risks in a systematic and formalised manner

KFA 3
Stakeholder Participation

To increase active stakeholder participation

KFA 4
Inter-governmental Relations

To improve Inter-governmental relations

KPA 2
SAFE & HEALTHY ENVIRONMENTS

To create a sustainable environment safe from harm

KFA 5
Safety & Security

To improve the safety of
the community in both
rural and suburban areas

KFA 6
Emergency Services

To ensure adequate
prevention measures as
well as prompt response
to emergencies

KFA 7
Disaster Management

To outline policy and
procedures for proactive
disaster prevention and
mitigation

KFA 8
Environmental Health

To ensure healthy
living environments

**KPA 3
COMMUNITY DEVELOPMENT**

To create an environment focused on uplifting the youth, the poor and the most vulnerable

**KFA 9
Parks, Sport &
Recreation**

To create an ecosystem
of sports and recreation
activities

**KFA 10
Libraries, Arts, Culture &
Special Programmes**

To promote the
development of cultural
and social programs to
uplift the community

**KFA 11
Health, ECD and Social**

To promote the well-
being of communities
through provision of
adequate social facilities
and community
development

**KFA 12
Cemeteries & Crematoria**

To provide accessible and
adequate cemeteries and
crematoria

KPA 4
INSTITUTIONAL TRANSFORMATION

To transform and align the people, processes and systems of the municipality to achieve its objectives

KFA 13
Human Resources & Skills Development

To ensure adequate internal capacity and capability to deliver on the municipality's objectives

KFA 14
Monitoring & Evaluation & Performance Management

To develop and implement an effective and efficient performance management

KFA 15
Information Technology

To enhance systems and technology to enable the municipality to deliver excellent customer experience

KFA 16
Policies, Processes and Procedures

To write and review processes and procedures to ensure the objectives of the municipality are achieved

KPA 5
FINANCIAL STABILITY

To improve the financial sustainability and capacity of the municipality, whilst adhering to statutory requirements

KFA 17
Financial Management

To manage the finances of the municipality in a manner that will enhance its financial viability and maintain sustainability

KFA 18
Revenue Management

To protect and enhance the revenue position to enable the objectives of the municipality

KFA 19
Supply Chain Management

To develop and maintain an effective supply chain which uplifts local business and the youth

KFA 20
Assets, Equipment & Fleet Management

To adequately maintain the assets of the municipality

KPA 6

INFRASTRUCTURE & SUSTAINABLE LIVING ENVIRONMENTS

To ensure efficient infrastructure and energy supply that will improve the quality of life of the community

KFA 21 Electricity, Energy Efficiency & Renewable Energy

To plan, construct and maintain electricity networks and to improve energy efficiency. To provide sustainable, reliable and affordable electricity to

KFA 22 Roads & Stormwater Infrastructure

To plan, construct and maintain roads and stormwater infrastructure

KFA 23 Water & Sanitation Infrastructure

To plan, construct and maintain water and sanitation infrastructure. To provide sustainable, reliable and affordable water and sanitation services to all residents

KFA 24 Solid Waste Management

To provide sustainable, reliable and affordable waste disposal services to all residents. To plan, construct and maintain landfill sites and transfer stations

KFA 25 Project Management & Public Facilities

To plan, construct and maintain municipal and public facilities

KFA 26 Climate Change Adaptation and Mitigation

To provide a framework for the municipal response to climate change mitigation and adaptation

KPA 7

COMMUNICATION & CUSTOMER CARE

To deliver inclusive and excellent services to the community

**KFA 27
Communication &
Marketing**

To improve internal and external communication to enhance the perception of the municipality

**KFA 28
Customer Relations**

To provide a user-friendly platform for citizens to engage with the municipality

KPA 8

ECONOMIC GROWTH & SPATIAL TRANSFORMATION

To facilitate sustainable economic empowerment for all communities within MLM and through the development of partnerships and innovation

KFA 29 Municipal Planning & Built Environment

To improve land use and building developments in line with legislation and policy

KFA 30 Spatial Planning and Investment

To develop an effective spatial framework to promote development in the municipality, focused on enabling and aligning

KFA 31 Local Economic Development

To facilitate and promote local economic growth development objectives

10. COUNCIL RESOLUTION

C 3075/05/2023
SMC A/6075/05/2023

9.A.3 [FS]: MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (MTREF): 2023/2024 TO 2025/2026 AS REQUIRED BY SECTION 24 OF THE MFMA

5/1/1 2023/2024 – 2025/2026

COMPETENCY: COUNCIL

IT WAS UNANIMOUSLY RESOLVED:

1. That the Council of Midvaal Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) APPROVES AND ADOPTS:
 - 1.1. The annual budget of the municipality for the financial year 2023/2024 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 12 of Annexure "A";
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 13 of Annexure "A";
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 14 of Annexure "A"; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 15 of Annexure "A".
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position as contained in Table 16 of Annexure "A";
 - 1.2.2. Budgeted Cash Flows as contained in Table 17 of Annexure "A";
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 18 of Annexure "A";
 - 1.2.4. Asset management as contained in Table 19 of Annexure "A"; and
 - 1.2.5. Basic service delivery measurement as contained in Table 20 of Annexure "A".
2. That the Council of Midvaal Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) APPROVES AND ADOPTS with effect from 1 July 2023 the tariffs as contained in Annexure "D" attached to the report:
 - 2.1. the tariffs, rebates and exemptions for property rates
 - 2.2. the tariffs for electricity
 - 2.3. the tariffs for the supply of water

- 2.4. the tariffs for sanitation services
- 2.5. the tariffs for solid waste services
3. That the Council of Midvaal Local Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) APPROVES AND ADOPTS with effect from 1 July 2023 the tariffs for other services, as set out in Annexures "D" attached to the report.
4. To give proper effect to the municipality's annual budget, the Council of Midvaal Local Municipality APPROVES that cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
5. That the Council of Midvaal Local Municipality, acting in terms of section 17 of the Municipal Finance Management Act, (Act 56 of 2003) APPROVES AND ADOPTS with effect from 1 July 2023 the following budget related policies and by-laws for the 2023/2024 financial year:
 - 5.1. Tariff By-Law
 - 5.2. Tariff Policy
 - 5.3. Property Rates By-Law
 - 5.4. Property Rates Policy
 - 5.5. Credit Control and Debt Collection By-Law
 - 5.6. Credit Control and Debt Collection Policy
 - 5.7. Cash Management Policy
 - 5.8. Investment Policy
 - 5.9. Borrowing Policy
 - 5.10. Budget Funding and Reserves Policy
 - 5.11. Municipal Supply Chain Management Policy and Procedures
 - 5.12. Fixed Asset Management Policy
 - 5.13. Policy on the Planning and Approval of Capital Projects
 - 5.14. Indigents Policy
 - 5.15. Policy related to the provision of free basic electricity
 - 5.16. Policy related to the provision of free basic water
 - 5.17. Policy on the Acceptance of Grants, Donations, Sponsorships and Gifts
 - 5.18. Long Term Financial Planning Policy
 - 5.19. Disposal of Assets Policy
 - 5.20. Budget Implementation and Monitoring Policy
 - 5.21. Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy
 - 5.22. Allocation of Unclaimed Credits Policy
 - 5.23. Bulk Developer Contributions Policy
 - 5.24. Related Party Policy
 - 5.25. Cell phone and Connectivity allowance Policy
 - 5.26. Caucus Budget Policy
 - 5.27. Billing Policy
 - 5.28. Electricity By-laws

- 5.29. Water By-laws
 - 5.30. Supply Chain Management Turn-around Time Policy
 - 5.31. EFT Policy
 - 5.32. Impairment on Receivables Policy
 - 5.33. Supply Chain Management Policy for Infrastructure Procurement and delivery management
 - 5.34. SCM Contract Management Policy
 - 5.35. Fleet Management Policy
 - 5.36. Cost Containment Policy
 - 5.37. Virement Policy
 - 5.38. Allocation of Payments Policy
 - 5.39. Wayleave Policy
6. That in principle approval BE GRANTED for external debt to the value of R200 000 000 to fund infrastructure projects as contemplated in the capital budget for the 2023/2024 – 2025/2026 financial years, subject to compliance with section 46 of the MFMA.
 7. That in principle approval BE GRANTED for external debt in the form of Hire Finance Leases agreements to the value of R21 530 000 to fund the purchase of vehicles as contemplated in the capital budget for the 2023/2024 financial year, subject to compliance with section 46 of the MFMA.
 8. That the Council of Midvaal Local Municipality, acting in terms of section 66 of the Local Government: Municipal Systems Act (Act 32 of 2000) APPROVES AND ADOPTS with effect from 1 July 2023 the revised departmental organograms, as set out in Annexures AS.



11. APPROVAL

APPROVAL OF THE SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN 2023/2024

Section 69(3)(a) of the Municipal Finance Management Act, Act 56 of 2003

The above-mentioned legislation stipulates per Section 69(3)(a) that:

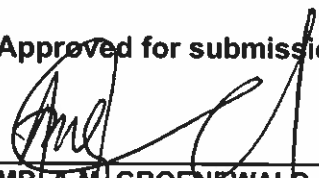
"the Accounting Officer must no later than 14 days, i.e. 8 June 2023 after the approval of an annual budget submit to the mayor – a draft service delivery & budget implementation plan for the budget year;"

Council, at its meeting held on 25 May 2023 per item C3075/05/2023, approved the Medium-Term Revenue & Expenditure Framework (MTREF): 2023/2024 to 2025/2026, as required by Section 16 of the Local Government: Municipal Finance Management Act, Act 56 of 2003.

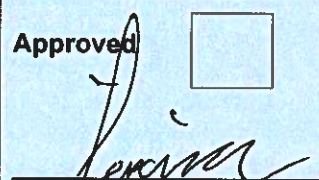
According to Section 53(1)(c)(ii) of the MFMA, it is expected of the Executive Mayor to ensure the Service Delivery & Budget Implementation Plan is approved within 28 days after the approval of the budget, i.e. 22 June 2023.

To give effect to the above-mentioned legislation, the Service Delivery & Budget Implementation Plan 2023/2024 is attached for consideration and approval.

Approved for submission to the Executive Mayor.


MR. A.M. GROENEWALD
MUNICIPAL MANAGER

22 June 2023
DATE

Approved ☐	subject to final input/consideration	NOT APPROVED ☐
 ALDERMAN P.J. TEIXEIRA EXECUTIVE MAYOR	22 June 2023 DATE	

Approved SDBIP to be made public within 10 working days after approval by the Executive Mayor, i.e. 6 July 2023.

Note: Inclusive of Annual Performance Agreements: 2023/2024